



**Yarra Ranges Council**  
**Budget**  
**Year Ending 30 June 2023**  
**and**  
**4 Years Ending 30 June 2026**

## Table of contents

<b>Mayor's and CEO's introduction</b> .....	<b>1</b>
<b>Executive summary</b> .....	<b>4</b>
Key statistics of the 2022-23 budget .....	4
Where Council spends your rates .....	5
Historical context.....	6
Responding to a global pandemic and a major storm event.....	6
What we are funding in 2022-23 .....	6
Budget influences .....	10
Budget principles.....	11
Review of Financial Plan.....	13
Commonwealth and state government advocacy .....	14
Population growth.....	14
<b>Budget reports</b> .....	<b>15</b>
1. Link to the Integrated Planning and Reporting Framework .....	16
2. Services and service performance indicators .....	19
3. Financial statements.....	37
4. Notes to the financial statements.....	48
5. Financial performance indicators .....	84
<b>Appendix A</b> .....	<b>86</b>
Fees and charges schedule .....	86

## Mayor and CEO introduction

Through all the various lines, figures and graphs of this document, one core value guides all of our decisions and actions: a commitment to deliver the very best for this special place we call home.

We enjoy open spaces, businesses and produce that people travel the world to experience and a powerful, unshakeable community spirit and pride.

Through the difficulties of the recent years – the pandemic and the recent storms – we’ve seen that our community is kind, engaged and always willing to put a hand up to help others. We understand many challenges remain across our community, and we believe that this budget reinforces our commitment to our community by continuing investment in much need services and infrastructure.

It’s our role in local government to support, guide and lead - to keep the Yarra Ranges as a world-class destination that people love to live in and love to visit. That’s where this budget comes in.

We’ve listened and we’ve learned and are confident this is a financially responsible budget which will continue to support a healthy and sustainable future for the Yarra Ranges community.

Striking the right balance between financial sustainability and delivering the very best for our communities can be challenging. We put our teams through some tough conversations, and we’ve had to make some tough decisions whilst ensuring continued support for our community.

And for this, we thank our Councillors and Officers who have been involved in the development and preparation of this important document and we commend this budget to our community. This document outlines everything we plan on doing in the coming 12 months, and the numbers behind it. It also forecasts the coming four years – though we know now more than ever that you can’t always know what’s around the corner.

### **Storm and pandemic recovery**

In the last 12 months, one of our biggest priorities has been to help our community get through the pandemic and recover from the June 2021 storms.

We established a temporary Recovery Directorate, acknowledging that our community members in the Dandenong Ranges will need specific and specialised assistance over coming years as they recover. However, for us to continue this important recovery work, we will require more state funding. We will work hand-in-hand with our advocacy to the State and Federal Governments for more assistance in recovery and new infrastructure projects in the region. At the time of releasing this draft budget, Council has submitted business cases to the government, however, are yet to receive any further confirmation of funding.

In this budget, we’ve set aside \$3 million in a Community Recovery Fund, to provide for new and ongoing initiatives, such as the four Community-led Recovery Committees. An additional \$2 million has been set aside for 2023-24 to continue the focus on emergency management, preparedness and recovery – understanding that it is inevitable we will face more emergencies in the future.

### **Engagement and advocacy**

Our role in Council goes far beyond roads, rates and rubbish. We deliver more than 120 services to 150,000 people, spread over 55 towns and communities. Everything from Maternal and Child Health to pools, youth services, building approvals, libraries, playspaces, sporting grounds and facilities, paths and trails falls under our banner. One of our key roles is representing the views of our community not just in our decisions, but in our conversations with the State and Federal Government.

A highlight of the last year was the purchase of 150 Cambridge Road, Kilsyth from the State Government. The community let us know that they wanted Council to purchase the former school site to keep the land as open space and we’re delighted that this can now happen.

Since the launch of the Shaping Yarra Ranges platform, we've had more than 100 engagements run and received insightful feedback from our community. An example is last year's survey on the upcoming changes to bin (waste) services which received more than 7,000 responses from the community. This year, we'll be presenting our Draft Community Waste Plan, which uses this feedback to outline proposed changes to our bins. This draft will be a check-in with the community to see if we've got it right. Stay tuned at [shaping.yarraranges.vic.gov.au](https://shaping.yarraranges.vic.gov.au) for more information about this and other projects coming up.

## **Capital works**

Every year, we work to deliver new and upgraded community infrastructure through our Capital Works Program.

Last year, we delivered the renewal of the Belgrave Library, new skate parks in Monbulk and Upwey, playspaces at Belgrave Lake Park, East Warburton Hall, Wandana Reserve in Mooroolbark and Gateway Reserve in Lilydale, a sporting pavilion in Wandin North, and a long-awaited redevelopment of the Seville Oval to provide an improved playing surface – all while undertaking significant work to repair community infrastructure in the aftermath of the June 2021 storm.

We also started construction on major projects, including the Mount Evelyn Community Sports Pavilion and RidgeWalk in the Dandenong Ranges, which will be finished in the coming year.

In 2022-23, we're excited to be working on significant projects including the Yarra Valley Trail and Warburton Mountain Bike Destination (pending the outcome of the Environmental Effects Statement and State Government decision), a new pump track in Wesburn, new community sporting pavilions in Kimberley Reserve and Pinks Reserve, the Chirnside Urban Park and new playspaces in Carmen Reserve, Lilydale, and Glenvalley Reserve in Seville East.

At the same time as working on new major projects, we will continue to deliver on the fundamental needs of our community such as road renewal works and the Roads for Community initiative, ensuring our footpaths, bike paths, drains and bridges are well-maintained, and that our parks, open spaces and recreational facilities continue to be widely utilised by our community.

These are just a sample of the many projects that we'll be running throughout the year, and we encourage you to look through the budget and keep an eye out on the Council website, to see what's coming up.

## **Conclusion**

In this year's budget, we've allocated \$86.4 million towards the ongoing delivery of more than 120 services to the community. This includes:

- \$6.3 million for early years development and early childhood education and care
- \$4.6 million for positive ageing services
- \$497,000 for supporting people with disabilities
- \$2.0 million to support youth mental health, participation and engagement
- \$7.0 million for maintenance and renewal of community buildings
- \$2.0 million for maintaining aquatics facilities
- \$2.2 million for biodiversity conservation
- \$2.3 million for animal management and improving community safety

We'll be working to meet a rate cap of 1.75% in this budget and improving what we do internally to keep costs down while improving our services.

Our focus will always be on you, our community members, and we'll continue to work towards providing an improved customer experience in all of your interactions with Council. We'll also be working with our business community to position our region as the most desirable place to live, invest in and visit, through our upcoming Economic Development Strategy.

And finally, in recognition of our most prized asset – our incredible natural environment – we'll continue our focus on environmental management, including the ongoing delivery of the Liveable Climate Action Plan, leading the way for community, businesses and industry within the region.

We'll be working with the community at the heart of everything we do.

We can't always predict how a year will pan out. There will be disruptions and unexpected speedbumps in the road. But we've got a passionate bunch of people who are working hard to deliver on the key actions of the Council Plan. We are ready to help our community adapt and overcome whatever the year holds, and to make you proud to call Yarra Ranges home.

**Councillor Jim Child**  
**Mayor**

**Tammi Rose**  
**CEO**

## Executive summary

Yarra Ranges Council's 2022-23 Budget (and the following three years to 2025-26) seeks to enable the delivery of high quality services, projects and infrastructure that are valued by our community, while ensuring Council remains financially sustainable in the long-term to continue to invest in the future generations of our people and communities.

### Key statistics of the 2022-23 budget

- a. Total Revenue – \$248.6 million (Forecast 2021-22 – \$249.7 million)
- b. Total Expenditure – \$208.9 million (Forecast 2021-22 – \$214.2 million)
- c. Accounting Result – \$39.7 million surplus (Forecast 2021-22 – \$35.5 million surplus)

The Accounting Result is based on total income of \$248.6 million which includes capital grants and contributions but excludes expenditure incurred on capital works. This is a notional accounting measure but doesn't reflect actual cash performance of Council.

(Refer Comprehensive Income Statement in Section 3.1)
- d. Adjusted underlying operating result - \$3.3 million deficit (Forecast 2021-22 – \$0.4 million surplus).

Adjusted underlying operating result is an important measure of financial sustainability. This measure demonstrates Council's ability to self-fund its operations, and excludes funding related to Council's capital works program. A positive result means Council has excess funds to invest back into service delivery or additional capital works projects in future years. Alternatively, a negative result means Council must rely on its reserves to make up the shortfall.

(Refer Comprehensive Income Statement in Section 3.1)
- e. Cash result – \$0.5 million increase (Forecast 2021-22 – \$1.9 million increase)

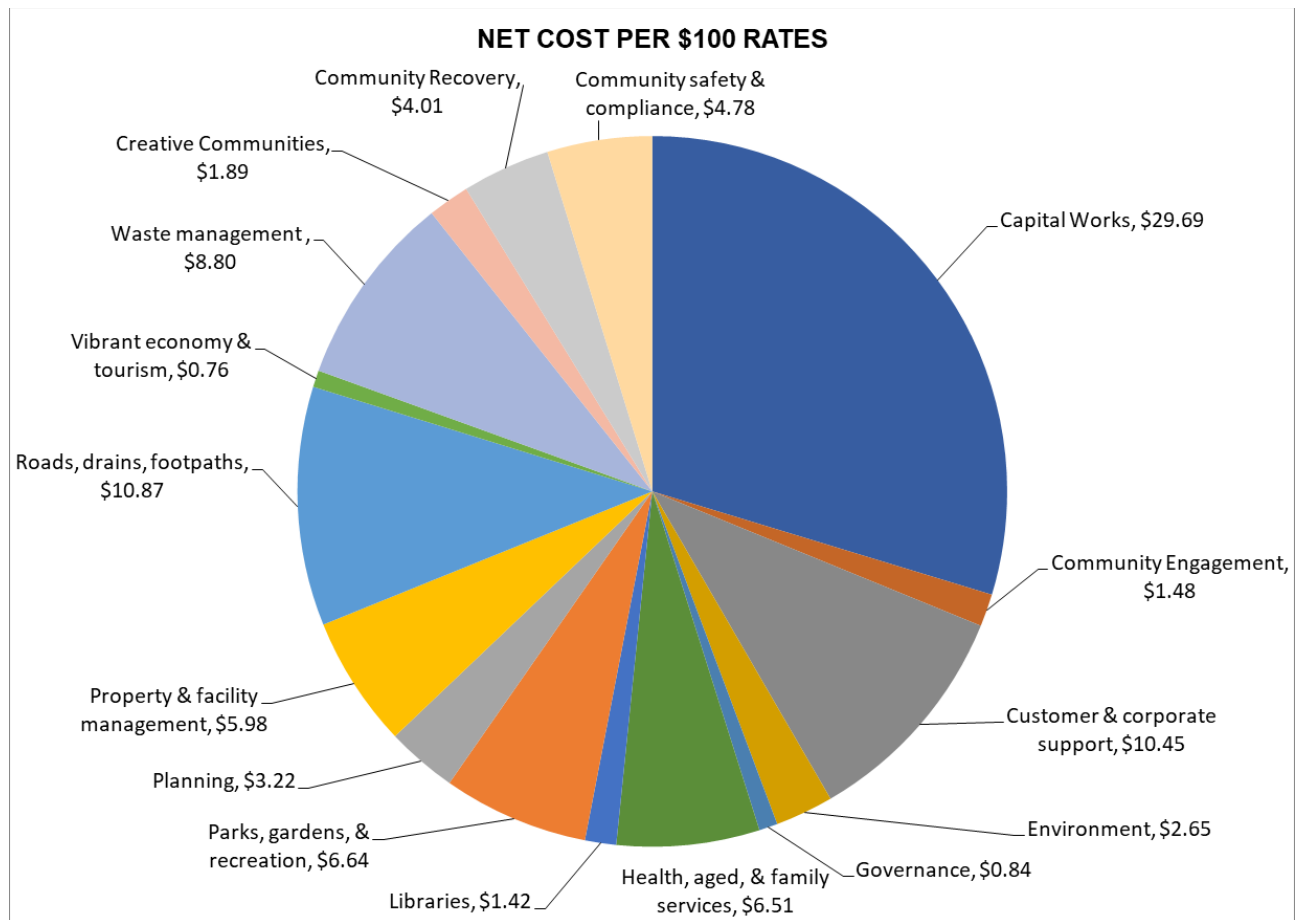
This is the net cash result after Council has met all its commitments from operations, capital expenditure and financing costs. This is a measure of liquidity and is not directly related to profitability.

(Refer Statement of Cash Flows in Section 3.4)
- f. Total Capital Works Program of \$89.2 million which includes \$3.5 million carried forward projects from 2021-22, funded through:
  - i. \$28.7 million from Council operations (rates funded);
  - ii. \$23.5 million sourced from borrowings;
  - iii. \$1.0 million from contributions from various sporting clubs etc.; and
  - iv. \$35.9 million from external grants

(Refer Statement of Capital Works in Section 3.5)

## Where Council spends your rates

The chart below provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council receives in rates income.



## Historical context

Several important factors have influenced Council's financial performance over the last five (5) years, including:

- rate capping for Victorian councils (in place since 2016) has seen the continuation of restricted revenue growth while the costs and volume of services and investment by Council in our community have continued to grow at a faster pace – this has had a cumulative diminishing impact on Council's financial position over those years
- Council's response to the Covid-19 pandemic in 2020, 2021 and continuing into 2022 has been significant, resulting in a material commitment of previously unbudgeted spending to aid our community recovery. This work included the establishment in 2020 of a Community Recovery Fund to provide direct services to the community as needed. Council's recovery work is expected to continue for several years to come.

In developing the 2022-23 to 2025-26 Budget, Council has determined that our community response must remain our highest priority, and as such a careful approach to budget management is required to produce a budget that is responsive and responsible. In the 2022-23 Budget (and future years), Council has made provisions for ongoing targeted community pandemic recovery work, planned recovery from the storm events of 2021 and 2022, and has also made provision for a range of cost control measures (operational savings, efficiency targets, and some service and capital program reductions) to ensure Council returns to a strong and sustainable financial position.

Over the coming years, Council will continue our work to ensure financial sustainability in a rate capped environment. Council will review its 10 year long-term financial plan, which was adopted in October 2021, to ensure it reflects the changes that have occurred since its adoption and ensure that our community is kept informed on how this will be achieved and confirm the principles by which it will be maintained.

## Responding to a global pandemic and a major storm event

After a challenging 2020, it was hoped that Council could ensure its focus was on supporting the community as it recovered from the pandemic in 2021. That all changed after the significant storm event that occurred on 9 June 2021 and subsequent storm events in October 2021 and January 2022. Council has, with appropriate partners, developed a Municipal Recovery Plan, which outlines the short and medium term recovery activities to the pandemic and storm events and the associated costs.

It should be noted that Council has taken a measured approach towards recovery, due to the lack of funding support from higher levels of government. Local government cannot solely bear the responsibility and financial burden for recovery, and at the time of compiling the budget data, no additional funding commitments had been confirmed past June 2022, outside of what can be recovered through the Disaster Recovery Funding Arrangements.

The Budget for 2022-23 (and the following three years to 2025-26) has been shaped through a lens of the targeted community recovery support, services and investment that can be achieved with limited impacts on broader service delivery.

## What we are funding in 2022-23

### Delivery of ongoing services

Council has allocated \$86.4 million towards the ongoing delivery of services to the Yarra Ranges community. These services are summarised in Section 2 together with Council's major initiatives, actions, and measures of success.

Council's 2022-23 Budget will also support several exciting key projects. These are outlined as follows.



## Capital works program

This budget proposes the allocation of \$89.2 million towards capital works projects (including \$3.5 million worth of projects carried forward from 2021-22). Of this, \$67.8 million is allocated for asset renewals, upgrades, and expansions, while \$21.3 million will help fund the construction of new assets. In response to advocacy from Council, the program is supported by \$35.9 million in external funding from the State and Federal Governments

### Highlights of the capital works program include:

- Roads (\$32.9 million) – including resealing and resurfacing; upgrades and improvements; rehabilitation and renewals; and special charge schemes, significantly boosted by \$150 million in funding from the Federal Government over 9 years for the construction of local roads.
- Drainage (\$1.6 million) – including drainage and rehabilitation works.
- Footpaths and cycleways (\$2.4 million) – footpath improvements and renewals including Warburton Hwy, Wandin North; Sugarloaf Drive, Chirnside Park; David Hill Road, Monbulk; Cherylne Crescent, Kilsyth and Fernhill Road, Mount Evelyn.
- Recreational, leisure and community facilities (\$3.8 million) – including Stormwater Harvesting System, Monbulk Reserve; Sports Field Irrigation Controller Upgrade; Chirnside Urban Park and Playspaces at Carmen Reserve, Lilydale and Glenvalley Reserve, Seville East.
- Off street carparks (\$0.4 million) – car park rehabilitation and minor works.
- Parks, open space, and streetscapes (\$11.3 million) – major trail projects including Ridgewalk; Yarra Valley Trail; Warburton Mountain Bike Destination (pending the outcome of the Environmental Effects Statement) and various township improvements; Indigenous Heritage Visibility; Yering and Coldstream Station Activations; Wesburn Pump Track; park furniture renewal and improvements; Brushy Creek Trail, Mooroolbark, and trail rehabilitation projects.
- Land (\$5.8 million) - remaining payment for purchase of 150 Cambridge Road, Kilsyth - to be used for community open space.
- Buildings (\$18.6 million) – construction of Community Sports Pavilions in Powelltown, Mount Evelyn, Kimberley Reserve and Pinks Reserve; Climate Resilient Buildings for our Community; Pinks Reserve stadium improvements and Pinks Reserve netball court covers.
- Plant and equipment (\$6.2 million) – including scheduled replacement of Council's plant and fleet and the implementation of a fit for purpose 'whole of organisation' enterprise systems solution.

The Statement of Capital Works can be found in Section 3.5 and further details on the capital works program can be found in Section 4.5

## Continuing community support through the recovery framework

To help the community in the face of the Covid-19 pandemic, Council developed a Pandemic Recovery Framework which has guided Council's approach to short, medium, and long-term activities and initiatives that address the economic, social and health impacts of the Covid-19 pandemic.

This Recovery Framework is currently being reviewed to reflect the changing nature of the pandemic and will evolve to outline how Council will continue to adapt services and activity in response to the pandemic in conjunction with the other significant issues impacting the municipality.

Three million dollars (\$3.0 million) has been set aside in 2022-23 for a dedicated Community Recovery Fund, as part of Council's response to support those most impacted in our community, including from the Covid-19 pandemic and the June 2021 storm. The Fund will provide for a number of new and ongoing initiatives including implementation of the four Community-led Recovery Committees. Community members appointed to these committees are empowered to make decisions regarding where Council funding should be directed to support local projects that respond to community needs and priorities

A further \$2.0 million has been set aside in 2023-24 in recognition of the ongoing works under the recovery framework.

## Ongoing implementation of YR Ignite strategy

YR Ignite is a four year strategy that has been designed to deliver a dynamic, high performing, and flexible organisation that supports thriving communities. It provides a plan of action to build improvement across four areas that reinforce each other and together will achieve greater performance across the organisation.

- *Community* is at the heart of all we do
- Our *culture* drives high performance
- Our *people* are one team
- We excel in decision-making and *practice*

Key projects in 2022-23 include:

- deliver simplified and more efficient customer service through transition to a new customer platform. This action builds on the continued implementation of a fit-for-purpose software solution (known as YR Connect) across our organisation.
- deliver a coordinated, centralised community engagement service, which fulfills the principles and commitments of Council's Community Engagement Policy.
- raise the standard of customer experiences through a refreshed Customer Experience Strategy.
- consolidate and strengthen advocacy through evidence and stronger relationships to ensure other levels of government are effectively and efficiently engaged to support local programs and services.

## Development of Economic Development Strategy 2022-2032

The Economic Development Strategy is currently under renewal to position Yarra Ranges as a desirable place to live, invest and visit and to support the Council Plan 2021-2025. It provides a clear vision that can be articulated to government, industry stakeholders, businesses and community and identifies potential funding streams, partnerships, and resources.

Four strategic pillars have been identified:

- Identity, leadership, and collaboration
- Trade, commerce, and workforce capability

- Investment attraction
- Innovation and entrepreneurship

Work has commenced on the suite of initiatives that will support each of the strategic pillars, that will collectively achieve the vision for sustained economic growth as an enabler of wealth and prosperity for the benefit of all residents across the broader community. The draft Economic Development Strategy 2022-2032 will be presented to the community in mid-2022 for final consultation.

### **Nature Plan – Protecting our biodiversity assets**

Council's Nature Plan will define the activities, programs, and projects of the highest priority for the next 10 years. It will set targets for Council and allow for prioritisation of conservation action on Council managed land. In addition, it will improve our support to private landowners and increase environmental stewardship, identify areas to seek external funding, highlight key advocacy priorities for our municipality and ensure rigorous monitoring and adaptive management are embedded into our programs effectively.

In developing objectives for the plan, consideration was given to the four themes and the key actions identified where council can have the greatest impact on biodiversity conservation. Linked to Council's Environment Strategy, these themes are:

- Landscapes and Ecosystems
- Land use and Climate Change
- People and Nature
- Pest Plants and Animals

Actions identified will take us towards a future vision of a more connected landscape, with higher quality and more resilient habitat for native plants and animals, including the rare and threatened species we're fortunate to have. Together with Council's Liveable Climate Plan, we will continue to deliver on climate action by investing in renewable energy, sustainable design, resilient buildings and moving towards a zero emission fleet while considering climate in all our strategies and every aspect of our business.

We will support our community to care for nature in their own backyard and beyond, providing opportunities for all to engage with the natural environment and learn more about it. The draft Nature Plan will be presented mid-2022 for final consultation.

## Budget influences

This section sets out the key budget influences arising from the internal and external environment within which Council operates.

### Municipal data

As a result of Yarra Ranges' demographic profile there are a few budget implications in the short and long term as follows:

- a. Yarra Ranges covers approximately 2,500 km<sup>2</sup>, being home to over 55 suburbs, townships, and small communities in a mixture of rural and urban areas, which has a significant impact on the costs of providing programs and services across one of the most diverse and unique municipalities in Victoria.
- b. Approximately 18% of ratepayers are entitled to the pensioner rebate. As pensioners often have low incomes, the adoption of rate increases has an impact on the disposable income of this large proportion of our community. Council does have hardship provisions in place for all ratepayers who need assistance.
- c. While the municipality is not substantially developed, it is experiencing very low growth in rateable properties, in comparison to other councils. Rates received from the low level of new dwellings do not offset the significant costs required to replace infrastructure including roads and drains.

### External influences

In preparing the 2022-23 budget, the following external influences have been taken into consideration.

- a. The continuing impact of the pandemic on Council and community services and facilities, as well as on the wider business community with programs and services to support the recovery effort.
- b. The impact of supporting the community as it recovers and rebuilds from the storms of June 2021, while further financial support from other levels of government remains uncertain.
- c. The Victorian State Government introduced a cap on rate increases in 2016-17. The cap for 2022-23 has been set at 1.75% (2021-22: 1.5%).
- d. The *Gender Equality Act 2020*, which came into effect in March 2021. This required Council to undertake a Gender Impact Assessment of all Council services and projects, conduct Gender Equality Audit every four years, and adopt a four-year Gender Equality Action plan.
- e. As a result of changes in the recycling industry there has been a rise in the cost of the processing of recyclable material.
- f. Increased Environmental Protection Authority (EPA) requirements for managing Council's landfill sites.
- g. Over time funds received through funding agreements from the State and Commonwealth Governments often do not increase in line with real cost increases, which adds pressure to meet service obligations within financial constraints. Council will continually review its service levels to ensure that we are meeting community needs within financially sustainable limits.
- h. Council will continue to collect the Fire Services Property Levy through rates on behalf of the State Government.
- i. Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Superannuation Scheme. The last call on Local Government was in the 2012-13 financial year where Council was required to pay \$12.1 million to top up its share in the Defined Benefits Scheme. The amount and timing of any liability is dependent on the global investment market. At present the actuarial ratios are at a level that additional calls from the sector are not expected in the next 12 months.

## Budget principles

In response to these influences, guidelines have been prepared that set out the key budget principles which informed the preparation of the budget and will also provide a framework for the review and update of the long term financial plan.

The principles include:

### Rates & charges

- Council will apply the rate cap over the life of the long-term financial plan, with 1.75% being adopted in years 1-5 and 2.0% in years 6-10.
- Waste management to be charged as full cost recovery.
- Differential rates to be applied to ensure appropriate allocation of rates (no change from 2021-22 – refer Section 4.1.1 (n) for further details):
  - Residential (100% of the rate in the dollar)
  - Commercial (150%)
  - Industrial (150%)
  - Farming (70%)
  - Recreational/Cultural (60%)
  - Vacant land (100%)
- No municipal charge.

### Government funding

- All recurrent and non-recurrent funding based on confirmed agreements is included in the budget.
- In later years where confirmed capital funding is unknown, an average percentage of capital expenditure has been used based on historical activity.

### Fees & charges

- Fees & charges are reviewed annually for appropriateness. Council has increased some fees and charges by 1.75% (in line with the rate cap) while some fees for services to vulnerable community members have no increase to ease the burden on the community due to Covid-19.
- See attached Appendix A - Schedule of Fees & Charges from 1 July 2022.

### Loan borrowings

- Overall borrowings are set at a financially sustainable level.
- Council has a willingness for increased level of indebtedness to support community recovery and for the upfront delivery of the Roads for the Community Initiative.
- Maintain indebtedness ratio below 60% over the long-term period (medium risk, VAGO indicator). This measure indicates Council's ability to service its debts with its own sourced revenue.

### Cash

- Cash will be managed and invested in accordance with operational peaks and troughs, being mindful of short-term cash requirements of Council.
- Assist in funding the capital works program to the extent possible without compromising Council's cash position.

- Maintain liquidity ratio at 1.1 (minimum, VAGO indicator). This measure determines Council's ability to meet its short term financial obligations with unrestricted assets (i.e. cash holdings).

### **Recurrent operating expenditure**

- Operational expenditure 2022-23 to be reduced in targeted areas (approximately 5% decrease), except for costs subject to existing contracts or where external market pressures apply (e.g. insurance).
- Future years expenditure in the long-term financial plan to be increased in line with rate cap projections.
- Salaries and wages have been calculated according to Council's establishment staff roster which includes currently vacant positions and flexible working arrangements and increased in line with Council's Enterprise Agreement 2021.
- Areas of discretionary cost will be reviewed each year as part of setting the annual budget.
- Service levels will continue to be reviewed considering community expectations and shifting demand for services, with the aim to continue to be efficient with resources and an emphasis on innovation to achieve savings and efficiencies. Council further acknowledges that some services are likely to be impacted as additional operational savings are required to be identified in future years.

### **Community Recovery Fund**

- This fund will continue to assist the community to recover from the impacts of the pandemic and the June 2021 storm event with continuing investment of \$3.0 million in 2022-23 and \$2.0 million in 2023-24.

### **New initiatives & cost pressures**

- Funding of cost pressures and new initiatives will need to be sourced from within the organisation through efficiencies or a reallocation of resources subject to approval by Management.

### **Capital works**

- The asset renewal gap will be managed through the dedication and allocation of enough resources to renew the existing asset base over the long term as a priority in the Capital Works Program.
- Maintain the size of the Council's baseline contribution to the Capital Expenditure Program budget; whilst still maintaining financial sustainability
- Increase the size of Capital Expenditure Program through third party funding such as Grant funding, Land sales, Public Open Space Funding and Special Charge Schemes
- Longer term grant funding projections based on average percentage of total Capital Expenditure Program, outside of the Roads for the Community Initiative.
- Savings achieved during delivery of works will be returned to future years of the Capital Expenditure Program to fund additional work
- Asset realisation, rationalisation and de-commissioning will be considered as a method of reducing recurrent investment needs and funding required for improvements and new assets, particularly relating to community facilities
- The impact of new and improved assets on the ongoing operating budget will be identified and considered when assessing proposals for funding new assets and improvements. Example – whole of life costs on maintaining a new trail
- Application for external funding for both new and renewal projects will be undertaken for all capital projects where available, however if matching funding is required, budget considerations will need to be taken into account.



## Review of Council's Financial Plan

Following the preparation of draft the 2022-23 Budget, Council has reviewed the impact the budget has on the long term projections contained in its Financial Plan to ensure Council's financial sustainability is being maintained. The budget principles outlined above have not changed from the full document adopted by Council in October 2021, apart from the amendment to the rate cap from 1.5% to 1.75%.

Council's long term financial sustainability remains sounds, as shown in the following indicators:

Indicator	Forecast Actual										
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
<b>Operating position</b>											
Adjusted underlying result	0.2%	-1.6%	3.3%	3.6%	3.7%	4.3%	4.0%	2.2%	2.8%	3.4%	4.0%
<b>Liquidity</b>											
Working Capital	118.6%	110.9%	113.0%	107.0%	124.6%	131.9%	131.2%	129.2%	130.3%	133.5%	142.2%
Unrestricted cash	80.7%	74.8%	77.1%	72.9%	90.4%	98.3%	98.6%	97.8%	99.0%	102.1%	110.0%
<b>Obligations</b>											
Loans and borrowings	12.4%	23.1%	30.7%	36.9%	44.1%	49.9%	52.0%	44.8%	37.7%	30.5%	23.4%
Loans and borrowings	5.8%	4.2%	5.6%	7.0%	8.6%	10.2%	8.9%	8.8%	8.8%	8.7%	8.7%
Indebtedness	11.9%	20.6%	26.0%	30.3%	35.7%	41.9%	43.3%	37.7%	30.9%	24.1%	18.5%
Asset renewal	166.9%	206.8%	232.6%	222.3%	207.2%	215.3%	197.1%	123.1%	117.2%	114.1%	112.1%

## Commonwealth and state government advocacy

Yarra Ranges Council has refreshed its advocacy priorities over the past 12 months, in line with the new Council Plan and the guidelines of Council's new Advocacy Framework. This ensures our priorities reflect the needs and aspirations of our community, respond to emerging trends and issues (including the pandemic and storm events), and are aligned to opportunities at the State and Commonwealth levels.

Council's advocacy agenda comprises a range of issues and initiatives that would deliver broad benefits to residents, businesses, and visitors, including funding for rural roads, emergency management and climate resilience, telecommunications, economic recovery, energy efficiency projects, recreation and cultural infrastructure and public transport. Both individually and through our advocacy networks, Council has advocated for funding and practical reforms to State Government policy on social and affordable housing, community health services, environmental and biosecurity issues, and mental health support.

Council has also undertaken concerted advocacy following the 2021 storm events to secure State and Commonwealth funding for Council to support the community's long-term recovery.

## Population growth

### How are we travelling against population projections?

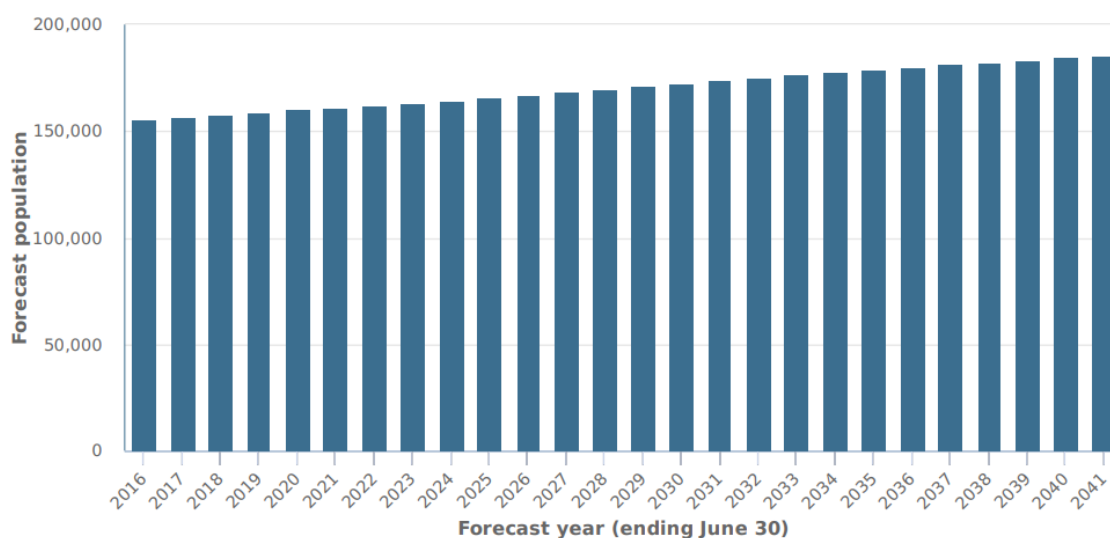
Population forecasts for Yarra Ranges estimate a population of 162,346 in 2021.

The population forecasts predict that Yarra Ranges' population will grow to 185,902 by 2041. This translates to a net gain of 23,556 between 2021 and 2041, or 14.5% growth. Yarra Ranges' urban areas of Lilydale, Mooroolbark, Chirnside Park and Kilsyth are projected to have the highest population growth over the next twenty years, with local increases ranging from 15.6% in Kilsyth to a very high 68.7% in Lilydale (more than 12,000 new residents in Lilydale primarily due to the development of the Kinley Estate).

The full set of projections to 2041 can be accessed here: <http://forecast.id.com.au/yarra-ranges>

### Forecast population

Yarra Ranges Council



Population and household forecasts, 2016 to 2041, prepared by .id, June 2018.

.id informed decisions



## Budget reports

The following reports include all statutory disclosures of information and are supported by the analyses contained in Section 4 of this report.

This section includes the following reports and statements in accordance with the *Local Government Act 2020* and the Local Government Model Financial Report.

