

# Council Budget

2020-21



<b>Contents</b>	<b>Page</b>
Mayor's and CEO's introduction	2
Executive summary	5
<b>Budget reports</b>	
1. Links to the Council Plan	14
2. Services and service performance indicators	14
3. Financial statements	36
4. Notes to the financial statements	44
5. Financial performance indicators	81
6. Rates and charges	83
<b>Appendices</b>	
A Fees and charges schedule	99

## Mayor's and CEO's introduction

Yarra Ranges Council's 2020-21 Budget was originally developed to support the last year of the 2017-21 Council Plan. Then came COVID-19, a pandemic that has disrupted the world and required all of us to reassess the way we live and work.

The impact this pandemic has had on many residents and local businesses in the Yarra Ranges has been devastating. Government restrictions including strict social-distancing requirements have given many businesses no option but to rapidly redesign their business model or ultimately close. Community connection is being maintained through virtual platforms as opposed to the physical connectedness the vibrant communities of our region are renowned for.

In addition to this, Council's recreational, cultural and community facilities were closed temporarily during 2020, and many services reduced or modified to help stop the spread of Coronavirus in our community.

Unprecedented times call for unprecedented measures, and Council's 2020-21 draft budget is certainly a budget unlike any other. Council has implemented many initiatives to support our residents, ratepayers and our business community through this pandemic. This budget will build on those initiatives and further increase the level of support as we move through the remainder of 2020 and into 2021

As part of this budget, Council has set aside a dedicated COVID-19 Community Recovery Fund of approximately \$4 million which will be used to provide specific assistance to targeted groups, businesses and activities in our community to help recovery after the pandemic. These initiatives will be identified and communicated as needs become better understood.

Decisions around setting rates at a time like this are challenging. We know and understand there are many in our community struggling financially. In setting this year's budget, Council aims to balance, as best it can, the tension between lessening the impact of any rate increase to our ratepayers, while maintaining a rate base that will provide for continued investment in community services and infrastructure. This investment is, and will remain vital in helping provide the significant support our residents and businesses will need from us to help them get back on their feet, and to reinvigorate Yarra Ranges and get our local economy thriving again.

Our plan, through delivering this budget, proposes a two per cent rate rise in line with the State Government rate cap. To help ease the financial burden for our ratepayers, we are also proposing to return a total of \$3.3 million back to ratepayers whose rates have increased compared to 2019-20 assessments, as part of our 'Covid-19 Rates Relief Assistance' package.

Importantly, this is in addition to the \$4m Recovery Fund outlined earlier, taking the COVID relief support to approximately \$7.3 million in 2020-21.

This plan will provide some relief for many people in our community experiencing financial hardship as a result of COVID-19 in this financial year, and importantly will enable Council to maintain a level of financial sustainability in future years that supports community recovery efforts and strong financial investment in important community assets.

We hope this assistance will help the Yarra Ranges community get back on its feet once the imminent danger of the pandemic is over and measures including social distancing are relaxed.

A significant influence on this budget has been a loss of income due to the closure of some Council facilities and the costs associated with modifying services in response to COVID-19. Our focus is to continue supporting our community during this challenging time. We believe that in delivering this budget we are putting forward a balanced and responsible position.

Of course, the 2036 Vision for Yarra Ranges continues to guide Council's budgeting process:

*'Whether you live here or visit, you will see how much we value our natural beauty, how connected our communities are, and how balanced growth makes this the best place in the world.'*

Our vision supports projects and initiatives that contribute to the following strategic objectives of the Council Plan:

- Connected and Healthy Communities
- Quality Infrastructure and Liveable Places
- Protected and Enhanced Natural Environment
- Vibrant Economy, Agriculture and Tourism
- High Performing Organisation

The draft budget will enable the delivery of more than 120 services to our community, while also supporting the construction of new community facilities, and maintenance of existing facilities and infrastructure including parks, trails, sporting grounds and pavilions, footpaths, roads and bridges.

Yarra Ranges Council remains committed to providing increased value for money to ratepayers. We have continued our approach of identifying opportunities to improve processes and deliver our services in an efficient and cost-effective way.

Council's budget is also impacted by other significant and unexpected cost and revenue impacts, including:

- Changes in the recycling industry and a large increase in the landfill levy charged by the Environmental Protection Authority, has resulted in the increase of Council's Waste Management charge. Due to the pandemic, the State Government has delayed the effective date of the increase of the landfill levy from 1 July 2020 to 1 January 2021.
- An increase in the number of low-level storms that have resulted in a significant increase in our after-hours service responding to these events.
- The effects of cost shifting the delivery of key services by the Commonwealth and State Governments onto Local Government.
- The need for significant investment in our ageing infrastructure to meet the priorities and expectations of the community.
- Ensuring our ageing population continues to receive quality care as changes to service delivery and the Federal Government funding model are implemented.
- Responding to the growth and increasing diversity of Yarra Ranges' population.

Once again, Council will not apply to the Essential Services Commission for a variation to the rate cap. As mentioned earlier, this budget proposes an increase to the total rate income to Council of 2 per cent, in line with the State Government's Fair Go Rates System, of which \$3.3m will be credited back to ratepayers to maintain rates at 2019-20 levels. For those assessments that have a reduction in rates as a result of lower property valuations, rates will be lower than 2019-20 levels.

Property valuations for rating purposes will be as per the general revaluations dated 1 January 2020.

The Waste Service charge is not included in the Essential Services Commission's rate capping framework, and has been calculated based on a full cost recovery model.

For further information regarding Rates and Charges, please refer to Section 4.1.1 and Section 6 of this document.

To further ease the impact on ratepayers, and taking a user pays approach to some Council services, we are proposing to maintain some fees and charges at current levels whilst others increase by 2 per cent, in line with projected inflation.

Council's focus for 2020-21 is to continue to deliver on the projects and services that make our municipality a great place to live, contribute to the health of our local economy and respond to the challenges we are currently facing. Some of our key projects are listed on pages 5 - 7 of this document.

We will continue to identify sustainable cost reductions to protect existing service levels. We will also explore new approaches for providing services to our community in a tighter financial environment and ensure that we engage with you on any planned changes.

The 2020-21 draft budget was developed through a rigorous process of consultation and review, and Council endorses it as financially responsible. Council has always been committed to ensuring that you, as the ratepayer, get the best value for your money. We welcome your feedback on this budget to help us ensure it reflects community needs.

The uncertainty Covid-19 presents may require Council to make adjustments to some items in this budget depending on the needs of our community and any new priorities that may emerge. Should this happen, Council remains committed to being open and transparent, and will keep the community informed of any changes that may occur..

We encourage you to read this document in conjunction with our 2017-2021 Council Plan, and look forward to receiving your submission.

**Councillor Richard Higgins**

**Tammi Rose**

**Mayor**

**Chief Executive Officer**

## Executive summary

Yarra Ranges Council's draft 2020-21 Budget seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community.

## Key Things we are Funding

### Delivery of ongoing services

Council has allocated \$92.80 million towards the ongoing delivery of services to the Yarra Ranges community. These services are summarised in Section 2 together with Council's major initiatives, actions and measures of success.

Council's 2020-21 Budget will also support a number of exciting key projects, including:

### Capital Works Program

This budget proposes the allocation of \$75.53 million towards a number of capital works projects (including \$8.16 million worth of projects carried forward from 2019-20). Of this, \$59.57 million is allocated for asset renewals, upgrades and expansions, while \$15.96 million will help fund the construction of new assets.

#### Highlights of the Capital Works Program include:

- Roads (\$13.59 million) – including resealing and resurfacing, upgrades and improvements, rehabilitation and renewals and special charge schemes.
- Drainage (\$1.24 million) – including drainage and rehabilitation works.
- Footpaths and cycleways (\$3.38 million) – footpath improvements and renewals including 'Green Spine' Shared Path, Chirnside Park; Sheffield Road, Montrose; Manchester Road, Mooroolbark; Burwood Highway, Belgrave; and Woods Point Rd, Warburton.
- Recreational, leisure and community facilities (\$3.89 million) – including Elizabeth Bridge Reserve Ground Upgrade; Kimberley Reserve Ground Upgrade; Sportsfield Lighting and Improvement.
- Off street car parks (\$0.65 million) – Monbulk Recreation Reserve and Menzies Creek Primary School car park upgrades; and other carpark sealing and minor works.
- Parks, open space and streetscapes (\$10.19 million) – Major trail projects including Warburton Mountain Bike Destination, Yarra Valley Trail, and RidgeWalk; Warburton Community Recreation Precinct; extension to the Olinda Creek Trail; various township improvements; park furniture renewal and improvements; and trail rehabilitation projects.
- Buildings and Building Improvements (\$29.24 million) – Includes the construction of the Civic Centre Redevelopment project in Lilydale which has a total value of \$31.6 million and a budgeted spend in 2020-21 of \$14.56 million, Community Sports Pavilions in Wandin North, Esther Park and Millgrove and the commencement of Pinks Reserve projects including Netball Court Covers and Stadium Improvements.
- Plant and equipment (\$4.21 million) – including scheduled replacement of Council's plant and fleet and the implementation of a fit for purpose 'whole of organisation' enterprise systems solution.

The Statement of Capital Works can be found in Section 3.5 and further details on the capital works budget can be found in Section 4.5.



## **Federal and State Government Funding**

Council received a pledge of \$150 million funding over 10 years from the Federal Government to seal Council's unsealed road network in the Dandenong Ranges and surrounding areas. Of this, \$4.92 million is estimated to be received and spent in 2020-21.

In addition to these funded works, Council will carry out road sealing works totalling \$52.4 million. These costs will be financed by Council and paid back by land owners through a special charge scheme over a 10 year period. Some of these works are currently underway, including sealing works on Rue De Gare and Prospect Roads in Wandin North, due to be completed in coming months

Council will also receive an additional \$2.15 million, in addition to the current allocation of \$2.15 million for the completion of the Roads to Recovery projects. A further \$14.76 million is expected from the Commonwealth and State Governments for projects including Warburton Community Recreation Precinct (\$1.7 million), Yarra Valley Trail (\$1.4 million) and Warburton Mountain Bike Destination (\$1 million).

## **Integration of our asset management to ensure the quality of our assets supports our community's needs**

Council continues to mature and integrate its asset management practices. The Strategic Asset Management Plan has been completed and was endorsed by Council in October 2019. The plan outlines Council's approach to managing its total portfolio of community assets valued in excess of \$1.1 billion. It includes initiatives that will improve Council's ability to invest in and manage infrastructure that prioritises positive community outcomes and benefits.

## **Increase in funding for the Grants for Capital Development and Community Grants programs**

Funding allocated for the capital development and community grants programs has been increased to meet community needs.

The capital development grant program provides funding to not-for-profit recreation and sporting organisations within the municipality to improve their existing facilities. The objective of the program is to support the local community to carry out projects that will improve and benefit not only sport and recreation organisations but also the wider community.

Council's Grants for Community program offers support to not-for-profit groups to respond to opportunities and challenges within their communities. Eligible community groups and individuals can apply for project funding in line with program eligibility requirements. The eligibility criteria for the program in 2020-21 will be expanded to include organisations facing financial hardship due to the Covid-19 pandemic. The increased budget will be used to provide quick release funding of up to \$5,000 to community groups and organisations to assist with their recovery efforts.

## **Increase in funding for street tree planting program**

The street tree planting budget has been increased to provide an extra 550 trees for planting in 2020-21. Trees will be planted in streets where the tree canopy coverage is low in urban suburbs and townships.

The trees will be selected by the "right tree right place" principle, where site constraints (for example, nature strip widths, utility services, access, egress and bushfire risk), soil conditions and existing neighbouring trees will be considered. The result will be aesthetically pleasing streets, with good shade and an increase in community well-being.

## **Community hubs and facilities**

Council commenced its Building Asset Management Plan project in October 2019, which includes reviewing the use of Council's community hubs. Asset Planning will drive this and work in partnership with Property and Facilities, Strategic Services, Community Wellbeing and Community Support. Service level definitions will be outlined, and a service level framework will be developed to enable prioritisation of works.

## **Implementation of the Economic Development Strategy**

This integrated strategy will include engagement and partnering with Yarra Ranges Tourism, and will support small, medium and large businesses and industry groups to improve the economic health and vitality of our communities, which will be critical post COVID-19 and for the long term economic health of the municipality.

This includes supported regional tourism initiatives such as the Yarra Valley Trail, Warburton Mountain Bike Destination, RidgeWalk, Yarra Valley Railway and the development and implementation of a Business Acceleration Program.

## **Business Transformation Program**

At Yarra Ranges, we are working hard to improve the way we deliver services to our customers to make it easier to connect with us, access and receive our services and do business with us.

Investment in contemporary corporate systems and process improvements will help improve the customer experience.

## **Civic Centre Redevelopment**

Work on the Civic Centre Redevelopment is well underway and will continue into the 2020-21 financial year.

The new Civic Centre will:

- Better support the needs of our community with meeting rooms and other multi-purpose community spaces
- Improve the customer experience for our community
- Be accessible for people of all abilities
- Bring Council staff together on the one site to improve our service to the community
- Provide a Village Green for the community to enjoy.

## **Key Statistics of the 2020-21 Budget**

- a. Total Revenue – \$202.24 million (Forecast 2019-20 – \$ 204.69 million)
- b. Total Expenditure – \$ 192.60 million (Forecast 2019-20 – \$ 189.02 million)
- c. Accounting Result – \$ 9.63 million Surplus (Forecast 2019-20 – \$ 15.67 million Surplus)  
(Refer Comprehensive Income Statement in Section 3.1)  
(Note – based on total income of \$202.24 million which includes capital grants and contributions and excludes expenditure incurred on capital works)
- d. Adjusted underlying operating result - deficit of \$13.96 million (Forecast 2019-20 - surplus of \$2.04 million).