1. Link to Integrated Planning and Reporting Framework
2. Services and service performance indicators
3. Financial statements
4. Notes to financial statements
5. Financial performance indicators
6. Schedule of Fees and charges

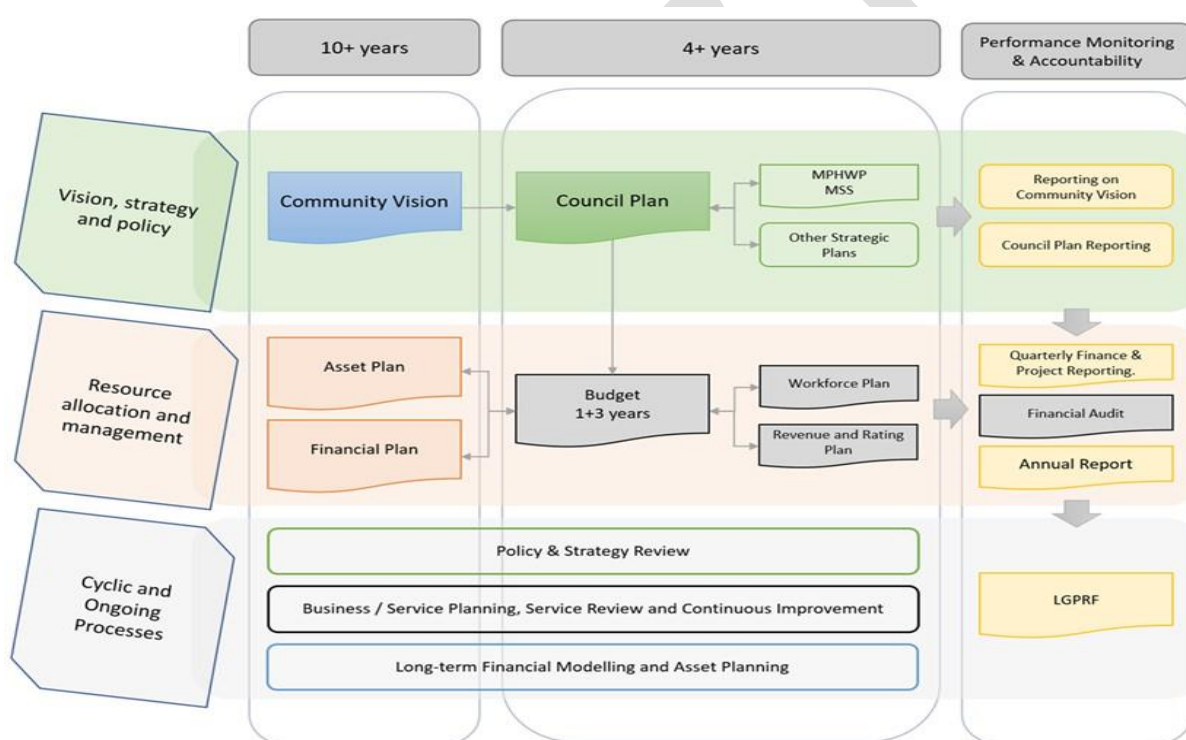
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## 1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

### 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

LGPRF – Local Government Planning Reporting Framework

MPHWP – Municipal Public Health and Wellbeing Plan

MSS – Municipal Strategic Statement

### 1.1.1 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with Council's adopted Community Engagement Policy and Public Transparency Policy.

## 1.2 Our purpose

### Our vision

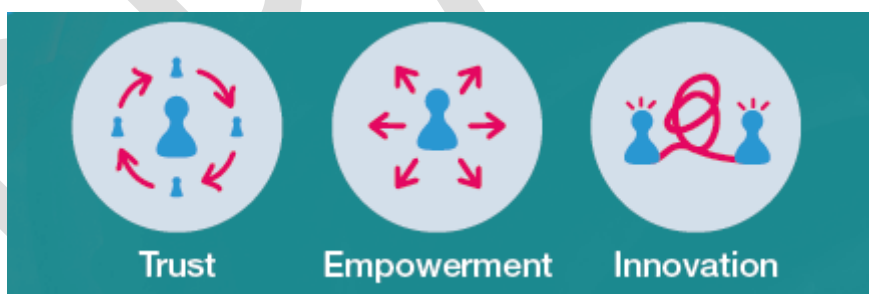
Whether you live here or visit, you will see how much we care for Country, how inclusive and connected our communities are, and how balanced growth makes this the best place in the world.

### Our commitment

We'll be truthful, represent the community's needs, be positive and responsive and always strive to do better.

### Our values

The organisation's values guide our behaviour and underpin everything we do. Our values help us achieve the organisation's vision and mission and improve the quality of the services we offer to our community.



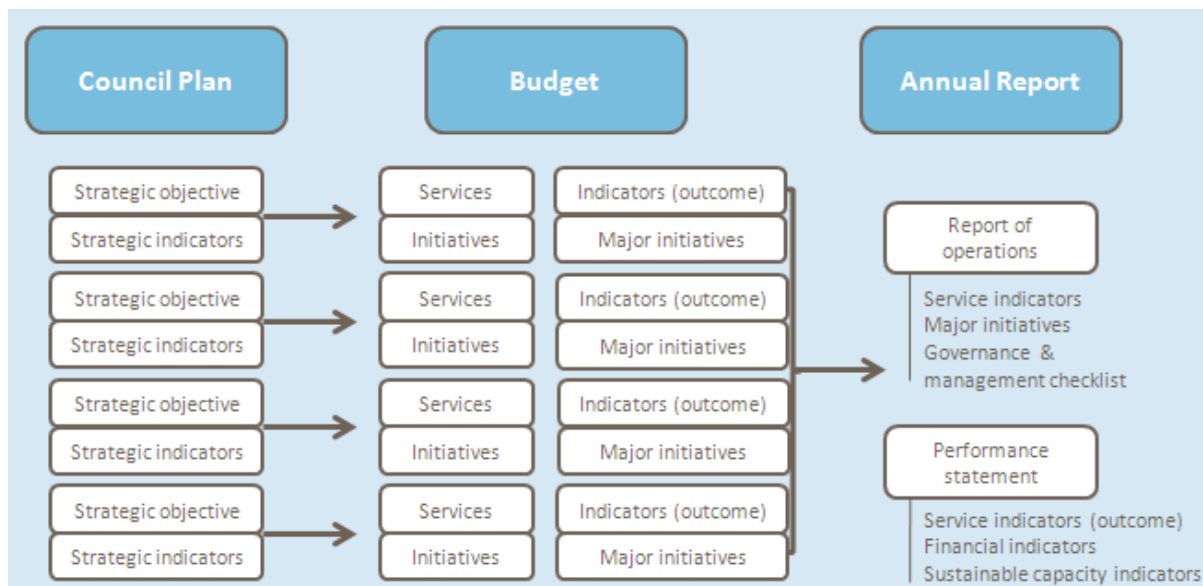
### 1.3 Strategic objectives

Council delivers services and initiatives in over 59 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
Connected and healthy communities	Communities are safe, resilient, healthy, inclusive, and socially well connected. Quality services are accessible to everyone.
Quality infrastructure and liveable places	Quality facilities and infrastructure meet current and future needs. Places are well planned hubs of activity that foster wellbeing, creativity, and innovation.
Protected and enhanced natural environment	A healthier environment for future generations.
Vibrant economy, agriculture, and tourism	Our tourism, agriculture, health, manufacturing, and other industries are leading and dynamic. Strong investment and attraction underpin sustainable economic growth and job creation.
High performing organisation	An innovative, responsive organisation that listens and delivers quality, value for money services to our community.

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2022-23 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

## 2.1 Strategic objective 1: connected and healthy communities

To achieve our objective of Connected and Healthy Communities, we will continue to ensure that our communities are safe, resilient, healthy, inclusive, and socially well connected. We will also ensure that quality services are accessible to everyone. The services, major initiatives, initiatives, and key strategies to achieve objectives for each business area are described below.

### Services

Business area	Description of services provided		2021/22	2022/23
			Forecast Actual \$'000	Budget \$'000
1. Social planning and policy development	This service contributes to building strong and resilient communities by: -Planning, researching, and developing relevant social policies and actions -Providing advice, referral and advocacy -Delivering selected community development projects	Expenditure	881	1,010
		(Income)	-	(61)
		Net Cost	<b>881</b>	<b>949</b>
2. Primary health planning and coordination	Council's Health and Wellbeing Strategy guides this legislated requirement to promote good health and wellbeing. Using data about the health of our community, Council works with its partners and the community to improve health. An Advisory Group overseeing the work is resourced by this service. The service has a primary prevention approach – keeping people well through Council's many roles in creating healthy communities and environments.	Expenditure	63	105
		(Income)	(10)	(10)
		Net Cost	<b>53</b>	<b>95</b>
3. Food, health, and environment inspections and protection	This service works with owners, operators, and applicants to ensure that appropriate health standards are achieved for the health and wellbeing of all.	Expenditure	1,564	1,212
		(Income)	(851)	(853)
		Net Cost	<b>713</b>	<b>359</b>
4. Library services in partnership with Eastern Regional Library Corporation	Council works in partnership with Eastern Regional Libraries to enhance learning and cultural development in the municipality through the provision of library services.	Expenditure	4,021	4,017
		(Income)	-	-
		Net Cost	<b>4,021</b>	<b>4,017</b>
5. Maternal and child health and immunisation services	Council provides a universal and enhanced Maternal and Child Health Service to provide universal and targeted services for children and their families. Families attend centres across the Yarra Ranges and receive some services in their homes, or at other community locations.	Expenditure	4,814	4,836
		(Income)	(2,235)	(2,225)
		Net Cost	<b>2,579</b>	<b>2,611</b>
6. Youth mental health, participation, and engagement	Council provides a range of universal and targeted services for young people and their families, enabling them to receive individual support and/or participate in a range of activities.	Expenditure	1,868	2,029
		(Income)	(219)	(366)
		Net Cost	<b>1,649</b>	<b>1,663</b>

Business area	Description of services provided		2021/22	2022/23
			Forecast Actual \$'000	Budget \$'000
7. Early years development and early childhood education and care	Council provides a range of services that enable children to develop and for those with additional needs to be included in a range of Early Childhood Education settings. Council also provides Child Care and Preschool Services.	Expenditure	5,382	6,342
		(Income)	(3,976)	(4,228)
		Net Cost	<b>1,406</b>	<b>2,114</b>
8. School crossing supervision	This service provides supervision for school crossings in both the morning and afternoon to improve community safety and encourage healthy habits of walking to school.	Expenditure	1,703	2,621
		(Income)	(667)	(680)
		Net Cost	<b>1,036</b>	<b>1,941</b>
9. Animal Management	This service seeks to manage animals, both domestic and farm, to improve community safety.	Expenditure	2,491	2,399
		(Income)	(1,490)	(1,493)
		Net Cost	<b>1,001</b>	<b>906</b>
10. Fire prevention and emergency management	This service works to build an empowered resilient community that can mitigate, prepare, respond, and recover from emergencies and natural disasters.	Expenditure	31,079	14,860
		(Income)	(18,870)	(3,937)
		Net Cost	<b>12,209</b>	<b>10,923</b>
11. Positive ageing services	This service provides a comprehensive range of services as part of the Home and Community Care (HACC) program. The HACC program provides a range of coordinated and integrated service approaches which assist HACC eligible people to maximise their independence to remain living at home, stay connected to their community and adapt to changing life circumstances. The majority of this program is externally funded by State Government.	Expenditure	7,649	4,644
		(Income)	(5,703)	(2,846)
		Net Cost	<b>1,946</b>	<b>1,798</b>
12. Supporting people with disabilities	This service works across the Council to improve access, equity, and inclusion of people with a disability. Metro Access works to increase participation of people with a disability in the life of their community. The majority of this program is externally funded by State Government.	Expenditure	708	497
		(Income)	(294)	(219)
		Net Cost	<b>414</b>	<b>278</b>

Business area	Description of services provided		2021/22	2022/23
			Forecast Actual \$'000	Budget \$'000
13. Community engagement and development programs	This service supports - Community engagement and place-based community planning - Lifelong learning and building resilient organisations through the community grants program, community planning and community capacity building -Community skill development and working collaboratively with local community and local groups, networks, leaders, and service organisations.	Expenditure	2,299	2,353
		(Income)	-	-
		Net Cost	<b>2,299</b>	<b>2,353</b>
14. Services and programs to increase participation in arts, culture, and heritage	Creative Communities provides a framework to use arts and heritage to engage our local communities. This is achieved through the provision and funding of: - high quality Cultural Facilities with staff and technical expertise - the management and delivery of arts and heritage programs in the community - partnerships with community through grants programs - facilitation of community festivals and events	Expenditure	1,542	1,638
		(Income)	(55)	(55)
		Net Cost	<b>1,487</b>	<b>1,583</b>
15. Development of cultural facilities	Creative Communities is responsible for the development of the Cultural Plan which includes planning for the development of cultural facilities across the municipality. This includes engagement and consultation with community and funding bodies, involvement in the project planning and involvement in delivery of the project working with the Capital Works and Planning area.	Expenditure	3,471	3,729
		(Income)	(348)	(314)
		Net Cost	<b>3,123</b>	<b>3,415</b>
16. General Local Laws Compliance	This service provides Local Laws compliance for the safety and wellbeing of our communities.	Expenditure	231	169
		(Income)	(502)	(502)
		Net Cost	<b>(271)</b>	<b>(333)</b>
17. Public transport advocacy	Council's Health profile indicates the impact of poor public transport on health and wellbeing. Council's advocacy for improved access to public transport is a key advocacy area.	Expenditure	45	45
		(Income)	-	-
		Net Cost	<b>45</b>	<b>45</b>
18. Community support to reduce impact and prepare for climate change	This service provides support from Yarra Ranges Environment Stewardship team for residents to take steps towards sustainable living and preparing for climate change, including education in schools.	Expenditure	52	47
		(Income)	-	-
		Net Cost	<b>52</b>	<b>47</b>



Business area	Description of services provided		2021/22	2022/23
			Forecast	Budget
			Actual	
			\$'000	\$'000
19. Risk Management	This service provides risk management and insurance services to the organisation.	Expenditure	427	841
		(Income)	(1,908)	(2,382)
		Net Cost	<b>(1,481)</b>	<b>(1,541)</b>
<b>Connected and Healthy Communities Total</b>				
		Expenditure	70,290	53,370
		(Income)	(37,128)	(20,147)
		Net Cost	<b>33,162</b>	<b>33,223</b>

### Major/other initiatives

Improve Aboriginal health and wellbeing by providing a range of supports to Oonah Health and Community Services Aboriginal Corporation to establish the Healesville Belonging Place, an integrated Aboriginal health facility

Improve mental health outcomes for the community, strengthen social connections, and advocate for equitable and accessible mental health services across the municipality.

Build community resilience by working together to achieve greater emergency planning and preparedness with a focus on building community capacity as well as traditional cultural burning practices. This will include the development a firestick program across public, private land and local training hubs.

Implement priority actions arising from the Health and Wellbeing Plan including:

- Mental health
- Physical activity
- Social Recovery
- Climate change and impacts on health
- Reduce harm from alcohol
- Health impacts of emergencies
- Gender Equity

Implement Council's Healthy and Active Ageing Plan to increase the age and dementia friendliness of the municipality and improve social connection.

Implement the Pandemic Recovery and Resilience Framework and other key recovery actions to support the rebuilding of community resilience.

Update the Aquatics Strategy to strategically plan and provide aquatic facilities across the municipality that are inclusive, sustainable, well designed and positioned to improve community health and wellness.

Revise and implement key actions of the Recreation and Open Space Strategy to increase community access, support community connections and activate Council's community facilities and open space network.

Implement key actions in the Integrated Transport Strategy 2040 with a focus on people's movement in place and advocating for a cohesive public transport network that connects people with services, employment and to each other.

## 2.2 Strategic objective 2: quality infrastructure and liveable places

To achieve our objective of Quality Infrastructure and Liveable Places, we will ensure that quality facilities and infrastructure meets current and future needs. Places are well planned hubs of activity that foster wellbeing, creativity, and innovation. The services, major initiatives, initiatives, and key strategies to achieve objectives for each business area are described below.

### Services

Business area	Description of services provided		2021/22 Forecast Actual \$'000	2022/23 Budget \$'000
1. Maintenance and renewal of buildings	This service is responsible for maintenance of Council's buildings, facilities, public amenities and building security.	Expenditure	6,520	7,040
		(Income)	(2,913)	(2,646)
		Net Cost	<b>3,607</b>	<b>4,394</b>
2. Management of facilities	This service manages lease and licence arrangements with sporting clubs, user groups and individuals for a range of Council facilities and properties, ensuring that the needs of occupants are provided for in a viable and sustainable way.	Expenditure	4,880	5,700
		(Income)	(4,615)	(2,766)
		Net Cost	<b>265</b>	<b>2,934</b>
3. Road, footpath and bike path construction and maintenance	This service maintains and manages Council's civil infrastructure (roads, drainage, footpaths, etc.). The area also manages the implementation of the annual local road resurfacing program and provides after hours emergency response service.	Expenditure	21,383	22,137
		(Income)	(20,784)	(33,728)
		Net Cost	<b>599</b>	<b>(11,591)</b>
4. Drainage works	This service delivers maintenance and repairs to Council's substantial drainage network.	Expenditure	3,201	3,108
		(Income)	(1,100)	(2,640)
		Net Cost	<b>2,101</b>	<b>468</b>
5. Major Council building projects	This service is responsible for coordinating the design and development of major building assets for the Council.	Expenditure	1,205	603
		(Income)	(497)	-
		Net Cost	<b>708</b>	<b>603</b>

Business area	Description of services provided		2021/22 Forecast Actual \$'000	2022/23 Budget \$'000
6. Urban design including township and streetscape improvements	The service is responsible for developing and implementing proposals for township improvements across the municipality and supporting the development of high quality infrastructure in the private environment through strategic and statutory planning processes.	Expenditure	22	23
		(Income)	(127)	-
		Net Cost	<b>(105)</b>	<b>23</b>
7. Maintenance and redevelopment of sports fields, playspaces, parks and reserves	This service provides for the maintenance and redevelopment of Council's sports fields, playspaces, and parks and reserves.	Expenditure	2,140	2,947
		(Income)	(8,128)	(7,477)
		Net Cost	<b>(5,988)</b>	<b>(4,530)</b>
8. Aquatics facilities	This service provides for the maintenance of Council's aquatic facilities.	Expenditure	2,041	2,050
		(Income)	-	-
		Net Cost	<b>2,041</b>	<b>2,050</b>
9. Strategic land use policy development	This service continues to review and maintain Council's planning scheme and sets the direction for land use planning within Yarra Ranges.	Expenditure	2,679	3,225
		(Income)	(263)	(73)
		Net Cost	<b>2,416</b>	<b>3,152</b>
10. Statutory Building Services	This service promotes the safety and compliance of buildings in Yarra Ranges by controlling building permits and carrying out mandated responsibilities in accordance with the relevant laws and regulations. Pool fencing, maintenance of fire safety equipment, general and technical advice, property information, copies of plans, landslip certificates, building complaints and Council Consent applications are key services provided by the team.	Expenditure	3,086	3,606
		(Income)	(1,063)	(746)
		Net Cost	<b>2,023</b>	<b>2,860</b>
11. Capital works and strategic asset management	This service contributes to the management of Council's capital works program and management of Council's infrastructure assets across all infrastructure categories.	Expenditure	4,938	5,464
		(Income)	(149)	(515)
		Net Cost	<b>4,789</b>	<b>4,949</b>
12. Maintenance and renewal of plant and equipment to support services of the organisation	This service provides support to procuring, servicing and disposal of vehicles and both large and small plant that the organisation's services require to undertake their businesses effectively.	Expenditure	-	-
		(Income)	(100)	(150)
		Net Cost	<b>(100)</b>	<b>(150)</b>

Business area	Description of services provided		2021/22 Forecast Actual \$'000	2022/23 Budget \$'000
13. Organisational and Environmental Sustainability Management	This service provides support to the organisation through management of its long-term financial planning for assets and capital works, waste and fleet management, environmental sustainability and service innovation and efficiency for the Environment and Engineering directorate.	Expenditure	-	-
		(Income)	(100)	(150)
		Net Cost	(100)	(150)
14. Planning permits, approvals, and advice	Assesses and provides advice and enforcement in relation to planning application approvals under the Yarra Ranges Planning Scheme and the related legislation.	Expenditure	5,613	5,911
		(Income)	(1,660)	(1,959)
		Net Cost	3,953	3,952
Quality Infrastructure and Liveable Places Total				
		Expenditure	57,708	61,814
		(Income)	(41,499)	(52,850)
		Net Cost	16,209	8,964

### Major/other initiatives

Become a world class trails and eco-tourism destination through project development, delivery, advocacy, and partnerships, including the delivery of the Ridges and Rivers projects.

Undertake and deliver integrated place planning for priority activity centres and town centres to achieve a coordinated community outcome across Yarra Ranges, in accordance with the Living Places Framework.

Improve our social infrastructure planning by working across council to integrate place, service, and infrastructure planning to meet the needs of our diverse communities and improve the unique places they live.

Develop and implement a strategic approach for activating and providing functional and affordable community assets and spaces that are welcoming to all and support the wellbeing and connectedness of the community.

Continue to evolve the maturity and sophistication of Council's Asset Management planning to ensure existing community infrastructure is renewed and maintained for the benefit of future generations.

Activate, develop, and construct significant community facility projects across the municipality to respond to current and future community and social needs.

Seal gravel roads in townships across the municipality enabled through funding provided by the Federal Government combined with landowner contributions to improve local amenity and liveability for the community.

Complete the Lilydale Structure Plan and incorporate key actions into the Planning Scheme through an amendment to provide clear direction of the future land use, urban design, transport and access and landscaping forms for Lilydale.

Integrate and strengthen the planning, maintenance, and management of community assets to ensure the needs and priorities of current and future communities are balanced against investment requirements and Council's ability to pay for them.

Amend the planning scheme by using the outcomes of the reviewed Housing Strategy to ensure housing needs of the community are met, new housing is well designed, it provides for housing choice and improves neighbourhood character outcomes in residential areas

Plan, facilitate and develop urban renewal projects, including Lilydale Revitalisation project, Kinley re-development and Level Crossing Removal to facilitate the revitalisation of Lilydale. Ensuring alignment with Council's place making objectives of encouraging a vibrant, attractive, sustainable, healthy, and connected community.

Maximise the benefits of the level crossing removal projects in Mooroolbark and Lilydale through value adding projects including the repurposing of the Lilydale Heritage Station, provision of public art and new community spaces, and improving the shared path network.

Establish a municipal wide Development Contributions Plan to provide funds for new infrastructure to support future growth and development.

### 2.3 Strategic objective 3: protected and enhanced natural environment

To achieve our objective of Protected and Enhanced Natural Environment, we will continue to strive for a healthier environment for future generations. The services, major initiatives, initiatives, and key strategies to achieve objectives for each business area are described below.

#### Services

Business area	Description of services provided		2021/22 Forecast Actual \$'000	2022/23 Budget \$'000
1. Environmental education programs including a focus on schools	This service provides environmental education programs to our community, as well the Council's extensive school network.	Expenditure	100	404
		(Income)	(74)	35
		Net Cost	<b>26</b>	<b>439</b>
2. Weed reduction and replanting programs	Council has an active weed reduction and replanting service, in addition to running an ongoing weed removal program called Weed Wipeout, to help residents remove and dispose of weeds on their property.	Expenditure	760	742
		(Income)	(130)	(350)
		Net Cost	<b>630</b>	<b>392</b>
3. Biodiversity conservation	The Biodiversity Conservation Unit has responsibility for the protection and enhancement of the region's biodiversity values in line with National, State and Regional requirements. Conducts environmental assessments for planning permit applications (Council and community). Manages a system for biodiversity offsets and provides advice to landholders to enhance biodiversity.	Expenditure	2,276	2,226
		(Income)	(250)	(47)
		Net Cost	<b>2,026</b>	<b>2,179</b>
4. Support for friends and land care groups	This service provides grants and support for 'Friends of' groups and 'Land Care' groups across Council's parks, reserves and natural habitats.	Expenditure	63	51
		(Income)	-	-
		Net Cost	<b>63</b>	<b>51</b>

Business area	Description of services provided		2021/22	2022/23
			Forecast Actual \$'000	Budget \$'000
5. Waste management services	<p>This service provides waste services to properties consisting of a weekly garbage collection, fortnightly recycling, and green and hard waste collections for general properties only.</p> <p>We also provide services to commercial properties across the municipality which consist of twice weekly garbage collection, and fortnightly recycling collections.</p> <p>A core priority includes minimising the volume of material going to landfills through the coordination of education and management programs.</p>	Expenditure	22,101	24,925
		(Income)	(22,101)	(24,925)
		Net Cost	-	-
6. Maintenance of bushland and natural open space	This service provides for the maintenance of Council's bushland and natural open spaces.	Expenditure	12,559	11,956
		(Income)	(125)	(125)
		Net Cost	<b>12,434</b>	<b>11,831</b>
7. Maintenance and redevelopment of sports fields, playspaces, parks and reserves	This service provides for the maintenance and redevelopment of Council's sports fields, playspaces, and parks and reserves.	Expenditure	2,007	1,836
		(Income)	-	-
		Net Cost	<b>2,007</b>	<b>1,836</b>
8. Environmental sustainability management	This service provides the management and administrative support for the environment and sustainability teams.	Expenditure	943	1,171
		(Income)	-	(59)
		Net Cost	<b>943</b>	<b>1,112</b>
9. Organisational and Environmental Sustainability Management	This service provides support to the organisation through management of its long term financial planning for assets and capital works, waste and fleet management, environmental sustainability and service innovation and efficiency for the Environment and Engineering directorate.	Expenditure	214	204
		(Income)	-	-
		Net Cost	<b>214</b>	<b>204</b>

Business area	Description of services provided		2021/22 Forecast Actual \$'000	2022/23 Budget \$'000
10. Landfill Rehabilitation	This work typically involves reshaping, contouring, and capping of the landfill, in association with ongoing management and regular monitoring of Leachate, Landfill Gas and Stormwater. This also includes the establishment of infrastructure to minimise and mitigate any potential onsite and offsite impacts to soil, ground and surface water and the atmosphere. The length of the process is indeterminable and may take many years, dependant on the nature of the site and material that was placed in the landfill and when the EPA determines no further rehabilitation is required.	Expenditure	1,043	2,435
		(Income)	-	-
		Net Cost	<b>1,043</b>	<b>2,435</b>
<b>Protected and Enhanced Natural Environment Total</b>		Expenditure	42,156	46,040
		(Income)	(22,270)	(25,561)
		Net Cost	<b>19,386</b>	<b>20,479</b>

### Major/other initiatives

Ensure the plants, animals, and ecologies of Yarra Ranges that our community value so much, are supported and retained alongside us, in healthy landscapes by preparing and implementing a Biodiversity Plan that provides renewed focus for Council, the community, and partners.

Reduce our ecological footprint through our commitment to sourcing 100% renewable energy and help our communities to thrive in a changing climate through adaptive, resilient, and regenerative programs and projects.

Implement actions of the Liveable Climate Plan and shift to low carbon and renewable energy sources across all facilities, buildings, plant, and fleet to reduce Council's climate impact.

Deliver actions of the Urban Tree Canopy Strategy and deliver the parks and reserves improvement program to enhance amenity, access and participation in public spaces and places.

Develop a Municipal Waste Plan, education programs and pursue innovative waste processing technologies to maximise waste resource recovery for a more sustainable future.

Continue to develop and support the capability of Environmental Volunteer Groups including seeking funding support to invest in our shared environment.



## 2.4 Strategic objective 4: vibrant economy, agriculture, and tourism

To achieve our objective of Vibrant Economy, Agriculture and Tourism, we will continue to ensure that our tourism, agriculture, health, manufacturing, and other industries are leading and dynamic. Strong investment and attraction underpin sustainable economic growth and job creation. The services, major initiatives, initiatives, and key strategies to achieve objectives for each business area are described below.

### Services

Business area	Description of services provided		2021/22	2022/23
			Forecast Actual \$'000	Budget \$'000
1. Facilitate tourism development and regional marketing	This service offers work across the tourism sector – a key segment of the Yarra Ranges economy to promote and develop the benefits that flow from tourism. Advocacy on developing latent tourism potential through eco and heritage tourism seeks to develop our tourism offer and deliver benefits to local communities. Yarra Ranges Tourism is a major partner, and the service manages Council's Partnership Agreement with the Board.	Expenditure	678	617
		(Income)	(190)	-
		Net Cost	488	617
2. Agribusiness support and development	This service offers advice on planning applications, networking opportunities for agribusinesses and works with industry to advocate, for example for a recycled water pipeline to support local food production.	Expenditure	16	15
		(Income)	-	-
		Net Cost	16	15
3. Business networks and sustainable business practices	Forums, industry networks, training programs and investment attraction are promoted by this service. Strong employment opportunities are vital to our communities and the service works to facilitate vibrant local economies through relationship brokerage and networking.	Expenditure	889	1,525
		(Income)	-	(396)
		Net Cost	889	1,129
Vibrant Economy, Agriculture & Tourism Total		Expenditure	1,583	2,157
		(Income)	(190)	(396)
		Net Cost	1,393	1,761

### Major/other initiatives

Implement a “build back better” approach to economic recovery and adaptation activities that improves the well-being of the community and business. *(New Major Initiative to be approved)*

Implement a plan that improves employment opportunities and mental health outcomes for everyone.

Develop and deliver of improvements to Council’s network of recreational trails across the municipality to support improved recreational, health, social, and economic needs of the community and become a world class trails, agritourism and eco-tourism destination.

Finalise and implement a new Economic Development Strategy and Investment Attraction Plan, to create local jobs, business, and investment to deliver positive and sustainable economic community outcomes.



Deliver key initiatives outlined in the Bayswater Business Precinct Transformation Strategy that create jobs, attracts future investment, and progresses the revitalisation of the Precinct, in association with Knox and Maroondah Councils.

Raise the cultural profile of Yarra Ranges to drive creative industry development and cultural tourism spend via attracting and retaining new creative professionals and businesses and supporting existing creative professionals and businesses.

Develop a destination management Plan with Yarra Ranges Tourism Board to support the right eco-tourism, infrastructure growth that also protects our natural environment.

## 2.5 Strategic objective 5: high performing organisation

To achieve our objective of High Performing Organisation, we will continue to strive towards an innovative and responsive organisation that listens and delivers quality and value for money services to our community. The services, major initiatives, initiatives, and key strategies to achieve objectives for each business area are described below.

### Services

Business area	Description of services provided		2021/22	2022/23
			Forecast Actual \$'000	Budget \$'000
1. Community engagement and development programs	This service supports: - Community engagement and place based Community Planning - Lifelong learning and building resilient organisations through the community grants program, community planning and community capacity building - Community skill development and working collaboratively with local community and local groups, networks, leaders, and service organisations.	Expenditure	669	842
		(Income)	-	-
		Net Cost	<b>669</b>	<b>842</b>
2. Customer Experience	This service leads the provision of front line service delivery of five geographically dispersed sites across the municipality. Their focus is to lead and partner with the organisation by designing and delivering quality processes and services, enhancing all customer experiences through feedback, analysis, and improvement measures to improve overall performance.	Expenditure	5,641	4,983
		(Income)	(241)	(162)
		Net Cost	<b>5,400</b>	<b>4,821</b>
3. Financial management and reporting	This service provides financial management and reporting functions for Council, including the preparation of the Budget and the Annual Financial Statements.	Expenditure	1,620	1,513
		(Income)	(360)	(488)
		Net Cost	<b>1,260</b>	<b>1,025</b>
4. Procurement, contracts, and tendering	This service provides best practice procurement support to the organisation including tendering and collaborative procurement initiatives.	Expenditure	924	913
		(Income)	(621)	(592)
		Net Cost	<b>303</b>	<b>321</b>

Business area	Description of services provided		2021/22 Forecast Actual \$'000	2022/23 Budget \$'000
5. Corporate planning and performance	This service provides business support to Councillors for the development and reporting of the Council Plan, in addition to business plans across the organisation. It also leads our Business Excellence Program, a program of coordinated process improvement and innovation aligned to the nationally recognised business excellence framework.	Expenditure	2,510	2,699
		(Income)	-	-
		Net Cost	<b>2,510</b>	<b>2,699</b>
6. Information services	This service provides a range of different services and solutions related to the Information Management requirements of the Council including information technology, geographic information systems, records management, archives management, courier services, FOI, information privacy and an Electronic Document Management System (EDMS).	Expenditure	9,241	9,218
		(Income)	(7,899)	(7,499)
		Net Cost	<b>1,342</b>	<b>1,719</b>
7. Rating and valuation services	This service provides the generation of rate notices, management of the rates database, including the fire services levy, and liaison and support of Council's Valuers.	Expenditure	1,597	1,536
		(Income)	(703)	(703)
		Net Cost	<b>894</b>	<b>833</b>
8. Council governance & meeting procedures	This service provides leadership of Council's governance framework, including administration and operational support for Council and executive meetings, advice and guidance on legislative changes and requirements focusing on good governance initiatives. It also provides executive support to the CEO and Councillors ensuring a seamless approach to interactions within the organisation and the community.	Expenditure	2,351	2,367
		(Income)	(102)	(102)
		Net Cost	<b>2,249</b>	<b>2,265</b>
9. Occupational health and safety	This service provides support to the organisation in meeting requirements under the Occupational Health and Safety Act. Protecting the health and safety of employees, councillors, volunteers, contractors, and visitors.	Expenditure	635	625
		(Income)	(386)	(477)
		Net Cost	<b>249</b>	<b>148</b>
10. Human resources, employee relations and organisational development	This service provides leadership and coordination of Council's human resources, workplace relations, payroll, and organisational development functions.	Expenditure	3,686	4,013
		(Income)	(2,027)	(2,504)
		Net Cost	<b>1,659</b>	<b>1,509</b>

Business area	Description of services provided		2021/22 Forecast Actual \$'000	2022/23 Budget \$'000
11. Maintenance and renewal of plant and equipment to support services of the organisation	This service provides support to procuring, servicing and disposal of vehicles and both large and small plant that the organisation's services require to undertake their businesses effectively.	Expenditure	2,853	2,695
		(Income)	(3,370)	(1,333)
		Net Cost	(517)	1,362
12. Organisational and Environmental Sustainability Management	This service provides support to the organisation through management of its long-term financial planning for assets and capital works, waste and fleet management, environmental sustainability and service innovation and efficiency for the Environment and Engineering directorate.	Expenditure	213	226
		(Income)	-	-
		Net Cost	213	226
13. Digital	This service supports Council to harness the opportunities that digital technology presents and to improve the way services are delivered to our community. This service also plays a vital role in improving and enhancing the way in which the organisation manages, shares, and uses data to ensure Council's decisions are evidence-based.	Expenditure	1,196	1,359
		(Income)	-	-
		Net Cost	1,196	1,359
14. Risk management	This service provides risk management and insurance services to the organisation.	Expenditure	2,528	2,796
		(Income)	(15)	(15)
		Net Cost	2,513	2,781
High Performing Organisation Total		Expenditure	35,686	35,870
		(Income)	(15,724)	(13,875)
		Net Cost	19,962	21,995

### Major/other initiatives

Ensure Council's workforce reflects the community it serves by embedding the principles of total diversity and inclusion in our day-to-day leadership and share our experience and knowledge with the community.

Improve trust and connection with Council through better community engagement and innovative approaches to communication.

Develop and grow an organisational culture committed to delivering exceptional customer experience.

Streamline internal Council processes and improve software systems to deliver more efficient services to our community.

Increase the community's visibility, understanding of and access to Council's information and performance to improve accountability to the community.

Provide additional digital platforms that the community can use to interact with increased accessibility and flexibility for our community.

Consolidate and strengthen advocacy through evidence and stronger relationships to ensure other levels of government are effectively and efficiently engaged to support local services and programs.

Adapt and improve our service delivery to ensure the measurable provision of both effective and efficient services that are supporting our municipality to rebuild resilience.

Strengthen relationships and networks to support local community groups and build their capacity to be active in achieving community outcomes.

### 2.5.1 Reconciliation with budgeted operating result

	Surplus/ (Deficit)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Connected and healthy communities	(33,223)	53,370	20,147
Quality infrastructure and liveable places	(8,964)	61,814	52,850
Protected and enhanced natural environment	(20,479)	46,040	25,561
Vibrant economy, agriculture, and tourism	(1,761)	2,157	396
High performing organisation	(21,995)	35,870	13,875
<b>Total</b>	<b>(86,422)</b>	<b>199,251</b>	<b>112,829</b>
<b>Expenses added in:</b>			
Depreciation	31,234		
Finance costs	1,116		
Others	(5,149)		
<b>Surplus/(Deficit) before funding sources</b>	<b>(113,623)</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	136,972		
Grants commission funding	8,039		
Interest revenue	177		
Other revenue	8,111		
<b>Total funding sources</b>	<b>153,299</b>		
<b>Operating surplus/(deficit) for the year</b>	<b>39,676</b>		

## 2.6 Service performance outcome indicators

The following table outlines the prescribed indicators of service performance and prescribed measures that must be included under the Act. These are required to be reported against in the annual Performance Statement.

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Maternal and child health	Participation	Participation in MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[The sum of the number of active library borrowers in the last 3 financial years/ The sum of the population in the last 3 financial years] x100

Service	Indicator	Performance Measure	Computation
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Animal management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	[Number of successful animal prosecutions/Total number of animal prosecutions] *100

### 3. Financial statements

This section presents information regarding the Financial Statements and Statement of Human Resources. The budget information for the financial year 2022-23 has been supplemented with projections to 2025-26.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* (the Act) and the *Local Government (Planning and Reporting) Regulations 2020* (the Regulations).

- 3.1 Comprehensive income statement
- 3.2 Balance sheet
- 3.3 Statement of changes in equity
- 3.4 Statement of cash flows
- 3.5 Statement of capital works
- 3.6 Statement of human resources

#### **Pending accounting standards**

The 2022-23 budget has been prepared based on the accounting standards applicable at the date of preparation. Pending accounting standards that will be in effect from the 2022-23 financial year have not been considered in the development of the budget.

### 3.1 Comprehensive income statement

For the four years ending 30 June 2026

		Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000
	NOTES					
<b>Income</b>						
Rates and charges	4.1.1	155,539	168,308	174,392	176,892	179,525
Statutory fees and fines	4.1.2	3,096	3,079	3,133	3,188	3,243
User fees	4.1.3	6,727	6,480	6,593	6,709	6,826
Grants - operating	4.1.4	29,632	21,847	22,230	22,619	23,015
Grants - capital	4.1.4	30,618	35,957	40,272	29,709	39,267
Contributions - monetary	4.1.5	1,933	3,944	3,295	3,216	3,043
Contributions - non-monetary	4.1.5	2,538	3,000	3,053	3,106	3,160
Net gain/(loss) on disposal of property, infrastructure, plant, and equipment		(2,550)	-	-	-	-
Fair value adjustments for investment property		-	-	-	-	-
Share of net profits/(losses) of associates and joint ventures		261	-	-	-	-
Other income	4.1.6	21,921	5,975	3,224	3,281	3,338
<b>Total income</b>		249,715	248,590	256,191	248,719	261,419
<b>Expenses</b>						
Employee costs	4.1.7	68,582	74,041	72,554	71,902	71,658
Materials and services	4.1.8	81,310	86,457	87,970	89,509	91,076
Depreciation	4.1.9	29,687	30,617	31,536	32,482	33,456
Amortisation - intangible assets	4.1.10	167	183	188	194	200
Amortisation - right of use assets	4.1.11	1,738	434	434	434	434
Bad and doubtful debts		311	51	61	63	61
Borrowing costs		871	1,116	1,566	1,962	2,439
Finance costs - leases		116	15	11	7	2
Other expenses	4.1.12	31,411	15,999	8,418	8,562	8,631
<b>Total expenses</b>		214,193	208,913	202,739	205,116	207,957
<b>Surplus/(deficit) for the year</b>		35,522	39,676	53,453	43,604	53,462
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation increment /(decrement)		4,037	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
<b>Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)</b>						
		-	-	-	-	-
<b>Total other comprehensive income</b>		4,037	-	-	-	-
<b>Total comprehensive result</b>		39,559	39,676	53,453	43,604	53,462
<b>Adjusted underlying result</b>		433	(3,224)	6,835	7,573	7,991



### 3.2 Balance sheet

For the four years ending 30 June 2026

		Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025/26 \$'000
	NOTES					
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		67,494	66,330	69,778	68,347	86,704
Trade and other receivables		21,387	21,560	22,126	21,540	22,527
Other financial assets		-	-	-	-	-
Inventories		-	-	-	-	-
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		5,418	5,418	5,418	5,418	5,418
<b>Total current assets</b>	4.2.1	94,299	93,308	97,323	95,305	114,649
<b>Non-current assets</b>						
Trade and other receivables		1,385	1,406	1,427	1,448	1,470
Other financial assets		-	-	-	-	-
Investments in associates, joint arrangement and subsidiaries		5,400	5,400	5,400	5,400	5,400
Property, infrastructure, plant & equipment		1,192,927	1,259,485	1,327,350	1,390,121	1,444,281
Right-of-use assets	4.2.4	1,737	1,303	868	434	-
Investment property		-	-	-	-	-
Intangible assets		800	819	675	872	721
<b>Total non-current assets</b>	4.2.1	1,202,249	1,268,413	1,335,720	1,398,276	1,451,872
<b>Total assets</b>		1,296,548	1,361,721	1,433,043	1,493,581	1,566,521
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		12,830	15,349	14,638	14,777	14,896
Trust funds and deposits		42,631	43,270	43,920	44,578	45,247
Unearned income/revenue		-	-	-	-	-
Provisions		19,252	19,252	19,252	19,252	19,252
Interest-bearing liabilities	4.2.3	4,077	5,856	7,899	10,021	12,651
Lease liabilities	4.2.4	733	427	431	435	-
<b>Total current liabilities</b>	4.2.2	79,523	84,154	86,139	89,063	92,046
<b>Non-current liabilities</b>						
Provisions		5,843	5,843	5,843	5,843	5,931
Interest-bearing liabilities	4.2.3	15,147	31,165	42,440	51,771	62,987
Lease liabilities	4.2.4	983	867	435	-	-
<b>Total non-current liabilities</b>	4.2.2	21,973	37,874	48,719	57,614	68,917
<b>Total liabilities</b>		101,496	122,028	134,858	146,677	160,964
<b>Net assets</b>		1,195,052	1,239,693	1,298,185	1,346,904	1,405,557
<b>Equity</b>						
Accumulated surplus		599,088	638,764	692,218	735,822	789,284
Reserves		595,964	600,928	605,967	611,082	616,273
<b>Total equity</b>		1,195,052	1,239,693	1,298,185	1,346,904	1,405,557

### 3.3 Statement of changes in equity

For the four years ending 30 June 2026

		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	NOTES	\$'000	\$'000	\$'000	\$'000
<b>2022 Forecast Actual</b>					
Balance at beginning of the financial year		1,157,653	568,229	578,719	10,705
Impact of adoption of new accounting standards		-	-	-	-
Adjusted opening balance		1,157,653	568,229	578,719	10,705
Surplus/(deficit) for the year		35,522	35,522	-	-
Net asset revaluation increment/(decrement)		5,684	-	5,684	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
<b>Balance at end of the financial year</b>		<b>1,198,859</b>	<b>603,751</b>	<b>584,403</b>	<b>10,705</b>
<b>2023 Budget</b>					
Balance at beginning of the financial year		1,195,052	599,088	584,403	11,561
Surplus/(deficit) for the year		39,676	39,676	-	-
Net asset revaluation increment/(decrement)		4,964	-	4,964	-
Transfers to other reserves	4.3.1	-	-	-	-
Transfers from other reserves	4.3.1	-	-	-	-
<b>Balance at end of the financial year</b>	4.3.2	<b>1,239,693</b>	<b>638,764</b>	<b>589,367</b>	<b>11,561</b>
<b>2024</b>					
Balance at beginning of the financial year		1,239,693	638,764	589,367	11,561
Surplus/(deficit) for the year		53,453	53,453	-	-
Net asset revaluation increment/(decrement)		5,039	-	5,039	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
<b>Balance at end of the financial year</b>		<b>1,298,185</b>	<b>692,218</b>	<b>594,406</b>	<b>11,561</b>
<b>2025</b>					
Balance at beginning of the financial year		1,298,185	692,218	594,406	11,561
Surplus/(deficit) for the year		43,604	43,604	-	-
Net asset revaluation increment/(decrement)		5,115	-	5,115	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
<b>Balance at end of the financial year</b>		<b>1,346,904</b>	<b>735,822</b>	<b>599,521</b>	<b>11,561</b>
<b>2026</b>					
Balance at beginning of the financial year		1,346,904	735,822	599,521	11,561
Surplus/(deficit) for the year		53,462	53,462	-	-
Net asset revaluation increment/(decrement)		5,191	-	5,191	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
<b>Balance at end of the financial year</b>		<b>1,405,557</b>	<b>789,284</b>	<b>604,712</b>	<b>11,561</b>

### 3.4 Statement of cash flows

For the four years ending 30 June 2026

	Notes	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	2023/24 \$'000	Projections 2024/25 \$'000	2025-26 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		164,869	169,324	175,338	177,985	180,485
Statutory fees and fines		3,608	3,392	3,449	3,508	3,570
User fees		7,838	7,138	7,260	7,384	7,514
Grants - operating		27,355	21,879	22,251	22,631	23,031
Grants - capital		32,432	36,009	40,012	30,633	38,565
Contributions - monetary		1,933	3,944	3,295	3,216	3,043
Interest received		1,251	1,470	1,496	1,522	1,549
Dividends received		-	-	-	-	-
Trust funds and deposits taken		36	37	38	38	39
Other receipts		24,403	5,363	2,554	2,272	2,297
Net GST refund / payment		14,679	16,015	16,219	16,097	15,654
Employee costs		(68,875)	(73,042)	(72,692)	(71,939)	(71,678)
Materials and services		(90,259)	(93,820)	(96,652)	(98,299)	(100,042)
Short-term, low value and variable lease payments		-	-	-	-	-
Trust funds and deposits repaid		-	-	-	-	-
Other payments		(34,868)	(17,362)	(9,947)	(9,403)	(9,399)
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	84,402	80,348	92,617	85,644	94,627
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(86,200)	(97,553)	(100,440)	(95,735)	(87,190)
Proceeds from sale of property, infrastructure, plant and equipment		(2,805)	-	-	-	-
Payments for intangible assets		-	(202)	(44)	(392)	(49)
Proceeds from intangible assets		-	-	-	-	-
Payments for investments		-	-	-	-	-
Proceeds from sale of investments		261	-	-	-	-
<b>Net cash provided by/ (used in) investing activities</b>	4.4.2	(88,744)	(97,754)	(100,484)	(96,127)	(87,239)
<b>Cash flows from financing activities</b>						
Finance costs		(871)	(1,116)	(1,566)	(1,962)	(2,439)
Proceeds from borrowings		17,150	23,497	21,003	21,197	26,143
Repayment of borrowings		(8,059)	(5,701)	(7,684)	(9,744)	(12,297)
Interest paid - lease liability		(116)	(15)	(11)	(7)	(2)
Repayment of lease liabilities		(1,829)	(423)	(427)	(431)	(435)
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	6,275	16,243	11,315	9,052	10,969
Net increase/(decrease) in cash & cash equivalents		1,933	(1,164)	3,448	(1,431)	18,357
Cash and cash equivalents at the beginning of the financial year		65,561	67,494	66,330	69,778	68,347
<b>Cash and cash equivalents at the end of the financial year</b>		67,494	66,330	69,778	68,347	86,704

### 3.5 Statement of capital works

For the four years ending 30 June 2026

	NOTES	Forecast Actual	Budget	Projections		
		2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>						
Land		-	5,796	-	-	-
Land improvements		-	-	-	-	-
<b>Total land</b>		-	5,796	-	-	-
Buildings		26,450	18,860	9,814	3,063	3,009
Heritage buildings		-	-	-	-	-
Building improvements		-	-	-	-	-
Leasehold improvements		-	-	-	-	-
<b>Total buildings</b>		26,450	18,860	9,814	3,063	3,009
<b>Total property</b>		26,450	24,656	9,814	3,063	3,009
<b>Plant and equipment</b>						
Plant, machinery and equipment		2,456	3,600	3,448	2,447	2,521
Fixtures, fittings and furniture		18	18	18	18	19
Computers and telecommunications		917	2,596	364	805	390
<b>Total plant and equipment</b>		3,391	6,214	3,830	3,270	2,930
<b>Infrastructure</b>						
Roads		16,557	32,881	46,795	45,055	42,432
Bridges		1,734	673	257	261	255
Footpaths and cycleways		2,076	2,353	2,294	2,298	2,618
Drainage		1,495	1,676	1,745	1,025	801
Recreational, leisure and community facilities		10,179	3,792	4,515	5,469	2,313
Waste management		-	-	-	-	-
Parks, open space and streetscapes		11,209	11,331	10,968	10,379	5,920
Off street car parks		325	350	367	373	380
Other infrastructure		4,947	5,285	10,724	15,839	18,606
<b>Total infrastructure</b>		48,522	58,341	77,665	80,699	73,325
<b>Total capital works expenditure</b>	4.5.1	78,363	89,211	91,309	87,032	79,264
<b>Represented by:</b>						
New asset expenditure		19,502	21,348	14,325	13,278	8,095
Asset renewal expenditure		27,578	24,127	29,312	32,964	30,492
Asset expansion expenditure		9,320	4,538	3,617	1,533	1,842
Asset upgrade expenditure		21,963	39,197	44,055	39,257	38,835
<b>Total capital works expenditure</b>	4.5.1	78,363	89,211	91,309	87,032	79,264
<b>Funding sources represented by:</b>						
Grants		30,618	35,957	40,272	29,709	39,267
Contributions		1,933	1,055	355	225	-
Council cash		28,662	28,702	29,679	35,901	13,854
Borrowings		17,150	23,497	21,003	21,197	26,143
<b>Total capital works expenditure</b>	4.5.1	78,363	89,211	91,309	87,032	79,264

### 3.6 Statement of human resources

For the four years ending 30 June 2026

	Forecast	Budget	Projections		
	Actual				
	2021/22	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	68,582	74,041	72,554	71,902	71,658
Employee costs - capital	4,832	5,135	5,225	5,316	5,409
<b>Total staff expenditure</b>	<b>73,414</b>	<b>79,176</b>	<b>77,779</b>	<b>77,218</b>	<b>77,067</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	714.9	802.0	739.6	732.8	728.8
<b>Total staff numbers</b>	<b>714.9</b>	<b>802.0</b>	<b>739.6</b>	<b>732.8</b>	<b>728.8</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2022/23 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full Time \$'000	Part time \$'000	\$'000	\$'000
Communities	22,306	13,410	4,417	1,592	2,887
Corporate Services	14,739	12,665	903	394	777
Environment and Infrastructure	20,577	17,843	885	-	1,849
Office of the CEO	3,096	2,805	155	-	136
Planning, Design and Development	10,255	9,582	483	-	190
Recovery	3,068	1,646	92	-	1,330
Total permanent staff expenditure	74,041	57,951	6,935	1,986	7,169
Capitalised labour costs	5,135				
<b>Total expenditure</b>	<b>79,176</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2022/23	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
Communities	240	137	49	22	32
Corporate Services	148	117	10	8	13
Environment and Infrastructure	258	218	9	-	32
Office of the CEO	26	21	2	-	3
Planning, Design and Development	95	87	6	-	2
Recovery	35	16	1	-	18
<b>Total staff</b>	<b>802</b>	<b>596</b>	<b>77</b>	<b>30</b>	<b>99</b>

## Summary of planned human resources

Expenditure for the four years ending 30 June 2026

	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Communities</b>				
Permanent - Full time	13,410	13,919	13,919	13,919
Women	8,145	8,145	8,145	8,145
Men	1,942	2,109	2,109	2,109
New positions	175	175	175	175
Vacant positions	3,147	3,489	3,489	3,489
Persons of self-described gender	0	0	0	0
Permanent - Part time	4,417	4,488	4,488	4,488
Women	2,771	2,750	2,750	2,750
Men	257	257	257	257
New positions	44	44	44	44
Vacant positions	1,345	1,437	1,437	1,437
Persons of self-described gender	0	0	0	0
<b>Total Communities</b>	<b>17,827</b>	<b>18,407</b>	<b>18,407</b>	<b>18,407</b>
<b>Corporate Services</b>				
Permanent - Full time	12,665	13,003	13,003	13,003
Women	6,559	6,734	6,734	6,734
Men	3,028	3,024	3,024	3,024
New positions	77	132	132	132
Vacant positions	3,002	3,112	3,112	3,112
Persons of self-described gender	0	0	0	0
Permanent - Part time	903	888	888	888
Women	610	594	594	594
Men	117	117	117	117
New positions	0	0	0	0
Vacant positions	176	176	176	176
Persons of self-described gender	0	0	0	0
<b>Total Corporate Services</b>	<b>13,568</b>	<b>13,890</b>	<b>13,890</b>	<b>13,890</b>
<b>Environment &amp; Infrastructure</b>				
Permanent - Full time	17,843	17,908	17,908	17,908
Women	3,741	3,793	3,793	3,793
Men	10,122	10,134	10,134	10,134
New positions	1,966	1,966	1,966	1,966
Vacant positions	2,014	2,014	2,014	2,014
Persons of self-described gender	0	0	0	0
Permanent - Part time	885	848	794	794
Women	649	613	558	558
Men	54	54	54	54
New positions	122	122	122	122
Vacant positions	59	59	59	59
Persons of self-described gender	0	0	0	0
<b>Total Environment &amp; Infrastructure</b>	<b>18,728</b>	<b>18,756</b>	<b>18,701</b>	<b>18,701</b>
<b>Office of the CEO</b>				
Permanent - Full time	2,805	3,148	3,148	3,148
Women	1,732	1,949	1,949	1,949
Men	221	221	221	221
New positions	0	0	0	0
Vacant positions	851	978	978	978
Persons of self-described gender	0	0	0	0
Permanent - Part time	155	155	155	155
Women	155	155	155	155
Men	0	0	0	0
New positions	0	0	0	0
Vacant positions	0	0	0	0
Persons of self-described gender	0	0	0	0
<b>Total Office of the CEO</b>	<b>2,960</b>	<b>3,304</b>	<b>3,304</b>	<b>3,304</b>

	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Planning, Design &amp; Development</b>				
Permanent - Full time	9,582	9,847	9,847	9,847
Women	4,009	4,274	4,274	4,274
Men	3,258	3,258	3,258	3,258
New positions	198	198	198	198
Vacant positions	2,117	2,117	2,117	2,117
Persons of self-described gender	0	0	0	0
Permanent - Part time	483	483	483	483
Women	293	293	293	293
Men	86	86	86	86
New positions	47	47	47	47
Vacant positions	57	57	57	57
Persons of self-described gender	0	0	0	0
<b>Total Planning, Design &amp; Development</b>	<b>10,065</b>	<b>10,330</b>	<b>10,330</b>	<b>10,330</b>
<b>Recovery</b>				
Permanent - Full time	1,646	0	0	0
Women	805	0	0	0
Men	205	0	0	0
New positions	55	0	0	0
Vacant positions	580	0	0	0
Persons of self-described gender	0	0	0	0
Permanent - Part time	92	0	0	0
Women	0	0	0	0
Men	0	0	0	0
New positions	0	0	0	0
Vacant positions	92	0	0	0
Persons of self-described gender	0	0	0	0
<b>Total Recovery</b>	<b>1,738</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Casuals, temporary and other expenditure</b>	<b>9,155</b>	<b>7,867</b>	<b>7,269</b>	<b>7,025</b>
<b>Capitalised labour costs</b>	<b>5,135</b>	<b>5,225</b>	<b>5,316</b>	<b>5,409</b>
<b>Total staff expenditure</b>	<b>79,176</b>	<b>77,779</b>	<b>77,218</b>	<b>77,066</b>



# FTE for the four years ending 30 June 2026

	2022/23 FTE	2023/24 FTE	2024/25 FTE	2025/26 FTE
<b>Communities</b>				
Permanent – Full time	137.0	137.0	137.0	137.0
Women	86.3	86.3	86.3	86.3
Men	18.0	18.0	18.0	18.0
New positions	2.0	2.0	2.0	2.0
Vacant positions	30.7	30.7	30.7	30.7
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent – Part time	49.3	49.8	49.8	49.8
Women	30.3	30.8	30.8	30.8
Men	3.4	3.4	3.4	3.4
New positions	0.4	0.4	0.4	0.4
Vacant positions	15.2	15.2	15.2	15.2
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Total Communities</b>	<b>186.3</b>	<b>186.8</b>	<b>186.8</b>	<b>186.8</b>
<b>Corporate Services</b>				
Permanent – Full time	117.0	118.0	118.0	118.0
Women	61.0	61.0	61.0	61.0
Men	23.0	24.0	24.0	24.0
New positions	1.0	1.0	1.0	1.0
Vacant positions	32.0	32.0	32.0	32.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent – Part time	10.0	10.7	10.7	10.7
Women	6.7	7.3	7.3	7.3
Men	1.2	1.2	1.2	1.2
New positions	0.0	0.0	0.0	0.0
Vacant positions	2.1	2.1	2.1	2.1
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Total Corporate Services</b>	<b>127.0</b>	<b>128.7</b>	<b>128.7</b>	<b>128.7</b>
<b>Environment &amp; Infrastructure</b>				
Permanent – Full time	168.6	170.6	170.6	170.6
Women	25.7	26.7	26.7	26.7
Men	97.2	98.2	98.2	98.2
New positions	21.0	21.0	21.0	21.0
Vacant positions	24.7	24.7	24.7	24.7
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent – Part time	8.5	8.9	9.3	9.3
Women	5.5	5.9	6.3	6.3
Men	0.8	0.8	0.8	0.8
New positions	1.4	1.4	1.4	1.4
Vacant positions	0.8	0.8	0.8	0.8
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Total Environment &amp; Infrastructure</b>	<b>177.1</b>	<b>179.5</b>	<b>179.9</b>	<b>179.9</b>
<b>Office of the CEO</b>				
Permanent – Full time	21.0	22.0	22.0	22.0
Women	11.0	12.0	12.0	12.0
Men	2.0	2.0	2.0	2.0
New positions	0.0	0.0	0.0	0.0
Vacant positions	8.0	8.0	8.0	8.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent – Part time	1.8	1.8	1.8	1.8
Women	0.0	0.0	0.0	0.0
Men	0.0	0.0	0.0	0.0
New positions	0.0	0.0	0.0	0.0
Vacant positions	1.8	1.8	1.8	1.8
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Total Office of the CEO</b>	<b>22.8</b>	<b>23.8</b>	<b>23.8</b>	<b>23.8</b>

	2022/23 FTE	2023/24 FTE	2024/25 FTE	2025/26 FTE
<b>Planning, Design &amp; Development</b>				
Permanent – Full time	83.6	84.6	84.6	84.6
Women	35.1	36.1	36.1	36.1
Men	26.5	26.5	26.5	26.5
New positions	2.0	2.0	2.0	2.0
Vacant positions	20.0	20.0	20.0	20.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	6.3	6.3	6.3	6.3
Women	3.3	3.3	3.3	3.3
Men	1.6	1.6	1.6	1.6
New positions	0.6	0.6	0.6	0.6
Vacant positions	0.8	0.8	0.8	0.8
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Total Planning, Design &amp; Development</b>	<b>89.9</b>	<b>90.9</b>	<b>90.9</b>	<b>90.9</b>
<b>Recovery</b>				
Permanent - Full time	15.6	0.0	0.0	0.0
Women	7.6	0.0	0.0	0.0
Men	2.0	0.0	0.0	0.0
New positions	1.0	0.0	0.0	0.0
Vacant positions	5.0	0.0	0.0	0.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent - Part time	0.8	0.0	0.0	0.0
Women	0.0	0.0	0.0	0.0
Men	0.0	0.0	0.0	0.0
New positions	0.0	0.0	0.0	0.0
Vacant positions	0.8	0.0	0.0	0.0
Persons of self-described gender	0.0	0.0	0.0	0.0
<b>Total Recovery</b>	<b>16.4</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Casuals and temporary staff</b>	<b>129.3</b>	<b>76.8</b>	<b>69.6</b>	<b>65.6</b>
<b>Capitalised labour</b>	<b>53.2</b>	<b>53.2</b>	<b>53.2</b>	<b>53.2</b>
<b>Total staff numbers</b>	<b>802.0</b>	<b>739.6</b>	<b>732.8</b>	<b>728.8</b>

## **4. Notes to the financial statements**

This section presents analysis on material components of the financial statements.

4.1 Comprehensive income statement

4.2 Balance sheet

4.3 Statement of changes in equity

0 Statement of cash flows

4.5 Statement of capital works

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## 4.1 Comprehensive income statement

### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period. The Yarra Ranges 2021-25 Revenue and Rating Plan was adopted in June 2021.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year.

For 2022-23 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated based on council's average rates and charges.

Council has not applied to the Essential Services Commission for a variation to the rate cap for 2022-23.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 1.75% in line with the rate cap.

This will raise total rates and charges for 2022-23 to \$168.3 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2021/22 Forecast Actual	2022/23 Budget	Change	%
	\$'000	\$'000	\$'000	
Waste management charge	22,101	24,925	2,824	12.8%
Service rates and charges *	131,633	134,938	3,306	2.5%
Special rates and charges	1,078	7,704	6,626	614.7%
Supplementary rates and rate adjustments	728	741	13	1.8%
Sub total before interest on rates and charges	155,539	168,308	12,769	8.2%
Interest on rates and charges	1,100	1,293	193	17.5%
<b>Total rates and charges</b>	<b>156,639</b>	<b>169,601</b>	<b>12,961</b>	<b>8.3%</b>

\*These items are subject to the rate cap established under the FGRS

- 4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2021/22 cents/\$CIV*	2022/23 cents/\$CIV*	Change
General rate for rateable residential properties	0.2829	0.2397	-15.3%
General rate for rateable commercial properties	0.4244	0.3596	-15.3%
General rate for rateable industrial properties	0.4244	0.3596	-15.3%
General rate for rateable farming properties	0.1980	0.1678	-15.3%
General rate for rateable recreational/cultural properties	0.1697	0.1438	-15.3%
General rate for rateable vacant properties	0.2829	0.2397	-15.3%

- 4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2021/22 \$'000	2022/23 \$'000	Change	
			\$'000	%
Residential	114,782	118,514	3,732	3.3%
Commercial	8,195	7,569	(626)	-7.6%
Industrial	3,623	3,827	204	5.6%
Farming	4,945	4,941	(4)	-0.1%
Recreational / Cultural	78	74	(4)	-5.1%
Vacant Land	9	14	5	55.6%
<b>Total amount to be raised by general rates</b>	<b>131,632</b>	<b>134,939</b>	<b>3,307</b>	<b>2.5%</b>

- 4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2021/22 Number	2022/23 Number	Change	
			Number	%
Residential	61,175	61,643	468	0.8%
Commercial	2,303	2,309	6	0.3%
Industrial	1,033	1,037	4	0.4%
Farming	1,686	1,649	(37)	-2.2%
Recreational /Cultural	13	13	-	0.0%
Vacant Land	331	328	(3)	-0.9%
<b>Total number of assessments</b>	<b>66,541</b>	<b>66,979</b>	<b>438</b>	<b>0.7%</b>

- 4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

- 4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2021/22 \$'000	2022/23 \$'000	Change	
			\$'000	%
Residential	40,573,175	49,442,631	8,869,456	21.9%
Commercial	1,930,935	2,104,708	173,773	9.0%
Industrial	853,648	1,064,280	210,632	24.7%
Farming	2,497,593	2,104,708	(392,885)	-15.7%
Recreational /Cultural	46,075	51,200	5,125	11.1%
Vacant Land	3,310	5,968	2,658	80.3%
<b>Total value of land</b>	<b>45,904,736</b>	<b>54,773,495</b>	<b>8,868,759</b>	<b>19.3%</b>

Property valuations for rating purposes will be as per general valuations dated 1 January 2022.

Valuation data is based on preliminary valuations received from the Valuer General in March 2022. This will be reviewed and updated, if required, following confirmation of true and correct valuation data, which is expected by 30 April 2021. Any changes may have an impact on rate in the dollar calculations.

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Yarra Ranges Council does not apply a municipal charge

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Yarra Ranges Council does not apply a municipal charge

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2021/22 \$	2022/23 \$	\$	%
<i>Residential Waste Alternate - 80L waste bin service (incl recycling)</i>	257	294	37	14.4%
<i>Residential Waste Standard-120l waste bin service (incl recycling)</i>	275	312	37	13.5%
<i>Residential Waste Additional-120l waste bin service</i>	214	240	26	12.1%
<i>Residential Waste Additional Medical Requirement (only 120l waste bin)</i>	150	168	18	12.0%
<i>Residential Additional Recycling Only Service</i>	59	72	13	22.0%
<i>Residential Minimum Waste Service</i>	61	72	11	18.0%
<i>Commercial Waste Service</i>	381	420	39	10.2%
<i>Commercial Waste Additional Service</i>	381	420	39	10.2%
<i>Commercial Additional Recycling Only Service</i>	59	72	13	22.0%
<i>Organic Waste Alternate-120l service</i>	92	93	1	1.1%
<i>Organic Waste Standard-240l service</i>	98	99	1	1.0%
<b>Total</b>	<b>2,027</b>	<b>2,262</b>	<b>235</b>	<b>11.6%</b>

The waste service charges are not included in the Essential Services Commission's rate capping framework and has been calculated based on a full cost recovery model.