Note – Adjusted underlying operating result is an important measure of financial sustainability as it excludes income, that is to be used to fund the capital program from being allocated to cover operating expenses)

- e. Cash result – \$11.77 million decrease (Forecast 2019-20 – \$40.40 million decrease)  
(Refer Statement of Cash Flows in Section 3.4)

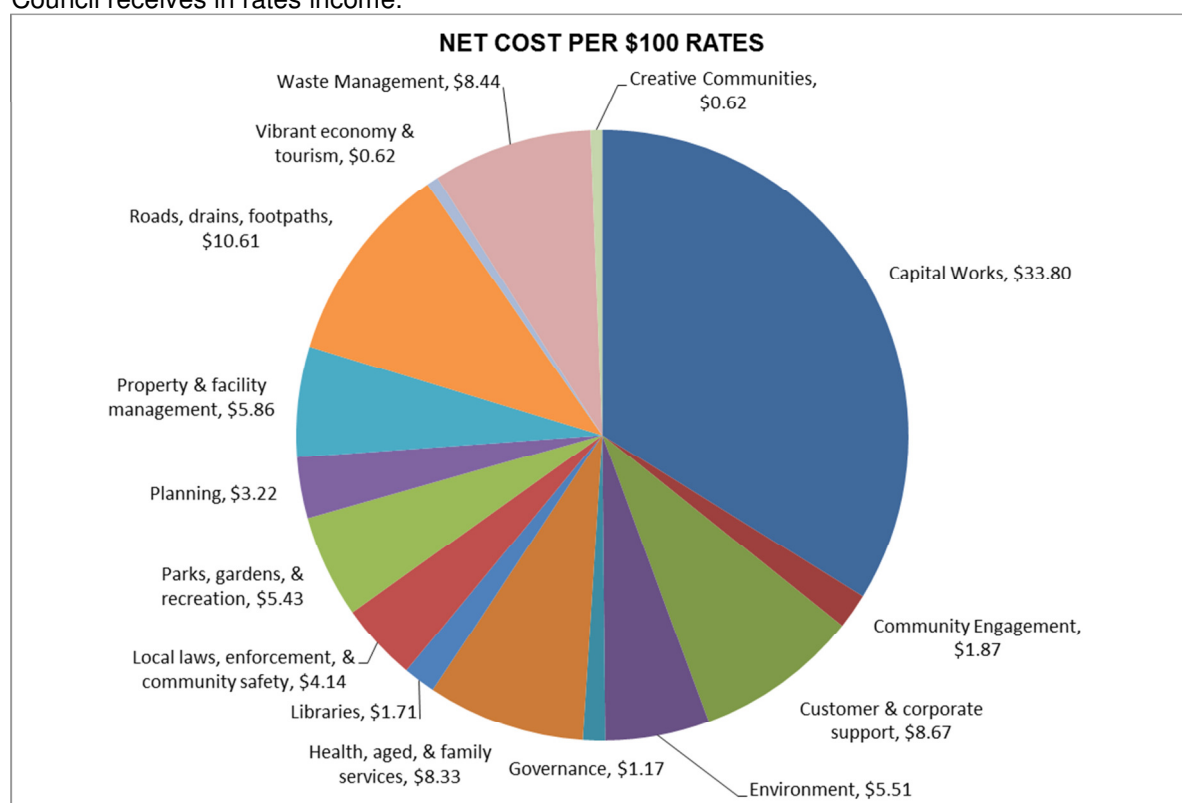


This is the net cash result after considering the funding requirements to meet loan principal repayments and finance costs.

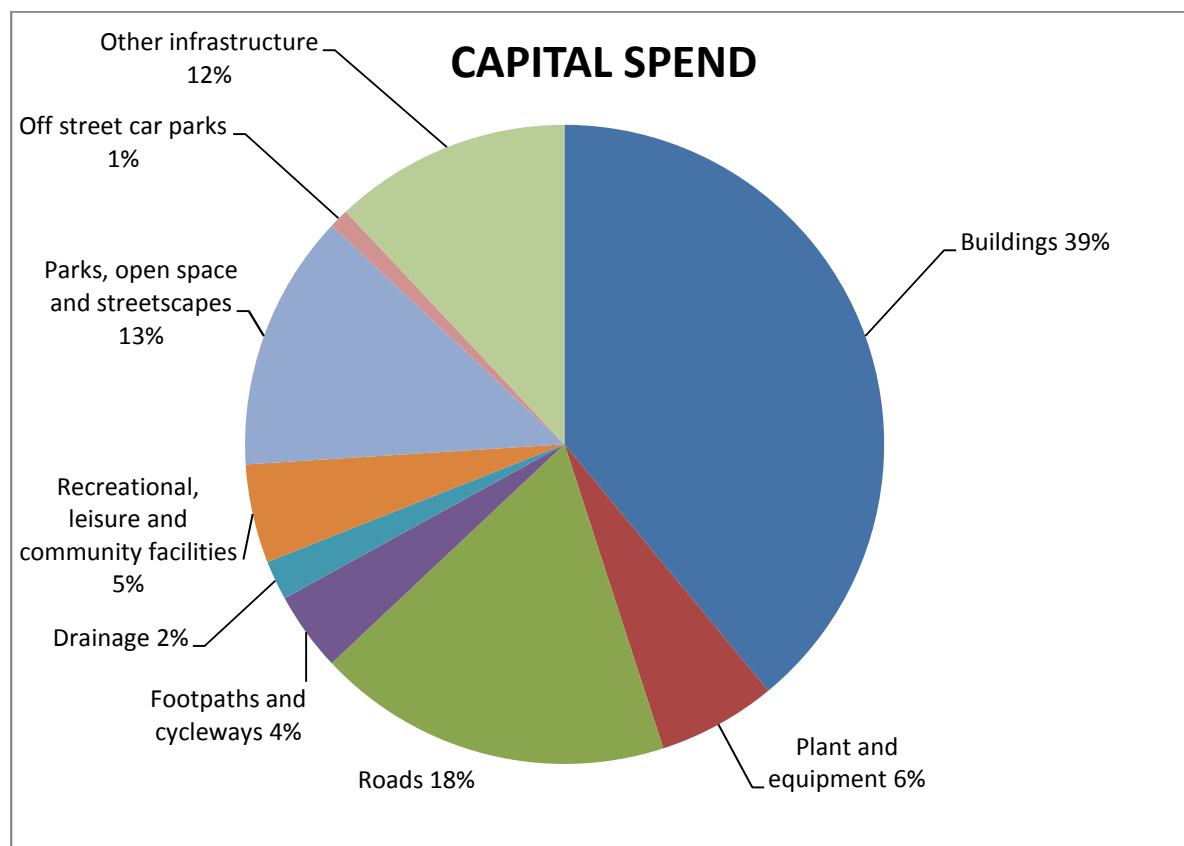
- f. Total Capital Works Program of \$75.53 million which includes \$8.16 million carried forward projects from 2019-20 funded through:
  - i. \$30.92 million from Council operations (rates funded);
  - ii. \$22.05 million from borrowings;
  - iii. \$0.73 million from contributions from various sporting clubs etc.; and
  - iv. \$21.82 million from external grants
 (Refer Statement of Capital Works in Section 3.5)

## Where does Council spend your rates?

The chart below provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council receives in rates income.



The chart below provides an indication of how Council allocates its expenditure across the main capital works projects that it delivers. It shows how much is allocated as percentage to each asset area.



## Budget Influences

### Budget implications

As a result of Yarra Ranges' demographic profile there are a number of budget implications in the short and long term as follows:

- Yarra Ranges covers approximately 2500 km<sup>2</sup>, which significantly increases transport costs when compared to metropolitan Councils, resulting in higher costs for services.
- Approximately 18% of ratepayers are entitled to the pensioner rebate. As pensioners are often asset rich but income poor, the adoption of rate increases has an impact on the disposable income of a significant proportion of our community. Council has hardship provisions in place, but these can impact on cash balances if accessed by large numbers of ratepayers.
- While the municipality is not substantially developed, it is experiencing very low growth in rateable properties. Rates received from the low level of new dwellings do not offset the significant costs required to replace infrastructure including roads and drains.

### External Influences

The preparation of this Budget was influenced by the following external factors:

- The Victorian State Government introduced a cap on rate increases in 2016-17. The cap for 2020-21 has been set at 2.0% (2019-20: 2.5%), noting however that Council plans to provide a credit to all rate payers in 2020-21 to hold rates at 2019-20 levels or lower.

- b. b. State and Federal Government restrictions imposed to curb the spread of Covid-19, which has had a devastating impact on the community and the services that Council provides.
- c. The new Local Government Act 2020 received Royal Assent in April 2020 and will be implemented in four stages. Council will need to ensure that it complies with the new requirements of the Act that will come in to effect at various stages in 2020-21.
- d. The Gender Equality Act 2020, which will come into effect in March 2021. This will require Council to conduct Gender Equality Audit every four years, and to develop a four year Gender Equality Action plan.
- e. The State-wide Consumer Price Index (CPI), which is forecast to be 2.25% for the 2020-21 year (Victorian Department of Treasury and Finance 2019-20 Budget Update). However, this may be over-stated due to the impact that Covid-19 has had on the economy and Australia going into a recession based on the GDP results of the March quarter.
- f. The Victorian Wage Price Index, which is projected to be 3.25% in 2020-21 (Victorian Department of Treasury and Finance 2019-20 Budget Update). Again, this may be different due to the impact of Covid-19 on the economy.
- g. The EPA Landfill Levy which, as part of the State Governments new Circular Economy Policy, will increase by \$20 per tonne resulting in additional waste tipping costs of \$0.72 million. However, as a result of the COVID-19 pandemic, this increase has been deferred until 1 January 2021 which will now result in the additional waste tipping costs being \$0.36 million this financial year. The levy has increased from \$9 per tonne in 2008-09 to \$85.90 per tonne in 2020-21 (855% increase from 2008-09) and has added significantly to Council's waste costs..
- h. As a result of changes in the recycling industry there has been a rise in the cost of the processing of recyclable material. This has resulted in an increase of approximately \$0.2 million.
- i. Increased Environmental Protection Authority (EPA) requirements for managing Council's landfill sites.
- j. Cost shifting where Local Government provides a service to the community on behalf of the State and Commonwealth Governments. Over time the funds received from the State and Commonwealth Governments do not increase in line with real cost increases and Local Government is required to fund the shortfall.
- k. Council will continue to collect the Fire Services Property Levy through rates on behalf of the State Government.

### **Internal Influences**

As well as external influences, there are also a number of internal influences which had a significant impact on the preparation of the 2020-21 Budget. These have arisen from events occurring in the 2019-20 year resulting in variances between the forecast actual and budgeted results for that year and are expected to arise in the 2020-21 year. These influences are set out below::

- a. The decision of Council to refund the rate increase back to rate payers in recognition of the hardship that many in the community are facing due to COVID-19 (\$3.3 million).

- b. The creation of a special COVID-19 relief fund to assist the community and businesses to recover from the economic downturn as a result of COVID-19.
- c. Council's 2019-20 forecast and the 2020-21 budget has been adjusted based on the assumption that restrictions will remain in place till the end of 2019-20 and continue in some form for a portion of 2020-21.
- d. The 2019-20 forecast budget for salaries and wages and other associated labour costs have been reduced by \$1.9 million mainly due to a decision to freeze recruitment for the rest of the 2019-20 financial year. These savings have been offset by a reduction in user fees and charges due to the closure of some Council facilities
- e. Council elections will be held in 2020-21. \$0.6 million is estimated to be incurred on costs of administering the elections through the Victorian Electoral Commission.
- f. Provision of cleaning services (Building & Facilities and Public Conveniences) – Increased contract costs of approximately 20%, due to increased labour market costs, and increased service scope to meet Council requirements.
- g. Provision of delivered meals and provision of property maintenance – Council made a decision to absorb costs rather than passing on to clients. Approximate increased cost pressure to Council of \$0.22 million across both contracts.
- h. Lower borrowing costs of \$0.27 million as a result of Council not borrowing the budgeted \$7 million in 2019-20 due to unexpected delays in the delivery of various capital works projects and receipt of grant funding. This is now budgeted to be borrowed in later years.
- i. Council's participation in the aggregated procurement of both small and large market gas supply has resulted in an estimated 6.5% and 3% reduction in costs, respectively.
- j. Anticipated increase in Council's insurance premiums of 20%.
- k. Anticipated increase in waste fees for landfill at Picnic Hill.

## Budget principles

In response to these internal and external influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers prepared their budgets. The principles included:

- a. Council has made a decision to hold some fees and charges at 2019-20 levels to ease the burden on the community due to COVID-19. Some other fees and charges have been increased by 2.0% in line with CPI. Please refer to Appendix A for a detailed breakdown of all Council fees and charges.
- b. Grants to be based on confirmed funding levels.
- c. New revenue sources to be identified where possible. However, revenue reductions have been factored in to the budget given that some of Council's services have been disrupted due to COVID-19.

- d. Service levels to be maintained at 2019-20 levels with the aim to use lower resources with an emphasis on innovation to achieve savings and efficiencies. However, it should be noted that in light of COVID-19, service levels may fluctuate subject to needs identified through COVID relief and recovery efforts. Council recognises it will need to increase some and decrease others in order to offset loss of revenues and increased costs.
- e. A fund has been set up to assist the community respond and recover from the impacts of COVID-19
- f. Salaries and wages have been calculated according to Council's establishment register which includes vacant positions.
- g. Construction and material costs to increase in line with scoping requirements.
- h. Real savings in operating expenditure and increases in revenue identified in 2019-20 to be preserved and used to fund ongoing cost pressures.

## Commonwealth and State Government Advocacy

Council's advocacy priorities are principally derived from priorities identified by Councillors based on community input and Council and State Government Community Satisfaction Survey results.

Yarra Ranges Council's highest priorities are for improved funding for rural roads, recreation reserve and cultural facility upgrades, development of sub regional walking and cycling infrastructure and more practical State Government policy on issues such as native vegetation controls and mental health.

During the pandemic, Council reached out to many businesses, young people and their parents, older residents and people who had suddenly found themselves vulnerable as a result of Covid-19. This work has also helped inform Council's advocacy plans in an effort to attract funding to support community and business recovery.

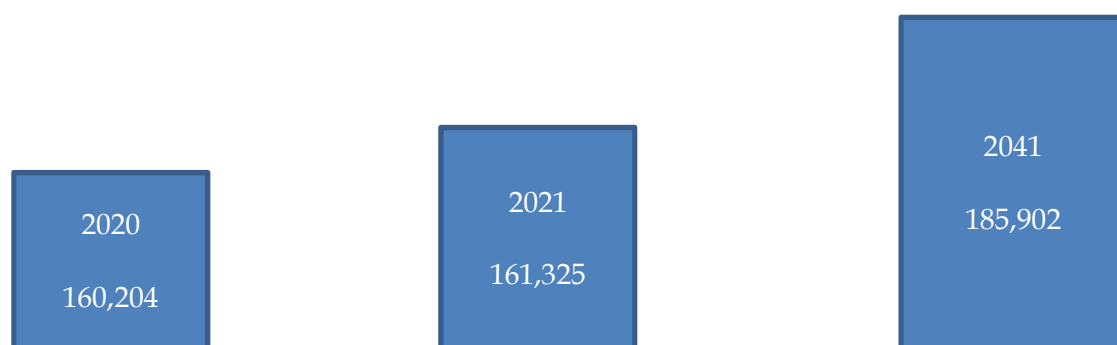
## Population Growth

### How are we travelling against population projections?

Population forecasts for Yarra Ranges estimate a population of 160,204 in 2020.