- 4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2021/22	2022/23	Change	
	\$	\$	\$	%
<i>Residential Waste Alternate - 80L waste bin service (incl recycling)</i>	2,465	2,809	344	14.0%
<i>Residential Waste Standard - 120L waste bin service (incl recycling)</i>	14,095	16,159	2,064	14.6%
<i>Residential Waste Additional - 120L waste bin service</i>	691	762	71	10.3%
<i>Residential Waste Additional Medical Requirement (only 120L waste bin)</i>	6	7	1	16.7%
<i>Residential Additional Recycling Only Service</i>	71	93	22	31.0%
<i>Residential Minimum Waste Service</i>	5	9	4	80.0%
<i>Commercial Waste Service</i>	1,091	1,184	93	8.5%
<i>Commercial Waste Additional Service</i>	-	-	-	0.0%
<i>Commercial Additional Recycling Only Service</i>	41	52	11	26.8%
<i>Organic Waste Alternate - 120L service</i>	218	229	11	5.0%
<i>Organic Waste Standard - 240L service</i>	3,418	3,621	203	5.9%
<b>Total</b>	<b>22,101</b>	<b>24,925</b>	<b>2,824</b>	<b>12.8%</b>

- 4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2021/22	2022/23	Change	
	\$'000	\$'000	\$'000	%
<i>General Rates</i>	131,632	134,939	3,307	2.5%
<i>Waste Service Charges</i>	22,101	24,925	2,824	12.8%
<b>Total Rates and charges</b>	<b>153,733</b>	<b>159,864</b>	<b>6,131</b>	<b>4.0%</b>

- 4.1.1(l) Fair Go Rates System Compliance

Yarra Ranges Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2021/22	2022/23
Total Rates	\$ 131,478,320	\$ 134,864,863
Number of rateable properties	66,499.00	66,966.00
Base Average Rate	1,948.10	2,013.93
Maximum Rate Increase (set by the State Government)	1.50%	1.75%
Capped Average Rate	\$ 1,977	\$ 2,014
Maximum General Rates and Municipal Charges Revenue	\$ 131,490,188	\$ 134,869,587
Budgeted General Rates and Municipal Charges Revenue	\$ 131,478,320	\$ 134,864,863
Budgeted Cultural and Recreational Rates	\$ 78,189	\$ 73,626
Budgeted Supplementary Rates	\$ 738,168	\$ 751,086
Budgeted Total Rates and Municipal Charges Revenue	\$ 132,294,677	\$ 135,689,575



4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- the making of supplementary valuations (2022-23: estimated \$751,086 and 2021-22 \$738,168)
- the variation of returned levels of value (e.g. valuation appeals)
- changes of use of land such that rateable land becomes non-rateable land and vice versa
- changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

The rate and amount of rates payable in relation to each category of differential are:

Type or class of land	2021/22 cents/\$CIV*	2022/23 cents/\$CIV*	Change
General rate for rateable residential properties	0.2829	0.2397	-15.3%
General rate for rateable commercial properties	0.4244	0.3596	-15.3%
General rate for rateable industrial properties	0.4244	0.3596	-15.3%
General rate for rateable farming properties	0.1980	0.1678	-15.3%
General rate for rateable recreational/cultural properties	0.1697	0.1438	-15.3%
General rate for rateable vacant properties	0.2829	0.2397	-15.3%

Each differential rate will be determined by multiplying the CIV of rateable land (categorised by the characteristics described below) by the applicable rate as outlined below.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

**Residential land**

**Definition:** Residential Land is any land which does not have the characteristics of Vacant Sub Standard Land, Farm Land, Commercial Land or Industrial Land, and which is:

- used, designed, or adapted to be used primarily for residential purposes or
- vacant land but which, by reason of its locality and zoning under the relevant Planning Scheme would, if developed, be or be likely to be used primarily for residential purposes or
- any other land which does not have the characteristics of Vacant Sub Standard Land, Farm Land, Commercial Land, or Industrial Land.

**Objectives:** The objective of this differential rate is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

- implementation of good governance and sound financial stewardship
- construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
- development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services

- provision of strategic and economic management, town planning and general support services and
- promotion of cultural, heritage and tourism aspects of Council's municipal district.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above. (see definition)

**Use of Rate:** The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 100% of Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries

**Planning Scheme Zoning:** The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Yarra Ranges Council Planning Scheme.

**Types of Buildings:** All buildings which are already constructed on the land, or which are constructed prior to the expiry of the financial year.

#### *Vacant sub standard land*

**Definition:** Vacant Sub Standard Land is any land which does not have the characteristics of Residential Land, Farm Land, Commercial Land or Industrial Land, and which is vacant land on which, by reason of its locality and zoning under the relevant Planning Scheme, no building can be erected except in accordance with an adopted restructure plan.

**Objectives:** The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

- implementation of good governance and sound financial stewardship
- construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
- development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services
- provision of strategic and economic management, town planning and general support services and
- promotion of cultural, heritage and tourism aspects of Council's municipal district.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above.

**Use of Rate:** The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 100% of the Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries

**Planning Scheme Zoning:** The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Yarra Ranges Council Planning Scheme.

**Types of Buildings:** All buildings which are already constructed on the land, or which are constructed prior to the expiry of the financial year.

### *Commercial land*

**Definition:** Commercial Land is any land which does not have the characteristics of Residential Land, Vacant Sub Standard Land, Farm Land or Industrial Land, and which is:

- used, designed, or adapted to be used primarily for the sale of goods or services or other commercial purposes or
- vacant land but which, by reason of its locality and zoning under the relevant Planning Scheme, would, if developed, be or be likely to be used primarily for the sale of goods or services or other commercial purposes.

**Objectives:** The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

- implementation of good governance and sound financial stewardship
- construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
- development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services
- provision of strategic and economic management, town planning and general support services and
- promotion of cultural, heritage and tourism aspects of Council's municipal district.

The commercial rate is set at 150% of the residential rate and the reasons for the use and level of this differential rate are:

- to reduce the rate distribution to Residential Land by applying a higher differential to Commercial Land in recognition of the tax deductibility of rates that is not available to owners of most Residential Land
- in recognition of the extra services, when compared to Residential Land, that Commercial Land derives from Council, which include but are not limited to economic development activities for businesses, the impact that heavy vehicles (servicing businesses) have on road infrastructure, street cleaning and local laws monitoring car park overstays.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above.

**Use of Rate:** The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 150% of the Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries

## ***Industrial land***

**Definition:** Industrial Land is any land which does not have the characteristics of Residential Land, Vacant Sub Standard Land, Farm Land or Industrial Land, and which is:

- used, designed, or adapted to be used primarily for the sale of goods or services or other commercial purposes or
- vacant land but which, by reason of its locality and zoning under the relevant Planning Scheme, would, if developed, be or be likely to be used primarily for the sale of goods or services or other commercial purposes.

**Objectives:** The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

- implementation of good governance and sound financial stewardship
- construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
- development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services
- provision of strategic and economic management, town planning and general support services and
- promotion of cultural, heritage and tourism aspects of Council's municipal district.

The industrial rate is set at 150% of the residential rate and the reasons for the use and level of this differential rate are:

- to reduce the rate distribution to residential land by applying a higher differential to Industrial Land in recognition of the tax deductibility of rates that is not available to owners of most Residential Land
- in recognition of the extra services, when compared to Residential Land, that Industrial Land derives from Council, which include but are not limited to economic development activities for businesses, the impact that heavy vehicles (servicing businesses) have on road infrastructure, street cleaning and local laws monitoring car park overstay.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above.

**Use of Rate:** The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 150% of the Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

**Planning Scheme Zoning:** The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Yarra Ranges Council Planning Scheme.

**Types of Buildings:** All buildings which are already constructed on the land, or which are constructed prior to the end of the financial year.

## *Farm land*

**Definition:** Farm Land is any land which does not have the characteristics of Residential Land, Vacant Sub Standard Land, Commercial Land, or Industrial Land, and which is:

- 'farm land' within the meaning of Section 2(1) of the Valuation of Land Act 1960 and
- approved by Council as farm land, following the receipt of an application by an owner of land in accordance with the rules and application process detailed on Council's website.

**Objectives:** The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

- implementation of good governance and sound financial stewardship
- construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
- development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services
- provision of strategic and economic management, town planning and general support services and
- promotion of cultural, heritage and tourism aspects of Council's municipal district.

The farm rate is set at 70% of the residential rate and the reasons for the use and level of this differential rate are:

- to encourage the continuation of farming pursuits on rural land in support of the strategic objective to support the economic development of the agricultural sector
- in recognition that the size of the landholding required to conduct a farm business is far greater than other non-farm businesses with similar turnover and (pre-tax) profitability. Therefore, farms in comparison have a higher valuation and would pay higher rates if a lower differential rate was not applied
- in recognition that farm businesses' profitability is affected by weather, which means that their income is more susceptible and fragile than many other businesses.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above.

**Use of Rate:** The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 70% of the Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

**Planning Scheme Zoning:** The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Yarra Ranges Council Planning Scheme.

**Types of Buildings:** All buildings which are already constructed on the land, or which are constructed prior to the end of the financial year.

### *Cultural and recreational land*

**Definition** – Under the Cultural and Recreational Lands Act 1963 Sect 2a Recreational land is considered land that is:

- vested in or occupied by any body corporate or unincorporate which exists for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objects and
- used for out-door sporting recreational or cultural purposes or similar out-door activities or
- lands which are used primarily as agricultural showgrounds or
- lands (whether or not otherwise rateable) which are declared by Order of the Governor in Council under Section 2A to be recreational lands.

**Objectives:** The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

- implementation of good governance and sound financial stewardship
- construction, renewal, upgrade, expansion, and maintenance of infrastructure assets
- development and provision of health, environmental, conservation, leisure, recreation, youth, and family community services
- provision of strategic and economic management, town planning and general support services and
- promotion of cultural, heritage and tourism aspects of Council's municipal district.

**Characteristics:** The types and classes of rateable land within this category are those having the relevant characteristics described above.

**Use of Rate:** The Cultural and Recreational rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Level of Rate:** 60% of the Residential Rate.

**Use of Land:** Any use permitted under the Yarra Ranges Council Planning Scheme.

**Geographic Location:** The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

**Planning Scheme Zoning:** The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Yarra Ranges Council Planning Scheme.

**Types of Buildings:** All buildings which are already constructed on the land, or which are constructed prior to the end of the financial year.



#### 4.1.2 Statutory fees and fines

	Forecast Actual 2021/22	Budget 2022/23	Change	
	\$'000	\$'000	\$'000	%
Infringements and costs	808	763	(45)	-5.6%
Court recoveries	1,561	1,670	109	7.0%
Town planning fees	397	523	126	31.7%
Other Recoveries	330	123	(207)	-62.7%
<b>Total statutory fees and fines</b>	3,096	3,079	(17)	-0.5%

Statutory fees and fines are predicted to decrease overall in 2022-23. Fees for town planning will increase in 2022-23 due to an increase in building developments across council, which is being offset by a decrease in other recoveries due to lower pool registrations.

#### 4.1.3 User fees

	Forecast Actual 2021/22	Budget 2022/23	Change	
	\$'000	\$'000	\$'000	%
Aged and health services	1,256	675	(581)	-46.3%
Leisure centre and recreation	1,263	1,356	93	7.4%
Childcare/children's programs	593	593	0	0.0%
Registration and other permits	2,936	3,148	213	7.2%
Animal control	416	420	4	0.9%
Building services	263	288	25	9.5%
<b>Other fees and charges</b>	6,727	6,480	(247)	-3.7%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as childcare.

In setting the budget, the key principle for determining the level of user fees has been to keep fees at the current level or restrict the increase of fees for most services to 1.75% to reduce the burden of increased fees to the community.

There is a significant decrease in user fees in relation to aged care services as Council is exiting the provision of direct care services after 30 June 2022.

A detailed listing of fees and charges is included in Appendix A.



#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	26,004	28,503	2,499	9.6%
State funded grants	34,256	29,302	(4,955)	-14.5%
Total grants received	60,260	57,805	(2,455)	-4.1%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Aged care	3,444	1,529	(1,915)	-55.6%
Community safety	29	40	11	37.3%
Family and Children	2,059	2,072	13	0.6%
Recurrent - State Government				
Aged care	928	866	(62)	-6.7%
Community safety	240	240	0	0.0%
Family day care	76	117	40	52.8%
Family and Children (excluding day care)	561	1,050	489	87.1%
Financial Assistance Grants	18,845	11,503	(7,342)	-39.0%
Maternal and child health	2,134	2,325	191	9.0%
Cultural development	154	120	(34)	-22.1%
School crossing supervisors	611	680	69	11.3%
Total recurrent grants	29,081	20,542	(8,539)	-29.4%
Non-recurrent - Commonwealth Government				
Community safety	10	12	2	20.0%
Non-recurrent - State Government				
Community safety	11	-	(11)	-100.0%
Cultural development	11	19	8	71.4%
Economic development	-	396	396	0.0%
Organisational development	8	-	(8)	-100.0%
Environmental Planning	469	878	409	87.0%
Family and children	50	1	(50)	-98.6%
Total non-recurrent grants	551	1,306	755	137.2%
Total operating grants	29,632	21,848	(7,784)	-26.3%
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	8,783	16,223	7,440	84.7%
Recurrent - State Government				
Total recurrent grants	8,783	16,223	7,440	84.7%
Non-recurrent - Commonwealth Government				
Buildings	1,197	3,250	2,053	171.5%
Bridges	1,285	-	(1,285)	-100.0%
Roads	5,609	2,969	(2,640)	-47.1%
Drainage	240	245	5	2.1%
Sports Reserves	1,894	20	(1,874)	-98.9%
Trails	674	1,403	729	108.0%
Open Spaces	780	740	(40)	-5.1%
Non-recurrent - State Government				

	Forecast Actual	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Buildings	4,506	5,295	789	17.5%
Plant and Equipment	192	300	108	56.3%
Roads	933	-	(933)	-100.0%
Bridges	-	420	420	100.0%
Play Spaces	1,270	508	(762)	-60.0%
Open Spaces	581	740	159	27.4%
Sports Reserves	1,260	320	(940)	-74.6%
Township Improvements	865	-	(865)	-100.0%
Trails	550	3,524	2,974	540.5%
<b>Total non-recurrent grants</b>	<b>21,835</b>	<b>19,734</b>	<b>(2,101)</b>	<b>-9.6%</b>
<b>Total capital grants</b>	<b>30,618</b>	<b>35,957</b>	<b>5,339</b>	<b>17.4%</b>
<b>Total Grants</b>	<b>56,443</b>	<b>57,805</b>	<b>1,362</b>	<b>2.4%</b>

Grant income is anticipated to increase by 2.4% overall in the 2022-23 financial year, mainly due to an increase in funding for capital projects for roads and trails.

The decrease in operational recurrent funding relates to Council's exit from providing direct aged care services after 30 June 2022.

#### 4.1.5 Contributions

	Forecast Actual	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Monetary	1,933	3,944	2,011	104.0%
Non-monetary	2,538	3,000	462	18.2%
<b>Total contributions</b>	<b>4,471</b>	<b>6,944</b>	<b>2,473</b>	<b>55.3%</b>

Monetary contributions relate mainly to monies paid by developers for public recreation, footpaths, drainage, and car parking in accordance with planning permits issued for property development with the increase relating to increased building development activity in 2022-23.

Also included are contributions towards capital projects and contributions from the State Revenue Office in relation to the administration of the Fire Services Levy.

Non-monetary asset contributions in the main relate to the construction of infrastructure assets by developers in accordance with planning permits issued for property development.

#### 4.1.6 Other income

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Interest	1,239	1,470	231	18.6%
Rent	992	922	(70)	-7.1%
Cost recovery and reimbursements	599	767	168	28.0%
Storm Recovery	19,072	2,806	(16,266)	-85.3%
Other	19	10	(9)	-47.4%
<b>Total other income</b>	<b>21,921</b>	<b>5,975</b>	<b>(15,946)</b>	<b>-72.7%</b>

Other income is forecast to decrease by 72.7% or \$15.9 million compared to 2021-22, mainly due to:

- Lower storm recovery from Disaster Funding Recovery Arrangements (DRFA) funding is anticipated as most of the storm recovery works which are claimable under DRFA will have been completed in 2021-22
- Higher cost recovery and reimbursements mainly in building compliance and planning scheme amendments due to increase in property developments.

#### 4.1.7 Employee costs

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Wages and salaries	62,216	65,851	3,635.70	5.8%
WorkCover	819	857	38.47	4.7%
Superannuation	4,603	6,593	1,989.97	43.2%
Fringe benefits tax	193	327	133.71	69.2%
Other employee costs	752	413	(339.18)	-45.1%
<b>Total employee costs</b>	<b>68,582</b>	<b>74,041</b>	<b>5,458.67</b>	<b>8.0%</b>

Employee costs include all labour related expenditure such as wages and salaries, and on-costs such as allowances, leave entitlements and employer superannuation.

Employee costs are budgeted to increase by 8.0% or \$5.5 million in 2022-23 compared to the actual expenditure forecast in 2021-22. The increase is attributed to the following key factors:

- the salaries and wages budget for 2022-23 has been calculated based on Council's establishment register, which includes vacant positions that are expected to be filled at the start of the financial year. The forecast includes savings from unfilled positions during 2021-22.
- salaries and wages for employees in 2022-23 are budgeted to increase by 1.75% in line with Council's negotiated Enterprise Agreement
- Council's forecast for actual salaries and wages expenditure in 2021-22 has been reduced to exclude vacant positions that have been resourced with contract agency staff to ensure Council delivers continuity of services
- Council's forecast for 2021-22 includes salaries and wages for storm recovery, which is ending on 30 June 2023.

Council is the largest employer in the Yarra Ranges and much of its staff live in the local community – we are pleased to be able to continue to support local employment in a significant way.

Section 3.6 includes a detailed breakdown of EFT in the Statement of Human Resources.

#### 4.1.8 Materials and services

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Contract Payments (see details below for major contract payments)	21,450	17,808	(3,642)	-17.0%
Building maintenance	1,153	1,813	660	57.2%
General Maintenance	1,967	5,960	3,993	203.1%
Utilities	2,025	1,988	(37)	-1.8%
Office Administration	3,279	3,350	71	2.2%
Information technology	4,764	2,635	(2,129)	-44.7%
Insurance	2,140	2,197	57	2.7%
Consultants	4,636	5,778	1,142	24.6%
Other Material and Services	39,837	44,835	4,998	12.5%
Community Seminars and Programs	59	93	34	58.5%
<b>Total materials and services</b>	<b>81,310</b>	<b>86,457</b>	<b>5,147</b>	<b>6.3%</b>

Materials and services include the purchases of consumables, payments to contractors for the provision of services, and utility costs. Materials and services are forecast to increase by 6.3% or \$5.1 million compared to 2021-22 which reflects the rise in the cost to service and the previous year's decrease in spending due to lockdowns.

#### 4.1.9 List of major contract payments

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Garbage collection/disposal	8,847	13,248	4,401	49.7%
Green and hard waste service	1,924	3,102	1,178	61.2%
Green waste collection/disposal	2,560	3,493	933	36.4%
Street Litter Bin Clearance/Disposal	419	583	164	39.2%
General recycling service	2,826	4,543	1,716	60.7%
Aquatic facility management	2,204	1,794	(410)	-18.6%
Building Maintenance – Minor works	2,095	2,119	23	1.1%
Trees reactive maintenance	4,279	4,961	682	15.9%
Contracted Services for Programmed Maintenance	6,808	8,800	1,991	29.3%
<b>Total major contract payments</b>	<b>31,963</b>	<b>42,643</b>	<b>10,680</b>	<b>33.4%</b>

Major payments have increased by 33.4% or \$10.6 million. Increase in garbage collection/disposal by \$4.4 million or 49.8% is due to increases in the EPA Landfill Levy from \$105.90 to \$125.90 from 1 July 2022. The decrease in aquatic facilities of 18.6% is due to increased payments incurred during lockdown to cover aquatic centre expenses ceasing in 2022-23.

#### 4.1.10 Depreciation

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Property	611	1,580	969	158.6%
Plant & equipment	2,597	2,353	(244)	-9.4%
Infrastructure	26,479	26,684	205	0.8%
<b>Total depreciation</b>	29,687	30,617	930	3.1%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment and infrastructure assets, such as roads and drains. The increase of \$0.9 million for 2022-23 is mainly due to the completion of the Civic Centre and the full year effect of depreciation.

Refer to the Statement of Capital Works for a more detailed analysis of Council's capital works program for the 2022-23 year.

#### 4.1.11 Amortisation – intangible assets

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Intangible assets	167	183	16	9.6%
<b>Total amortisation - intangible assets</b>	167	183	16	9.6%

#### 4.1.12 Amortisation – right of use assets

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Buildings	310	77	(233)	-75.0%
Vehicles	73	18	(55)	-75.0%
Waste Vehicles	1,355	338	(1,017)	-75.0%
<b>Total amortisation - right of use assets</b>	1,738	434	(1,304)	-75.0%

#### 4.1.13 Other expenses

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000 %	
Council contributions and grants	7,010	7,176	165	2.4%
Councillor allowances	416	391	(25)	-5.9%
Councillor other expenses and reimbursements	409	405	(5)	-1.1%
Auditor remuneration - internal	78	78	0	0.0%
Auditor remuneration - VAGO - financial statements, performance statement, grant acquittals	60	60	0	0.0%
Other - Storm Recovery	23,437	7,889	(15,548)	-66.3%
<b>Total other expenses</b>	31,411	15,999	(15,412)	-49.1%

Other expenses recognises decrease in storm recovery costs by 66.3% or \$15.5 compared to 2021-22.

## 4.2 Balance sheet

This section analyses the movements in assets, liabilities, and equity between 2021-22 and 2022-23.

### Key assumptions

In preparing the budgeted Balance Sheet for the year ending 30 June 2023 it was necessary to make several assumptions about assets, liabilities, and equity balances. The key assumptions are as follows:

- a total of 88% of total rates and charges raised will be collected in the 2022-23 year (2021-22: 80% forecast actual). It has been assumed that a decline in the value of rates outstanding is being impacted by the number of rate payers on financial hardship.
- trade creditors to be based on total capital and operating expenditure. Payment cycle is 30 days from date of invoice
- other debtors and creditors to remain consistent with 2021-22 levels.

### 4.2.1 Current assets and non-current assets

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	67,494	66,330	(1,164)	(1.7%)
Trade and other receivables	21,387	21,560	173	0.8%
Other current assets	5,418	5,418	0	-
<b>Total current assets</b>	<b>94,299</b>	<b>93,308</b>	<b>(991)</b>	<b>(1.1%)</b>
<b>Non-current assets</b>				
Trade and other receivables	1,385	1,406	21	1.5%
Investments in associates, joint arrangement and subsidiaries	5,400	5,400	0	-
Property, infrastructure, plant & equipment	1,192,927	1,259,485	66,558	5.6%
Right-of-use assets	1,737	1,303	(434)	(25.0%)
Intangible assets	800	819	19	2.4%
<b>Total non-current assets</b>	<b>1,202,249</b>	<b>1,268,413</b>	<b>66,164</b>	<b>5.5%</b>
<b>Total assets</b>	<b>1,296,548</b>	<b>1,361,721</b>	<b>65,173</b>	<b>5.0%</b>

Cash and cash equivalents include cash and investments, such as cash held in the bank and in petty cash, and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

For a detailed analysis of cash flows, please see Section 0.

Property, infrastructure, plant, and equipment is the largest component of Council's worth and represents the value of all land, buildings, plant and equipment, and infrastructure assets such as roads, footpath, drainage, and open space assets etc. which have been built up by Council over many years.

Intangible assets represent Council's software assets.

Right of use assets are where Council is required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.

## 4.2.2 Current liabilities and non-current liabilities

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
<b>Liabilities</b>				
<b>Current liabilities</b>				
Trade and other payables	12,830	15,349	2,519	19.6%
Trust funds and deposits	42,631	43,270	639	1.50%
Provisions	19,252	19,252	0	0.00%
Interest-bearing liabilities	4,077	5,856	1,779	43.63%
Lease liabilities	733	427	(306)	-41.77%
<b>Total current liabilities</b>	<b>79,523</b>	<b>84,154</b>	<b>4,631</b>	<b>5.82%</b>
<b>Non-current liabilities</b>				
Provisions	5,843	5,843	0	0.00%
Interest-bearing liabilities	15,147	31,165	16,018	105.75%
Lease liabilities	983	867	(116)	-11.84%
<b>Total non-current liabilities</b>	<b>21,973</b>	<b>37,874</b>	<b>15,901</b>	<b>72.37%</b>
<b>Total liabilities</b>	<b>101,496</b>	<b>122,028</b>	<b>20,532</b>	<b>20.23%</b>

Trade and other payables are those to whom Council owes money as of 30 June.

Provisions include accrued long service leave and annual leave owing to employees and provision for landfill remediation.

Interest-bearing loans and borrowings represent funds borrowed by Council.

Lease Liabilities are where Council is required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.

## 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2021/22 \$	Budget 2022/23 \$	Projections 2023/24 \$	2024/25 \$	2025/26 \$
Amount borrowed as of 30 June of the prior year	10,133	19,224	37,020	50,339	61,792
Amount proposed to be borrowed	17,150	23,497	21,003	21,197	26,143
Amount projected to be redeemed	(8,059)	(5,701)	(7,684)	(9,744)	(12,297)
<b>Number of borrowings as of 30 June</b>	<b>19,224</b>	<b>37,020</b>	<b>50,339</b>	<b>61,792</b>	<b>75,638</b>



#### 4.2.4 Leases by category

Following the introduction of AASB 16 Leases, right of use assets and lease liabilities have been recognised as outlined in the table below:

	Forecast Actual 2021/22 \$	Budget 2022/23 \$
<b>Right-of-use assets</b>		
Property	483	362
Vehicles	1,254	941
Waste management	-	-
<b>Total right-of-use assets</b>	<b>1,737</b>	<b>1,303</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Property	383	223
Vehicles	350	204
Waste management	-	-
<b>Total current lease liabilities</b>	<b>733</b>	<b>427</b>
<b>Non-current lease liabilities</b>		
Property	-	-
Vehicles	983	867
Waste management	-	-
<b>Total non-current lease liabilities</b>	<b>983</b>	<b>867</b>
<b>Total lease liabilities</b>	<b>1,716</b>	<b>1,293</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 5%

### 4.3 Statement of changes in equity

#### 4.3.1 Reserves

Total reserves are made up of the asset revaluation reserve and other reserves. Asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations.

Other reserves are the Public Open Reserve that Council has set aside to meet a specific purpose in the future and for which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed.

#### 4.3.2 Equity

Equity is accumulated surplus which is the value of all net assets less reserves that have accumulated over time. Increase in accumulated surplus results directly from the surplus for the year (\$31.3 million).

#### 4.4 Statement of cash flows

This section analyses the expected cash flows from the operating, investing, and financing activities of Council for the 2022-23 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, and equipment.
- **financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions. These activities also include repayment of the principal component of loan repayments for the year.

##### 4.4.1 Net cash flows provided by/used in operating activities

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
	Inflows (Outflows)	Inflows (Outflows)		
<b>Cash flows from operating activities</b>				
Rates and charges	164,869	169,324	4,455	2.7%
Statutory fees and fines	3,608	3,392	(216)	-6.0%
User fees	7,838	7,138	(700)	-8.9%
Grants - operating	27,355	21,879	(5,476)	-20.0%
Grants - capital	32,432	36,009	3,577	11.0%
Contributions - monetary	1,933	3,944	2,011	104.0%
Interest received	1,251	1,470	219	17.5%
Trust funds and deposits taken	36	37	1	2.7%
Other receipts	24,403	5,363	(19,040)	-78.0%
Net GST refund / payment	14,679	16,015	1,336	9.1%
Employee costs	(68,875)	(73,042)	(4,167)	6.1%
Materials and services	(90,259)	(93,820)	(3,561)	3.9%
Other payments	(34,868)	(17,362)	17,506	-50.2%
<b>Net cash provided by/(used in) operating activities</b>	<b>84,402</b>	<b>80,348</b>	<b>(4,054)</b>	<b>-4.8%</b>

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

#### 4.4.2 Net cash flows provided by/used in investing activities

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
	Inflows (Outflows)	Inflows (Outflows)		
<b>Cash flows from investing activities</b>				
Payments for property, infrastructure, plant and equipment	(86,200)	(97,553)	(11,353)	13.2%
Proceeds from sale of property, infrastructure, plant and equipment	(2,805)	-	2,805	-100.0%
Payments for intangible assets	-	(202)	(202)	100.0%
Proceeds from sale of investments	261	-	(261)	-100.0%
<b>Net cash provided by/ (used in) investing activities</b>	<b>(88,744)</b>	<b>(97,754)</b>	<b>(9,010)</b>	<b>10.2%</b>

#### 4.4.3 Net cash flows provided by/used in financing activities

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
	Inflows (Outflows)	Inflows (Outflows)		
<b>Cash flows from financing activities</b>				
Finance costs	(871)	(1,116)	(245)	28.1%
Proceeds from borrowings	17,150	23,497	6,347	37.0%
Repayment of borrowings	(8,059)	(5,701)	2,358	-29.3%
Interest paid - lease liability	(116)	(15)	101	-86.9%
Repayment of lease liabilities	(1,829)	(423)	1,406	-76.9%
<b>Net cash provided by/(used in) financing activities</b>	<b>6,275</b>	<b>16,243</b>	<b>9,968</b>	<b>158.8%</b>

## 4.5 Statement of capital works

This section presents a listing of the capital works projects that will be undertaken for the 2022-23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.5.1 Summary

	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Property	26,450	24,656	(1,794)	-6.8%
Plant and equipment	3,391	6,214	2,823	83.2%
Infrastructure	48,522	58,341	9,819	20.2%
<b>Total</b>	<b>78,363</b>	<b>89,211</b>	<b>10,848</b>	<b>13.8%</b>

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	<b>24,656</b>	6,684	4,932	9,739	3,301	8,545	710	10,059	5,342
Plant and equipment	<b>6,214</b>	600	3,329	2,285	-	300	-	2,664	3,250
Infrastructure	<b>58,341</b>	14,064	15,866	27,173	1,238	27,112	345	15,979	14,905
<b>Total</b>	<b>89,211</b>	<b>21,348</b>	<b>24,127</b>	<b>39,197</b>	<b>4,538</b>	<b>35,957</b>	<b>1,055</b>	<b>28,702</b>	<b>23,497</b>

#### a. Property (\$24.7 million)

The property class comprises land, buildings and building improvements including community facilities, municipal offices, sports facilities, and pavilions.

In the 2022-23 year, \$17.7 million will be expended on building and building improvement projects along with \$5.8 million on land. The more significant projects include the purchase of land at 150 Cambridge Road, Kilsyth (\$5.8 million); Climate Resilient Buildings for our Community program (\$3 million); Community Sports Pavilion, Mount Evelyn (\$2.4 million); Community Sports Pavilion, Pinks Reserve (\$2.6 million); and Pinks Reserve Stadium Improvements, (\$2 million).

In addition to the above, \$1.1 million of projects will be carried forward from 2021-22, to be completed in 2022-23. The carry forward is primarily associated with Pinks Reserve Stadium Improvement (\$0.9million) and Pinks Reserve Netball Court Covers (\$0.3 million).

#### b. Plant and equipment (\$6.2 million)

Plant and equipment includes plant, machinery and equipment, fixtures, fittings and furniture, and computers and telecommunications.

In the 2022-23 current budget allocation, \$6.2 million will be expended on new plant, equipment, and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$3 million), Biochar Facility (\$0.6 million); upgrade and replacement of information technology (\$2.6 million) and fixtures, furniture, and fittings to Council facilities (\$0.02 million).

**c. Infrastructure (\$58.3 million)**

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space, and streetscapes, off street car parks and other infrastructure.

In the 2022-23 current budget allocation, \$32.9 million will be expended on road projects including \$23.4 million for Roads for the Community Initiative road projects. Other significant projects include local road reseals and resurfacing (\$4.9 million); Beresford Road, Lilydale rehabilitation (\$1.3 million); and Victoria Road (The Gateway, Lilydale to MacIntyre Lane, Yering) rehabilitation (\$0.9 million).

\$1.6 million will be expended on drainage projects, of which \$0.3 million will go towards drainage rehabilitation projects. The footpath and cycleways program expenditure will be \$2.4 million, of which \$1.6 million will go towards footpath rehabilitation works and \$0.7 million will go towards footpath new and improvement works. \$9.8 million will be expended on parks, open space, and streetscapes, including \$2.1 million for open space projects, \$6.6 million for trail rehabilitation and improvements and \$1.1 million for various township improvements.

Other infrastructure expenditure includes \$3.8 million on recreational, leisure and community facilities, \$0.4 million on off street car parks, \$0.4 million on bridges and \$5.3 million on other infrastructure projects.

In addition to the above, \$2.3 million of infrastructure projects will be carried forward from 2021-22, to be completed in 2022-23. The carry forward is primarily associated with the Yarra Valley Trail (\$0.9 million) and Seville Recreation Reserve Oval 1 Ground Reconstruction (\$0.5 million).

**d. Asset renewal (\$24.1 million), new assets (\$21.3 million), upgrade (\$39.2 million) and expansion (\$4.5 million)**

A distinction is made between expenditure on new assets, asset renewal, upgrade, and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in a new asset with an additional burden for future operation, maintenance, and capital renewal.

Many projects comprise of a blend of new, renewal, upgrade, and expansion elements. For 2022-23, expenditure on new assets will include the purchase of land at 150 Cambridge Road, Kilsyth (\$5.8 million); Yarra Valley Trail (\$2.4 million); Ridgewalk (\$2 million); Warburton Mountain Bike Destination (\$1.5 million); Chirnside Urban Park (\$1 million); Wesburn Pump Track (\$0.9 million); and the Biochar Facility (\$0.6 million).