The population forecasts predict that Yarra Ranges' population will grow to 185,902 by 2041. This translates to a net gain of 25,697 between 2020 and 2041, or 16% growth. Yarra Ranges' urban areas of Lilydale, Mooroolbark, Chirnside Park and Kilsyth are projected to have the highest population growth over the next twenty years, with local increases ranging from 18% in Kilsyth to a very high 73% in Lilydale (more than 13,000 new residents in Lilydale) .

The full set of projections to 2041 can be accessed here: <http://forecast.id.com.au/yarra-ranges>



## Budget Reports

The following reports include all statutory disclosures of information and are supported by the analyses contained in Section 4 and Section 7 of this report.

This section includes the following reports and statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report.

- 1 Link to Council Plan
- 2 Services and service performance indicators
- 3 Financial statements
- 4 Notes to financial statements
- 5 Financial performance indicators
- 6 Schedule of Fees and charges

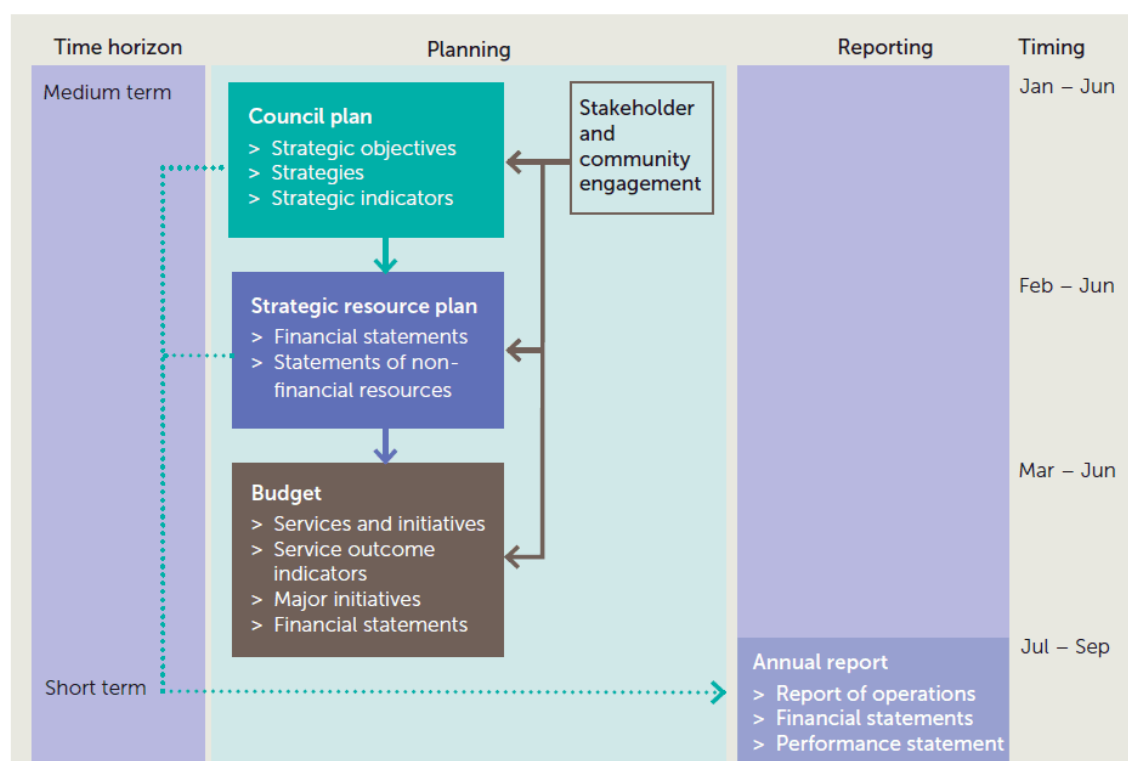


## 1. Links to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

### 1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to Local Government in Victoria.



Source: Department of Environment, Land, Water and Planning

Feeding in to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the overall successful achievement of the planned outcomes.

#### 1.1.2 Key Planning Considerations

##### Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance

service provision against other responsibilities such as asset maintenance and capital works.

## 1.2 Our purpose

### Our vision

Whether you live here or visit, you will see how much we value our natural beauty, how connected our communities are, and how balanced growth makes this the best place in the world.

### Our commitment

We inspire people to create a better future.

### Our values

The organisation's values guide our behaviour and underpin everything we do. Our values help us achieve the organisation's vision and mission and improve the quality of the services we offer to our community.



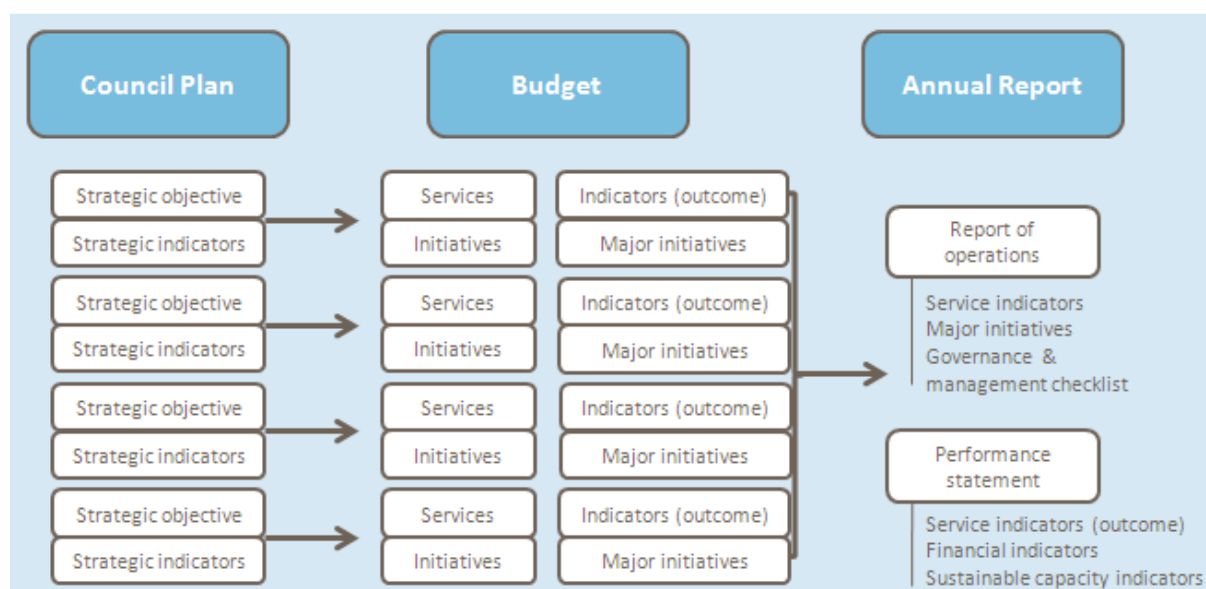
## 1.3 Strategic objectives

Council delivers services and initiatives in over 59 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the years 2017-2021. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
Connected and Healthy Communities	Communities are safe, resilient, healthy, inclusive and socially well connected. Quality services are accessible to everyone.
Quality Infrastructure and Liveable Places	Quality facilities and infrastructure meet current and future needs. Places are well planned hubs of activity that foster wellbeing, creativity and innovation.
Protected and Enhanced Natural Environment	A healthier environment for future generations.
Vibrant Economy, Agriculture, and Tourism	Our tourism, agriculture, health, manufacturing and other industries are leading and dynamic. Strong investment and attraction underpins sustainable economic growth and job creation.
High Performing Organisation	An innovative, responsive organisation that listens and delivers quality, value for money services to our community.

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2020-21 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

## 2.1 Strategic Objective 1: Connected and Healthy Communities

To achieve our objective of Connected and Healthy Communities, we will continue to ensure that our communities are safe, resilient, healthy, inclusive and socially well connected. We will also ensure that quality services are accessible to everyone. The services, major initiatives, initiatives and key strategies to achieve objectives for each business area are described below.

### Services

Business area	Description of services provided	2019-20 Forecast Actual Expenditure (Revenue) Net Cost \$'000	2020-21 Budget Expenditure (Revenue) Net Cost \$'000
1.Social planning and policy development	Facilitates strong and resilient community organisations through; community planning, support for networks, township groups and grant recipients, builds community connections and supports local services and projects that build social capital in local communities	692 (42) <b>650</b>	734 (-) <b>734</b>
2.Primary health planning and coordination	Council's Health and Wellbeing Strategy guides this legislated requirement to promote good health and wellbeing. Using data about the health of our community, Council works with its partners and the community to improve health. An Advisory Group overseeing the work is resourced by this service. The service has a primary prevention approach – keeping people well through Council's many roles in creating healthy communities and environments.	107 (37) <b>70</b>	80 (10) <b>70</b>
3.Food, health, and environment inspections and protection	This service works with owners, operators and applicants to ensure that appropriate health standards are achieved for the health and wellbeing of all.	1,062 (833) <b>229</b>	1,247 (649) <b>598</b>
4.Library services in partnership with Eastern Regional Library Corporation	Council works in partnership with Eastern Regional Libraries to enhance learning and cultural development in the municipality through the provision of library services.	3,917 (-) <b>3,917</b>	3,942 (-) <b>3,942</b>
5.Maternal and child health and immunisation services	Council provides a universal and enhanced Maternal and Child Health Service to provide universal and targeted services for children and their families. Families can attend centres across the Yarra Ranges and receive services in their homes, or at other community locations.	3,536 (2,045) <b>1,491</b>	3,966 (2,216) <b>1,750</b>
6.Youth development	Council commissions a range of universal and targeted services for young people and their families, enabling them to receive individual support and/or participate in a range of activities.	1,789 (479) <b>1,310</b>	1,723 (294) <b>1,429</b>
7. Early years development and early childhood education and care	Council provides a range of services that enable children to develop and for those with additional needs to be included in Preschools. Council also directly provides or enables Long Day Care and Preschool Services.	4,616 (3,751) <b>865</b>	5,017 (3,574) <b>1,443</b>

Business area	Description of services provided	2019-20 Forecast Actual Expenditure (Revenue) Net Cost \$'000	2020-21 Budget Expenditure (Revenue) Net Cost \$'000
8. School crossing supervision	This service provides supervision for school crossings in both the morning and afternoon to improve community safety and encourage healthy habits of walking to school.	1,307 (675) <b>632</b>	1,380 (667) <b>713</b>
9. Animal management	This service seeks to manage animals, both domestic and farm, to improve community safety.	1,571 (1,353) <b>218</b>	1,499 (1,337) <b>162</b>
10. Fire prevention and emergency management	This service works to build an empowered resilient community that can mitigate, prepare, respond and recover from emergencies. Includes funding received for natural disaster events in previous financial years.	3,059 (2,797) <b>262</b>	3,048 (332) <b>2,716</b>
11. Positive ageing services	This service provides a comprehensive range of in-home and and community based services, funded by Council, and through the Federal Government's Commonwealth Home Support Program and State Government's Home and Community Care Program for Younger People. These services assist eligible residents e to maximise their independence to remain living at home, stay connected to their community and adapt to changing life circumstances. The majority of this program is externally funded by Federal Government.	9,445 (6,697) <b>2,748</b>	7,708 (6,727) <b>981</b>
12. Supporting people with disabilities	This service works across the Council to improve access, equity and inclusion of people with a disability.	845 (396) <b>449</b>	703 (345) <b>358</b>
13. Community engagement and development programs	This service supports: - community engagement and place based community planning; - lifelong learning and building resilient organisations through the community grants program, community planning and community capacity building; and - community skill development and working collaboratively with local community and local groups, networks, leaders and service organisations.	2,147 (5) <b>2,142</b>	2,055 (-) <b>2,055</b>
14. Services and programs to increase participation in arts, culture and heritage	Creative Communities provides a framework to use arts and heritage to engage our local communities. This is achieved through the provision and funding of: - high quality Cultural Facilities with paid staff and technical expertise; - the management and delivery of arts and heritage programs in the community; - partnerships with community through grants programs; and - facilitation of community festivals and events.	1,629 (58) <b>1,571</b>	1,426 (55) <b>1,371</b>

Business area	Description of services provided	2019-20 Forecast Actual Expenditure (Revenue) Net Cost \$'000	2020-21 Budget Expenditure (Revenue) Net Cost \$'000
15. Development of cultural facilities	Creative Communities is responsible for the development of the Cultural Plan which includes planning for the development of cultural facilities across the municipality. This includes engagement and consultation with community and funding bodies, involvement in the project planning and involvement in delivery of the project working with the Capital Works and Planning area.	2,824 (453) <b>2,371</b>	2,894 (487) <b>2,407</b>
16. General local laws Compliance	This service provides Local Laws compliance for the safety and wellbeing of our communities.	238 (391) <b>(153)</b>	198 (475) <b>(277)</b>
17. Community support to reduce impact and prepare for climate change	This service provides support from Yarra Ranges Environment Stewardship team for residents to take steps towards sustainable living and preparing for climate change, including education in schools.	49 (-) <b>49</b>	49 (-) <b>49</b>
18. Public transport advocacy	Council's Health profile indicates the impact of poor public transport on health and wellbeing. Council's advocacy for improved access to public transport is a key advocacy area.	42 (-) <b>42</b>	42 (-) <b>42</b>
19. Risk Management	This service provides risk management and insurance services to the organisation.	918 (-) <b>918</b>	952 (-) <b>952</b>
<b>Connected and Healthy Communities Total</b>		39,793 (20,012) <b>19,781</b>	38,663 (17,168) <b>21,495</b>

## Major Initiatives

- 1 Work with communities to develop community plans, with a focus on building the leadership capacity of community leaders.
- 2 Advocate for improved public transport that connects residents with services and employment.
- 3 Develop and implement a new Health and Wellbeing Strategy with a focus on healthy eating, active living, prevention of family violence, improving mental health and access to services and community, healthy ageing and Indigenous health.

## Initiatives (Council Plan – Our Actions for 2020-21)

- 1 Implement a Child Safe Standards action plan to increase child safety within Council and the community.
- 2 In partnership with State Government, plan for the introduction of three year old preschool, assessing infrastructure and programming needs.
- 3 Work with our partners for improved access to youth mental health services and connections to employment pathways to create a more coordinated and responsive service system particularly in response to the impacts of COVID-19.
- 4 Implement the Creative Communities Strategy to drive local creative industries, develop vibrant and active places, reflect our heritage and generate more meaningful participation from Communities in the cultural life of Yarra Ranges.
- 5 Work in partnership with Eastern Regional Libraries to ensure our libraries promote social connection by being welcoming, interactive places, with opportunities to work, learn and enhance digital access.



- 6 Progress the redevelopment of the Lilydale Quarry in accordance with an agreed master plan for the site by working with landowners, State Government and other stakeholders to create a new connected community.
- 7 Develop and implement plans that enable residents to age in place/home and advocate for delivery of high quality service for our community.
- 8 Collect evidence about community experience of the National Disability Insurance Scheme and take a stewardship role to influence service system to address gaps in service availability and increase access to better services.
- 9 Increase the visibility of local Aboriginal culture, history, creativity and heritage by providing opportunities for the wider community to engage with local Aboriginal culture and history.
- 10 Advocate for Healesville Indigenous Community Services Association to develop an integrated Indigenous health hub in Healesville to improve Indigenous health and wellbeing.
- 11 Build community resilience and mitigate against risk across the municipality through effective bushfire preparedness and emergency management planning and actions, recognising increase in events severity and vulnerability of community, particularly the impact of COVID-19.

### Key Strategies to Achieve Objectives

**Health and Wellbeing Strategy** – aims to protect, improve and promote public health and wellbeing of people in Yarra Ranges through positive mental health, access to transport options to increase connectivity, quality services, healthy and active ageing and a healthy start to life and early childhood as the foundation for lifelong wellbeing. ‘Healthy Place, Healthy People’.

Measures of success	Target by 2021
Healthy eating – the rate of the rise of diabetes in Yarra Ranges is reduced	Less than 10% rate of increase per year (baseline data 2014 is 4.6%, rate of increase is 10% per year)
Physical activity – a 5 per cent increase in sufficient physical activity prevalence of adults by 2021	5% increase from 2014 data (baseline data 41.3% 2014)

**Child and Youth Strategy** – aims to support and plan for the future of children, young people and their families. It ensures universal services are accessible and advocacy continues to address critical service gaps while delivering targeted support to those in the greatest need.

Measures of success	Target by 2021
Participation rate in Maternal and Child Health services	82% or greater
Proportion of preschool participation	96.5% or greater
Proportion of children developmentally vulnerable in two or more domains including language and cognitive domains	7.8% or lower
Proportion of engagement processes, including young people's participation	70% or greater
Proportion of young people participating in Council-run youth activities	2% annual increase

**Creative Communities Strategy** – is a plan for creative places in our region that are reflective of distinct local cultural identity and diversity. It aims to shape Yarra Ranges as a place where arts, culture and heritage are part of our daily lives and integrated into the way we live.

Measures of success	Target by 2021
Creative and cultural industry economic activity is increased by 5%	5% increase from baseline
Creativity and cultural engagement in public places is increased by 5 per cent	5% increase from baseline

Measures of success	Target by 2021
Utilisation and engagement with cultural facility and development program is increased 5 per cent	5% increase from baseline
Awareness of the value of cultural participation and expression is increased 5 per cent	5% increase from baseline

**Reconciliation Framework for Action** – aims to improve Indigenous health and wellbeing through increased participation in society and community life. Acknowledges and respects Indigenous culture and improves access to Council services.

Measures of success	Target by 2021
Oonah Belonging Place is established in partnership with the Healesville Indigenous Community Association	Established by 2021
Proportion of Yarra Ranges Reconciliation Week (YRRW) attendees agree or strongly agree that YRRW effectively promotes Reconciliation	80% or greater
Attendance at Yarra Ranges Reconciliation Week meets or exceeds baseline count	Increase on 2017 attendance

**Community Safety Strategy** – aims to improve safety in Yarra Ranges through advocacy, leadership and collaborative partnerships and work with communities to build resilience. It aims to develop protection and prevention programs and establish the organisation's readiness to activate, respond and assist in recovery.

Measures of success	Target by 2021
Community Emergency Management Plans established across geographic areas to support unique community needs for emergencies	8 area projects in place

**Equity, Access and Inclusion Strategy** – outlines the way Council will work to create more accessible and inclusive communities that encourage participation by people with a disability in all spheres of life. It also encourages greater community and business participation in providing inclusive services and facilities.

Measures of success	Target by 2021
Proportion of Council owned buildings that are accessible for people with a disability and incorporate accessible amenities	3% increase annually
Proportion of council officer engagements with the Yarra Ranges Disability Advisory Committee on projects, policy and strategy and community issues	80% or greater

## 2.2 Strategic Objective 2: Quality Infrastructure and Liveable Places

To achieve our objective of Quality Infrastructure and Liveable Places, we will ensure that quality facilities and infrastructure meets current and future needs. Places are well planned hubs of activity that foster wellbeing, creativity and innovation. The services, major initiatives, initiatives and key strategies to achieve objectives for each business area are described below.

### Services

Business area	Description of services provided	2019-20 Forecast Actual Expenditure (Revenue) Net Cost \$'000	2020-21 Budget Expenditure (Revenue) Net Cost \$'000
1. Maintenance and renewal of buildings	This service is responsible for maintenance of Council's buildings, facilities, public amenities and building security.	5,675 (1,264) <b>4,411</b>	5,688 (5,800) <b>(112)</b>
2. Management of facilities	This service manages lease and licence arrangements with sporting clubs, user groups and individuals for a range of Council facilities and properties, ensuring that the needs of occupants are provided for in a viable and sustainable way.	3,870 (693) <b>3,177</b>	4,383 (634) <b>3,749</b>
3. Road, footpath and bike path construction and maintenance	This service maintains and manages Council's civil infrastructure (roads, drainage, footpaths, etc.). The area also manages the implementation of the annual local road resurfacing program and provides after hours emergency response service.	21,468 (5,911) <b>15,557</b>	19,474 (10,860) <b>8,614</b>
4. Drainage works	This service delivers maintenance and repairs to Council's substantial drainage network.	2,941 (318) <b>2,623</b>	2,678 (331) <b>2,347</b>
5. Major Council building projects	This service is responsible for coordinating the design and development of major building assets for the Council.	847 (280) <b>567</b>	910 (350) <b>560</b>
6. Urban design including township and streetscape improvements	The service is responsible for developing and implementing proposals for township improvements across the municipality and supporting the development of high quality infrastructure in the private environment through strategic and statutory planning processes.	21 (-) <b>21</b>	21 (35) <b>(14)</b>
7. Maintenance and redevelopment of sports fields, playspaces, parks and reserves	This service provides for the maintenance and redevelopment of Council's sports fields, playspaces, and parks and reserves.	1,826 (5,847) <b>(4,021)</b>	1,695 (6,295) <b>(4,600)</b>
8. Aquatics facilities	This service provides for the maintenance of Council's aquatic facilities.	1,771 (-) <b>1,771</b>	2,001 (-) <b>2,001</b>
9. Strategic land use policy development	This service continues to review and maintain Council's planning scheme and sets the direction for land use planning within Yarra Ranges. It includes structure planning, place planning, the Level Crossing Removals projects and the redevelopment of key sites including the Lilydale Quarry.	1,400 (171) <b>1,229</b>	1,897 (172) <b>1,725</b>

Business area	Description of services provided	2019-20 Forecast Actual Expenditure (Revenue) Net Cost \$'000	2020-21 Budget Expenditure (Revenue) Net Cost \$'000
10. Statutory Building Services	Our building team ensures all buildings, both existing and proposed, comply with the Building Act and regulations. They can also assist with information about pool fencing, maintenance of fire safety equipment, general and technical advice, property information, copies of plans, landslip certificates, building complaints and Council Consent applications.	2,092 (832) <b>1,260</b>	2,509 (1,047) <b>1,462</b>
11. Capital works and strategic asset management	This service contributes to the management of Council's capital works program and management of Council's infrastructure assets across all infrastructure categories.	3,762 (130) <b>3,632</b>	3,888 (90) <b>3,798</b>
12. Planning permits, approvals, and advice	This service assesses planning applications against the Yarra Ranges Planning scheme to ensure applications are consistent with Council's adopted direction protecting amenity, natural systems and agriculture, whilst encouraging appropriate use and development.	3,903 (1,668) <b>2,235</b>	4,795 (1,636) <b>3,159</b>
<b>Quality Infrastructure and Liveable Places Total #</b>		49,576 (17,114) <b>32,462</b>	49,939 (27,250) <b>22,689</b>

# The above expenditure includes capital costs of \$6.25m for 20-21 relating to wages of staff involved in the delivery of the capital works program (forecast 2019-20: \$5.07m).

### Major Initiatives

- 1 Develop an Integrated Transport Plan with a focus on improved public transport, pressures and freight needs to enable targeted advocacy to State and Federal Government and work in partnership with private industry.
- 2 Integrate the management of our assets to ensure the quality is to an agreed standard that supports our community's needs.
- 3 Advocate for external funding to support improved community infrastructure across the municipality for initiatives including the Warburton Mountain Bike Destination, Recreation Precincts, Yarra Valley Trail, Community Facilities and Hubs upgrades, Sporting Pavilion upgrades and Recreation Reserve improvements.
- 4 Undertake a review of the utilisation of Council's community hubs and facilities to maximise their usage and benefit to the community.

### Initiatives (Council Plan – Our Actions for 2019-21)

1. Complete an aquatic facilities feasibility study to plan, prioritise and understand future needs across the municipality.
2. Improve Council owned facilities by upgrading to energy efficient and climate resilient infrastructure to minimise carbon emissions and energy dependence and communicate benefits to the community.
3. Increase housing affordability by utilising Council-owned land for affordable housing developments and advocate for reforms to State planning policy to require the inclusion of affordable housing in new large scale developments.
4. Undertake place planning for priority activity centres and townships across Yarra Ranges.
5. Commence the development of a municipal wide Development Contributions Plan to fund the future infrastructure needs of our communities.

6. Deliver sustainable road, traffic, footpaths and drainage improvement projects from the annual Capital Works Program, and reduce problem traffic issues to improve accessibility and safety in the municipality.
7. Progress the review of the Housing Strategy to ensure housing needs of the community are met, new housing is well designed and to underpin an amendment to improve neighbourhood character outcomes in residential areas. Deliver innovative and cost effective maintenance and improvement works to local roads that provide connectivity, and increase the safety of our communities and visitors.
8. Develop a Quality Community Infrastructure Strategy to support the development of key infrastructure in support of current and future service delivery.
9. Complete the Lilydale Structure Plan to provide clear direction of the future land use, urban design and landscape forms for Lilydale.
10. Work with State Government Level Crossing Authority on the removal of the Lilydale and Mooroolbark railway crossings, to ensure the of good design principles that provide broader social and community wellbeing outcomes and incorporate the recommendations (where practicable) out of the Lilydale Place plan.
11. Develop and construct significant projects across the municipality, including the delivery of major community hubs and recreation facilities that respond to current and future community needs, focusing our efforts in communities that have been critically impacted by COVID-19.
12. Review and expand the existing Paths and Trails Plan by incorporating a range of alternative transport options to increase connectivity and activate communities.
13. Review the Recreation and Open Space Strategy and include a new area of focus - 'Activation of Our Community', with female participation in sports a priority.

### Key Strategies to Achieve Objectives

**Recreation and Open Space Strategy** – plans for an active and healthy Yarra Ranges future providing quality and diverse sport and recreation facilities, parks and community spaces, activating our community spaces, supporting local sport and recreation clubs while protecting the environment and developing effective community and organisational partnerships. Sub strategies include: Skate/BMX Strategy, Playspace Development Strategy and the Yarra Ranges Tennis Plan.

Measures of success	Target by 2021
Participation rate of recreational projects constructed or programs developed	Increase on baseline data

**Aquatics Facilities Strategy** – determines future needs, actions and priorities for aquatic facilities across the municipality.

Measures of success	Target by 2021
Utilisation of outdoor aquatic facilities	Increase on baseline data in 2016-17
Utilisation of indoor aquatic facilities	Increase on baseline data in 2016-17

**Asset Management Strategy** – guides improvement in Council's asset management practices to ensure long-term management of its infrastructure assets is sustainable for current and future generations of the community.

Measures of success	Target by 2021
Level of Asset Management maturity rating	Increase core maturity level (2016 baseline maturity = 'low')

## 2.3 Strategic Objective 3: Protected and Enhanced Natural Environment

To achieve our objective of Protected and Enhanced Natural Environment, we will continue to strive for a healthier environment for future generations. The services, major initiatives, initiatives and key strategies to achieve objectives for each business area are described below.