#### 4.5.2 Current budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
150 Cambridge Road	5,796	5,796	-	-	-	-	-	5,796	-
<b>Buildings</b>									
Carbon Management Improvements	63	-	-	63	-	-	-	63	-
Centenary Pool, Kilsyth	-	-	-	-	-	-	-	-	-
Climate Resilient Buildings for our Community	3,000	-	-	3,000	-	3,000	-	-	-
Community Renewable Energy, Yarra Glen	23	-	12	11	-	-	-	23	-
Community Sports Pavilion, Kimberley Reserve	1,842	-	886	479	477	723	-	-	1,119
Community Sports Pavilion, Millgrove	19	-	-	10	9	-	-	19	-
Community Sports Pavilion, Mount Evelyn	2,431	-	385	1,024	1,022	785	200	-	1,446
Community Sports Pavilion, Pinks Reserve, Kilsyth	2,643	-	1,315	665	663	293	-	-	2,350
Community Sports Pavilion, Powelltown	1,850	-	-	925	925	1,850	-	-	-
Cooler, Safer Buildings Program	220	-	-	220	-	110	-	-	110
Monbulk Living and Learning Centre Activation	203	-	-	203	-	-	-	203	-
Oonah Belonging Place, Healesville	178	-	-	89	89	-	-	178	-
Pinks Reserve Netball Court Covers	564	564	-	-	-	54	510	-	-
Pinks Reserve Stadium Improvements	2,047	-	317	1,730	-	1,730	-	-	317
Aquatic Facilities Minor Works	157	-	79	78	-	-	-	157	-
Aquatic Facilities Renewal	500	-	500	-	-	-	-	500	-
Council Building Minor Works	1,690	-	1,183	507	-	-	-	1,690	-
Council Buildings Statutory Compliance	90	-	45	45	-	-	-	90	-

<i>Lilydale Operations Centre Amenities Renewal</i>	51	-	26	-	25	-	-	51	-
<i>Public Toilet Renewals</i>	147	-	147	-	-	-	-	147	-
<b>TOTAL PROPERTY</b>	<b>24,656</b>	6,684	4,932	9,739	3,301	8,545	710	10,059	5,342
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
<i>Biochar Facility</i>	550	550	-	-	-	300	-	-	250
<i>Plant Replacement</i>	3,000	-	3,000	-	-	-	-	-	3,000
<b>Fixtures, Fittings and Furniture</b>									
<i>Hall Furniture and Equipment</i>	18	-	18	-	-	-	-	18	-
<b>Computers and Telecommunications</b>									
<i>Information technology upgrade - hardware</i>	311	-	311	-	-	-	-	311	-
<i>Information technology upgrade - software</i>	2,285	-	-	2,285	-	-	-	2,285	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>6,214</b>	600	3,329	2,285	-	300	-	2,664	3,250

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Arthurs Road, Chum Creek	37	-	-	37	-	-	-	37	-
Harberts Road, Don Valley	200	-	-	200	-	-	-	5	195
Kirkham Road, Belgrave South	167	-	-	167	-	-	-	20	147
Lilydale Road, Healesville	596	590	-	6	-	596	-	-	-
Local Roads Design Costs	70	-	-	35	35	-	-	70	-
Local Roads Upgrades	200	-	-	200	-	-	-	200	-
McNamaras Road, Millgrove	-	-	-	-	-	-	-	-	-
Old Coach Road, Montrose	20	-	-	20	-	-	-	20	-
Sylvia Road, Hoddles Creek	252	-	-	252	-	-	-	28	224
Roads for the Community Initiative	23,361	-	-	23,361	-	16,224	-	-	7,137
Ainsworth Avenue, Chum Creek	-	-	-	-	-	-	-	-	-



Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Beresford Road, Lilydale (Cave Hill Road to Creek Road)	1,300	-	1,300	-	-	1,300	-	-	-
Cambridge Road, Mooroolbark	-	-	-	-	-	-	-	-	-
Edward Road, Chirnside Park (Switchback Road to Coldstream West)	-	-	-	-	-	-	-	-	-
Gruyere Road, Gruyere (Harvey Close to Darling Road)	-	-	-	-	-	-	-	-	-
Kerb and Channel Rehabilitation	161	-	161	-	-	-	-	161	-
Lower Homestead Road, Wonga Park	-	-	-	-	-	-	-	-	-
Maddens Lane, Gruyere (Maroondah Highway to Medhurst Road)	-	-	-	-	-	-	-	-	-
Melba Avenue, Lilydale	-	-	-	-	-	-	-	-	-
Reseal & Resurfacing Local Roads	4,892	-	4,892	-	-	-	-	-	4,892
Road Pavement Rehabilitation	100	-	100	-	-	-	-	100	-
Roads To Recovery Projects	-	-	-	-	-	-	-	-	-
Swales Road, Macclesfield	-	-	-	-	-	-	-	-	-
Switchback Road, Chirnside Park (Edward Road to Meadow Fair Way)	431	-	431	-	-	250	-	181	-
Victoria Road (The Gateway to MacIntyre Lane)	883	-	883	-	-	823	-	60	-
Traffic Works & Improvements	211	-	-	106	105	-	-	211	-
<b>Bridges</b>									
Bridge Rehabilitation Works	253	38	127	63	25	-	-	253	-
Cement Creek Road, East Warburton	420	63	210	105	42	420	-	-	-
<b>Footpaths and Cycleways</b>									
Beech Street, Kilsyth	35	35	-	-	-	-	-	35	-
Blannin Street, Healesville	89	89	-	-	-	-	-	89	-
Crestway , Lilydale	68	68	-	-	-	-	-	68	-
Fernhill Road, Mount Evelyn	150	150	-	-	-	-	-	150	-
Footpath Minor Improvements	18	-	-	4	14	-	-	18	-
Glenfern Road, Upwey	-	-	-	-	-	-	-	-	-
Hawkins Road, Mount Evelyn	-	-	-	-	-	-	-	-	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Jacaranda Avenue, Kilsyth	60	60	-	-	-	-	-	60	-
Maroondah Hwy Service Lane, Chirnside - Brambleberry Lane to Sheppards Lane	-	-	-	-	-	-	-	-	-
Maroondah Hwy Service Lane, Chirnside - Sheppards Lane to Bridle Path	-	-	-	-	-	-	-	-	-
Maroondah Hwy Service Lane, Chirnside - Edward Road to Brambleberry Lane	-	-	-	-	-	-	-	-	-
Maroondah Hwy Service Lane, Chirnside - Bridle Path to Grandvalley Drive	-	-	-	-	-	-	-	-	-
Menin Road, Monbulk	137	137	-	-	-	-	-	137	-
Moores Road, Monbulk	43	43	-	-	-	-	-	43	-
New Footpath Program	-	-	-	-	-	-	-	-	-
One Tree Hill Road, Ferny Creek	-	-	-	-	-	-	-	-	-
Southern Cross, Chirnside Park	-	-	-	-	-	-	-	-	-
Stephens Road New Footpath, Healesville	-	-	-	-	-	-	-	-	-
Sugarloaf Drive, Chirnside Park	149	149	-	-	-	-	-	149	-
The Brentwoods, Chirnside Park	-	-	-	-	-	-	-	-	-
Yarra Street, Yarra Junction Stage 2	-	-	-	-	-	-	-	-	-
York Road, Mount Evelyn	-	-	-	-	-	-	-	-	-
Foothpath rehabilitation	1,604	-	1,604	-	-	-	-	1,604	-
<b>Drainage</b>									
Britton Road, Seville	-	-	-	-	-	-	-	-	-
Cambridge Street, Belgrave South	167	167	-	-	-	-	-	167	-
Camms Road, Monbulk	244	244	-	-	-	-	-	244	-
Childs Road, Kalorama	50	50	-	-	-	-	-	50	-
Cobden Crescent, Lilydale	40	40	-	-	-	-	-	40	-
Commercial Road, Mount Evelyn, Stage 1	442	-	-	-	442	-	-	442	-
Commercial Road, Mount Evelyn, Stage 2	-	-	-	-	-	-	-	-	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Drainage Improvement Works	-	-	-	-	-	-	-	-	-
Fernhill Road, Mount Evelyn	51	51	-	-	-	-	-	51	-
George Road and Lalor Road, Healesville	60	60	-	-	-	-	-	60	-
Maroondah Parade, Healesville	-	-	-	-	-	-	-	-	-
Schoolhouse Road, Yarra Junction	40	40	-	-	-	-	-	40	-
Waratah Avenue, Park Drive and Arbor Avenue Belgrave	245	245	-	-	-	245	-	-	-
Drainage Rehabilitation	250	-	250	-	-	-	-	250	-
<b>Recreational, Leisure &amp; Community Facilities</b>									
Belgrave Lake Park	26	-	26	-	-	-	-	26	-
Chirnside Urban Park	1,000	1,000	-	-	-	250	-	-	750
Monbulk District Playspace	28	-	28	-	-	-	-	28	-
Morrison Recreation Reserve	-	-	-	-	-	-	-	-	-
Yarra Junction Recreation Reserve Playspace	-	-	-	-	-	-	-	-	-
Bimbadeen Reserve	-	-	-	-	-	-	-	-	-
Bluegum Playground Reserve	-	-	-	-	-	-	-	-	-
Carmen Reserve, Lilydale	233	-	233	-	-	129	-	-	104
Glenvalley Reserve, Seville East	233	-	233	-	-	129	-	-	104
Kemp Reserve, Mount Evelyn	-	-	-	-	-	-	-	-	-
McKenzie King Adventure Playground	-	-	-	-	-	-	-	-	-
Mount Evelyn Recreation Reserve	-	-	-	-	-	-	-	-	-
Playspace Renewal	67	-	67	-	-	-	-	67	-
Queen Road, Lilydale	-	-	-	-	-	-	-	-	-
Williams Reserve	-	-	-	-	-	-	-	-	-
Wright Avenue, Upwey	-	-	-	-	-	-	-	-	-
Capital Development Grants Program	171	-	-	171	-	-	-	171	-
Pinks Reserve Park Improvements	-	-	-	-	-	-	-	-	-
Stormwater Harvesting System Monbulk Reserve	561	561	-	-	-	319	-	-	242
Belgrave Tennis Court Renewal	-	-	-	-	-	-	-	-	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Lilydale Tennis Facility	-	-	-	-	-	-	-	-	-
Mount Evelyn Netball Facility	-	-	-	-	-	-	-	-	-
Narre Warren East Community Cricket Nets	30	-	30	-	-	-	-	30	-
Seville Recreation Reserve Oval One Ground Reconstruction	20	-	16	4	-	20	-	-	-
Sports Field Irrigation Controller Upgrade	104	-	-	104	-	-	-	104	-
Sports Reserves Fence Replacement	-	-	-	-	-	-	-	-	-
Sports Courts Rehabilitation Program	112	-	90	22	-	-	-	112	-
Sportsfield Rehabilitation Program	449	-	90	359	-	-	-	449	-
Sportsfield Synthetic surface renewal	76	-	53	23	-	-	-	76	-
Upwey Tennis Court Renewal	-	-	-	-	-	-	-	-	-
Wickhams Rd Reserve Cricket Net Redevelopment	30	-	30	-	-	-	-	30	-
<b>Parks, Open Space and Streetscapes</b>									
Indigenous Heritage Visibility	49	49	-	-	-	-	-	49	-
Yering and Coldstream Station Activation	540	540	-	-	-	540	-	-	-
Warburton Community Recreation Precinct	45	40	5	-	-	-	45	-	-
Wesburn Pump Track	940	940	-	-	-	940	-	-	-
Barriers/Fencing/Gate Renewal	184	-	184	-	-	-	-	184	-
Council Properties Fencing	128	-	128	-	-	-	-	128	-
Culvert Renewal	22	-	22	-	-	-	-	22	-
Park Corporate Signage Renewal	51	-	51	-	-	-	-	51	-
Park Furniture Renewal	114	-	114	-	-	-	-	114	-
Retaining Walls and Steps Renewal	70	-	70	-	-	-	-	70	-
Belgrave Township Improvements	-	-	-	-	-	-	-	-	-
Blacksmiths Way, Belgrave	200	200	-	-	-	-	-	-	200
Bike Storage, Yarra Junction	-	-	-	-	-	-	-	-	-
Community Request Design Projects	12	-	-	12	-	-	-	12	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Lilydale Heritage Station Building Works	149	-	-	149	-	-	-	149	-
Lilydale Revitalisation: Beresford Road Park	50	-	25	25	-	-	-	50	-
Lilydale Revitalisation: Castella Streetscape Plan	35	-	18	17	-	-	-	35	-
Lilydale Revitalisation: Cycle Nodes	60	-	30	30	-	-	-	60	-
Lilydale Revitalisation: Heritage Rail Station Precinct	30	-	15	15	-	-	-	30	-
Lilydale Revitalisation: Integrated Community Facility Options Study	20	-	10	10	-	-	-	20	-
Lilydale Revitalisation: Lions Park	235	-	118	117	-	-	-	235	-
Township Improvements, Healesville and Yarra Glen	50	-	-	50	-	-	-	50	-
Township Improvements, Sassafras	172	-	-	172	-	-	-	172	-
Townships Renewal & Improvements	-	-	-	-	-	-	-	-	-
Warburton Urban Design Framework	102	31	49	11	11	-	-	102	-
Brushy Creek Trail, Mooroolbark	200	200	-	-	-	-	-	-	200
Extension to the Olinda Creek Trail	100	100	-	-	-	-	-	-	100
Northern Loop, Yarra Valley Trail	800	800	-	-	-	800	-	-	-
Park Trails Improvements/Connectivity	80	80	-	-	-	-	-	-	80
RidgeWalk	1,978	1,978	-	-	-	1,978	-	-	-
Warburton Mountain Bike Destination	1,500	1,500	-	-	-	670	300	-	530
Yarra Valley Trail	1,479	1,479	-	-	-	1,479	-	-	-
Lilydale - Warburton Trail Rehabilitation Projects	34	-	27	7	-	-	-	34	-
Trail Rehabilitation Projects	383	-	383	-	-	-	-	383	-
<b>Off Street Car Parks</b>									
Car Park Rehabilitation	350	-	350	-	-	-	-	350	-
<b>Other Infrastructure</b>									
Asset Renewal Reserve	-	-	-	-	-	-	-	-	-
Advanced Design Program	150	150	-	-	-	-	-	150	-
Asset Investment Reserve	-	-	-	-	-	-	-	-	-
Project Management	5,135	515	3,338	769	514	-	-	5,135	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>TOTAL INFRASTRUCTURE</b>	<b>56,083</b>	13,891	15,866	26,623	1,222	27,112	345	15,240	14,905
<b>TOTAL NEW CAPITAL WORKS</b>	<b>85,761</b>	<b>20,801</b>	<b>24,089</b>	<b>37,957</b>	<b>4,432</b>	<b>35,957</b>	<b>1,055</b>	<b>26,771</b>	<b>23,497</b>

#### 4.5.3 Works carried forward from the 2021-22 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Buildings</b>									
Pinks Reserve Netball Court Covers	250	250	-	-	-	-	-	250	-
Community Sports Pavilion, Millgrove	30	-	-	15	15	-	-	30	-
Pinks Reserve Stadium Improvements	600	-	-	600	-	-	-	600	-
Oonah Belonging Place, Healesville FCF	25	25	-	-	-	-	-	25	-
Community Sports Pavilion, Pinks Reserve, Kilsyth	150	-	-	75	75	-	-	150	-
Powelltown Pavilion	47	9	38	-	-	-	-	47	-
Solar Landfill Feasibility Study	40	40	-	-	-	-	-	40	-
<b>TOTAL PROPERTY</b>	<b>1,142</b>	<b>324</b>	<b>38</b>	<b>690</b>	<b>90</b>	<b>-</b>	<b>-</b>	<b>1,142</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Biochar Facility	50	50	-	-	-	-	-	50	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>50</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50</b>	<b>-</b>

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Drainage									
Commercial Road, Mount Evelyn, Upper, Stage 1	30	30	-	-	-	-	-	30	-
Commercial Road, Mount Evelyn, Lower, Stage 2	16	-	-	-	16	-	-	16	-
Britton Road, Seville	41	41	-	-	-	-	-	41	-
Recreational, Leisure & Community Facilities									
Seville Recreation Reserve Oval 1 Ground Reconstruction	450	-	-	450	-	-	-	450	-
Elizabeth Bridge Reserve Master Plan Implementation	100	-	-	100	-	-	-	100	-
Stormwater Harvesting System Pinks Reserve	102	102	-	-	-	-	-	102	-
Parks, Open Space and Streetscapes									
Yarra Valley Trail	900	900	-	-	-	-	-	900	-
Warburton Community Recreation Precinct	145	145	-	-	-	-	-	145	-
Township Master Plan Develop, Upwey	45	45	-	-	-	-	-	45	-
Township Improvements, Belgrave	170	60	76	-	34	-	-	170	-
River Rd, Millgrove Community Walking Track	10	10	-	-	-	-	-	10	-
Green Spine Path Lighting	150	150	-	-	-	-	-	150	-
River Circuit Trail, Yarra Glen	99	99	-	-	-	-	-	99	-
TOTAL INFRASTRUCTURE	2,258	1,582	76	550	50	-	-	2,258	-
TOTAL CARRIED FORWARD CAPITAL WORKS 2021/22	3,450	1,956	114	1,240	140	-	-	3,450	-



#### 4.6 Summary of planned capital works (3 subsequent years)

2023/24	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	9,814	0	2,270	5,539	2,005	0	6,237	0	3,040	537
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Buildings</b>	<b>9,814</b>	<b>0</b>	<b>2,270</b>	<b>5,539</b>	<b>2,005</b>	<b>9,814</b>	<b>6,237</b>	<b>0</b>	<b>3,040</b>	<b>537</b>
<b>Total Property</b>	<b>9,814</b>	<b>0</b>	<b>2,270</b>	<b>5,539</b>	<b>2,005</b>	<b>9,814</b>	<b>6,237</b>	<b>0</b>	<b>3,040</b>	<b>537</b>
<b>Plant and Equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery, and equipment	3,448	0	3,448	0	0	3,448	0	0	0	3,448
Fixtures, fittings, and furniture	18	0	18	0	0	18	0	0	18	0
Computers and telecommunications	364	0	322	42	0	364	0	0	364	0
Library books	0	0	0	0	0	0	0	0	0	0
<b>Total Plant and Equipment</b>	<b>3,830</b>	<b>0</b>	<b>3,788</b>	<b>42</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>382</b>	<b>3,448</b>
<b>Infrastructure</b>										
Roads	46,795	0	11,954	34,698	143	46,795	25,268	355	5,582	15,590
Bridges	257	39	129	64	26	257	0	0	257	0
Footpaths and cycleways	2,294	1,141	1,135	4	14	2,294	0	0	2,294	0
Drainage	1,745	1,203	255	0	287	1,745	0	0	1,745	0
Recreational, leisure and community facilities	4,515	2,570	1,134	811	0	4,515	2,300	0	1,645	570
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space, and streetscapes	10,968	8,323	1,428	970	248	10,968	6,467	0	3,643	858
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	367	0	367	0	0	367	0	0	367	0
Other infrastructure	10,724	1,050	6,852	1,927	895	10,724	0	0	10,724	0
<b>Total Infrastructure</b>	<b>77,665</b>	<b>14,325</b>	<b>23,254</b>	<b>38,474</b>	<b>1,612</b>	<b>77,665</b>	<b>34,035</b>	<b>355</b>	<b>26,257</b>	<b>17,018</b>
<b>Total Capital Works Expenditure</b>	<b>91,309</b>	<b>14,325</b>	<b>29,312</b>	<b>44,055</b>	<b>3,617</b>	<b>91,309</b>	<b>40,272</b>	<b>355</b>	<b>29,679</b>	<b>21,003</b>

2024/25	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	3,063	0	2,280	783	0	3,063	0	0	3,063	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Buildings</b>	<b>3,063</b>	<b>0</b>	<b>2,280</b>	<b>783</b>	<b>0</b>	<b>3,063</b>	<b>0</b>	<b>0</b>	<b>3,063</b>	<b>0</b>
<b>Total Property</b>	<b>3,063</b>	<b>0</b>	<b>2,280</b>	<b>783</b>	<b>0</b>	<b>3,063</b>	<b>0</b>	<b>0</b>	<b>3,063</b>	<b>0</b>
<b>Plant and Equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery, and equipment	2,447	0	2,447	0	0	2,447	0	0	0	2,447
Fixtures, fittings, and furniture	18	0	18	0	0	18	0	0	18	0
Computers and telecommunications	805	0	441	364	0	805	0	0	805	0
Library books	0	0	0	0	0	0	0	0	0	0
<b>Total Plant and Equipment</b>	<b>3,270</b>	<b>0</b>	<b>2,906</b>	<b>364</b>	<b>0</b>	<b>3,270</b>	<b>0</b>	<b>0</b>	<b>823</b>	<b>2,447</b>
<b>Infrastructure</b>										
Roads	45,055	0	11,278	33,632	145	45,055	25,060	225	4,420	15,350
Bridges	261	39	131	65	26	261	0	0	261	0
Footpaths and cycleways	2,298	1,388	891	4	15	2,298	0	0	2,298	0
Drainage	1,025	766	259	0	0	1,025	0	0	1,025	0
Recreational, leisure and community facilities	5,469	1,451	2,837	1,181	0	5,469	0	0	5,469	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space, and streetscapes	10,379	8,084	1,564	531	200	10,379	4,650	0	2,330	3,399
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	373	0	373	0	0	373	0	0	373	0
Other infrastructure	15,839	1,550	10,445	2,698	1,147	15,839	0	0	15,839	0
<b>Total Infrastructure</b>	<b>80,699</b>	<b>13,278</b>	<b>27,778</b>	<b>38,110</b>	<b>1,533</b>	<b>80,699</b>	<b>29,709</b>	<b>225</b>	<b>32,015</b>	<b>18,750</b>
<b>Total Capital Works Expenditure</b>	<b>87,032</b>	<b>13,278</b>	<b>32,964</b>	<b>39,257</b>	<b>1,533</b>	<b>87,032</b>	<b>29,709</b>	<b>225</b>	<b>35,901</b>	<b>21,197</b>

2025/26	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
<b>Property</b>										
Land	0	0	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Land</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Buildings	3,009	0	2,213	796	0	3,009	0	0	3,009	0
Heritage Buildings	0	0	0	0	0	0	0	0	0	0
Building improvements	0	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0	0
<b>Total Buildings</b>	<b>3,009</b>	<b>0</b>	<b>2,213</b>	<b>796</b>	<b>0</b>	<b>3,009</b>	<b>0</b>	<b>0</b>	<b>3,009</b>	<b>0</b>
<b>Total Property</b>	<b>3,009</b>	<b>0</b>	<b>2,213</b>	<b>796</b>	<b>0</b>	<b>3,009</b>	<b>0</b>	<b>0</b>	<b>3,009</b>	<b>0</b>
<b>Plant and Equipment</b>										
Heritage plant and equipment	0	0	0	0	0	0	0	0	0	0
Plant, machinery, and equipment	2,521	0	2,521	0	0	2,521	0	0	0	2,521
Fixtures, fittings, and furniture	19	0	19	0	0	19	0	0	19	0
Computers and telecommunications	390	0	346	44	0	390	0	0	390	0
Library books	0	0	0	0	0	0	0	0	0	0
<b>Total Plant and Equipment</b>	<b>2,930</b>	<b>0</b>	<b>2,886</b>	<b>44</b>	<b>0</b>	<b>2,930</b>	<b>0</b>	<b>0</b>	<b>409</b>	<b>2,521</b>
<b>Infrastructure</b>										
Roads	42,432	0	8,991	33,293	148	42,432	26,790	0	2,124	13,518
Bridges	255	38	128	63	26	255	0	0	255	0
Footpaths and cycleways	2,618	1,240	1,359	4	15	2,618	0	0	2,618	0
Drainage	801	537	264	0	0	801	0	0	801	0
Recreational, leisure and community facilities	2,313	0	1,808	505	0	2,313	0	0	2,313	0
Waste management	0	0	0	0	0	0	0	0	0	0
Parks, open space, and streetscapes	5,920	4,420	760	536	204	5,920	2,730	0	1,536	1,654
Aerodromes	0	0	0	0	0	0	0	0	0	0
Off street car parks	380	0	380	0	0	380	0	0	380	0
Other infrastructure	18,606	1,860	11,704	3,593	1,450	18,606	9,748	0	409	8,449
<b>Total Infrastructure</b>	<b>73,325</b>	<b>8,095</b>	<b>25,393</b>	<b>37,995</b>	<b>1,842</b>	<b>73,325</b>	<b>39,267</b>	<b>0</b>	<b>10,436</b>	<b>23,622</b>
<b>Total Capital Works Expenditure</b>	<b>79,264</b>	<b>8,095</b>	<b>30,492</b>	<b>38,835</b>	<b>1,842</b>	<b>79,264</b>	<b>39,267</b>	<b>0</b>	<b>13,854</b>	<b>26,143</b>

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Forecast	Budget	Projections			
			2021/22	2022/23	2023/24	2024/25	2025/26	
<b>Operating position</b>								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	0.2%	-1.6%	3.3%	3.6%	3.7%	
<b>Liquidity</b>								
Working Capital	Current assets / current liabilities	2	118.6%	110.9%	113.0%	107.0%	124.6%	
Unrestricted cash	Unrestricted cash / current liabilities	3	80.7%	74.8%	77.1%	72.9%	90.4%	
<b>Obligations</b>								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	12.4%	23.1%	30.7%	36.9%	44.1%	
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		5.8%	4.2%	5.6%	7.0%	8.6%	
Indebtedness	Non-current liabilities / own source revenue	5	11.9%	20.6%	26.0%	30.3%	35.7%	
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	6	166.9%	206.8%	232.6%	222.3%	207.2%	
<b>Stability</b>								
Rates concentration	Rate revenue / adjusted underlying revenue	7	72.0%	78.1%	78.2%	78.8%	79.5%	
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.4%	0.4%	0.4%	0.4%	0.4%	

### Notes to indicators

- Adjusted underlying result** – is the net surplus or deficit for the year (per Australian Accounting Standards) adjusted for non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure other than grants and non-monetary asset contributions. It is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.

Council's approach to pandemic recovery (pre-storm) was to invest into supporting the community as it recovered from the impacts of the pandemic. This has now been translated into recovery from both storm and pandemic. A short term period of operational deficits is acceptable to support this, with operational efficiencies being identified in future years to bring underlying results back into sustainable surplus.

- Working capital** – The proportion of current liabilities represented by current assets. Council's working capital is within an acceptable range and is maintained at acceptable levels through efficiency targets and additional borrowings to deliver its capital works program.

3. **Unrestricted cash** – means all cash and cash equivalents other than restricted cash, including cash that will be used to fund capital expenditure from the previous financial year. Restricted cash means cash and cash equivalents, within the meaning of Accounting Standard *AASB 107 Statement of Cash Flows*, that are not available for use other than for a purpose for which it is restricted.
4. **Loans and Borrowings** – This indicator is trending upward due to the additional borrowings that have been factored into the budget to deliver the capital works program.
5. **Indebtedness** – this measure indicates Council's ability to service its debts with its own sourced revenue. A target of less than 60% has been set (medium level risk as per VAGO).

With Council using borrowings to fund the Roads for the Community Initiative, this ratio increases and peaks into the medium risk range but following the completion of the program and Council using the special charge schemes to repay this debt, Council returns to a lower risk position in future years.

6. **Asset renewal** – compares non-current liabilities to own source revenue. Own source revenue is defined as adjusted underlying revenue other than revenue that is not under the control of Council (including government grants). Similar to loans and borrowings indicator, the increasing trend shows Council's increasing reliance on debt against its own source revenue.
7. **Rates concentration** – Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Whilst Council is within the target band for this ratio, the trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

## Appendix A

### Fees and charges schedule

This appendix presents the fees and charges which will be charged in respect to various goods and services during the financial year 2022/23.

Note that this schedule only includes fees set by Council. There are other fees that are set by statute and charged by Council in addition to this listing. These are statutory fees and are made in accordance with legislative requirements. These fees are updated as of 1 July 2022 and will be reflected on Council's website.

Description of charge	Statutory fee	GST	Current unit fee – 2021-22 \$	Proposed unit fee – 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Planning, design, and development service						
<b>Written advice - confirmation of permit requirement etc</b>						
- General	No	Incl	\$160.00	\$162.50	\$2.50	1.56%
- Archive retrieval fee (1st box)	No	Incl	\$56.50	\$57.00	\$0.50	0.88%
- Archive retrieval fee (each additional box)	No	Incl	\$5.00	\$5.00	\$0.00	0.00%
- Residential (max 2 permits & plans)	No	Inclusive	\$160.00	\$162.50	\$2.50	1.56%
- Residential - additional permits (for the same property) - per permit	No	Inclusive	\$56.50	\$57.00	\$0.50	0.88%
- Commercial - per permit & plan	No	Inclusive	\$160.00	\$162.50	\$2.50	1.56%
<b>Photocopying fees</b>						
- A4, 1st 5 pages	No	Incl	\$0.00	\$0.00	\$0.00	0.00%
- A4, each page>5	No	Incl	\$0.60	\$0.60	\$0.00	0.00%
- A3, per page	No	Incl	\$1.10	\$1.10	\$0.00	0.00%
- A1, per sheet	No	Incl	\$5.50	\$5.50	\$0.00	0.00%

Planning services						
<b>Planning Application Fees</b>	Yes	Excl	\$192.00 - \$55,372.70	\$192.00 - \$55,372.70	\$0.00	0.00%
Pre-application fee	No	Incl	\$253.50	\$257.50	\$4.00	1.58%
Secondary Consent	No	Incl	\$331.50	\$337.00	\$5.50	1.66%
<b>Advertising Fees</b>						
- 1-10 notices	No	Incl	\$102.00	\$103.50	\$1.50	1.47%
- 11+ (base fee + per notice fee) - each additional notice (to max \$1,500)	No	Incl	\$6.50	\$6.50	\$0.00	0.00%
- each additional notice (to max \$1,500)	No	Incl	\$6.50	\$6.50	\$0.00	0.00%
- advertising sign - A1	No	Incl	\$201.50	\$205.00	\$3.50	1.74%

Description of charge	Statutory fee	GST	Current unit fee – 2021-22 \$	Proposed unit fee – 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
- advertising sign - 1.2m x 1.8m	No	Incl	\$331.00	\$336.50	\$5.50	1.66%
- newspaper advertising	No	Incl	\$577.00 - \$988.00	\$577.00 - \$988.00	\$8.00 - \$14.50	Range
Valuations and revaluation for open space valuation for subdivisions	No	Incl	\$409.00	\$416.00	\$7.00	1.71%
<b>Extension of time</b>						
- extension of time (one fee only)	No	Incl	\$330.00	\$335.50	\$5.50	1.67%

Strategic planning						
To consider an amendment request (stage 1)	Yes	Exclusive	\$3,050.90	\$3,096.20	\$45.30	1.48%
To consider submissions which seek a change to the amendment (Stage 2):						
- up to and including 10 submissions	Yes	Exclusive	\$15,121.00	\$15,345.60	\$224.60	1.49%
- 11-20 submissions	Yes	Exclusive	\$30,212.40	\$30,661.20	\$448.80	1.49%
- anything over 20 submissions	Yes	Exclusive	\$40,386.90	\$40,986.80	\$599.90	1.49%
To meet all direct fees and costs charged by the Panel in relation to its hearing of submissions	No	Inclusive	As required	As required	N/A	N/A
To adopt an amendment or a part of an amendment. (stage 3)	Yes	Exclusive	\$481.30	\$488.50	\$7.20	1.50%
To submit the amendment for approval (service included in amendment approval submission) (stage 4)	Yes	Exclusive	\$481.30	\$488.50	\$7.20	1.50%
Request under Section 29A of the Building Act 1993 for report and consent on proposed demolition	Yes	Exclusive	\$85.20	\$85.20	\$0.00	0.00%

**Combined permit application and planning scheme amendment Fee Structure:**

As the list does not specifically pick up combined permit and planning scheme amendment applications, the sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made. If the application includes a number of matters included in the table to regulation 7, the fee for the planning permit for the purpose of calculating the above is, the highest amount of fees that would have applied if separate applications for the planning permit had been made



Description of charge	Statutory fee	GST	Current unit fee – 2021-22 \$	Proposed unit fee – 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Building services</b>						
Sale of Property Information (Form 10)	Yes	Exclusive	\$47.20	\$47.20	\$0.00	0.00%
Information Requests (Private Building Surveyors)	Yes	Exclusive	\$47.20	\$47.20	\$0.00	0.00%
Lodgement Fee (Private Building Surveyors)	Yes	Exclusive	\$121.90	\$121.90	\$0.00	0.00%
Council consent applications	Yes	Exclusive	\$290.40	\$290.40	\$0.00	0.00%
Council consent Hoarding	Yes	Exclusive	\$294.70	\$294.70	\$0.00	0.00%
Building surveying services	No	Inclusive	\$130per hour/\$195min fee	\$139.50per hour/\$209.50min fee	\$1 per hour/ \$1.5 Min fee	Range
Transfer of Function' role from Private Building Surveyors to Municipal Building Surveyor	No	Inclusive	\$5,000 min fee	\$5,375 min fee		
Temporary Occupancy Permits	No	Inclusive	\$577 min fee	\$620 min fee	\$8.00	1.41%
<b>Building permit fees</b>						
Dwelling	no	incl	\$3,455.50	\$3,515.50	\$60.00	1.74%
Demolition	no	incl	\$1,400.00	\$1,424.50	\$24.50	1.75%
Units	no	incl	\$3,455.50 min fee	\$3,714.50 min fee	\$51.00	1.50%
Dwelling additions, decks, etc.	no	incl	\$2,592.00	\$2,637.00	\$45.00	1.74%
Outbuildings/swimming pools	no	incl	\$1,667.00	\$1,696.00	\$29.00	1.74%
<b>Re-activate lapsed building permits - dwellings</b>						
<b>Value of works</b>						
< \$100,000	no	incl	\$612.50	\$623.00	\$10.50	1.71%
\$100,001 - \$175,000	no	incl	\$680.50	\$692.00	\$11.50	1.69%
\$175,001 - \$250,000	no	incl	\$746.50	\$759.50	\$13.00	1.74%
\$250,001 - \$350,000	no	incl	\$916.00	\$932.00	\$16.00	1.75%
\$350,001 - \$500,000	no	incl	\$1,291.50	\$1,314.00	\$22.50	1.74%
> \$500,001	no	incl	Cost divided by 334	Cost divided by 334	N/A	N/A
Demolition	no	incl	\$680.50	\$692.00	\$11.50	1.69%
Units	no	incl	Cost divided by 334	Cost divided by 334	N/A	N/A
<b>Re-activate lapsed building permits - dwelling additions, decks, etc</b>						
<b>Value of works</b>						
< \$10,000	no	incl	\$345.50	\$351.50	\$6.00	1.74%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
\$10,001 - \$50,000	no	incl	\$506.50	\$515.00	\$8.50	1.68%
\$50,001 - \$100,000	no	incl	\$547.00	\$556.50	\$9.50	1.74%
\$100,001 - \$175,000	no	incl	\$666.50	\$678.00	\$11.50	1.73%
\$175,001 - \$250,000	no	incl	\$745.50	\$758.50	\$13.00	1.74%
\$250,000 - \$350,000	no	incl	\$916.00	\$932.00	\$16.00	1.75%
> \$350,001	no	incl	Cost divided by 334	Cost divided by 334	N/A	N/A
<b>Re-activate lapsed building permits - outbuildings/swimming pools</b>						
<b>Value of works</b>						
< \$10,000	no	incl	\$346.50	\$352.50	\$6.00	1.73%
\$10,001 - \$25,000	no	incl	\$412.50	\$419.50	\$7.00	1.70%
\$25,001 - \$50,000	no	incl	\$479.00	\$487.00	\$8.00	1.67%
\$50,001 - \$100,000	no	incl	\$532.50	\$541.50	\$9.00	1.69%
\$100,001 - \$250,000	no	incl	\$587.50	\$597.50	\$10.00	1.70%
> \$250,001	no	incl	Cost divided by 167	Cost divided by 167	N/A	N/A
<b>Re-activate lapsed building permits - commercial/public buildings</b>						
<b>Value of works</b>						
< \$10,000	no	incl	\$479.00	\$487.00	\$8.00	1.67%
\$10,001 - \$50,000	no	incl	\$547.00	\$556.50	\$9.50	1.74%
\$50,001 - \$100,000	no	incl	\$943.00	\$959.50	\$16.50	1.75%
\$100,001 - \$175,000	no	incl	\$1,316.00	\$1,339.00	\$23.00	1.75%
\$175,001 - \$250,000	no	incl	\$1,687.50	\$1,717.00	\$29.50	1.75%
> \$250,001	no	incl	\$2,232.00	\$2,271.00	\$39.00	1.75%
Additional inspection fee	no	incl	\$174.50	\$177.50	\$3.00	1.72%
Extension of time	no	incl	\$301.50	\$306.50	\$5.00	1.66%
<b>Retrieval of plan and final inspection</b>						
Building permit issued after July 1994	no	incl	\$310.00	\$315.00	\$5.00	1.61%
Building permit issued prior to July 1994	no	incl	\$464.50	\$472.50	\$8.00	1.72%
Checking amendments/ variations to permits	no	incl	\$134per hour/\$203 min fee	\$134per hour/\$203 min fee	\$2 per hour/ \$3 Min fee	Range
Modification fee	no	incl	\$437.50	\$445.00	\$7.50	1.71%
<b>Permit fees for places of public entertainment</b>						