### Services

Business area	Description of services provided	2019/20 Forecast Actual Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
1. Environmental education programs including a focus on schools	This service provides environmental education programs to our community, as well the Council's extensive school network.	165 (85) <b>80</b>	142 (59) <b>83</b>
2. Weed reduction and replanting programs	Council has an active weed reduction and replanting service, in addition to running an ongoing weed removal program called Weed Wipeout, to help residents remove and dispose of weeds on their property.	801 (165) <b>636</b>	764 (130) <b>634</b>
3. Biodiversity conservation	The Biodiversity Conservation Unit has responsibility for the protection and enhancement of the region's biodiversity values in line with National, State and Regional requirements. Conducts environmental assessments for planning permit applications (Council and community). Manages a system for biodiversity offsets, and provides advice to landholders to enhance biodiversity.	2,296 (779) <b>1,517</b>	1,869 (248) <b>1,621</b>
4. Support for Friends and Land Care groups	This service provides grants and support for 'Friends of' groups and 'Land Care' groups across Council's parks, reserves and natural habitats.	63 (30) <b>33</b>	63 (-) <b>63</b>
5. Waste management services	This service provides waste services to over 60,000 general properties consisting of a weekly garbage collection, fortnightly recycling and green and hard waste collections for general properties only. We also provide services to over 2,800 commercial properties across the municipality which consist of twice weekly garbage collection, and fortnightly recycling collections. A core priority includes minimising the volume of material going to landfills through the coordination of education and management programs.	18,511 (18,511) <b>-</b>	19,443 (19,443) <b>-</b>
6. Maintenance of bushland and natural open space	This service provides for the maintenance of Council's bushland and natural open spaces.	10,922 (136) <b>10,786</b>	10,125 (123) <b>10,002</b>
7. Maintenance and redevelopment of sports fields, playspaces,	This service provides for the maintenance and redevelopment of Council's sports fields, playspaces, and parks and reserves.	1,516 (-) <b>1,516</b>	1,552 (-) <b>1,552</b>



Business area	Description of services provided	2019/20 Forecast Actual Expenditure (Revenue) Net Cost \$'000	2020/21 Budget Expenditure (Revenue) Net Cost \$'000
parks and reserves			
8. Environmental sustainability management	This service provides the management and administrative support for the environment and sustainability teams.	582 (-) <b>582</b>	761 (-) <b>761</b>
9. Organisational and Environmental Sustainability Management	This service provides support to the organisation through management of its long term financial planning for assets and capital works, waste and fleet management, environmental sustainability and service innovation and efficiency for the Environment and Engineering directorate.	194 (-) <b>194</b>	186 (-) <b>186</b>
10. Landfill Rehabilitation	This service involves reshaping, contouring and capping of the landfill, in association with ongoing management and regular monitoring of Leachate, Landfill Gas and Stormwater. This also includes the establishment of infrastructure to minimise and mitigate any potential onsite and offsite impacts to soil, ground and surface water and the atmosphere. The length of the process is indeterminable and may take many years, dependant on the nature of the site and material that was placed in the landfill and when the EPA determines no further rehabilitation is required.	1,005 (-) <b>1,005</b>	1,005 (-) <b>1,005</b>
<b>Protected and Enhanced Natural Environment Total</b>		36,055 (19,706) <b>16,349</b>	35,910 (20,003) <b>15,907</b>

### Major Initiatives

- 1 Implement the Environment Strategy to improve the health and biodiversity of our natural environment.
- 2 Improve the parks and reserves program to enhance public open space, access and participation.

## Initiatives (Council Plan – Our Actions for 2020-21)

- 1 Implement the Carbon Management Program to improve the energy efficiency of council operations, transition to renewable energy, reduce emissions and show benefit to our community.
- 2 Partner with the Metropolitan Waste Resource Recovery Group and other councils in the region to establish new and alternative resource management reuse technologies for the management of municipal waste.
- 3 Advocate to State and Federal Government for ongoing funding support for the protection of the natural environment of Yarra Ranges, with a focus on weed and pest animal reduction, and increased investment in sustainable water management.
- 4 Develop a Yarra Ranges Trees and Urban Forest Management Plan in partnership with the community to ensure our tree assets are well-managed and enhance the local amenity and environmental value of the municipality.
- 5 Develop proactive fire planning assessment and protection to ensure the safety of our communities and the protection of our environment through education, tools, and partnerships with primary agencies.
- 6 Develop capability of the Environmental Volunteer Support Groups and supporting communities to attract funds and invest in our shared environment.
- 7 Develop a Biodiversity Plan to integrate other vegetation management plans to create a holistic strategic approach to provide education, incentives programs and establishing valued partnership models with key stakeholders.

## Key strategies to achieve objectives

**Environmental Strategy** – improves the health and biodiversity of our natural environment through environmental best practice, supporting the future of agriculture and horticulture and reduction of resource and energy consumption to represent the best interests of our environment.

Measures of success	Target by 2021
Kilometres of roadside with bushfire fuel levels reduced	132km or greater
Increased habitat restoration through change in the proportion of reserves from medium to high conservation status	2% or greater

**Flora and Fauna Strategy** – protects, maximises and enhances the habitat and ecosystems of indigenous flora and fauna. Fosters a culture of environmental stewardship to influence flora and fauna management outside of Council's control.

Measures of success	Target by 2021
Plants distributed for planting per annum through the Ribbons of Green Program	240,000 or greater

**Weed Management Strategy** – educates community, reduces the impact and prevent new threats of weeds. Aims to review, evaluate, conduct research, develop options and build partnerships for weed management.

Measures of success	Target by 2021
Maintain the proportion of high threat weed cover at 220 hectares of Biodiversity Hotspots in the Dandenongs to prevent the establishment of new weeds	Lower than 1% weed cover
Maintain the proportion of high threat weed cover at 812 hectares of Core Habitat in the Dandenongs prevent the establishment of new weeds	Lower than 10% weed cover

Measures of success	Target by 2021
Proportion of Council managed 'Very High Conservation' reserves contain <5% high threat weed cover	100%
Proportion of Council managed 'High Conservation' reserves contain <25% high threat weed cover	100%

**Climate Change and Adaptation Plan** – aims to manage carbon pollution through efficient use of renewable energy and help the organisation and the community adapt to a changing climate.

Measures of success	Target by 2021
Reduction of corporate greenhouse gas emissions towards zero. (2016 baseline = corporate emissions were 14,621 tCO <sub>2</sub> e)	10,000 tCO <sub>2</sub> e or lower

## 2.4 Strategic Objective 4: Vibrant Economy, Agriculture and Tourism

To achieve our objective of Vibrant Economy, Agriculture and Tourism, we will continue to ensure that our tourism, agriculture, health, manufacturing and other industries are leading and dynamic. Strong investment and attraction underpins sustainable economic growth and job creation. The services, major initiatives, initiatives and key strategies to achieve objectives for each business area are described below.

### Services

Business area	Description of services provided	2019-20 Forecast Actual Expenditure (Revenue) Net Cost \$'000	2020-21 Budget Expenditure (Revenue) Net Cost \$'000
1. Facilitate tourism development and regional marketing	This service offers work across the tourism sector – a key segment of the Yarra Ranges economy to promote and develop the benefits that flow from tourism. Advocacy on developing latent tourism potential through eco and heritage tourism seeks to develop our tourism offer and deliver benefits to local communities. Yarra Ranges Tourism is a major partner and the service manages Council's Partnership Agreement with the Board.	556 (34) <b>522</b>	649 (100) <b>549</b>
2. Agribusiness support and development and business networks and sustainable business practices	Agribusiness support and development offers advice on planning applications, networking opportunities for agribusinesses and works with industry to advocate, for example for a recycled water pipeline to support local food production. Business networks and sustainable business practices promote forums, industry networks, training programs and investment attraction. Strong employment opportunities are vital to our communities and the service works to facilitate vibrant local economies through relationship brokerage and networking.	663 (4) <b>659</b>	784 (-) <b>784</b>

Business area	Description of services provided	2019-20	2020-21
		Forecast	Budget
		Actual	
		Expenditure (Revenue) Net Cost \$'000	Expenditure (Revenue) Net Cost \$'000
Vibrant Economy,		1,219	1,433
Agriculture and		(38)	(100)
Tourism Total		<b>1,181</b>	<b>1,333</b>

## Major Initiatives

1. Implement the Economic Development Strategy through strong engagement and partnering with Yarra Ranges Tourism, and by supporting small, medium and large businesses and industry groups to respond to the impact of COVID-19 to improve the economic health and vitality of our communities.
2. Continue to implement place making initiatives for Chirnside Park consistent with the Chirnside Park Urban Design Masterplan including the Green Spine shared path, development of the Urban Park in Kimberley Drive and facilitation of key redevelopment sites to achieve a vibrant mixed used activity centre
3. Implement the Lilydale Place Plan to improve liveability and attract private and public investment into the area.
4. Attract funding for key tourism infrastructure projects that encourage more nature based tourism opportunities including RidgeWalk, Warburton Mountain Bike Destination, Yarra Valley Trail and advocacy for Yarra Valley Railway Stage 2.

## Initiatives (Council Plan - Our actions for 2020-21)

1. Continue to advocate for improved connectivity through smart technology and public Wi-Fi improving the quality of life of our communities, growing the economy and attracting investment.
2. Promote Yarra Valley, Dandenong Ranges and the Upper Yarra Valley as premier tourist destinations to develop key attractions and supporting accommodation by working together with Yarra Ranges Tourism to respond to the Victorian Government Tourism Review outcomes and assist businesses to respond, adapt and recover from the impacts of COVID-19.
3. Engage with businesses, agencies and investors on key infrastructure initiatives including Warburton Mountain Bike, Yarra Valley Trail, RidgeWalk, Yarra Valley Railway, Level Crossing Removals to drive future business, economic growth and employment opportunities, and assist communities respond, adapt and recover from the impacts of COVID-19.
4. Enhance educational pathways and employment opportunities for young people by working with State Government, secondary schools and higher education facilities including Box Hill Institute.
5. Work with growers to build business cases for the Coldstream Recycled Water Pipeline to provide water security and increase local output.
6. Work with Maroondah and Knox Councils to deliver initiatives that progress the revitalisation of Bayswater Business Precinct, attract future investment, and generate employment growth.
7. Complete the planning and development phase of RidgeWalk and initiate construction works to create a new cultural experience for residents and visitors to the Dandenong Ranges.
8. Partner with the Rural Advisory Committee, agencies, community and stakeholders to protect agricultural enterprise and undertake initiatives and programs that support the rural industry groups and landowners.

## Key Strategies to Achieve Objectives

**Economic Development Strategy** – aims to improve the economic health and vitality of our communities through sustainable business practices and local job creation. Increase accessibility to economic opportunities through improved transport. Encourage investment, training and skill generation to attract new businesses to the region.

Measures of success	Target by 2021
Year on year growth of overnight visitors (domestic and international) in the Yarra Ranges and Dandenong region	Victorian average or greater
Gross regional product – increased net wealth generated by the local economy influenced through employment, productivity and industry types in the areas	3% or greater

## 2.5 Strategic Objective 5: High Performing Organisation

To achieve our objective of High Performing Organisation, we will continue to strive towards an innovative and responsive organisation that listens and delivers quality and value for money services to our community. The services, major initiatives, initiatives and key strategies to achieve objectives for each business area are described below.

### Services

Business area	Description of services provided	2019-20 Forecast Actual Expenditure (Revenue) Net Cost \$'000	2020-21 Budget Expenditure (Revenue) Net Cost \$'000
1. Community engagement and development programs	This service supports: - community engagement and place based community planning; - lifelong learning and building resilient organisations through the community grants program, community planning and community capacity building; and - Community skill development and working collaboratively with local community and local groups, networks, leaders and service organisations.	549 (-) <b>549</b>	764 (-) <b>764</b>
2. Customer experience	This service leads the provision of front line service delivery of five geographically dispersed sites across the municipality. Their focus is to lead and partner with the organisation by designing and delivering quality processes and services, enhancing all customer experiences through feedback, analysis and improvement measures to improve overall performance.	4,063 (67) <b>3,996</b>	4,315 (53) <b>4,262</b>
3. Financial management and reporting	This service provides financial management and reporting functions for Council, including the preparation of the Budget and the Annual Financial Statements.	1,322 (6) <b>1,316</b>	1,379 - <b>1,379</b>
4. Procurement, contracts and tendering	This service provides best practice procurement support to the organisation including tendering and collaborative procurement initiatives.	756 (6) <b>750</b>	811 (-) <b>811</b>

Business area	Description of services provided	2019-20 Forecast Actual Expenditure (Revenue) Net Cost \$'000	2020-21 Budget Expenditure (Revenue) Net Cost \$'000
5. Corporate planning and performance	This service provides business support to Councillors for the development and reporting of the Council Plan, in addition to business plans across the organisation. It also leads our Business Excellence Program, a program of coordinated process improvement and innovation aligned to the nationally recognised business excellence framework.	2,038 (-) <b>2,038</b>	2,397 (-) <b>2,397</b>
6. Information services	This service provides a range of different services and solutions related to the Information Management requirements of the Council including information technology, geographic information systems, records management, archives management, courier services, FOI, information privacy and an Electronic Document Management System (EDMS).	7,634 (27) <b>7,607</b>	8,842 (37) <b>8,805</b>
7. Rating and valuation services	This service provides the generation of rate notices, management of the rates database, including the fire services levy, and liaison and support of Council's Valuers.	1,140 (341) <b>799</b>	1,536 (693) <b>843</b>
8. Council governance and meeting procedures	This service provides leadership of Council's governance framework, including administration and operational support for Council and executive meetings, advice and guidance on legislative changes and requirements focusing on good governance initiatives. It also provides executive support to the CEO and Councillors ensuring a seamless approach to interactions within the organisation and the community.	2,157 (30) <b>2,127</b>	2,700 (100) <b>2,600</b>
9. Occupational health and safety	This service provides support to the organisation in meeting requirements under the Occupational Health and Safety Act. Protecting the health and safety of employees, councillors, volunteers, contractors and visitors.	470 (1) <b>469</b>	519 (-) <b>519</b>
10. Human resources, employee relations and organisational development	This service provides leadership and coordination of Council's human resources, workplace relations, payroll, and organisational development functions.	3,398 (30) <b>3,368</b>	3,385 (-) <b>3,385</b>
11. Maintenance and renewal of plant and equipment to support services of the organisation	This service provides support to procuring, servicing and disposal of vehicles and both large and small plant that the organisation's services require to undertake their businesses effectively.	2,542 (38) <b>2,504</b>	2,592 (38) <b>2,554</b>



Business area	Description of services provided	2019-20 Forecast Actual Expenditure (Revenue) Net Cost \$'000	2020-21 Budget Expenditure (Revenue) Net Cost \$'000
12. Organisational and environmental sustainability management	This service provides support to the organisation through management of its long term financial planning for assets and capital works, waste and fleet management, environmental sustainability and service innovation and efficiency for the Environment and Engineering directorate.	178 (-) <b>178</b>	201 (-) <b>201</b>
13. Risk management	This service provides risk management and insurance services to the organisation.	1,862 (140) <b>1,722</b>	2,105 (15) <b>2,090</b>
14. Digital	This service supports Council to harness the opportunities that digital technology presents and to improve the way services are delivered to our community. This service also plays a vital role in improving and enhancing the way in which the organisation manages, shares and uses data to ensure Council's decisions are evidence-based.	699 (-) <b>699</b>	769 (-) <b>769</b>
<b>High Performing Organisation Total</b>		28,808 (686) <b>28,122</b>	32,315 (936) <b>31,379</b>

### Major Initiatives

- 1 Deliver opportunities for collaborative procurement and shared service arrangements with regional Councils to deliver value for money to ratepayers, with a focus on supporting local businesses effected by COVID-19.
- 2 Improve our customers' experience with Council through the development and implementation of a Customer Experience Strategy, focused on enhancing the customer journey through council services and processes across all channels, including digital.
- 3 Activity Based Working (ABW) Project. Lead the Culture Stream of the project to implement a new way of working within an activity-based environment through our Flexible Future project, to build organisational capability, improve our responsiveness and our adaptability in a changing environment.

### Initiatives (Council Plan – Our Actions for 2020-21)

1. Deliver strategically coordinated, inclusive community engagement to better inform and engage our communities in Council's decision making including COVID-19 recovery plans.
2. Implement the Flexible Future Strategy to transform the way the organisation thinks and works and to improve the way we deliver services to our community.
3. Modernise our service delivery by implementing a new business software solution and Digital Transformation Strategy to provide a better customer experience.
4. Implement the People Strategy to embed a culture of trust, empowerment and innovation within the organisation that keeps the customer as its priority.
5. Implement/promote gender equity, inclusion, positive ageing and cultural safety initiatives to ensure Yarra Ranges Council is a diverse and inclusive workforce.
6. Review and update the Adapting to a Changing Climate and Energy Future Plan to embed climate adaptation and mitigation actions throughout Council's operations, services and asset management.
7. Ensure organisational financial sustainability through pursuing good practice and processes supporting efficient and effective service delivery.

8. Review and respond to relevant changes in legislation to ensure regulatory compliance.  
Develop a consolidated advocacy platform that addresses all the areas Council is advocating for to other levels of Government.

### Key Strategies to Achieve Objectives

**Customer First Strategy** – reviews, improves, and evaluates how we deliver customer service to all of our community through our people, systems, processes and technology.

Measures of success	Target by 2021
Results of the Customer Experience Survey	2% annual increase in all dimensions
Complaints escalated to the Ombudsman	Annual reduction

**People and Culture Strategy** – build organisational and leadership capacity through a leadership framework to ensure the right people are in the right roles at the right time and using modern systems that are integrated, flexible and support business partnering.

Measures of success	Target by 2021
Employee engagement score in the Employee Opinion Survey	Annual increase
Diversity and Inclusion score in the Employee Opinion Survey	Annual increase

**Communication Strategy** – plans and develops proactive and strategic communication activities to build capacity, harness social media platforms and electronic messaging and the promotion of the Yarra Ranges brand.

Measures of success	Target by 2021
Number of social media followers	Annual increase (baseline data 2017 = 7,000)
Number of Yarra Ranges unique website visits	Annual increase
Number of e-Newsletter followers	Annual increase
Number of ways community can interact with Council	Annual increase

**Information and Communication Technology Strategy** – aims in modernising technology to move towards ‘any device, anytime, anywhere’, mobilising users and improving processes.

Measures of success	Target by 2021
Proportion of employees* utilising a new core system that provides an improved single view of customer and incorporates information for any device, anytime, anywhere computing	100%
Proportion of Information Technology software transferred from on premise servers to the Cloud	80% or greater
Reduction in paper usage with the introduction of digitisation across Council offices	2,047 or lower reams per year: 70% reduction from base year (2013-14 = 6,824 reams annually)

*\*employees who utilise technology and associated devices as part of their work*

**Health and Safety Strategy** – supports the strong committed leaders, systems and programs to ensure a safe work environment for staff who are healthy, informed and engaged in safe work practices.

Measures of success	Target by 2021
Number of lost time injuries	11 or lower
Number of non-conformance in an external Health and Safety accreditation assessment to maintained (current Advanced Safety Map Accreditation – less than three non-conformances)	3 or lower
Proportion of safety observations undertaken by leaders (this measure will commence in year 3)	95% or greater

## 2.6 Reconciliation with Budgeted Operating Result

	Net Cost / (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Connected and Healthy Communities	21,495	38,663	(17,168)
Quality Infrastructure and Liveable Places	22,689	49,939	(27,250)
Protected and Enhanced Natural Environment	15,907	35,910	(20,003)
Vibrant Economy, Agriculture and Tourism	1,333	1,433	(100)
High Performing Organisation	31,379	32,315	(936)
<b>Total services and initiatives</b>	<b>92,803</b>	<b>158,260</b>	<b>(65,457)</b>
<b>Expenses added in:</b>			
Depreciation and amortisation	31,707	31,707	-
Finance costs – loans and leases	1,087	1,087	-
Others	1,961	1,961	-
<b>Deficit before funding sources</b>	<b>127,558</b>	<b>193,015</b>	<b>(65,457)</b>
<b>Funding sources added in</b>			
Rates and charges (excluding waste charges)	(126,081)		
Grants Commission funding	(5,153)		
Interest Revenue	(200)		
Other revenue	(5,756)		
<b>Total funding sources</b>	<b>(137,190)</b>		
<b>Operating (surplus) for the year</b>	<b>(9,632)</b>		

## 2.7 Service Performance Outcome Indicators – Statutory (Performance Statement Indicators)

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
CWaste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Maternal and child health	Participation	Participation in MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[The sum of the number of active library borrowers in the last 3 financial years/ The sum of the population in the last 23 financial years] x100
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Animal management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal prosecutions/Total number of animal prosecutions] *100

### 3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2020-21 has been supplemented with projections to 2023-24 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* (the Act) and the *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

#### Pending Accounting Standards

The 2020-21 budget has been prepared based on the accounting standards applicable at the date of preparation. It has been updated to include the impact of *AASB 16 Leases*, *AASB 15 Revenue from Contracts with Customers* and *AASB 1058 Income of Not for Profit Entities*. Pending accounting standards that will be in effect from the 2020-21 financial year have not been considered in the development of the budget.

Council has re-stated its opening balances to reflect income received in advance that was recognised in the last financial year as a result of AASB 15 Revenue from Contracts with Customers coming into effect as of 1 July 2019. Details of the adjustments are contained in section 4.3 statement of changes in equity.

Standards that are likely to impact on the 2020-21 financial statements, not considered in the preparation of the budget include:

- *AASB 1059 Service Concession Arrangements: Grantors*

### 3.1 Comprehensive Income Statement

For the four years ending 30 June 2024

		Forecast		Strategic Resource Plan		
	Notes	Actual	Budget			
		2019-20	2020-21	2021-22	2022-23	2023-24
		\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	145,733	146,053	156,123	168,749	177,876
Statutory fees and fines	4.1.2	2,353	3,051	3,397	3,331	3,364
User fees	4.1.3	6,504	5,874	7,411	7,593	7,744
Grants - Operating	4.1.4	31,586	19,515	27,365	27,782	28,143
Grants - Capital	4.1.5	11,215	21,825	24,788	24,081	27,706
Contributions - monetary	4.1.6	2,708	1,977	1,868	2,274	1,778
Contributions - non-monetary assets		2,206	2,188	2,170	2,150	2,129
Share of net profits/(losses) of associates and joint ventures		294	312	330	350	371
Other income	4.1.7	2,091	1,440	1,847	1,782	1,690
Total income		204,690	202,235	225,299	238,092	250,801
Expenses						
Employee costs	4.1.8	63,999	69,266	70,098	85,247	72,850
Materials and services	4.1.9	82,400	80,208	79,772	81,822	83,977
Bad and doubtful debts		269	312	311	312	314
Depreciation	4.1.10	29,376	29,444	30,033	30,634	31,246
Amortisation - intangible assets	4.1.11	500	525	536	546	557
Amortisation - Right of use assets	4.1.12	1,731	1,738	602	120	113
Net loss on disposal of property, infrastructure, plant and equipment	4.1.13	1,940	2,050	2,090	2,132	2,173
Borrowing costs	4.1.14	780	1,087	1,554	2,238	2,751
Finance Costs - leases	4.1.15	199	116	39	24	16
Other expenses	4.1.16	7,826	7,857	8,191	8,526	8,714
Total expenses		189,020	192,603	193,226	211,601	202,711
Surplus/(deficit) for the year		15,670	9,632	32,073	26,491	48,090
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods:						
Net asset revaluation increment /(decrement)		357	30,013	1,533	28,353	3,431
Total comprehensive result		16,027	39,645	33,606	54,844	51,521

### 3.2 Balance Sheet

For the four years ending 30 June 2024

	Note s	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Strategic Resource Plan		
				2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		27,480	15,710	20,485	22,324	22,764
Trade and other receivables		40,139	34,532	30,768	31,744	33,568
Other assets		2,724	2,787	2,852	2,919	2,984
<b>Total current assets</b>	4.2.1	<b>70,343</b>	<b>53,029</b>	<b>54,105</b>	<b>56,987</b>	<b>59,316</b>
<b>Non-current assets</b>						
Trade and other receivables		1,785	1,711	1,924	6,819	13,593
Investments in associates and joint ventures		5,192	5,503	5,834	6,184	6,555
Property, infrastructure, plant and equipment		1,099,633	1,174,179	1,223,623	1,297,019	1,352,068
Intangible assets		1,416	2,076	1,954	1,605	1,090
Right of use assets		2,642	964	381	267	158
<b>Total non-current assets</b>	4.2.1	<b>1,110,668</b>	<b>1,184,433</b>	<b>1,233,716</b>	<b>1,311,894</b>	<b>1,373,464</b>
<b>Total assets</b>		<b>1,181,011</b>	<b>1,237,462</b>	<b>1,287,821</b>	<b>1,368,881</b>	<b>1,432,780</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		22,126	21,964	20,318	18,572	19,029
Trust funds and deposits		1,886	1,933	1,981	2,031	2,082
Provisions	4.2.3	16,333	17,711	19,258	20,904	22,608
Lease Liabilities	4.2.4	1,693	602	116	120	88
Interest-bearing loans and borrowings	4.2.2	3,653	5,802	7,389	9,988	10,160
<b>Total current liabilities</b>	4.2.2	<b>45,691</b>	<b>48,012</b>	<b>49,062</b>	<b>51,615</b>	<b>53,967</b>
<b>Non-current liabilities</b>						
Provisions	4.2.3	4,086	4,361	4,663	5,011	5,822
Lease Liabilities	4.2.4	1,019	417	301	181	93
Interest-bearing loans and borrowings	4.2.2	10,133	24,945	40,462	63,897	73,200
<b>Total non-current liabilities</b>	4.2.2	<b>15,238</b>	<b>29,723</b>	<b>45,426</b>	<b>69,089</b>	<b>79,115</b>
<b>Total liabilities</b>		<b>60,929</b>	<b>77,735</b>	<b>94,488</b>	<b>120,704</b>	<b>133,082</b>
<b>Net assets</b>		<b>1,120,082</b>	<b>1,159,727</b>	<b>1,193,333</b>	<b>1,248,177</b>	<b>1,299,698</b>
<b>Equity</b>						
Accumulated surplus		556,123	565,783	597,487	622,503	670,167
Reserves		563,959	593,944	595,846	625,674	629,531
<b>Total equity</b>		<b>1,120,082</b>	<b>1,159,727</b>	<b>1,193,333</b>	<b>1,248,177</b>	<b>1,299,698</b>



### 3.3 Statement of Changes in Equity

For the four years ending 30 June 2024

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2020 Forecast Actual</b>					
Balance at beginning of the financial year		1,112,506	546,425	555,111	10,970
Impact of adoption of new accounting standards		(8,451)	(8,451)	-	-
<b>Adjusted Opening Balance</b>		<b>1,104,055</b>	<b>537,974</b>	<b>555,111</b>	<b>10,970</b>
Surplus/(deficit) for the year		15,670	15,670	-	-
Net asset revaluation increment/(decrement)		357	-	357	-
Transfer to other reserves		-	4,039	-	(4,039)
Transfer from other reserves		-	(1,560)	-	1,560
<b>Balance at end of the financial year</b>		<b>1,120,082</b>	<b>556,123</b>	<b>555,468</b>	<b>8,491</b>
<b>2021 Budget</b>					
Balance at beginning of the financial year		1,120,082	556,123	555,468	8,491
Surplus/(deficit) for the year		9,632	9,632	-	-
Net asset revaluation increment/(decrement)		30,013	-	30,013	-
Transfer to other reserves	4.3.1	-	1,528	-	(1,528)
Transfer from other reserves	4.3.1	-	(1,500)	-	1,500
<b>Balance at end of the financial year</b>	4.3.2	<b>1,159,727</b>	<b>565,783</b>	<b>585,481</b>	<b>8,463</b>
<b>2022</b>					
Balance at beginning of the financial year		1,159,727	565,783	585,481	8,463
Surplus/(deficit) for the year		32,073	32,073	-	-
Net asset revaluation increment/(decrement)		1,533	-	1,533	-
Transfer to other reserves		-	1,130	-	(1,130)
Transfer from other reserves		-	(1,499)	-	1,499
<b>Balance at end of the financial year</b>		<b>1,193,333</b>	<b>597,487</b>	<b>587,014</b>	<b>8,832</b>
<b>2023</b>					
Balance at beginning of the financial year		1,193,333	597,487	587,014	8,832
Surplus/(deficit) for the year		26,491	26,491	-	-
Net asset revaluation increment/(decrement)		28,353	-	28,353	-
Transfer to other reserves		-	25	-	(25)
Transfer from other reserves		-	(1,500)	-	1,500
<b>Balance at end of the financial year</b>		<b>1,248,177</b>	<b>622,503</b>	<b>615,367</b>	<b>10,307</b>
<b>2024</b>					
Balance at beginning of the financial year		1,248,177	622,503	615,367	10,307
Surplus/(deficit) for the year		48,090	48,090	-	-
Net asset revaluation increment/(decrement)		3,431	-	3,431	-
Transfer to other reserves		-	1,104	-	(1,104)
Transfer from other reserves		-	(1,530)	-	1,530
<b>Balance at end of the financial year</b>		<b>1,299,698</b>	<b>670,167</b>	<b>618,798</b>	<b>10,733</b>