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
500-1000m <sup>2</sup> (incl 2 inspections)	no	incl	\$569.00	\$578.50	\$9.50	1.67%
500-1000m <sup>2</sup> - late fee*	no	excl	\$258.50	\$263.00	\$4.50	1.74%
1001-5000m <sup>2</sup> (incl 2 inspections)	no	incl	\$1,138.50	\$1,158.00	\$19.50	1.71%
1001-5000m <sup>2</sup> - late fee*	no	excl	\$517.50	\$526.50	\$9.00	1.74%
5001-10000m <sup>2</sup> (incl 2 inspections)	no	incl	\$1,708.00	\$1,737.50	\$29.50	1.73%
5001-10000m <sup>2</sup> - late fee*	no	excl	\$776.00	\$789.50	\$13.50	1.74%
> 10001m <sup>2</sup> (incl 2 inspections)	no	incl	\$2,277.50	\$2,317.00	\$39.50	1.73%
> 10001m <sup>2</sup> - late fee*	no	excl	\$1,035.00	\$1,053.00	\$18.00	1.74%
Additional inspections - per inspection	no	incl	\$187.00	\$190.00	\$3.00	1.60%
<b>Pool registrations</b>						
Registration - pool or spa	yes	excl	\$79.10	\$79.10	\$0.00	0.00%
Information search fee - pool or spa	yes	excl	\$79.10	\$79.10	\$0.00	0.00%
Lodgement fee for certificate of pool or spa barrier compliance	yes	excl	\$20.50	\$20.50	\$0.00	0.00%
Lodgement of certificate of pool or spa barrier non-compliance	yes	excl	\$385.10	\$385.10	\$0.00	0.00%
* Late fee is applicable to any application made less than 10 business days before the commencement of the event						

## Community wellbeing

<b>Emergency management</b>						
Fire Hazard Clearance Admin Charge	No	Inclusive	\$226.50	\$230.00	\$3.50	1.55%
Fire Hazard Infringement Notice - Legislated fine under the CFA Act	Yes	Exclusive	\$1,652.20	\$1,849.00	\$196.80	11.91%
<b>Pet registrations</b>						
<b>Dog registration - dangerous, menacing &amp; restricted breeds fees</b>						
Dangerous Dog	Yes	Exclusive	\$186.00	\$189.00	\$3.00	1.61%
Restricted Breed Dog	Yes	Exclusive	\$186.00	\$189.00	\$3.00	1.61%
Menacing Dog	Yes	Exclusive	\$186.00	\$122.00	-\$64.00	-34.41%
<b>Dog registration - maximum fees</b>						
Fertile (Non Desexed) Dog	Yes	Exclusive	\$120.00	\$122.00	\$2.00	1.67%
Fertile (Non Desexed) Dog - Pensioner Concession	Yes	Exclusive	\$58.00	\$58.00	\$0.00	0.00%
Dangerous Dog as Guard Dog - for Non Residential Premises	Yes	Exclusive	\$120.00	\$122.00	\$2.00	1.67%
Dangerous Dog that has undergone Protective Training	Yes	Exclusive	\$120.00	\$122.00	\$2.00	1.67%

Description of charge	Statutory GST		Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Dog registration - reduced fees</b>						
Desexed Dog	Yes	Exclusive	\$40.00	\$40.50	\$0.50	1.25%
Dog over 10 years old	Yes	Exclusive	\$40.00	\$40.50	\$0.50	1.25%
Farm Working Dog	Yes	Exclusive	\$40.00	\$40.50	\$0.50	1.25%
Breeding Dog associated with a registered DAB	Yes	Exclusive	\$40.00	\$40.50	\$0.50	1.25%
Obedience Trained Dog	Yes	Exclusive	\$40.00	\$40.50	\$0.50	1.25%
Dog and owner registered with the same applicable organisation	Yes	Exclusive	\$40.00	\$40.50	\$0.50	1.25%
Hound registered with the GMA that is microchipped	Yes	Exclusive	\$40.00	\$40.50	\$0.50	1.25%
Dog Registration - Reduced Fees - Pensioner Concession	Yes	Exclusive	\$19.00	\$19.00	\$0.00	0.00%
<b>Dog registration - legislated discount fees</b>						
Dog (not dangerous) in care of VEFC (first 12 months)	Yes	Exclusive	\$8.00	\$8.00	\$0.00	0.00%
Guide Dog	Yes	Exclusive	\$0.00	\$0.00	\$0.00	0.00%
Government Authority Working Dog	Yes	Exclusive	\$0.00	\$0.00	\$0.00	0.00%
<b>Cat registration - maximum fees</b>						
Fertile (Non Desexed) Cat - with Vet Exemption	Yes	Exclusive	\$106.00	\$107.50	\$1.50	1.42%
Fertile (Non Desexed) Cat - with Vet Exemption - Pensioner Concession	Yes	Exclusive	\$52.00	\$52.00	\$0.00	0.00%
<b>Cat registration - reduced fees</b>						
Desexed Cat	Yes	Exclusive	\$33.00	\$33.50	\$0.50	1.52%
Cat over 10 years old	Yes	Exclusive	\$33.00	\$33.50	\$0.50	1.52%
Breeding Cat associated with a registered DAB	Yes	Exclusive	\$33.00	\$33.50	\$0.50	1.52%
Cat and owner registered with the same applicable organisation	Yes	Exclusive	\$33.00	\$33.50	\$0.50	1.52%
Cat Registration - Reduced Fees - Pensioner Concession	Yes	Exclusive	\$16.00	\$16.00	\$0.00	0.00%
<b>Cat registration - legislated discount fees</b>						
Cat in care of VEFC (first 12 months)	Yes	Exclusive	\$8.00	\$8.00	\$0.00	0.00%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Domestic animal business registration</b>						
Domestic animal business registration - catteries - boarding kennels - shelters - pounds - pet shops - breeding establishments with more than 3 fertile females	No	Exclusive	\$320.00	\$325.50	\$5.50	1.72%
Domestic Animal Business Registration - Dog Training Establishments	No	Exclusive		\$162.50		

<b>Impoundment fees</b>						
<b>Stock impoundment fees</b>						
- Cows (per animal)	No	Inclusive	\$155.00	\$157.50	\$2.50	1.61%
- Horses (per animal)	No	Inclusive	\$155.00	\$157.50	\$2.50	1.61%
- Pigs (per animal)	No	Inclusive	\$41.50	\$42.00	\$0.50	1.20%
- Alpacas (per animal)	No	Inclusive	\$41.50	\$42.00	\$0.50	1.20%
- Llamas (per animal)	No	Inclusive	\$41.50	\$42.00	\$0.50	1.20%
- Sheep (per animal)	No	Inclusive	\$41.50	\$42.00	\$0.50	1.20%
- Goats (per animal)	No	Inclusive	\$41.50	\$42.00	\$0.50	1.20%
Any animal exceeding 14 days of being held in Council's Stock Pound	No	Inclusive	\$155.00	\$157.50	\$2.50	1.61%
<b>Impound &amp; release fees</b>						
Vehicles	No	Inclusive	\$660.00	\$671.50	\$11.50	1.74%
Other	No	Inclusive	\$56.00	\$56.50	\$0.50	0.89%

<b>Local laws services</b>						
<b>Excess animal permit</b>						
Animal Permit - Application	No	Exclusive	\$188.00	\$191.00	\$3.00	1.60%
Animal Permit - Application - Pensioner Concession	No	Exclusive	\$90.00	\$90.00	\$0.00	0.00%
Animal Permit - Renewal	No	Exclusive	\$144.00	\$146.50	\$2.50	1.74%
Animal Permit - Renewal - Pensioner Concession	No	Exclusive	\$47.00	\$47.00	\$0.00	0.00%
<b>Roadside trading</b>						
Roadside Trading Permit - Application	No	Exclusive	\$1,810.00	\$1,841.50	\$31.50	1.74%
Roadside Trading Permit - Application - Not for Profit Group	No	Exclusive	\$905.00	\$905.00	\$0.00	

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Roadside Trading Permit - Renewal	No	Exclusive	\$1,810.00	\$1,841.50	\$31.50	1.74%
Roadside Trading Permit - Renewal - Not for Profit Group	No	Exclusive	\$905.00	\$905.00	\$0.00	
<b>Footpath trading</b>						
Footpath Trading Permit - Application	No	Exclusive	\$188.00	\$191.00	\$3.00	1.60%
Footpath Trading Permit - Application - Not for Profit Group	No	Exclusive	\$94.00	\$94.00	\$0.00	0.00%
Footpath Trading Permit - Renewal	No	Exclusive	\$147.00	\$149.50	\$2.50	1.70%
Footpath Trading Permit - Renewal - Not for Profit Group	No	Exclusive	\$73.50	\$73.50	\$0.00	0.00%
<b>Clothing bins</b>						
Clothing Bins Permit - Application - Not for Profit Group	No	Exclusive	\$94.00	\$94.00	\$0.00	0.00%
Clothing Bins Permit - Renewal - Not for Profit Group	No	Exclusive	\$73.50	\$73.50	\$0.00	0.00%
<b>Open air burning off</b>						
Open Air Burning/Burning Off Permit	No	Exclusive	\$188.00	\$191.00	\$3.00	1.60%
Open Air Burning/Burning Off Permit - Pension Concession	No	Exclusive	\$94.00	\$94.00		
Open Air Burning Change of Category	No	Exclusive	\$277.00	\$281.50	\$4.50	1.62%
Open Air Burning Change of Category - Pension Concession	No	Exclusive	\$138.50	\$138.50	\$0.00	0.00%
<b>Advertising boards</b>						
Real Estate Advertising Board	No	Exclusive	\$188.00	\$191.00	\$3.00	1.60%
Community Advertising Board	No	Exclusive	\$94.00	\$94.00	\$0.00	0.00%
Electoral Signage Board	No	Exclusive	\$188.00	\$191.00	\$0.00	0.00%
<b>Other</b>						
Bulk Rubbish Container/Skip Bin Permit	No	Exclusive	\$46.00	\$46.50	\$0.50	1.09%
Storage/Shipping Container Permit	No	Exclusive	\$188.00	\$191.00	\$3.00	1.60%
Fireworks Display Permit	No	Exclusive	\$188.00	\$191.00	\$3.00	1.60%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
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## Health services

<b>Registered premises enquiries</b>						
Pre-Purchase Inspection & Report (per premises)	No	Inclusive	\$234.00	\$238.00	\$4.00	1.71%
Registered Premises - Plans Assessment	No	Inclusive		\$160.00		

<b>Fixed food premises</b>						
<b>Fixed food premises</b>						
<b>Establishment fees</b>						
Establishment Fee (per registration)	No	Inclusive	\$244.00	\$248.00	\$4.00	1.64%
Establishment Fee - Not for Profit Groups (per registration)	No	Inclusive	\$122.00	\$122.00	\$0.00	0.00%
<b>Fixed food premises - Class 1</b>						
Class 1 - Food Registration & Renewal	No	Inclusive	\$584.00	\$594.00	\$10.00	1.71%
<b>Fixed food premises - Class 2</b>						
Class 2 - Large Supermarket Food Registration & Renewal	No	Inclusive	\$1,898.00	\$1,931.00	\$33.00	1.74%
Class 2 - Food Registration & Renewal	No	Inclusive	\$584.00	\$594.00	\$10.00	1.71%
Class 2 - Food Registration & Renewal - Not for Profit Groups	No	Inclusive	\$292.00	\$292.00	\$0.00	0.00%
<b>Fixed food premises - Class 3</b>						
Class 3 - Large Convenience Store - Food Registration & Renewal	No	Inclusive	\$1,116.00	\$1,135.50	\$19.50	1.75%
Class 3A - Food Registration & Renewal	No	Inclusive		\$450.00		
Class 3A - Food Registration - Not for Profit Groups	No	Inclusive		\$225.00		
Class 3 - Food Registration & Renewal	No	Inclusive	\$355.00	\$361.00	\$6.00	1.69%
Class 3 - Food Registration - Not for Profit Groups	No	Inclusive	\$177.50	\$177.50	\$0.00	0.00%
<b>Fixed food premises - Class 4</b>						
Class 4 - Notifications	No	Inclusive	\$0.00	\$0.00	\$0.00	\$0.00
<b>Street trader (temporary) food premises</b>						
<b>Street trader</b>						
<b>Establishment fees</b>						
Establishment Fee (per registration)	No	Inclusive	\$122.00	\$124.00	\$2.00	1.64%



Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Establishment Fee - Not for Profit Groups (per registration)	No	Inclusive	\$61.00	\$61.00		
<b>Street trader - Class 2</b>						
Class 2 - Mobile Premises - Registration & Renewal (per mobile premises)	No	Inclusive	\$292.00	\$297.00	\$5.00	1.71%
Class 2 - Mobile Premises - Registration & Renewal - Not for Profit Groups (per mobile premises)	No	Inclusive	\$146.00	\$146.00	\$0.00	0.00%
Class 2 - Temporary Premises - Registration & Renewal (per registration)	No	Inclusive	\$292.00	\$297.00	\$5.00	1.71%
Class 2 - Temporary Premises - Registration & Renewal - Not for Profit Groups (per registration)	No	Inclusive	\$146.00	\$146.00	\$0.00	0.00%
Class 2 - Vending Machine - Registration & Renewal (per machine)	No	Inclusive	\$292.00	\$297.00	\$5.00	1.71%
Class 2 - Vending Machine - Registration & Renewal - Not for Profit Groups (per machine)	No	Inclusive	\$146.00	\$146.00	\$0.00	0.00%
<b>Street trader - Class 3</b>						
Class 3 - Mobile Premises - Registration & Renewal (per mobile premises)	No	Inclusive	\$178.00	\$181.00	\$3.00	1.69%
Class 3 - Mobile Premises - Registration & Renewal - Not for Profit Groups (per mobile premises)	No	Inclusive	\$89.00	\$89.00	\$0.00	0.00%
Class 3 - Temporary Premises - Registration & Renewal (per registration)	No	Inclusive	\$178.00	\$181.00	\$3.00	1.69%
Class 3 - Temporary Premises - Registration & Renewal - Not for Profit Groups (per registration)	No	Inclusive	\$89.00	\$89.00	\$0.00	0.00%
Class 3 - Vending Machine - Registration & Renewal (per machine)	No	Inclusive	\$158.00	\$160.50	\$2.50	1.58%
Class 3 - Vending Machine - Registration & Renewal - Not for Profit Groups (per machine)	No	Inclusive	\$79.00	\$79.00	\$0.00	0.00%
Class 3 - Water Carter - Registration & Renewal (per water vehicle)	No	Inclusive	\$178.00	\$181.00	\$3.00	1.69%
Class 3 - Water Carter - Registration & Renewal - Not for Profit Groups (per water vehicle)	No	Inclusive	\$89.00	\$89.00	\$0.00	0.00%
Class 3 - Primesafe Business - Notification	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Street trader - Class 4</b>						
Class 4 - Notifications	No	Inclusive	\$0.00	\$0.00	\$0.00	\$0.00
<b>Food premises - other fees</b>						
2nd & Subsequent Inspection / Assessments	No	Inclusive	\$147.00	\$149.50	\$2.50	1.70%
Change of Food Class	No	Inclusive		\$149.50		
<b>Health premises registration</b>						
<b>Establishment fees</b>						
Establishment Fee - PHWB Act Premises	No	Inclusive	\$150.00	\$152.50	\$2.50	1.67%
<b>Health &amp; beauty premises registrations</b>						
High Risk Activities - Health Registration & Renewal	No	Inclusive	\$254.00	\$258.00	\$4.00	1.57%
Medium Risk Activities - Health Registration & Renewal	No	Inclusive	\$224.00	\$227.00	\$3.00	1.34%
Low Risk Activities - Ongoing Registration	No	Inclusive	\$254.00	\$258.00	\$4.00	1.57%
<b>Accommodation premises registrations</b>						
Accommodation (4 - 20 Persons) - Health Registration & Renewal	No	Inclusive	\$314.00	\$319.00	\$5.00	1.59%
Accommodation (21 - 40 Persons) - Health Registration & Renewal	No	Inclusive	\$488.00	\$496.50	\$8.50	1.74%
Accommodation (41+ Persons) - Health Registration & Renewal	No	Inclusive	\$640.00	\$651.00	\$11.00	1.72%
<b>Caravan park registrations</b>						
Caravan Park - Registration & Renewal (3 yearly)	No	Inclusive	Set by Formula	Set by Formula	Set by Formula	0.00%
Caravan Park - Transfer	No	Inclusive	Set by Formula	Set by Formula	Set by Formula	0.00%
<b>Aquatic registrations</b>						
Aquatic (1 - 2 systems) - Registration & Renewal	No	Inclusive	\$238.00	\$242.00	\$4.00	1.68%
Aquatic (3+ systems) - Registration & Renewal	No	Inclusive	\$357.00	\$363.00	\$6.00	1.68%
<b>Health premises - other fees</b>						
2nd & Subsequent Inspection / Assessments	No	Inclusive	\$112.00	\$113.50	\$1.50	1.34%
Change of Health Class	No	Inclusive		\$113.50		
Transfer of Health Registration	No	Inclusive	\$150.00	\$152.50	\$2.50	1.67%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Septic tank permits and services</b>						
Permit to Install a Septic System	Yes	Inclusive	\$725.00	\$725.00	\$0.00	0.00%
Permit to Alter (Major) a Septic System	Yes	Inclusive	\$725.00	\$725.00	\$0.00	0.00%
Permit to Alter (Minor) a Septic System	Yes	Inclusive	\$551.70	\$551.70	\$0.00	0.00%
Transfer a Permit to Install/Alter a Septic System	Yes	Inclusive	\$147.10	\$147.10	\$0.00	0.00%
Amend a Permit to Install/Alter a Septic System	Yes	Inclusive	\$153.70	\$153.70	\$0.00	0.00%
Renew a Permit to Install/Alter a Septic System	Yes	Inclusive	\$123.10	\$123.10	\$0.00	0.00%
Exemption	Yes	Inclusive	\$217.30	\$217.30	\$0.00	0.00%
Additional progress inspection	No	Inclusive	\$86.00	\$90.60	\$4.60	5.35%
Pre Application Site Consultation	No	Inclusive	\$86.00	\$90.60	\$4.60	5.35%
File Search and Copy of Plans	No	Inclusive	\$66.00	\$67.00	\$1.00	1.52%

### Youth development

Youth Holiday Program	No	Inclusive	\$5.00 - \$20.00	\$5.00 - \$20.00	\$0.00	0.00%
Freeza Program	No	Inclusive	\$5.00 - \$20.00	\$5.00 - \$25.00	\$0.00	0.00%

### Sustainable environment and facilities

<b>Property and facilities management</b>						
<b>Recreation - aquatic operations</b>						
<b>Belgrave Pool</b>						
Adult admission	No	Inclusive	\$5.20	\$5.40	\$0.20	3.85%
Concession	No	Inclusive	\$4.00	\$4.20	\$0.20	5.00%
Child	No	Inclusive	\$3.60	\$3.80	\$0.20	5.56%
Pensioner	No	Inclusive	\$3.50	\$3.60	\$0.10	2.86%
Adult 10-use pass	No	Inclusive	\$45.70	\$48.60	\$2.90	6.35%
Concession 10-use pass	No	Inclusive	\$36.00	\$37.80	\$1.80	5.00%
Child 10-use pass	No	Inclusive	\$32.90	\$34.20	\$1.30	3.95%
Pensioner 10-use pass	No	Inclusive	\$31.50	\$32.40	\$0.90	2.86%
<b>School groups</b>						
- School Groups (per head)	No	Inclusive	\$2.60	\$2.70	\$0.10	3.85%
- Swim Teacher 30min	No	Inclusive	\$25.40	\$26.00	\$0.60	2.36%
- Swim Teacher 45min	No	Inclusive	\$36.50	\$37.50	\$1.00	2.74%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
- Swim Teacher 60min		No	Inclusive	\$49.20	\$50.50	\$1.30 2.64%
Lane Hire - Operating hours + entry		No	Inclusive	\$49.70	\$51.00	\$1.30 2.62%
Pool Hire - half pool per hour + entry		No	Inclusive	\$91.90	\$100.00	\$8.10 8.81%
Pool Hire - whole pool per hour		No	Inclusive	\$210.60	\$215.00	\$4.40 2.09%
Pool Hire (Small Group or Community Benefit Group) - Whole pool per hour		No	Inclusive	\$113.70	\$116.00	\$2.30 2.02%
<b>Season pass – early bird</b>						
Adult Single		No	Inclusive	\$158.30	\$162.00	\$3.70 2.34%
Concession Single		No	Inclusive	\$122.50	\$125.00	\$2.50 2.04%
Family		No	Inclusive	\$319.22	\$325.00	\$5.78 1.81%
<b>Season pass - standard</b>						
Adult Single		No	Inclusive	\$166.46	\$170.00	\$3.54 2.13%
Concession Single		No	Inclusive	\$129.00	\$132.00	\$3.00 2.33%
Family		No	Inclusive	\$338.00	\$344.00	\$6.01 1.78%

<b>Healesville Pool</b>						
Adult admission		No	Inclusive	\$4.70	\$4.90	\$0.20 4.26%
Concession		No	Inclusive	\$3.60	\$3.80	\$0.20 5.56%
Child		No	Inclusive	\$3.20	\$3.40	\$0.20 6.25%
Pensioner		No	Inclusive	\$3.00	\$3.10	\$0.10 3.33%
Adult 10-use pass		No	Inclusive	\$42.10	\$44.10	\$2.00 4.75%
Concession 10-use pass		No	Inclusive	\$32.40	\$34.20	\$1.80 5.56%
Child 10-use pass		No	Inclusive	\$27.90	\$30.60	\$2.70 9.68%
Pensioner 10-use pass		No	Inclusive	\$27.00	\$27.90	\$0.90 3.33%
<b>School groups</b>						
- School Groups (per head)		No	Inclusive	\$2.20	\$2.70	\$0.50 22.73%
- Swim Teacher 30min		No	Inclusive	\$25.40	\$26.00	\$0.60 2.36%
- Swim Teacher 45min		No	Inclusive	\$36.50	\$37.50	\$1.00 2.74%
- Swim Teacher 60min		No	Inclusive	\$49.20	\$50.50	\$1.30 2.64%
Lane Hire - Operating hours + entry		No	Inclusive	\$47.70	\$51.00	\$3.30 6.92%
Pool Hire - half pool per hour + entry		No	Inclusive	\$97.50	\$100.00	\$2.50 2.56%
Pool Hire - whole pool per hour		No	Inclusive	\$200.00	\$215.00	\$15.00 7.50%
Pool Hire (Small Group) - Whole pool per hour		No	Inclusive	\$113.70	\$116.00	\$2.30 2.02%
<b>Season pass – early bird</b>						
Adult Single		No	Inclusive	\$72.00	\$75.00	\$3.00 4.17%
Concession Single		No	Inclusive	\$56.80	\$60.00	\$3.20 5.63%
Family		No	Inclusive	\$170.00	\$175.00	\$5.00 2.94%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Season pass - standard</b>						
Adult Single	No	Inclusive	\$80.00	\$85.00	\$5.00	6.25%
Concession Single	No	Inclusive	\$63.10	\$65.00	\$1.90	3.01%
Family	No	Inclusive	\$186.60	\$195.00	\$8.40	4.50%

<b>Lilydale Pool</b>						
Adult admission	No	Inclusive	\$4.70	\$4.90	\$0.20	4.26%
Concession	No	Inclusive	\$3.60	\$3.80	\$0.20	5.56%
Child	No	Inclusive	\$3.20	\$3.40	\$0.20	6.25%
Pensioner	No	Inclusive	\$3.00	\$3.10	\$0.10	3.33%
Adult 10-use pass	No	Inclusive	\$42.12	\$44.10	\$1.98	4.69%
Concession 10-use pass	No	Inclusive	\$32.40	\$34.20	\$1.80	5.56%
Child 10-use pass	No	Inclusive	\$27.90	\$30.60	\$2.70	9.68%
Pensioner 10-use pass	No	Inclusive	\$27.00	\$27.90	\$0.90	3.33%

<b>School groups</b>						
- School Groups (per head)	No	Inclusive	\$2.20	\$2.70	\$0.50	22.73%
- Swim Teacher 30min	No	Inclusive	\$25.40	\$26.00	\$0.60	2.36%
- Swim Teacher 45min	No	Inclusive	\$36.50	\$37.50	\$1.00	2.74%
- Swim Teacher 60min	No	Inclusive	\$49.20	\$50.50	\$1.30	2.64%
Lane Hire - Operating hours + entry	No	Inclusive	\$48.70	\$51.00	\$2.30	4.72%
Pool Hire - half pool per hour + entry	No	Inclusive	\$98.50	\$100.00	\$1.50	1.52%
Pool Hire - whole pool per hour	No	Inclusive	\$201.00	\$215.00	\$14.00	6.97%
Pool Hire (Small Group) - Whole pool per hour	No	Inclusive	\$113.70	\$116.00	\$2.30	2.02%

<b>Season pass - early bird</b>						
Adult Single	No	Inclusive	\$72.00	\$75.00	\$3.00	4.17%
Concession Single	No	Inclusive	\$56.80	\$60.00	\$3.20	5.63%
Family	No	Inclusive	\$167.90	\$175.00	\$7.10	4.23%

<b>Season pass - standard</b>						
Adult Single	No	Inclusive	\$80.00	\$85.00	\$5.00	6.25%
Concession Single	No	Inclusive	\$63.10	\$65.00	\$1.90	3.01%
Family	No	Inclusive	\$186.60	\$195.00	\$8.40	4.50%

<b>Kilsyth Pool</b>						
<b>Casual</b>						
Adult (16+) admission	No	Inclusive	\$6.70	\$6.90	\$0.20	2.99%
Concession (15+)	No	Inclusive	\$5.20	\$5.40	\$0.20	3.85%
Child (3 - 15years)	No	Inclusive	\$4.70	\$4.90	\$0.20	4.26%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Pensioner	No	Inclusive	\$4.60	\$4.70	\$0.10	2.17%
Family	No	Inclusive	\$18.30	\$18.80	\$0.50	2.73%
Swim & Spa	No	Inclusive	\$9.60	\$9.80	\$0.20	2.08%
Spa after entry paid	No	Inclusive	\$3.60	\$3.70	\$0.10	2.78%
Spa only	No	Inclusive	\$5.60	\$5.70	\$0.10	1.79%
Locker hire	No	Inclusive	\$2.60	\$0.00	-\$2.60	-100.00%
<b>Group entry - 10 or more</b>						
Junior 14 years & under	No	Inclusive	\$4.10	\$4.20	\$0.10	2.44%
Senior 15 years & over	No	Inclusive	\$5.10	\$5.20	\$0.10	1.96%
Leaders and spectators	No	Inclusive	\$2.60	\$2.70	\$0.10	3.85%
<b>General memberships</b>						
<b>20 visit passes</b>						
Adult	No	Inclusive	\$121.30	\$124.20	\$2.90	2.39%
Concession	No	Inclusive	\$93.60	\$97.20	\$3.60	3.85%
Child	No	Inclusive	\$84.70	\$88.20	\$3.50	4.13%
Pensioner	No	Inclusive	\$81.90	\$84.60	\$2.70	3.30%
Family	No	Inclusive	\$329.90	\$338.40	\$8.50	2.58%
Swim and spa	No	Inclusive	\$172.50	\$176.40	\$3.90	2.26%
<b>Boot camps</b>						
Casual	No	Inclusive	\$14.72	\$15.00	\$0.28	1.92%
10 Passes	No	Inclusive	\$128.40	\$135.00	\$6.60	5.14%
<b>Aquatic memberships - monthly</b>						
Start-up fee- adult	No	Inclusive	\$54.80	\$55.80	\$1.00	1.82%
Start-up fee- concession	No	Inclusive	\$42.00	\$42.80	\$0.80	1.90%
Adults	No	Inclusive	\$55.30	\$56.50	\$1.20	2.17%
Concession / Pensioner	No	Inclusive	\$36.50	\$37.20	\$0.70	1.92%
Child	No	Inclusive	\$40.00	\$40.90	\$0.90	2.25%
<b>School groups</b>						
- School Groups (per head)	No	Inclusive	\$3.60	\$3.70	\$0.10	2.78%
- Swim Teacher 30min	No	Inclusive	\$25.40	\$26.20	\$0.80	3.15%
- Swim Teacher 45min	No	Inclusive	\$36.50	\$37.50	\$1.00	2.74%
- Swim Teacher 60min	No	Inclusive	\$49.20	\$50.50	\$1.30	2.64%
<b>Swim lessons</b>						
SAWS- Swim and Water Safety	No	Inclusive	\$17.90	\$18.80	\$0.90	5.03%
Baby Play - 12mth - 3years	No	Inclusive	\$12.18	\$12.80	\$0.62	5.09%
Pre and After School	No	Inclusive	\$15.23	\$16.00	\$0.78	5.09%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Squad	No	Inclusive	\$14.72	\$15.50	\$0.78	5.32%
Training	No	Inclusive	\$58.40	\$60.50	\$2.10	3.60%
Private- PWD (30 min)	No	Inclusive	\$36.50	\$37.90	\$1.40	3.84%
Bronze	No	Inclusive	\$23.40	\$23.90	\$0.50	2.14%
Junior Lifeguard	No	Inclusive	\$19.30	\$19.90	\$0.60	3.11%
<b>Aqua classes</b>						
Casual	No	Inclusive	\$15.70	\$16.00	\$0.30	1.91%
Concession	No	Inclusive	\$12.00	\$12.30	\$0.30	2.50%
Pension	No	Inclusive	\$10.50	\$10.70	\$0.20	1.90%
Adult x 10 pass	No	Inclusive	\$139.60	\$144.00	\$4.40	3.15%
Concession x 10 pass	No	Inclusive	\$108.00	\$110.70	\$2.70	2.50%
Pension x 10 pass	No	Inclusive	\$94.50	\$96.30	\$1.80	1.90%
<b>Birthday parties</b>						
General x 10	No	Inclusive	\$217.20	\$222.00	\$4.80	2.21%
Add Children	No	Inclusive	\$21.80	\$22.20	\$0.40	1.83%
Games only x10	No	Inclusive	\$129.40	\$135.00	\$5.60	4.33%
Add Children	No	Inclusive	\$13.20	\$13.50	\$0.31	2.31%
<b>Fun days</b>						
Adult	No	Inclusive	\$7.60	\$7.80	\$0.20	2.63%
Concession	No	Inclusive	\$6.00	\$6.20	\$0.20	3.33%
Child	No	Inclusive	\$5.60	\$5.80	\$0.20	3.57%
<b>Lane hire (per hour, plus entry fee)</b>						
Normal Hours	No	Inclusive	\$50.70	\$52.00	\$1.30	2.56%
Out of Hours	No	Inclusive	\$88.30	\$90.00	\$1.70	1.93%
<b>Pool hire (conditions apply)</b>						
Whole indoor pool per hour	No	Inclusive	\$362.80	\$370.00	\$7.20	1.98%
Whole outdoor pool per hour	No	Inclusive	\$192.80	\$197.00	\$4.20	2.18%
Pool Hire (Small Group) - Whole pool per hour	No	Inclusive	\$113.70	\$116.00	\$2.30	2.02%
<b>Monbulk Pool</b>						
<b>Casual</b>						
Adult Swim	No	Inclusive	\$6.60	\$6.80	\$0.20	3.07%
Concession	No	Inclusive	\$5.00	\$5.20	\$0.20	4.00%
Pensioner	No	Inclusive	\$4.50	\$4.60	\$0.10	2.22%
Child swim (2 - 15 years)	No	Inclusive	\$4.70	\$4.90	\$0.20	4.26%
Family	No	Inclusive	\$18.20	\$18.70	\$0.50	2.75%



Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Swim Club	No	Inclusive	\$2.50	\$2.70	\$0.20	8.00%
<b>Swim tickets</b>						
Adult 20 visit	No	Inclusive	\$119.30	\$122.40	\$3.10	2.60%
Family 20 visit	No	Inclusive	\$326.30	\$336.60	\$10.30	3.16%
Child 20 visit	No	Inclusive	\$83.20	\$88.20	\$5.00	6.01%
Concession 20 visit	No	Inclusive	\$92.00	\$93.60	\$1.60	1.74%
Pensioner 20 visit	No	Inclusive	\$80.50	\$82.80	\$2.30	2.86%
Adult 20 visit	No	Inclusive	\$119.30	\$122.40	\$3.10	2.60%
<b>Swim memberships</b>						
Start-up Fee	No	Inclusive	\$54.80	\$55.80	\$1.00	1.82%
Start-up Concession	No	Inclusive	\$42.00	\$42.80	\$0.80	1.90%
DD Monthly Aquatic- Adult	No	Inclusive	\$42.10	\$42.90	\$0.80	1.90%
DD Monthly Aquatic- Concession	No	Inclusive	\$31.00	\$31.60	\$0.60	1.94%
12 months	No	Inclusive	\$566.80	\$578.00	\$11.20	1.98%
Swim Club monthly	No	Inclusive	\$42.50	\$43.40	\$0.90	2.12%
<b>Group entry</b>						
Junior 14 years & under	No	Inclusive	\$4.10	\$4.30	\$0.20	4.88%
Senior 15 years & over	No	Inclusive	\$4.60	\$4.80	\$0.20	4.35%
Leaders	No	Inclusive	\$2.60	\$2.70	\$0.10	3.85%
<b>School swim lessons</b>						
- School Groups (per head)	No	Inclusive	\$3.60	\$3.80	\$0.20	5.56%
Swim teachers 30min	No	Inclusive	\$25.40	\$26.00	\$0.60	2.36%
Swim teachers 45min	No	Inclusive	\$36.50	\$37.50	\$1.00	2.74%
Swim teachers 60min	No	Inclusive	\$49.20	\$50.50	\$1.30	2.64%
<b>Swim lessons</b>						
SAWS- Swim & Water Safety	No	Inclusive	\$17.90	\$18.80	\$0.90	5.03%
Baby Play - 12mth - 3years	No	Inclusive	\$12.20	\$12.80	\$0.60	4.92%
Pre & After School	No	Inclusive	\$15.20	\$16.00	\$0.80	5.26%
Squad	No	Inclusive	\$14.70	\$15.50	\$0.80	5.44%
Adults (15years +)	No	Inclusive	\$14.70	\$15.00	\$0.30	2.04%
Private- PWD (30 min)	No	Inclusive	\$36.50	\$37.90	\$1.40	3.84%
Private	No	Inclusive	\$60.40	\$61.50	\$1.10	1.82%
Bronze	No	Inclusive	\$23.40	\$23.90	\$0.50	2.14%
<b>Aqua classes</b>						
Casual	No	Inclusive	\$15.70	\$16.00	\$0.30	1.91%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Concession	No	Inclusive	\$12.00	\$12.30	\$0.30	2.50%
Pension	No	Inclusive	\$10.50	\$10.70	\$0.20	1.90%
Aqua Adult - 10 visit	No	Inclusive	\$139.50	\$144.00	\$4.50	3.23%
Aqua Concession - 10 visit	No	Inclusive	\$108.00	\$110.70	\$2.70	2.50%
Aqua Pension- 10 visit	No	Inclusive	\$94.50	\$96.30	\$1.80	1.90%
<b>Gymnasium</b>						
Casual Gym - Adult	No	Inclusive	\$16.20	\$16.50	\$0.30	1.85%
Start-up Fee	No	Inclusive	\$90.80	\$92.40	\$1.60	1.76%
Start-up Fee- Concession/Pension	No	Inclusive	\$52.00	\$53.00	\$1.00	1.92%
DD Monthly Fee	No	Inclusive	\$86.80	\$88.40	\$1.60	1.84%
DD Monthly Fee Concession/Pension	No	Inclusive	\$68.00	\$69.20	\$1.20	1.76%
DD Monthly Fee- Corporate	No	Inclusive	\$71.05	\$72.30	\$1.25	1.76%
DD Monthly Fee- Seniors	No	Inclusive	\$67.00	\$68.20	\$1.20	1.79%
Personal Training - 1/2 hour Session	No	Inclusive	\$44.70	\$45.50	\$0.80	1.79%
Fitness Classes- Casual	No	Inclusive	\$15.70	\$16.00	\$0.30	1.91%
Fitness Classes- Concession	No	Inclusive	\$11.00	\$11.20	\$0.20	1.82%
Older exercise group	No	Inclusive	\$7.00	\$7.20	\$0.20	2.86%
WorkCover Rehab Membership	No	Inclusive	\$392.30	\$400.00	\$7.70	1.96%
12 Month- Gold	No	Inclusive	\$1,136.20	\$1,160.00	\$23.80	2.09%
12 Month- Gold Concession/Pension	No	Inclusive	\$869.00	\$885.00	\$16.00	1.84%
3 Term- Gold	No	Inclusive	\$287.25	\$295.00	\$7.76	2.70%
<b>Birthday parties</b>						
General x 10	No	Inclusive	\$217.20	\$222.00	\$4.80	2.21%
Add Children	No	Inclusive	\$21.80	\$22.20	\$0.40	1.83%
Games only x10	No	Inclusive	\$129.40	\$135.00	\$5.60	4.33%
Add Children	No	Inclusive	\$13.20	\$13.50	\$0.31	2.31%
<b>Fun days</b>						
Adult	No	Inclusive	\$7.60	\$7.80	\$0.20	2.63%
Concession	No	Inclusive	\$6.10	\$6.20	\$0.10	1.64%
Child	No	Inclusive	\$5.60	\$5.80	\$0.20	3.57%
Pool hire (per hour)	No	Inclusive	\$225.80	\$230.00	\$4.20	1.86%
Pool Hire (Small Group) - Whole pool per hour	No	Inclusive	\$113.68	\$116.00	\$2.32	2.04%
<b>Crèche</b>						
Casual	No	Inclusive	\$4.60	\$4.70	\$0.10	2.17%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Members	No	Inclusive	\$4.10	\$4.20	\$0.10	2.44%

### Yarra Recreation Centre

#### Dry programs

Court hire - peak	No	Inclusive	\$42.60	\$44.50	\$1.90	4.46%
Court hire - off peak	No	Inclusive	\$33.00	\$33.60	\$0.60	1.82%
Badminton - court hire	No	Inclusive	\$22.80	\$23.20	\$0.40	1.75%
Badminton - per person	No	Inclusive	\$7.11	\$7.30	\$0.20	2.74%
Group Fitness - casual	No	Inclusive	\$15.70	\$16.00	\$0.30	1.91%
Group Fitness - concession	No	Inclusive	\$11.00	\$11.20	\$0.20	1.82%
Prime Movers	No	Inclusive	\$7.00	\$7.20	\$0.20	2.86%
Gym - casual	No	Inclusive	\$16.20	\$16.50	\$0.30	1.85%
Teen Gym	No	Inclusive	\$4.60	\$7.80	\$3.20	69.57%
Multi purpose room (per hour)	No	Inclusive	\$29.50	\$31.00	\$1.50	5.08%
Schools - court hire off peak	No	Inclusive	\$25.90	\$30.55	\$4.65	17.94%
Schools - court hire peak	No	Inclusive	\$42.60	\$44.50	\$1.90	4.46%

#### Gold memberships

Start-up Fee	No	Inclusive	\$90.80	\$92.40	\$1.60	1.76%
Start-up Fee- Concession/Pension	No	Inclusive	\$52.00	\$53.00	\$1.00	1.92%
DD Monthly Fee	No	Inclusive	\$86.80	\$88.40	\$1.60	1.84%
DD Monthly Fee Concession/Pension	No	Inclusive	\$68.00	\$69.20	\$1.20	1.76%
DD Monthly Fee- Seniors	No	Inclusive	\$67.00	\$68.20	\$1.20	1.79%
12 Term- Gold	No	Inclusive	\$1,136.30	\$1,160.00	\$23.70	2.09%
12 Term- Concession/Pension	No	Inclusive	\$869.00	\$885.00	\$16.00	1.84%
3 Term- Gold	No	Inclusive	\$287.80	\$295.00	\$7.20	2.50%

#### Wet programs

##### Casual

Adult (16+) admission	No	Inclusive	\$6.70	\$6.90	\$0.20	2.99%
Concession (15+)	No	Inclusive	\$5.20	\$5.30	\$0.10	1.92%
Child (3 - 15years)	No	Inclusive	\$4.70	\$4.90	\$0.20	4.26%
Pensioner	No	Inclusive	\$4.60	\$4.70	\$0.10	2.17%
Family	No	Inclusive	\$18.20	\$18.90	\$0.70	3.85%
Locker hire	No	Inclusive	\$2.60	\$0.00	-\$2.60	-100.00%

##### Group entry - 10 or more

Junior 14 years & under	No	Inclusive	\$4.10	\$4.30	\$0.20	4.88%
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Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Senior 15 years & over	No	Inclusive	\$5.10	\$5.30	\$0.20	3.92%
Leaders and spectators	No	Inclusive	\$2.60	\$2.70	\$0.10	3.85%
<b>General memberships</b>						
<b>20 visit passes</b>						
Adult	No	Inclusive	\$121.30	\$124.20	\$2.90	2.39%
Concession	No	Inclusive	\$93.60	\$95.40	\$1.80	1.92%
Child	No	Inclusive	\$84.80	\$88.20	\$3.40	4.01%
Pensioner	No	Inclusive	\$81.90	\$84.60	\$2.70	3.30%
Family	No	Inclusive	\$330.00	\$340.20	\$10.20	3.09%
<b>Aquatic memberships</b>						
Start-up Fee	No	Inclusive	\$54.80	\$55.80	\$1.00	1.82%
Start-up Fee Concessions	No	Inclusive	\$31.50	\$32.00	\$0.50	1.59%
DD Monthly Fee	No	Inclusive	\$47.70	\$48.60	\$0.90	1.89%
DD Monthly Fee Concession/Child	No	Inclusive	\$36.50	\$37.20	\$0.70	1.92%
<b>School groups</b>						
- School Groups (per head)	No	Inclusive	\$3.60	\$3.80	\$0.20	5.56%
- Swim Teacher 30min	No	Inclusive	\$25.40	\$26.00	\$0.60	2.36%
- Swim Teacher 45min	No	Inclusive	\$36.50	\$37.50	\$1.00	2.74%
- Swim Teacher 60min	No	Inclusive	\$49.23	\$50.50	\$1.27	2.58%
<b>Swim lessons</b>						
SAWS- Swim & Water Safety	No	Inclusive	\$17.90	\$18.80	\$0.90	5.03%
Baby Play - 12mth - 3years	No	Inclusive	\$12.20	\$12.80	\$0.60	4.92%
Pre & After School	No	Inclusive	\$15.20	\$16.00	\$0.80	5.26%
Squad	No	Inclusive	\$14.70	\$15.50	\$0.80	5.44%
Private PWD (30 min)	No	Inclusive	\$36.50	\$37.90	\$1.40	3.84%
Private (30 min)	No	Inclusive	\$58.90	\$60.00	\$1.10	1.87%
Bronze	No	Inclusive	\$23.40	\$23.90	\$0.50	2.14%
Junior Lifeguard	No	Inclusive	\$19.30	\$19.90	\$0.60	3.11%
<b>Aqua classes</b>						
Casual	No	Inclusive	\$15.70	\$16.00	\$0.30	1.91%
Concession	No	Inclusive	\$12.00	\$12.30	\$0.30	2.50%
Pension	No	Inclusive	\$10.50	\$10.70	\$0.20	1.90%
Adult x 10 pass	No	Inclusive	\$139.60	\$144.00	\$4.40	3.15%
Concession x 10 pass	No	Inclusive	\$108.00	\$110.70	\$2.70	2.50%
Pension x 10 pass	No	Inclusive	\$94.50	\$96.30	\$1.80	1.90%
<b>Birthday parties</b>						

Description of charge	Statutory fee	GST	Current unit fee 2021-22	Proposed unit fee 2022-23	Change 2021-22 to 2022-23	Change 2021-22 to 2022-23 %
			\$	\$	\$	%
General x 10	No	Inclusive	\$217.20	\$222.00	\$4.80	2.21%
Add Children	No	Inclusive	\$21.80	\$22.20	\$0.40	1.83%
Games only x10	No	Inclusive	\$129.40	\$135.00	\$5.60	4.33%
Extra Children per head	No	Inclusive	\$13.20	\$13.50	\$0.31	2.31%
<b>Fun days</b>						
Adult	No	Inclusive	\$7.60	\$7.80	\$0.20	2.63%
Concession	No	Inclusive	\$7.10	\$7.10	\$0.00	0.00%
Child	No	Inclusive	\$5.60	\$5.80	\$0.20	3.57%
<b>Crèche</b>						
Casual	No	Inclusive	\$4.60	\$4.70	\$0.10	2.17%
Members	No	Inclusive	\$4.10	\$4.20	\$0.10	2.44%
<b>Lane hire (per hour, plus entry fee)</b>						
Normal Hours	No	Inclusive	\$21.80	\$23.00	\$1.20	5.50%
<b>Pool hire (conditions apply)</b>						
Whole indoor pool per hour	No	Inclusive	\$241.60	\$250.00	\$8.40	3.48%
Pool Hire (Small Group) - Whole pool per hour	No	Inclusive	\$113.70	\$116.00	\$2.30	2.02%
<b>Access and inclusion (available for care groups)</b>						
1 month membership	No	Inclusive	\$47.70	\$48.60	\$0.90	1.89%
<b>Olinda Pool</b>						
Family (2 adults, 4 children)	No	Inclusive	\$12.20	\$12.40	\$0.20	1.64%
Adult admission	No	Inclusive	\$4.00	\$4.10	\$0.10	2.50%
Concession	No	Inclusive	\$3.00	\$3.10	\$0.10	3.33%
Child	No	Inclusive	\$3.00	\$3.10	\$0.10	3.33%
Pensioner	No	Inclusive	\$3.00	\$3.10	\$0.10	3.33%
Spectator	No	Inclusive	\$2.00	\$2.10	\$0.10	5.00%
School Groups (per head)	No	Inclusive	\$2.00	\$2.10	\$0.10	5.00%
Family 10-use pass (2 adults, 4 children)	No	Inclusive	\$165.40	\$168.30	\$2.90	1.75%
Adult 10-use pass	No	Inclusive	\$36.00	\$36.70	\$0.70	1.94%
Concession 10-use pass	No	Inclusive	\$25.50	\$26.00	\$0.50	1.96%
Pensioner 10-use pass	No	Inclusive	\$25.50	\$26.00	\$0.50	1.96%
Child 10-use pass	No	Inclusive	\$25.50	\$26.00	\$0.50	1.96%
Pool Hire - half pool per hour + entry	No	Inclusive	\$90.00	\$92.00	\$2.00	2.22%
Parties - 10 children	No	Inclusive	\$165.50	\$168.40	\$2.90	1.75%
Pool Hire - whole pool per hour	No	Inclusive	\$186.00	\$189.20	\$3.20	1.72%

## Community Halls

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Belgrave Tin Shed</b>						
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%

<b>Coldstream Community Centre</b>						
- Function Fee	No	Inclusive	\$350.00	\$356.00	\$6.00	1.71%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$150.00	\$152.50	\$2.50	1.67%

<b>Hookey Park Rotunda</b>						
- Function Fee	No	Inclusive	\$85.00	\$86.00	\$1.00	1.18%

<b>Kalorama Pavilion</b>						
- Function Fee	No	Inclusive	\$118.00	\$120.00	\$2.00	1.69%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$100.00	\$101.50	\$1.50	1.50%

<b>Kilsyth Memorial Hall</b>						
- Function Fee	No	Inclusive	\$328.00	\$333.50	\$5.50	1.68%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$150.00	\$152.50	\$2.50	1.67%

<b>Lilydale Lake Community Room</b>						
- Function Bond	No	Exclusive	\$270.00	\$274.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$23.00	\$23.00	\$0.00	0.00%
- Community	No	Inclusive	\$11.00	\$11.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$100.00	\$101.50	\$1.50	1.50%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Mt Evelyn Public Hall</b>						
- Function Fee	No	Inclusive	\$328.00	\$333.50	\$5.50	1.68%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$150.00	\$152.50	\$2.50	1.67%

<b>Silvan Public Hall</b>						
- Function Fee	No	Inclusive	\$270.00	\$274.50	\$4.50	1.67%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$100.00	\$101.50	\$1.50	1.50%

<b>Belgrave South Community Hall</b>						
- Function Fee	No	Inclusive	\$328.00	\$333.50	\$5.50	1.68%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$100.00	\$101.50	\$1.50	1.50%

<b>Belgrave Heights and South Progress Hall</b>						
- Function Fee	No	Inclusive	\$270.00	\$274.50	\$4.50	1.67%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$100.00	\$101.50	\$1.50	1.50%

<b>Wandin North Public Hall</b>						
- Function Fee	No	Inclusive	\$328.00	\$333.50	\$5.50	1.68%
- Function Bond	No	Inclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$150.00	\$152.50	\$2.50	1.67%



Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Yarraburn Centre</b>						
- Function Fee	No	Inclusive	\$270.00	\$274.50	\$4.50	1.67%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$100.00	\$101.50	\$1.50	1.50%

<b>Yarra Glen Memorial Hall</b>						
- Function Fee	No	Inclusive	\$328.00	\$333.50	\$5.50	1.68%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$150.00	\$152.50	\$2.50	1.67%

<b>Yellingbo Public Hall</b>						
- Function Fee	No	Inclusive	\$118.00	\$120.00	\$2.00	1.69%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$100.00	\$101.50	\$1.50	1.50%

<b>Wandin East Public Hall</b>						
- Function Fee	No	Inclusive	\$328.00	\$333.50	\$5.50	1.68%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$100.00	\$101.50	\$1.50	1.50%

<b>Lilydale Senior Citizens Centre</b>						
- Function Fee	No	Inclusive	\$328.00	\$333.50	\$5.50	1.68%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$150.00	\$152.50	\$2.50	1.67%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Montrose Public Hall</b>						
- Function Fee	No	Inclusive	\$328.00	\$333.50	\$5.50	1.68%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$150.00	\$152.50	\$2.50	1.67%
<b>Tapscott Melbourne Centre</b>						
- Function Fee	No	Inclusive	\$328.00	\$333.50	\$5.50	1.68%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$100.00	\$101.50	\$1.50	1.50%
<b>Blue Hills Centre</b>						
- Function Fee	No	Inclusive	\$328.00	\$333.50	\$5.50	1.68%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$100.00	\$101.50	\$1.50	1.50%
<b>The Patch Public Hall</b>						
- Function Fee	No	Inclusive	\$118.00	\$120.00	\$2.00	1.69%
- Function Bond	No	Exclusive	\$269.00	\$273.50	\$4.50	1.67%
- Commercial	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
- Community	No	Inclusive	\$10.00	\$10.00	\$0.00	0.00%
Cleaning surcharge	No	Inclusive	\$100.00	\$101.50	\$1.50	1.50%
<b>Public Liability Insurance</b>						
Fee for casual bookings	No	Inclusive	\$28.00	\$28.00	\$0.00	0.00%

## Environmental stewardship

Description of charge	Statutory fee	GST	Current unit fee 2021-22	Proposed unit fee 2022-23	Change 2021-22 to 2022-23	Change 2021-22 to 2022-23 %
			\$	\$	\$	%
Environmental Volunteer Support (courses & events)	No	Inclusive	\$10 to \$50	\$10 to \$50	\$0.00	0.00%
<b>Biodiversity offset</b>						
Biodiversity equivalent unit (GBEU) offset	No	Inclusive	\$371,167.50	\$371,167.50	\$0.00	0.00%
Habitat hectare (remnant vegetation protected and improved)	No	Inclusive	\$122,485.55	\$122,485.55	\$0.00	0.00%
Per recruit (plant successfully established)	No	Inclusive	\$48.40	\$48.40	\$0.00	0.00%
Large old tree protected	No	Inclusive	\$2,474.45	\$2,474.45	\$0.00	0.00%
Very large old tree protected	No	Inclusive	\$2,845.70	\$2,845.70	\$0.00	0.00%
General habitat units (GHU) offsets	No	Inclusive	\$148,500.00	\$148,500.00	\$0.00	0.00%
Species habitat units (SHU) offsets	No	Inclusive	\$160,600.00	\$160,600.00	\$0.00	0.00%

<b>Waste management</b>						
<b>Garbage/recycling collection</b>						
Domestic Service (120 litre waste bin)	No	Exclusive	\$275.00	\$312.00	\$37.00	13.45%
Domestic Service (80 litre waste bin)	No	Exclusive	\$257.00	\$294.00	\$37.00	14.40%
Additional Domestic Service (Waste & Recycling)	No	Exclusive	\$214.00	\$240.00	\$26.00	12.15%
Additional Domestic Service (Medical Requirement)	No	Exclusive	\$150.00	\$168.00	\$18.00	12.00%
Additional Domestic Service (Recycling)	No	Exclusive	\$59.00	\$72.00	\$13.00	22.03%
Residential Minimal Waste Service	No	Exclusive	\$61.00	\$72.00	\$11.00	18.03%
Green Organics Bin Service (120 litre)	No	Exclusive	\$92.00	\$93.00	\$1.00	1.09%
Green Organics Bin Service (240 litre)	No	Exclusive	\$98.00	\$99.00	\$1.00	1.02%
Commercial Service	No	Exclusive	\$381.00	\$420.00	\$39.00	10.24%
Additional Commercial Service (Waste & Recycling)	No	Exclusive	\$381.00	\$420.00	\$39.00	10.24%
Additional Commercial Service (Recycling)	No	Exclusive	\$59.00	\$72.00	\$13.00	22.03%

## Recreation, projects and parks

Description of charge	Statutory fee	GST	Current unit fee 2021-22	Proposed unit fee 2022-23	Change 2021-22 to 2022-23	Change 2021-22 to 2022-23
			\$	\$	\$	%
<b>Recreation - property management</b>						
<b>Ground maintenance contribution fees</b>						
<b>Class 1 sports field</b>						
Australian Rules	No	Inclusive	\$2,202.50	\$2,241.00	\$38.50	1.75%
Cricket	No	Inclusive	\$1,096.00	\$1,115.00	\$19.00	1.73%
Soccer	No	Inclusive	\$1,532.50	\$1,559.00	\$26.50	1.73%
<b>Junior/concession use</b>						
Junior Australian Rules	No	Inclusive	\$1,096.00	\$1,115.00	\$19.00	1.73%
Junior Cricket	No	Inclusive	\$548.00	\$557.50	\$9.50	1.73%
Junior Soccer	No	Inclusive	\$771.00	\$784.00	\$13.00	1.69%
<b>Finals ground maintenance fees</b>						
Australian Rules	No	Inclusive	\$669.50	\$681.00	\$11.50	1.72%
Soccer	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
<b>Casual user ground maintenance fees</b>						
<b>Commercial use</b>						
1 Hour	No	Inclusive	\$220.00	\$220.00	\$0.00	0.00%
Half Day	No	Inclusive	\$1,096.00	\$1,115.00	\$19.00	1.73%
Full Day	No	Inclusive	\$2,202.50	\$2,241.00	\$38.50	1.75%
<b>Community use</b>						
1 Hour	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
Half Day	No	Inclusive	\$446.50	\$454.00	\$7.50	1.68%
Full Day	No	Inclusive	\$669.50	\$681.00	\$11.50	1.72%
<b>Class 2 sports field</b>						
<b>Senior team use</b>						
Australian Rules	No	Inclusive	\$1,766.00	\$1,796.50	\$30.50	1.73%
Cricket	No	Inclusive	\$883.00	\$898.00	\$15.00	1.70%
Soccer	No	Inclusive	\$1,319.50	\$1,342.50	\$23.00	1.74%
<b>Junior/concession use</b>						
Junior Australian Rules	No	Inclusive	\$883.00	\$898.00	\$15.00	1.70%
Junior Cricket	No	Inclusive	\$446.50	\$454.00	\$7.50	1.68%
Junior Soccer	No	Inclusive	\$669.50	\$681.00	\$11.50	1.72%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Finals ground maintenance fees</b>						
Australian Rules	No	Inclusive	\$446.50	\$454.00	\$7.50	1.68%
Soccer	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
<b>Casual user ground maintenance fees</b>						
<b>Commercial use</b>						
1 Hour	No	Inclusive	\$182.50	\$185.50	\$3.00	1.64%
Half Day	No	Inclusive	\$872.50	\$887.50	\$15.00	1.72%
Full Day	No	Inclusive	\$1,766.00	\$1,796.50	\$30.50	1.73%
<b>Community use</b>						
1 Hour	No	Inclusive	\$40.50	\$41.00	\$0.50	1.23%
Half Day	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
Full Day	No	Inclusive	\$446.50	\$454.00	\$7.50	1.68%
<b>Class 3 sports field</b>						
<b>Senior team use</b>						
Australian Rules	No	Inclusive	\$1,319.50	\$1,342.50	\$23.00	1.74%
Cricket	No	Inclusive	\$659.50	\$671.00	\$11.50	1.74%
Soccer	No	Inclusive	\$872.50	\$887.50	\$15.00	1.72%
<b>Junior/concession use</b>						
Junior Australian Rules	No	Inclusive	\$669.50	\$681.00	\$11.50	1.72%
Junior Cricket	No	Inclusive	\$334.50	\$340.00	\$5.50	1.64%
Junior Soccer	No	Inclusive	\$446.50	\$454.00	\$7.50	1.68%
<b>Finals ground maintenance fees</b>						
Australian Rules	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
Soccer	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
<b>Casual user ground maintenance fees</b>						
<b>Commercial use</b>						
1 Hour	No	Inclusive	\$131.50	\$133.50	\$2.00	1.52%
Half Day	No	Inclusive	\$669.50	\$681.00	\$11.50	1.72%
Full Day	No	Inclusive	\$1,319.50	\$1,342.50	\$23.00	1.74%
<b>Community use</b>						
1 Hour	No	Inclusive	\$40.50	\$41.00	\$0.50	1.23%
Half Day	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
Full Day	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
Auskick groups-flat rate	No	Inclusive	\$345.00	\$351.00	\$6.00	1.74%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Schools ground maintenance fees</b>						
1 hour	No	Inclusive	\$40.50	\$41.00	\$0.50	1.23%
2 hours	No	Inclusive	\$81.00	\$82.00	\$1.00	1.23%
3 hours	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
Half day	No	Inclusive	\$162.00	\$164.50	\$2.50	1.54%
Full day	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
<b>Pavilion maintenance contribution fees</b>						
A Grade Pavilion	No	Inclusive	\$1,096.00	\$1,115.00	\$19.00	1.73%
B Grade Pavilion	No	Inclusive	\$883.00	\$898.00	\$15.00	1.70%
C Grade Pavilion	No	Inclusive	\$659.50	\$671.00	\$11.50	1.74%
<b>Finals pavilion use</b>						
A Grade Pavilion	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
B Grade Pavilion	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
C Grade Pavilion	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
<b>School pavilion use</b>						
1 hour	No	Inclusive	\$20.00	\$20.00	\$0.00	0.00%
2 hours	No	Inclusive	\$40.50	\$41.00	\$0.50	1.23%
3 hours	No	Inclusive	\$50.50	\$51.00	\$0.50	0.99%
Half day	No	Inclusive	\$81.00	\$82.00	\$1.00	1.23%
Full day	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
<b>Casual use of pavilions</b>						
<b>Commercial</b>						
<b>A grade pavilion</b>						
1 hour	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
Half day	No	Inclusive	\$548.00	\$557.50	\$9.50	1.73%
Full day	No	Inclusive	\$1,106.00	\$1,125.00	\$19.00	1.72%
<b>B grade pavilion</b>						
1 hour	No	Inclusive	\$91.00	\$92.50	\$1.50	1.65%
Half day	No	Inclusive	\$446.50	\$454.00	\$7.50	1.68%
Full day	No	Inclusive	\$883.00	\$898.00	\$15.00	1.70%
<b>C grade pavilion</b>						
1 hour	No	Inclusive	\$71.00	\$72.00	\$1.00	1.41%
Half day	No	Inclusive	\$324.50	\$330.00	\$5.50	1.69%
Full day	No	Inclusive	\$669.50	\$681.00	\$11.50	1.72%
<b>Community</b>						
<b>A grade pavilion</b>						

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
1 hour	No	Inclusive	\$91.00	\$92.50	\$1.50	1.65%
Half day	No	Inclusive	\$446.50	\$454.00	\$7.50	1.68%
Full day	No	Inclusive	\$872.50	\$887.50	\$15.00	1.72%
<b>B grade pavilion</b>						
1 hour	No	Inclusive	\$50.50	\$51.00	\$0.50	0.99%
Half day	No	Inclusive	\$162.00	\$164.50	\$2.50	1.54%
Full day	No	Inclusive	\$324.50	\$330.00	\$5.50	1.69%
<b>C grade pavilion</b>						
1 hour	No	Inclusive	\$20.00	\$20.00	\$0.00	0.00%
Half day	No	Inclusive	\$50.50	\$51.00	\$0.50	0.99%
Full day	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
<b>Reserves</b>						
School Use (hourly rate)	No	Inclusive	\$40.50	\$41.00	\$0.50	1.23%
School Use (2 hours)	No	Inclusive	\$81.00	\$82.00	\$1.00	1.23%
School Use (3 hours)	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
School Use (half day)	No	Inclusive	\$162.00	\$164.50	\$2.50	1.54%
School Use (full day)	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
Minor Oval - Community Rate (per hour)	No	Inclusive	\$40.50	\$41.00	\$0.50	1.23%
Minor Oval - Community Rate (half day)	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
Minor Oval - Community Rate (full day)	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
Minor Oval - Commercial Rate (per hour)	No	Inclusive	\$131.50	\$133.50	\$2.00	1.52%
Minor Oval - Commercial Rate (half day)	No	Inclusive	\$669.50	\$681.00	\$11.50	1.72%
Minor Oval - Commercial Rate (full day)	No	Inclusive	\$1,319.50	\$1,342.50	\$23.00	1.74%
Secondary Oval - Community Rate (per hour)	No	Inclusive	\$40.50	\$41.00	\$0.50	1.23%
Secondary Oval - Community Rate (half day)	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
Secondary Oval - Community Rate (full day)	No	Inclusive	\$436.00	\$443.50	\$7.50	1.72%
Secondary Oval - Commercial Rate (per hour)	No	Inclusive	\$182.50	\$185.50	\$3.00	1.64%
Secondary Oval - Commercial Rate (half day)	No	Inclusive	\$872.50	\$887.50	\$15.00	1.72%
Secondary Oval - Commercial Rate (full day)	No	Inclusive	\$1,745.50	\$1,776.00	\$30.50	1.75%



Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Township Oval - Community Rate (per hour)	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
Township Oval - Community Rate (half day)	No	Inclusive	\$436.00	\$443.50	\$7.50	1.72%
Township Oval - Community Rate (full day)	No	Inclusive	\$669.50	\$681.00	\$11.50	1.72%
Township Oval - Community Rate (per hour)	No	Inclusive	\$223.00	\$226.50	\$3.50	1.57%
Township Oval - Commercial Rate (half day)	No	Inclusive	\$1,096.00	\$1,115.00	\$19.00	1.73%
Township Oval - Commercial Rate (full day)	No	Inclusive	\$2,202.50	\$2,241.00	\$38.50	1.75%
Small events - Bond	No	Exclusive	\$263.50	\$268.00	\$4.50	1.71%
Large events (Agricultural shows, Bike Rallies etc.) - Fee	No	Inclusive	Various	Various	Various	N/A
Large events (Agricultural shows, Bike Rallies etc.) - Bond	No	Exclusive	\$1,000 - \$2,000	\$1,000 - \$2,000	\$0.00	0.00%
New Community Based Leases fee for Council Buildings per annum	No	Inclusive	\$309.50	\$314.50	\$5.00	1.62%
Community Tennis Club Lease Fee per Court	No	Inclusive	\$87.50	\$89.00	\$1.50	1.71%
Community Bowling Club Fee per bowling green	No	Inclusive	\$466.50	\$474.50	\$8.00	1.71%
Pony Club Lease Fee Small Capacity Club	No	Exclusive	\$702.00	\$714.00	\$12.00	1.71%
Pony Club Lease Fee Large Capacity Club	No	Exclusive	\$935.50	\$951.50	\$16.00	1.71%
<b>Parks and bushland</b>						
<b>Karwarra Garden</b>						
<b>Plants</b>						
15 cm pots	No	Inclusive	\$5.10 - \$21.00	\$5.10 - \$21.00	\$0.00	0.00%
Tubes	No	Inclusive	\$2.10 - \$4.50	\$2.10 - 4.50	\$0.00	0.00%
<b>Tree inspections</b>						
Tree inspections 1st tree (standard 7 day response)	No	Inclusive	\$220.00	\$223.50	\$3.50	1.59%
Tree inspections Additional Tree (cost per additional tree) Standard 7 day response	No	Inclusive	\$95.50	\$97.00	\$1.50	1.57%
Urgent 48 hour response callout fee	No	Inclusive	\$564.50	\$574.00	\$9.50	1.68%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Birdsland Facility</b>						
Birdsland - horse agistment (monthly)	No	Inclusive	\$112.50	\$114.00	\$1.50	1.33%
<b>Karwarra Garden</b>						
Commercial - Room per hour & minimum charge	No	Inclusive	\$45.50	\$46.00	\$0.50	1.10%
Community Use - Room per hour & minimum charge	No	Inclusive	\$22.50	\$22.50	\$0.00	0.00%
Public Liability Insurance fee for casual bookings	No	Inclusive	\$27.50	\$27.50	\$0.00	0.00%
Bonds	No	Exclusive	\$0 - \$1,000	\$0 - \$1,000	\$0.00	0.00%
Parkland hire	No	Inclusive	\$0 - \$1,025	\$0 - \$1,025	\$0 - \$0	0.00%
<b>Education Centre room hire</b>						
Commercial - Room per hour	No	Inclusive	\$32.50	\$33.00	\$0.50	1.54%
Community Use - Room per hour	No	Inclusive	\$17.50	\$17.50	\$0.00	0.00%
Internal / Council use - Room per hour	No	Inclusive	\$17.50	\$17.50	\$0.00	0.00%
Bonds	No	Exclusive	\$0 - \$1,000	\$0 - \$1,000	\$0.00	0.00%
Parkland hire	No	Inclusive	\$102.50 - \$1,025	\$102.50 - \$1,025	\$0.00 - \$0.00	0.00%