### 3.4 Statement of Cash Flows

For the four years ending 30 June 2024

		Forecast	Budget	Strategic Resource Plan		
	Note s	Actual 2019-20	2020-21	2021-22	2022-23	2023-24
		\$'000 Inflows (Outflows)	\$'000 Inflows (Outflows)	\$'000 Inflows (Outflows)	\$'000 Inflows (Outflows)	\$'000 Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		135,170	151,919	159,863	163,072	169,475
Statutory fees and fines		2,353	3,051	3,397	3,331	3,364
User fees		5,871	6,064	7,677	7,865	8,021
Grants - operating		31,716	19,595	27,477	27,896	28,258
Grants - capital		11,297	21,984	24,969	24,257	27,706
Contributions - monetary		3,595	1,998	1,888	2,298	1,797
Interest received		646	199	399	299	177
Other receipts		1,537	1,304	1,516	1,552	1,586
Net GST refund / payment		14,403	15,015	15,186	15,172	16,245
Employee costs		(62,412)	(67,623)	(68,315)	(83,385)	(70,969)
Materials and services		(100,451)	(95,428)	(96,767)	(98,860)	(99,724)
Other payments		(10,883)	(8,828)	(9,130)	(9,450)	(9,129)
Net cash provided by/(used in) operating activities	4.4.1	32,842	49,250	68,160	54,047	76,807
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(67,866)	(75,526)	(78,776)	(76,358)	(83,452)
Proceeds from sale of property, infrastructure, plant and equipment		743	500	500	500	500
Net cash provided by/ (used in) investing activities	4.4.2	(67,123)	(75,026)	(78,276)	(75,858)	(82,952)
Cash flows from financing activities						
Finance costs		(780)	(1,086)	(1,553)	(2,238)	(2,750)
Proceeds from borrowings		-	22,050	24,500	35,750	20,750
Repayment of borrowings		(3,475)	(5,089)	(7,396)	(9,716)	(11,275)
Interest Paid – lease liability		(199)	(116)	(39)	(24)	(16)
Repayment of lease liabilities		(1,661)	(1,753)	(621)	(122)	(124)
Net cash provided by/(used in) financing activities	4.4.3	(6,115)	14,006	14,891	23,650	6,585
Net increase/(decrease) in cash & cash equivalents		(40,396)	(11,770)	4,775	1,839	440
Cash and cash equivalents at the beginning of the financial year		67,876	27,480	15,710	20,485	22,324
Cash and cash equivalents at the end of the financial year	4.4.4	27,480	15,710	20,485	22,324	22,764

### 3.5 Statement of Capital Works

For the four years ending 30 June 2024

	Note s	Forecast	Budget	Strategic Resource Plan		
		Actual 2019-20	2020-21	2021-22	2022-23	2023-24
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>						
Buildings Improvements		2,537	3,208	3,483	3,321	2,946
Buildings		18,451	26,033	16,490	3,450	1,836
<b>Total buildings</b>		<b>20,988</b>	<b>29,241</b>	<b>19,973</b>	<b>6,771</b>	<b>4,782</b>
<b>Total property</b>		<b>20,988</b>	<b>29,241</b>	<b>19,973</b>	<b>6,771</b>	<b>4,782</b>
<b>Plant and equipment</b>						
Plant, machinery and equipment		2,831	2,730	3,357	2,899	2,395
Fixtures, fittings and furniture		25	24	18	18	18
Computers and telecommunications		1,632	1,455	617	198	42
<b>Total plant and equipment</b>		<b>4,488</b>	<b>4,209</b>	<b>3,992</b>	<b>3,115</b>	<b>2,455</b>
<b>Infrastructure</b>						
Roads		11,423	13,585	16,016	30,565	47,188
Bridges		367	279	459	467	477
Footpaths and cycleways		3,105	3,379	1,764	1,332	1,358
Drainage		1,739	1,236	1,360	1,816	1,596
Recreational, leisure and community facilities		7,873	3,889	8,807	2,924	2,328
Parks, open space and streetscapes		11,549	10,190	15,896	8,564	1,914
Off street car parks		1,264	647	470	479	488
Other infrastructure		5,070	8,871	10,039	20,325	20,866
<b>Total infrastructure</b>		<b>42,390</b>	<b>42,076</b>	<b>54,811</b>	<b>66,472</b>	<b>76,215</b>
<b>Total capital works expenditure</b>	4.5.1	<b>67,866</b>	<b>75,526</b>	<b>78,776</b>	<b>76,358</b>	<b>83,452</b>
<b>Represented by:</b>						
New asset expenditure	4.5.2	18,153	15,962	17,634	9,986	2,997
Asset renewal expenditure	4.5.2	22,330	29,175	29,260	34,774	34,523
Asset expansion expenditure	4.5.2	7,771	8,210	6,525	2,184	1,777
Asset upgrade expenditure	4.5.2	19,612	22,179	25,357	29,414	44,155
<b>Total capital works expenditure</b>		<b>67,866</b>	<b>75,526</b>	<b>78,776</b>	<b>76,358</b>	<b>83,452</b>
<b>Funding sources represented by:</b>						
Grants		11,215	21,825	24,788	24,081	27,706
Contributions		1,030	734	1,061	9,090	12,680
Council cash		55,620	30,917	28,427	7,437	22,316
Borrowings		-	22,050	24,500	35,750	20,750
<b>Total capital works expenditure</b>		<b>67,866</b>	<b>75,526</b>	<b>78,776</b>	<b>76,358</b>	<b>83,452</b>

### 3.6 Statement of Human Resources

For the four years ending 30 June 2024

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
<b>Staff expenditure</b>					
Employee costs - operating	63,999	69,266	70,098	85,247*	72,850
Employee costs - capital	5,070	6,225	6,350	5,852	5,268
<b>Total staff expenditure</b>	<b>69,069</b>	<b>75,491</b>	<b>76,448</b>	<b>91,099</b>	<b>78,118</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	589	589	557	549	548
<b>Total staff numbers</b>	<b>589</b>	<b>589</b>	557	549	548

\* A \$14 million super defined benefit liability call has been factored into 2022-23 given the economic downturn as a result of COVID-19.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises		Casual
	2020-21 \$'000	Permanent Full Time \$'000	Part time \$'000	
Assets and Capital Programming	1,043	1,005	38	-
CEO	460	460	-	-
Communities Management	307	307	-	-
Community Support	13,189	6,133	5,606	1,450
Community Wellbeing	5,999	4,542	1,413	44
Corporate Services Management	361	361	-	-
Creative Communities	2,877	1,053	1,676	148
Customer and Communications	5,161	3,193	1,590	378
Design and Place	1,029	1,029	-	-
Economic Development and Attractions	606	606	-	-
Environment and Infrastructure Management	366	366	-	-
Financial Services	3,768	3,665	60	43
Information Services	2,312	2312	-	-
Infrastructure Services	4,836	4,793	43	-
People and Culture	2,609	2,312	297	-
Planning and Building	6,415	5,959	454	2
Planning, Design and Development Management	319	319	-	-
Recreation, Projects and Parks	6,490	6,285	205	-
Strategic Projects	319	264	55	-
Strategy and Transformation	2,318	2183	135	-
Sustainable Environment and Facilities	2,293	2,080	213	-

Department	Budget 2020-21	Comprises		Casual
		Permanent	Part time	
	\$'000	\$'000	\$'000	\$'000
<b>Operating staff expenditure</b>	<b>63,077</b>	<b>49,227</b>	<b>11,785</b>	<b>2,065</b>
Other expenditure	6,189			
Capitalised labour costs	6,225			
<b>Total expenditure</b>	<b>75,491</b>			

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2020-21	Comprises	
		Permanent	Part time
Assets and Capital Programming	7.00	7.00	-
CEO	2.00	2.00	-
Communities Management	2.00	2.00	-
Community Support	109.04	55.00	54.04
Community Wellbeing	64.02	42.00	22.02
Corporate Services Management	1.00	1.00	-
Creative Communities	25.72	8.00	17.72
Customer and Communications	36.40	29.00	7.40
Design and Place	6.00	6.00	-
Economic Development and Attractions	4.00	4.00	-
Environment and Infrastructure Management	2.00	2.00	-
Financial Services	32.61	32.00	0.61
Information Services	20.61	20.00	0.61
Infrastructure Services	42.00	42.00	-
People and Culture	19.17	17.00	2.17
Planning and Building	56.93	53.00	3.93
Planning, Design and Development Management	2.00	2.00	-
Recreation, Projects and Parks	62.62	62.00	0.62
Strategic Projects	1.00	1.00	-
Strategy and Transformation	17.40	16.00	1.40
Sustainable Environment and Facilities	18.75	18.00	0.75
<b>Total operating staff FTE</b>	<b>532.27</b>	<b>421.00</b>	<b>111.27</b>
Capital FTE	56.72	52.00	4.72
<b>Total FTE</b>	<b>588.99</b>	<b>473.00</b>	<b>115.99</b>

Council's filled positions are currently 588.99 FTE

Council's established positions (including casual staff) are 694.20

## 4. Notes to the Financial Statements

This section presents analysis on material components of the financial statements.

- 1.1 Comprehensive Income Statement
- 1.2 Balance Sheet
- 1.3 Statement of Changes in Equity
- 1.4 Statement of Cash Flows
- 1.5 Statement of Capital Works

## 4.1 Comprehensive Income Statement

### 4.1.1 Rates and Charges (\$0.32 million increase)

Type of charge	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Change \$	Change %
General rates *	125,350	128,704	3,354	3.05%
Supplementary rates	714	727	13	2.00%
Garbage charges	18,431	19,443	1,012	5.00%
Special rates and charges	403	529	126	31.00%
COVID-19 rates relief assistance waiver	-	(3,350)	(3,350)	(100.00%)
Interest on rates and charges	835	-	(835)	(100.00)%
<b>Rates and charges as per Comprehensive Income Statement</b>	<b>145,733</b>	<b>146,053</b>	<b>320</b>	<b>0.22%</b>

\* This item is subject to the rate cap established under the Fair Go Rates System (FGRS).

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2020-21 the FGRS cap has been set at 2.0%. The cap applies to general rates and is calculated on the basis of council's average rates and charges.

As mentioned in the executive summary, in recognition of the financial hardship faced by the Yarra Ranges Community, Council will provide a credit amounting to \$3.3 million to all rate payers in 2020-21 to hold rates at 2019-20 levels or lower.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

This will raise total rates and charges for 2020-21 to \$146.05 million.

Please refer to Section 6 for a detailed analysis of Rates and Charges.

### 4.1.2 Statutory fees and fines (\$0.70 million increase)

Types	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Change \$'000	Change %
Infringements and costs	742	1,071	329	44.00%
Town planning fees	1,342	1,350	8	1.00%
Court recoveries	269	630	361	134.00%
<b>Total statutory fees and fines</b>	<b>2,353</b>	<b>3,051</b>	<b>698</b>	<b>4.02%</b>

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.



Statutory fees and fines are predicted to increase over 2020-21 by \$0.70 million due to higher than forecast income of \$0.38 million for rates cost recovery (off set by higher debt collection fees) due to new contract on debt management services being awarded and \$0.15 million for pool certifications (this is a new statutory fee introduced by the State Government).

A detailed listing of statutory fees is included in Appendix A.

#### 4.1.3 User fees (\$0.63 million decrease)

Types	Forecast Actual	Budget	Change	Change
	2019-20 \$'000	2020-21 \$'000	\$'000	%
Registration and other permits	1,603	1,317	(286)	(18.00)%
Child care / children's programs	1,106	1,007	(99)	(9.00)%
Animal control	1,125	1,150	25	2.00%
Aged and health services	859	991	132	15.00%
Leisure centre and recreation	489	530	41	8.00%
Other fees and charges	914	469	(445)	(49.00)%
Building services	408	410	2	0.00%
<b>Total user fees</b>	<b>6,504</b>	<b>5,874</b>	<b>(630)</b>	<b>(10.00)%</b>

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as childcare and home care services. In setting the budget, the key principle for determining the level of user fees has been to keep fees at the current level or restrict the increase of fees for most services to 2.0% to reduce the burden of increased fees to the community.

Due to the COVID-19 pandemic, several of Council's leisure centres and recreation facilities have been closed and the budget for 2020-21 has been set based on the assumption that restrictions will continue into the new financial year. The forecast for 2019-20 has also been adjusted accordingly.

User fees are projected to decrease in 2020-21 by \$0.63 million or 10% due mainly to reduction in projected income of food premises surveillance of \$0.20 million as the budget has been set based on the assumption that activity will be reduced due to COVID-19 restrictions and higher than expected receipt of income for Bio Diversity offset program of \$0.4 million in 2019-20, which is not expected to continue in the new financial year.

A detailed listing of fees and charges is included in Appendix A.

#### 4.1.4 Grants – operating (\$12.07 million decrease)

Operating grants include all monies received from State and Commonwealth sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to decrease by 38.22% or \$12.07 million compared to 2019-20.

A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

Operating Grants	Forecast Actual 2019- 20	Budget 2020-21	Change	
	\$'000	\$'000	\$'000	%
<b>Grants budgeted to be received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	6,437	6,509	72	1.12%
State funded grants	25,149	13,006	(12,143)	(48.28%)
<b>Total grants received</b>	<b>31,586</b>	<b>19,515</b>	<b>(12,071)</b>	<b>(38.22%)</b>
<b>Recurrent - Commonwealth Government</b>				
Aged Care	4,397	4,487	90	2.05%
Community health	25	25	-	0%
Community safety	15	15	-	0%
Family and children	1,950	1,964	14	0.72%
<b>Recurrent - State Government</b>				
Aged Care	2,363	1,625	(738)	(31.23%)
Community safety	439	366	(73)	(16.63%)
Environmental planning	130	130	-	-
Family and children	734	702	(32)	(4.36%)
Financial assistance grants	15,404	6,792	(8,612)	(55.91%)
Maternal and child health	1,888	2,066	178	9.43%
Recreation	120	120	-	0%
School crossing supervisors	675	667	(8)	(1.19%)
<b>Total recurrent grants</b>	<b>28,140</b>	<b>18,959</b>	<b>(9,181)</b>	<b>(32.63%)</b>
<b>Non-Recurrent - Commonwealth Government</b>				
Community safety	11	10	(1)	(9.09%)
Environmental planning	30	-	(30)	(100.00%)
Family and children	9	8	(1)	(11.11%)
<b>Non-recurrent - State Government</b>				
Aged Care	25	-	(25)	(100.00%)
Community health	63	-	(63)	(100.00%)
Community safety	49	19	(30)	(61.22%)
Environmental planning	410	353	(57)	(13.90%)
Family and children	343	166	(177)	(51.60%)
Natural Disaster	2,464	-	(2,464)	(100.00%)
Recreation	42	-	(42)	(100.00%)
<b>Total non-recurrent grants</b>	<b>3,446</b>	<b>556</b>	<b>(2,890)</b>	<b>(83.87%)</b>
<b>Total operating grants</b>	<b>31,586</b>	<b>19,515</b>	<b>(12,071)</b>	<b>(38.22%)</b>

The decrease in grant funding relates to:

- The receipt of \$7.97 million which equates to 50% of the 2020-21 Victorian Grants Commission funding allocation in 2019-20;
- The reimbursement of \$2.46 million received from the State Government for costs that were incurred in natural disaster events in previous financial years. The funding for natural disaster is not budgeted in the 2020-21 year as natural disaster events cannot be predicted and receipt of this funding is based on reimbursement of actual expenditure incurred to restore the damage caused by natural disasters, such as storms and floods; and
- Funding from State Government for Aged Care and General Home Care services has decreased by \$0.8 million based on estimated target levels of support to be provided.