## Infrastructure

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Road opening permits</b>						
<b>Works in road reserves</b>						
Crossovers, minor works & utilities - including trenching up to 30 metres	No	Exclusive	\$259.50	\$264.00	\$4.50	1.73%
- combination of 2 permits.	No	Exclusive	\$473.00	\$481.00	\$8.00	1.69%
- combination of 3 permits.	No	Exclusive	\$688.50	\$700.50	\$12.00	1.74%
- combination of 4 permits	No	Exclusive	\$903.00	\$918.50	\$15.50	1.72%
Trenching over 30 metres - additional charge/metre	No	Exclusive	\$4.00	\$4.00	\$0.00	0.00%
Bond - trenching over 30 metres	No	Exclusive	Min of \$1,000 or value based on potential asset damage	Min of \$1,000 or value based on potential asset damage	\$0.00	0.00%
Bond - maximum (subject to works)	No	Exclusive	Min of \$1,000 or value based on potential asset damage	Min of \$1,000 or value based on potential asset damage	\$0.00	0.00%
<b>Asset protection</b>						
<b>Asset protection - commercial</b>						
FEE - Sealed Road	No	Exclusive	\$489.50	\$505.00	\$15.50	3.17%
BOND - Sealed Road	No	Exclusive	Min of \$2,000 or value based on potential asset damage	Min of \$2,000 or value based on potential asset damage	value based on potential asset damage	0.00%
FEE - Unsealed Road	No	Exclusive	\$496.50	\$505.00	\$8.50	1.71%
BOND - Unsealed Road	No	Exclusive	Min of \$2,000 or value based on potential asset damage	Min of \$2,000 or value based on potential asset damage	value based on potential asset damage	0.00%
<b>Asset protection - residential</b>						
FEE - Sealed Road	No	Exclusive	\$259.50	\$264.00	\$4.50	1.73%
BOND - Sealed Road (Minimum)	No	Exclusive	Min of \$1,000 or value based on potential asset damage	Min of \$1,000 or value based on potential asset damage	value based on potential asset damage	0.00%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
FEE - Unsealed Road	No	Exclusive	\$256.00	\$264.00	\$8.00	3.13%
BOND - Unsealed Road (Minimum)	No	Exclusive	Min of \$1,000 or value based on potential asset damage	Min of \$1,000 or value based on potential asset damage	value based on potential asset damage	0.00%
<b>Signage</b>						
Tourism Signage Application Fee (one sign)	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
Tourism Signage Application Fee (Council Roads)	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
Tourism Signage Application Fee (Arterial Roads)	No	Inclusive	\$111.50	\$113.00	\$1.50	1.35%
Installation of New Tourism Signage	No	Inclusive	Cost plus 15% admin fee	Cost plus 15% admin fee	Cost plus 15% admin fee	0.00%

#### Civil development services

##### Sale of researched information

Approved discharge points (Fee subject to change upon a change in relevant Regulations)	Yes	Exclusive	\$144.70	\$147.00	\$2.30	1.59%
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##### Sale of maps & plans

Scanned reprints at A3/A4 size	No	Exclusive	\$2.00	\$2.00	\$0.00	0.00%
Individual plans	No	Exclusive	\$6.00	\$6.00	\$0.00	0.00%

##### Set of plans

First plan	No	Exclusive	\$6.00	\$6.00	\$0.00	0.00%
Additional plans (up to 5)	No	Exclusive	\$4.00	\$4.00	\$0.00	0.00%
Additional plans (6 or more)	No	Exclusive	\$2.00	\$2.00	\$0.00	0.00%
LP/CP plans	No	Exclusive	\$4.00	\$4.00	\$0.00	0.00%

##### Reprints at A1 (or larger) via inkjet plotter

First plan	No	Exclusive	\$23.50	\$23.50	\$0.00	0.00%
Additional plans	No	Exclusive	\$23.50	\$23.50	\$0.00	0.00%

##### Retrieval of archived original plans

First plan or set of plans	No	Exclusive	\$23.50	\$23.50	\$0.00	0.00%
Additional individual plans or set of plans	No	Exclusive	\$6.00	\$6.00	\$0.00	0.00%
A3/A4 photocopies of original plans	No	Exclusive	\$4.00	\$4.00	\$0.00	0.00%
A1 reprint of original plan	No	Exclusive	\$6.00	\$6.00	\$0.00	0.00%

##### Plan printing (office stored plans)

A1/B1 reprints	No	Exclusive	\$6.00	\$6.00	\$0.00	0.00%
Standard drawings / specifications	No	Exclusive	\$63.00	\$64.00	\$1.00	1.59%
Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Development stormwater drainage</b>						
Up to 2 dwellings	No	Inclusive	\$184.50	\$187.50	\$3.00	1.63%
3 – 5 dwellings	No	Inclusive	\$491.00	\$499.50	\$8.50	1.73%
6 - 10 dwellings	No	Inclusive	\$681.00	\$692.50	\$11.50	1.69%
10 - 20 dwellings	No	Inclusive	\$871.00	\$886.00	\$15.00	1.72%
21 or more dwellings	No	Inclusive	\$1,056.00	\$1,074.00	\$18.00	1.70%
Industrial development	No	Inclusive	\$681.00	\$692.50	\$11.50	1.69%
Mixed use development	No	Inclusive	\$681.00	\$692.50	\$11.50	1.69%
Commercial Development	No	Inclusive	\$681.00	\$692.50	\$11.50	1.69%
Build over Easement	No	Exclusive	\$277.00	\$281.50	\$4.50	1.62%
<b>Checking fees - developments</b>						
Maintenance Bond	No	Exclusive	5% of estimated cost of all Council works or \$5,000.00	5% of estimated cost of all Council works or \$5,000.00	N/A	N/A
Surveillance Fee	No	Exclusive	2.5% of estimated cost of all Council works or \$500.00	2.5% of estimated cost of all Council works or \$500.00	N/A	N/A
Special Charge Schemes - Landowner contribution ceiling for domestic properties involved in road construction projects	No	Exclusive	\$16,461.00	\$16,749.00	\$288.00	1.75%

## Community support

<b>Home and community support</b>						
Social Support Programs (CHSP & HACCYP)	No	Exclusive	\$8.50 -17.00	\$8.60 - \$17.25	\$0.05 - \$0.20	Range
Private Business - Social Support Programs	No	Exclusive	\$22.00 - \$59.50	\$22.50 - \$60.50	\$0.50 - \$0.95	Range
Social Support Individual	No	Exclusive	\$8.50 - \$51.00	\$8.60 - \$52.00	\$0.20 - \$0.75	Range
Private Business - Social Support Individual	No	Exclusive	\$68.00	\$69.00	\$1.00	1.47%
Respite Care	No	Exclusive	\$8.50- \$39.50	\$8.60 - \$40.00	\$0.20 - \$0.55	Range

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Private Business - Respite Care	No	Exclusive	\$83.50 - \$167.00	\$85.00 - \$169.50	\$1.35 - \$2.30	Range
Personal Care	No	Exclusive	\$8.50 - \$51.00	\$8.60 - \$51.50	\$0.20 - \$0.75	Range
Private Business - Personal Care	No	Exclusive	\$68.00 - \$136.00	\$69.00 - \$138.00	\$1.05 - \$1.90	Range
Domestic Assistance	No	Exclusive	\$10.00 - \$38.00	\$10.10 - \$38.50	\$0.40 - \$0.55	Range
Private Business- Domestic Assistance	No	Exclusive	\$70.50 - \$141.00	\$71.50 - \$143.50	\$0.50 - \$1.05	Range
Food Services	No	Exclusive	\$10.50 - \$19.50	\$10.60 - \$20.00	\$1.60 - \$2.85	Range
Emergency meal	No	Exclusive	\$8.50	\$8.60	\$0.10	1.18%
Private Business - Food Services	No	Exclusive	\$16.00	\$16.25	\$0.25	1.56%
Private Business - Property Maintenance	No	Exclusive	\$86.50	\$88.00	\$1.50	1.73%
Property Maintenance - Gutters/Lawn Mowing and Window Clean	No	Exclusive	\$16.50 - \$65.00	\$16.75 - \$66.00	\$0.15 - \$1.50	Range
Property Maintenance - Minor Repairs and Home Modifications	No	Exclusive	\$17.00 - \$65.00	\$17.25 - \$66.00	\$0.15 - \$1.00	Range
Transport Program (per one way trip)	No	Exclusive	\$4.50	\$4.60	\$0.10	2.22%
Private Business - Transport Program	No	Exclusive	\$20.50	\$21.00	\$0.50	2.44%
Domestic Assistance & Respite Care per Kilometre	No	Exclusive	\$1.20	\$1.30	\$0.10	8.33%
Private Business per Kilometre	No	Exclusive	\$1.50	\$1.60	\$0.10	6.67%

### Family and children services

Children services - Sherbrooke Children Centre						
Daily Fee Children 0-5 years inclusive	No	Exclusive	\$129.50	\$132.00	\$2.50	1.93%

Sherbrooke Family & Children Centre hire (includes Upwey Community Hall)						
Commercial and private hire						
Upwey Community Hall (incl Community Kitchen) - hourly	No	Inclusive	\$61.50	\$62.50	\$1.00	1.63%
Community kitchen only - hourly	No	Inclusive	\$30.00	\$30.50	\$0.50	1.67%
Sun Court - hourly	No	Inclusive	\$49.50	\$50.00	\$0.50	1.01%
Large Multi-purpose Room - hourly	No	Inclusive	\$61.50	\$62.50	\$1.00	1.63%
Consulting Room - hourly	No	Inclusive	\$24.50	\$24.50	\$0.00	0.00%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Upwey Community Hall (incl Community Kitchen) - sessional	No	Inclusive	\$215.00	\$218.50	\$3.50	1.63%
Community kitchen only - sessional	No	Inclusive	\$107.50	\$109.00	\$1.50	1.40%
Sun Court - sessional	No	Inclusive	\$171.50	\$174.50	\$3.00	1.75%
Large Multi-purpose Room - sessional	No	Inclusive	\$215.00	\$218.50	\$3.50	1.63%
Consulting Room - sessional	No	Inclusive	\$86.00	\$87.50	\$1.50	1.74%
<b>Weekday (daily)</b>						
Upwey Community Hall (incl community kitchen)	No	Inclusive	\$367.00	\$373.00	\$6.00	1.63%
Community kitchen only	No	Inclusive	\$184.50	\$187.50	\$3.00	1.63%
Sun court	No	Inclusive	\$294.50	\$299.50	\$5.00	1.70%
Large multi-purpose room	No	Inclusive	\$367.00	\$373.00	\$6.00	1.63%
Consulting room	No	Inclusive	\$146.50	\$149.00	\$2.50	1.71%
<b>Saturday or Sunday (daily)</b>						
Upwey Community Hall (incl community kitchen)	No	Inclusive	\$491.00	\$499.50	\$8.50	1.73%
Sun court	No	Inclusive	\$392.00	\$398.50	\$6.50	1.66%
Large multi-purpose room	No	Inclusive	\$491.00	\$499.50	\$8.50	1.73%
Consulting room	No	Inclusive	\$197.00	\$200.00	\$3.00	1.52%
<b>Community, organisation, and licensed/partner hire</b>						
Organisation hire - rate for organisation hire are 50% of the rates specified for commercial and private hire as above						
Community hire - rate for community hire are 15% of the rates specified for commercial and private hire as above						
Licensee or partner hire - rate for licensee or partner hire are 15% of the rates specified for commercial and private hire as above (a discount of 20% on applicable rates is available to licensees / partners making 10 or more weekly bookings)						
<b>Function packages</b>						
Upwey Community Hall and community kitchen-individual hire	No	Inclusive	\$453.50	\$461.00	\$7.50	1.65%
Sun court - individual hire	No	Inclusive	\$362.50	\$368.50	\$6.00	1.66%
Upwey Community Hall, community kitchen and sun court	No	Inclusive	\$567.00	\$576.50	\$9.50	1.68%
Sun court and kitchen hire	No	Inclusive	\$425.00	\$432.00	\$7.00	1.65%
Community group function rate	No	Inclusive	\$311.50	\$317.00	\$5.50	1.77%
<b>Bond</b>						
General hire of Upwey Community Hall, kitchen, and sun court	No	Exclusive	\$332.00	\$338.00	\$6.00	1.81%



Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Function hire of Upwey Community Hall, kitchen, and sun court	No	Exclusive	\$1,106.00	\$1,125.00	\$19.00	1.72%
Large multi-purpose room function hire	No	Exclusive	\$553.00	\$562.50	\$9.50	1.72%
<b>Other charges</b>						
Induction and security fee (one off)	No	Inclusive	\$22.50	\$23.00	\$0.50	2.22%
Lost security card fee	No	Inclusive	\$113.00	\$115.00	\$2.00	1.77%
Out of hours call out fee (minimum)	No	Inclusive	\$113.00	\$115.00	\$2.00	1.77%

<b>Rolling Hills Early Years Centre</b>						
<b>Commercial rate</b>						
<b>Playgroup Room 1</b>						
hourly	No	Inclusive	\$48.50	\$49.50	\$1.00	2.06%
sessional	No	Inclusive	\$168.00	\$171.00	\$3.00	1.79%
full day	No	Inclusive	\$290.50	\$295.50	\$5.00	1.72%
<b>Playgroup Room 2</b>						
hourly	No	Inclusive	\$48.50	\$49.00	\$0.50	1.03%
sessional	No	Inclusive	\$168.00	\$171.00	\$3.00	1.79%
full day	No	Inclusive	\$290.50	\$295.50	\$5.00	1.72%
<b>Organisation rate</b>						
<b>Playgroup Room 1</b>						
hourly	No	Inclusive	\$24.00	\$24.50	\$0.50	2.08%
sessional	No	Inclusive	\$85.00	\$86.00	\$1.00	1.18%
full day	No	Inclusive	\$144.00	\$146.50	\$2.50	1.74%
<b>Playgroup Room 2</b>						
hourly	No	Inclusive	\$24.00	\$24.50	\$0.50	2.08%
sessional	No	Inclusive	\$85.00	\$86.50	\$1.50	1.76%
full day	No	Inclusive	\$144.00	\$146.50	\$2.50	1.74%
<b>Community rate</b>						
<b>Playgroup Room 1</b>						
hourly	No	Inclusive	\$7.00	\$7.00	\$0.00	0.00%
sessional	No	Inclusive	\$25.00	\$25.50	\$0.50	2.00%
full day	No	Inclusive	\$44.50	\$45.00	\$0.50	1.12%
<b>Playgroup Room 2</b>						
hourly	No	Inclusive	\$7.00	\$7.00	\$0.00	0.00%
sessional	No	Inclusive	\$25.00	\$25.50	\$0.50	2.00%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
full day	No	Inclusive	\$44.50	\$45.00	\$0.50	1.12%
<b>Immunisation</b>						
Flu immunisation services to private businesses	No	Exclusive	\$25.00	\$26.00	\$1.00	4.00%
Community sale of Boostrix vaccine	No	Exclusive	\$50.50	\$54.00	\$3.50	6.93%
Community sale of flu vaccine	No	Exclusive	\$25.00	\$26.00	\$1.00	4.00%
Community sale of chicken pox vaccine	No	Exclusive	\$67.00	\$74.50	\$7.50	11.19%
Community sale of Meningococcal ACWY	No	Exclusive	\$71.00	\$80.00	\$9.00	12.68%

## Creative communities

<b>Cultural facilities</b>						
<p>Staff costs apply to all cultural facilities venues, where applicable.  Minimum of one staff member costed for each hour of hire. Additional staff costed as required.  Staff costs are based on relevant band 4c pay rate with 25% added to cover on costs.</p> <p>These fees &amp; charges apply by calendar year and will be effective as of 1st January 2023 pending any changes from a review of all cultural facilities fees &amp; charges which is currently underway and expected to be completed by September 2022.</p>						
<b>Staff costs</b>						
Support staff - within operating hours (per hour)	No	Inclusive	\$48.00	\$48.50	\$0.50	1.04%
Support staff - outside operating hours T1/2 (per hour)	No	Inclusive	\$72.00	\$73.00	\$1.00	1.39%
Support staff - outside operating hours DT (per hour)	No	Inclusive	\$96.00	\$97.50	\$1.50	1.56%
<b>Mooroolbark Community Centre</b>						
Auditorium - MCC (per hour)	No	Inclusive	\$61.00	\$62.00	\$1.00	1.64%
Front Auditorium (per hour)	No	Inclusive	\$29.00	\$29.50	\$0.50	1.72%
Back Auditorium (per hour)	No	Inclusive	\$29.00	\$29.50	\$0.50	1.72%
Stage (per hour)	No	Inclusive	\$26.00	\$26.00	\$0.00	0.00%
Dressing Rooms (per hour)	No	Inclusive	\$18.00	\$18.00	\$0.00	0.00%
Red Earth Gallery Floor (per hour)	No	Inclusive	\$26.00	\$26.00	\$0.00	0.00%
Red Earth Room (per hour) - no staff required	No	Inclusive	\$26.50	\$26.50	\$0.00	0.00%
Art Studio (per hour)	No	Inclusive	\$15.00	\$15.00	\$0.00	0.00%
Pottery Studio (programmable only, not for hire)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Red Earth Gallery Walls (4-6 week exhibition)	No	Inclusive	\$511.50	\$520.00	\$8.50	1.66%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Kitchen (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Foyer (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
<b>Montrose Town Centre</b>						
Auditorium - MTC (per hour)	No	Inclusive	\$98.00	\$99.50	\$1.50	1.53%
Meeting Room (per hour)	No	Inclusive	\$31.50	\$32.00	\$0.50	1.59%
Community Room (per hour)	No	Inclusive	\$50.50	\$51.00	\$0.50	0.99%
MCH Room (programmable only, not for hire)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Foyer 1 (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Kitchen (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Foyer 2 (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Forecourt (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Library (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
<b>The Memo, Healesville</b>						
Auditorium - Memo (per hour)	No	Inclusive	\$74.50	\$75.50	\$1.00	1.34%
Nan Francis room (per hour)	No	Inclusive	\$32.50	\$33.00	\$0.50	1.54%
Billiard room (per hour)	No	Inclusive	\$32.50	\$33.00	\$0.50	1.54%
Meeting room (per hour)	No	Inclusive	\$32.50	\$33.00	\$0.50	1.54%
Gallery floor (per hour)	No	Inclusive	\$21.50	\$21.50	\$0.00	0.00%
Foyer (per hour) this space has not previously been listed	No	Inclusive	\$8.00	\$8.00	\$0.00	0.00%
Dressing room (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Kitchen (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Gallery walls (4-6 week exhibition)	No	Inclusive	\$723.00	\$735.50	\$12.50	1.73%
Auditorium - Memo (per hour)	No	Inclusive	\$74.50	\$75.50	\$1.00	1.34%
Nan Francis room (per hour)	No	Inclusive	\$32.50	\$33.00	\$0.50	1.54%
Billiard room (per hour)	No	Inclusive	\$32.50	\$33.00	\$0.50	1.54%
Auditorium - Memo (per hour)	No	Inclusive	\$74.50	\$75.50	\$1.00	1.34%
Nan Francis room (per hour)	No	Inclusive	\$32.50	\$33.00	\$0.50	1.54%
Billiard room (per hour)	No	Inclusive	\$32.50	\$33.00	\$0.50	1.54%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
Meeting room (per hour)	No	Inclusive	\$32.50	\$33.00	\$0.50	1.54%
Gallery floor (per hour)	No	Inclusive	\$21.50	\$21.50	\$0.00	0.00%
Foyer (per hour) this space has not previously been listed	No	Inclusive	\$8.00	\$8.00	\$0.00	0.00%
Dressing room (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Kitchen (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Gallery walls (4-6 week exhibition)	No	Inclusive	\$723.00	\$735.50	\$12.50	1.73%
<b>Art Centre, Warburton</b>						
Mecca Theatre (per hour)	No	Inclusive	\$53.00	\$53.50	\$0.50	0.94%
Library Room (per hour)	No	Inclusive	\$21.50	\$21.50	\$0.00	0.00%
Mechanics Hall (per hour)	No	Inclusive	\$53.00	\$53.50	\$0.50	0.94%
Studio Floor (per hour)	No	Inclusive	\$33.00	\$33.50	\$0.50	1.52%
Supper Room (per hour) this space has not previously been listed	No	Inclusive	\$24.50	\$24.50	\$0.00	0.00%
Foyer (per hour) this space has not previously been listed	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Dressing Rooms (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Studio Walls (4-6 week exhibition)	No	Inclusive	\$368.50	\$374.50	\$6.00	1.63%
<b>Yarra Ranges Regional Museum</b>						
Resource Room (per hour) this space has not previously been listed	No	Inclusive	\$24.50	\$24.50	\$0.00	0.00%
The Chambers Floor (per hour)	No	Inclusive	\$31.50	\$32.00	\$0.50	1.59%
The Chambers Walls (programmable only, not for hire)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Box Gallery Walls (programmable only, not for hire)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Box Gallery Floor (programmable only, not for hire)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Connections Gallery Floor (programmable only, not for hire)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Foyer (programmable only, not for hire)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
The Bridge (programmable only, not for hire)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
<b>Technical equipment</b>						
LX house (per hire)	No	Inclusive	\$10.50	\$10.50	\$0.00	0.00%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
LX standard (per hire)	No	Inclusive	\$43.50	\$44.00	\$0.50	1.15%
LX performance (per hire)	No	Inclusive	\$129.00	\$131.00	\$2.00	1.55%
PA house (per hire)	No	Inclusive	\$21.50	\$21.50	\$0.00	0.00%
PA standard (per hire)	No	Inclusive	\$21.50	\$21.50	\$0.00	0.00%
PA performance (per hire)	No	Inclusive	\$43.50	\$44.00	\$0.50	1.15%
Cinema projector (per hire)	No	Inclusive	\$31.50	\$32.00	\$0.50	1.59%
<b>Event set up</b>						
Seating pit - set up (per hire)	No	Inclusive	\$53.50	\$54.00	\$0.50	0.93%
Flat floor - set up (per hire)	No	Inclusive	\$31.50	\$32.00	\$0.50	1.59%
Table hire - banquet tables (per unit)	No	Inclusive	\$6.50	\$6.50	\$0.00	0.00%
Table hire - trestle (per unit)	No	Inclusive	\$2.50	\$2.50	\$0.00	0.00%
Supply tea and coffee (per head)	No	Inclusive	\$1.50	\$1.50	\$0.00	0.00%
Chair hire (per unit)	No	Inclusive	\$1.00	\$1.00	\$0.00	0.00%
Table cloths (per unit)	No	Inclusive	\$9.00	\$9.00	\$0.00	0.00%
Ticketing Fee (per ticket sold)	No	Inclusive	\$2.50	\$2.50	\$0.00	0.00%
Ticketing Fee - Free event (per ticket sold)	No	Inclusive	\$1.00	\$1.00	\$0.00	0.00%
Photocopying B&W (per page)	No	Inclusive	\$0.10	\$0.10	\$0.00	0.00%
Photocopying Colour (per page)	No	Inclusive	\$0.20	\$0.20	\$0.00	0.00%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
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## Information services

<b>Record services</b>						
FOI application fee	Yes	Exclusive	\$29.60	\$30.10	\$0.50	1.69%
<b>FOI search fees</b>						
1 hour	Yes	Exclusive	\$22.20	\$22.20	\$0.00	0.00%
2 hours	Yes	Exclusive	\$44.40	\$44.40	\$0.00	0.00%
3 hours	Yes	Exclusive	\$66.60	\$66.60	\$0.00	0.00%
FOI photocopying fees	Yes	Exclusive	\$0.20	\$0.20	\$0.00	0.00%
<b>FOI supervision</b>						
Up to 15 minutes	Yes	Exclusive	\$5.10	\$5.10	\$0.00	0.00%
15-30 minutes	Yes	Exclusive	\$11.10	\$11.10	\$0.00	0.00%
45 minutes-1 hour	Yes	Exclusive	\$22.20	\$22.20	\$0.00	0.00%
Other FOI costs	Yes	Exclusive	Statutory Fee plus Yarra Ranges' costs	Statutory Fee plus Yarra Ranges' costs	Statutory Fee plus Yarra Ranges' costs	N/A

## Financial services

<b>Rating services</b>						
Land information certificates	Yes	Exclusive	\$27.00	\$27.00	\$0.00	0.00%
Non-magistrates' debt recovery costs	No	Inclusive		Maximum \$200 per action		

## Customer and communication

<b>Community links &amp; customer service</b>						
<b>Healesville Hub</b>						
<b>Community Meeting Room, Multi-Purpose Room 1 &amp; 2</b>						
<b>Commercial</b>						
Hourly rate	No	Inclusive	\$42.00	\$42.00	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$126.00	\$126.00	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$252.00	\$252.00	\$0.00	0.00%
<b>Organisation</b>						
Hourly rate	No	Inclusive	\$21.00	\$21.00	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$63.00	\$63.00	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$126.00	\$126.00	\$0.00	0.00%

Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Community</b>						
Hourly rate	No	Inclusive	\$10.50	\$10.50	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$31.50	\$31.50	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$63.00	\$63.00	\$0.00	0.00%
<b>Licensee rate</b>						
Hourly rate	No	Inclusive	\$10.50	\$10.50	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$31.50	\$31.50	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$63.00	\$63.00	\$0.00	0.00%
<b>Meeting Room 2</b>						
Hourly rate	No	Inclusive	\$5.00	\$5.00	\$0.00	0.00%
<b>Monbulk living &amp; learning hub</b>						
<b>Multi Purpose Room 1 (seats 50-60)</b>						
<b>Commercial</b>						
Hourly rate	No	Inclusive	\$48.00	\$48.00	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$144.00	\$144.00	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$288.00	\$288.00	\$0.00	0.00%
<b>Organisation</b>						
Hourly rate	No	Inclusive	\$24.00	\$24.00	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$72.00	\$72.00	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$144.00	\$144.00	\$0.00	0.00%
<b>Community</b>						
Hourly rate	No	Inclusive	\$12.00	\$12.00	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$36.00	\$36.00	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$72.00	\$72.00	\$0.00	0.00%
<b>Multi Purpose Rooms 3 &amp; 4 (seats 50)</b>						
<b>Commercial</b>						
Hourly rate	No	Inclusive	\$58.00	\$58.00	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$174.00	\$174.00	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$348.00	\$348.00	\$0.00	0.00%
<b>Organisation</b>						
Hourly rate	No	Inclusive	\$29.00	\$29.00	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$87.00	\$87.00	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$174.00	\$174.00	\$0.00	0.00%



Description of charge	Statutory fee	GST	Current unit fee 2021-22 \$	Proposed unit fee 2022-23 \$	Change 2021-22 to 2022-23 \$	Change 2021-22 to 2022-23 %
<b>Community</b>						
Hourly rate	No	Inclusive	\$14.50	\$14.50	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$43.50	\$43.50	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$87.00	\$87.00	\$0.00	0.00%
<b>Multi Purpose Room 5 (seats 15 to 18)</b>						
<b>Commercial</b>						
Hourly rate	No	Inclusive	\$24.00	\$24.00	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$72.00	\$72.00	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$144.00	\$144.00	\$0.00	0.00%
<b>Organisation</b>						
Hourly rate	No	Inclusive	\$24.00	\$24.00	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$72.00	\$72.00	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$144.00	\$144.00	\$0.00	0.00%
<b>Community</b>						
Hourly rate	No	Inclusive	\$12.00	\$12.00	\$0.00	0.00%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$36.00	\$36.00	\$0.00	0.00%
Full day - 9am-5pm	No	Inclusive	\$72.00	\$72.00	\$0.00	0.00%
<b>Other fees</b>						
After hours & weekends additional hourly rate	No	Inclusive	\$33.00	\$33.50	\$0.50	1.52%
Short term storage area casual users (rate per week)	No	Inclusive	\$33.00	\$33.50	\$0.50	1.52%
Exhibition space-gallery (2 weeks maximum) hourly rate	No	Inclusive	\$33.00	\$33.50	\$0.50	1.52%
Cleaning (if required – minimum 3 hours) hourly rate	No	Inclusive	\$50.00	\$50.00	\$0.00	0.00%
Removal of excess rubbish	No	Inclusive	\$50.00	\$50.00	\$0.00	0.00%
Security after hours callout	No	Inclusive	\$100.00	\$100.00	\$0.00	0.00%
Loss of key/access card	No	Inclusive	\$100.00	\$100.00	\$0.00	0.00%
Improper use of centre (loss of full bond)	No	Inclusive	\$500.00	\$500.00	\$0.00	0.00%
Damage to centre and/or furnishings	No	Inclusive	As per Quotation	As per Quotation		
Bond (parties for 21-30 yo)	No	Exclusive	\$1,000.00	\$1,000.00	\$0.00	0.00%
Bond	No	Exclusive	\$500.00	\$500.00	\$0.00	0.00%
Operations officer hourly fee	No	Inclusive	\$50.00	\$50.00	\$0.00	0.00%

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
<b>Main kitchen</b> (not available after hours or weekends unless booked with another room)						
Hourly rate	No	Inclusive	\$34.00	\$34.50	\$0.50	1.47%
Half day - 9am-1pm or 1-5pm	No	Inclusive	\$102.00	\$103.50	\$1.50	1.47%
Full day - 9am-5pm	No	Inclusive	\$204.00	\$207.00	\$3.00	1.47%
Data projector & screen, electronic white board, microphone, PA system, lectern and CD player - included with booking fee	No	Inclusive	\$15.50	\$15.50	\$0.00	0.00%
Tea & coffee per head	No	Inclusive	\$1.00	\$1.00	\$0.00	0.00%
Tea, coffee & biscuits per head	No	Inclusive	\$2.00	\$2.00	\$0.00	0.00%
<b>Photocopying per sheet (black &amp; white)</b>						
A4 - 1st 5 pages free	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
A4 > 5 pages per page	No	Inclusive	\$0.60	\$0.60	\$0.00	0.00%
A3 - per page	No	Inclusive	\$1.10	\$1.10	\$0.00	0.00%

<b>Upper Yarra Family Centre</b>						
<b>Commercial and private hire</b>						
<b>Community Meeting Room</b> (including kitchen)						
hourly	No	Inclusive	\$61.00	\$62.00	\$1.00	1.64%
sessional	No	Inclusive	\$183.00	\$186.00	\$3.00	1.64%
full day	No	Inclusive	\$366.00	\$372.00	\$6.00	1.64%
<b>Meeting Rooms 1-3</b>						
hourly	No	Inclusive	\$31.00	\$31.50	\$0.50	1.61%
sessional	No	Inclusive	\$93.00	\$94.50	\$1.50	1.61%
full day	No	Inclusive	\$186.00	\$189.00	\$3.00	1.61%
<b>Consulting Rooms 1-5</b>						
hourly	No	Inclusive	\$31.00	\$31.00	\$0.00	0.00%
sessional	No	Inclusive	\$93.00	\$93.00	\$0.00	0.00%
full day	No	Inclusive	\$186.00	\$186.00	\$0.00	0.00%

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
<b>Occasional Care Room</b>						
hourly	No	Inclusive	\$61.00	\$62.00	\$1.00	1.64%
sessional	No	Inclusive	\$183.00	\$186.00	\$3.00	1.64%
full day	No	Inclusive	\$366.00	\$372.00	\$6.00	1.64%
<b>Large Early Childhood Room</b>						
hourly	No	Inclusive	\$76.00	\$77.00	\$1.00	1.32%
sessional	No	Inclusive	\$228.00	\$231.00	\$3.00	1.32%
full day	No	Inclusive	\$456.00	\$462.00	\$6.00	1.32%
<b>MCH Office</b>						
hourly	No	Inclusive	\$31.00	\$31.50	\$0.50	1.61%
sessional	No	Inclusive	\$93.00	\$94.50	\$1.50	1.61%
full day	No	Inclusive	\$186.00	\$189.00	\$3.00	1.61%
<b>MCH Group Room</b>						
hourly	No	Inclusive	\$36.50	\$37.00	\$0.50	1.37%
sessional	No	Inclusive	\$109.50	\$111.00	\$1.50	1.37%
full day	No	Inclusive	\$219.00	\$222.00	\$3.00	1.37%
<b>Community Kitchen</b>						
hourly	No	Inclusive	\$16.00	\$16.00	\$0.00	0.00%
sessional	No	Inclusive	\$48.00	\$48.00	\$0.00	0.00%
full day	No	Inclusive	\$96.00	\$96.00	\$0.00	0.00%

## End of Yarra Ranges Council Budget Report

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