Council does not budget for non-recurrent grants until funding is confirmed. Non-recurrent grant funding for projects that have been confirmed for 2020-21 has been budgeted. Confirmed non-recurrent operating grant funding of \$0.7 million has been budgeted for projects including the level crossings removal program and Coldstream pipeline project.

#### 4.1.5 Grants – capital (\$10.61 million increase)

	Forecast Actual	Budget	Change	
	\$'000	\$'000	\$'000	%
<b>Recurrent - Commonwealth Government</b>				
Roads to recovery	2,146	2,146	-	0%
<b>Total recurrent grants</b>	<b>2,146</b>	<b>2,146</b>	<b>-</b>	<b>0%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Buildings	750	1,920	1,170	156.00%
Roads	2,329	4,923	2,594	111.40%
Off street car parks	-	330	330	100.00%
Parks, open space and streetscapes	700	2,730	2,030	290.00%
Recreational, leisure and community facilities	596	400	(196)	(32.89%)
Other Infrastructure	-	2,146	2,146	100.00%
<b>Non-recurrent - State Government</b>				
Buildings	410	3,870	3,460	843.90%
Roads	-	90	90	100.00%
Drainage	4	220	216	5,400.00%
Parks, open space and streetscapes	3,658	2,450	(1,208)	(33.02%)
Recreational, leisure and community facilities	622	600	(22)	(3.54%)
<b>Total non-recurrent grants</b>	<b>9,069</b>	<b>19,679</b>	<b>10,610</b>	<b>116.99%</b>
<b>Total capital grants</b>	<b>11,215</b>	<b>21,825</b>	<b>10,610</b>	<b>94.61%</b>

Capital grants include all monies received from State and Commonwealth for the purposes of funding Council's capital works program. Overall, the level of capital grants has increased by 94.61% or \$10.61 million compared to 2019-20, mainly due to the new Roads for Community Initiative (\$4.92 million); Local Roads and Community Infrastructure Program (\$2.15 million) Warburton Recreation Precinct (\$1.7 million); Yarra Valley Trail (\$1.4 million); Warburton Mountain Bike Destination (\$1 million); and Community Sports Pavilion, Wandin North (\$1 million).

Of this, \$2.2 million worth of funding relates to income received and recognised in 2018-19 and re-stated as a result of AASB 15 Revenue from contracts with customers.

#### 4.1.6 Contributions (\$0.75 million decrease)

Types	Forecast Actual	Budget	Change	Change
	2019-20 \$'000	2020-21 \$'000	\$'000	%
Monetary	2,708	1,977	(731)	(27.00)%
Non-monetary	2,206	2,188	(18)	(1.00)%
<b>Total Contributions</b>	<b>4,914</b>	<b>4,165</b>	<b>(749)</b>	<b>(15.00)%</b>

Monetary contributions relate mainly to monies paid by developers for public recreation, footpaths, drainage and car parking in accordance with planning permits issued for property development, contributions towards capital projects and contributions from the State Revenue Office in relation to the administration of the Fire Services levy. Council does not budget for contributions until the funding is confirmed and the decrease mainly relates to confirmed contributions for capital projects.

Non-monetary asset contributions in the main relate to the construction of infrastructure assets by developers in accordance with planning permits issued for property development.

#### 4.1.7 Other Income (\$0.65 million decrease)

Types	Forecast Actual	Budget	Change	Change
	2019-20 \$'000	2020-21 \$'000	\$'000	%
Interest	651	201	(450)	(69.00)%
Rent	850	784	(66)	(8.00)%
Cost recovery and reimbursements	590	445	(145)	(25.00)%
Other	-	10	10	100.00%
<b>Other income</b>	<b>2,091</b>	<b>1,440</b>	<b>(651)</b>	<b>(31.00)%</b>

Other income is forecast to decrease by 31.00% or \$0.65 million compared to 2019-20, mainly due to:

- Lower interest income from investments as it is anticipated that payment of rates will be delayed due to a higher number of applications being received for rates hardship assistance and the utilisation of Council funds to deliver the capital works program for 2020-21; and
- Lower cost recovery and reimbursements mainly in building compliance and planning scheme amendments.

#### 4.1.8 Employee costs (\$5.27 million increase)

Types	Forecast Actual	Budget	Change	Change
	2019-20 \$'000	2020-21 \$'000	\$'000	%
Wages and salaries	55,561	60,623	(5,062)	(9.00%)
Superannuation	5,670	5,939	(269)	(5.00%)
Other employee costs	1,274	1,322	(48)	(4.00%)
WorkCover	1,105	998	107	10.00%
Fringe benefits tax	389	384	5	1.00%
<b>Employee costs</b>	<b>63,999</b>	<b>69,266</b>	<b>(5,267)</b>	<b>(8.00%)</b>

Employee costs include all labour related expenditure such as wages and salaries, and on-costs such as allowances, leave entitlements and employer superannuation.

Employee costs are budgeted to increase by 8.00% or \$5.27 million in 2020-21 compared to the actual expenditure forecast in 2019-20. The increase is attributed to the following key factors:

- The salaries and wages budget for 2020-21 has been calculated based on Council's establishment register, which includes vacant positions.
- Salaries and wages for employees in 2020-21 are budgeted to increase by 2% in line with Council's negotiated Enterprise Agreement.
- Council's forecast for actual salaries and wages expenditure in 2019-20 has been reduced to exclude vacant positions that have been resourced with contract agency staff to ensure Council delivers continuity of services.
- Due to social distancing measures in place for Covid-19, Council has paused recruitment activities and delayed staff training. The forecast for 2019-20 has been reduced by \$1.9 million for salaries and wages and other labour related costs accordingly
- Capitalisation of salary costs has increased by \$1.02 million in 2020-21 for staff engaged in the delivery of capital works projects.

Compared to the 2019-20 adopted budget of \$67.04 million for employee costs (which was calculated based on the same principles as the 2020-21 budget), the increase in 2020-21 budget represents a 3.3% or \$2.23 million.

Employee costs as a percentage of total spending for 2020-21 is budgeted to be 36% down from 38% in 2019-20. This is well below comparative figures for other Councils where the average spend on employee costs are around 40-45%.

Council is the largest employer in the Yarra Ranges and the majority of its staff live in the local community – we are pleased to be able to continue to support local employment in a significant way.

Section 3.6 includes a detailed breakdown of EFT in the Statement of Human Resources.

#### 4.1.9 Materials and services (\$2.19 million decrease)

Types	Forecast Actual	Budget	Change	Change
	2019-20 \$'000	2020-21 \$'000	\$'000	%
Major maintenance including payments for contracts (see details below for major contract payments)	54,727	50,203	4,524	8.27%
Building maintenance	3,453	3,283	170	4.92%
General Maintenance	1,686	1,698	(12)	(0.71%)

Types	Forecast Actual	Budget	Change	Change
	2019-20 \$'000	2020-21 \$'000	\$'000	%
Utilities	2,689	2,748	(59)	(2.19%)
Office Administration	4,976	4,401	575	11.56%
Information technology	4,301	4,103	198	4.60%
Insurance	1,437	1,510	(73)	(5.08%)
Consultants	4,132	4,805	(673)	(16.29%)
Other Material and Services	575	617	(42)	(7.30%)
Community Seminars and Programs	4,424	2,690	1,734	39.20%
<b>Materials and services sub total</b>	<b>82,400</b>	<b>76,058</b>	<b>6,342</b>	<b>7.70%</b>
COVID-19 Community Recovery fund	-	4,150	(4,150)	(100.00%)
<b>Total materials and services</b>	<b>82,400</b>	<b>80,208</b>	<b>2,192</b>	<b>2.66%</b>

#### List of major contract payments

Types	Forecast Actual	Budget	Change	Change
	2019-20 \$'000	2020-21 \$'000	\$'000	%
Garbage collection/disposal	8,702	9,131	(429)	(4.93%)
Green and hard waste service	2,269	2,450	(181)	(7.98%)
Green waste collection/disposal	2,491	2,622	(131)	(5.26%)
Street Litter Bin Clearance/Disposal	518	529	(11)	(2.12%)
General recycling service	3,077	3,567	(490)	(15.92%)
Aquatic facility management	1,526	1,550	(24)	(1.57%)
Building Maintenance – Minor works	1,714	2,321	(607)	(35.41%)
Trees reactive maintenance	4,506	3,743	763	16.93%
Contracted Services for Programmed Maintenance	7,150	7,225	(75)	(1.05%)
<b>Major contract payments</b>	<b>31,953</b>	<b>33,138</b>	<b>(1,185)</b>	<b>(3.71%)</b>

Materials and services include the purchases of consumables, payments to contractors for the provision of services, and utility costs. Materials and services are forecast to decrease by 2.66% or \$2.19 million compared to 2019-20. The main contributors to this decrease are:

- Payments for contracts and major maintenance are forecast to decrease by 8.27% or \$4.52 million mainly due to higher than anticipated expenditure incurred in several areas in 2019-20. These are mainly in the areas of:
  - Reactive tree maintenance costs of \$1.3 million due to unusually high number of low level storms that are not classified as natural disaster events which are generally reimbursed by the State Government;
  - Higher than anticipated payments for infrastructure maintenance for roads, drainage, footpaths and shire after hours service of \$1.35 million mainly due to low level storm damage that is not claimable.

- Transfer of costs that were classified as capital to operational expenses of \$1.90 million in 2019-20;
- Office administration is forecast to decrease by 11.56% or \$0.58 million mainly due to lower budgeted expenditure in 2020-21 for agency staff of \$0.77 million. Council bases its salaries and wages budget on its establishment register including vacant positions and budgeting to use minimum agency and temporary staff.
- Building maintenance costs are forecast to decrease by 4.92% or \$0.17 million due to decrease in facility maintenance costs of \$0.2 million and security services of \$0.05 million offset by an increase in cleaning services of \$0.05 million.
- Unspent funding received in previous financial years for aged friendly communities to be refunded \$1.37 million.
- Information technology is forecast to decrease by 4.6% or \$0.19 million mainly due lower budgeted expenditure on network software maintenance.

Offset by:

- Establishment of a COVID-19 community recovery fund of \$4.15 million to provide specific assistance to targeted groups, businesses and activities in our community to help rebuild after the pandemic
- Consultants and other professional services are forecast to increase by 16.29% or \$0.67 million mainly due to higher forecast of expenditure for Council elections of \$0.6 million.
- Insurance is forecast to increase by 5.08% or \$0.07 million mainly due to higher premiums for public and professional liability, asset property premiums and other premiums.

#### 4.1.10 Depreciation (\$0.07 million increase)

Types	Forecast Actual	Budget	Change	Change
	2019-20 \$'000	2020-21 \$'000	\$'000	%
Infrastructure	17,995	18,645	(650)	(4.00%)
Property	9,061	8,202	859	9.00%
Plant and equipment	2,320	2,597	(277)	(12.00%)
<b>Total Depreciation</b>	<b>29,376</b>	<b>29,444</b>	<b>(68)</b>	<b>0.00%</b>

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$0.07 million for 2020-21 is mainly due to the completion of the 2019-20 capital works program and the full year effect of depreciation. The depreciation for property is a decrease of \$0.86 million due to accelerated depreciation of Council's Civic Centre building that is ear-marked for disposal.

Refer to Section 4.5. 'Statement of Capital Works' for a more detailed analysis of Council's capital works program for the 2020-21 year.



#### 4.1.11 Amortisation – Intangible assets (\$0.25 million increase)

Types	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Change \$'000	Change %
Intangible assets	500	525	(25)	(5.00%)
<b>Depreciation and amortisation</b>	<b>500</b>	<b>525</b>	<b>(25)</b>	<b>(5.00%)</b>

#### 4.1.12 Amortisation – Right of use assets (\$0.01 million increase)

Types	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Change \$'000	Change %
Buildings	337	310	27	8.00%
Vehicles	73	73	-	0.00%
Waste Vehicles	1,321	1,355	(34)	(3.00%)
<b>Depreciation and amortisation</b>	<b>1,731</b>	<b>1,738</b>	<b>(7)</b>	<b>(0.00%)</b>

#### 4.1.13 Other expenses (\$0.03 million increase)

Types	Forecast Actual 2019-19 \$'000	Budget 2020-21 \$'000	Change \$'000	Change %
Council contributions and grants	6,961	6,991	(30)	(0.00%)
Councillors allowances	382	391	(9)	(2.00%)
Councillors other expenses and reimbursements	123	120	3	2.00%
Auditors remuneration – internal	55	50	5	9.00%
Auditors remuneration – VAGO – audit of the financial statements, performance statement and grant acquittals	57	59	(2)	(4.00%)
Other	248	246	2	1.00%
<b>Other expenses</b>	<b>7,826</b>	<b>7,857</b>	<b>(31)</b>	<b>(0.00%)</b>

## 4.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2019-20 and 2020-21.

### 4.2.1 Current Assets (\$17.31 million decrease) and Non-Current Assets (\$73.76 million increase)

	Notes	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Change \$'000	Change %
<b>Current assets</b>	4.2.1				
Cash and cash equivalents		27,480	15,710	(11,770)	(43.00)%
Trade and other receivables		40,139	34,532	(5,607)	(14.00)%
Other assets		2,724	2,787	63	2.00%
<b>Total current assets</b>		<b>70,343</b>	<b>53,029</b>	<b>(17,314)</b>	<b>(25.00)%</b>
<b>Non-current assets</b>	4.2.1				
Trade and other receivables		1,785	1,711	(74)	(4.00)%
Investments in associates and joint ventures		5,192	5,503	311	6.00%
Property, infrastructure, plant and equipment		1,099,633	1,174,179	74,546	7.00%
Intangible assets		1,416	2,076	660	46.61%
Right of use assets		2,642	964	(1,678)	(63.51)%
<b>Total non-current assets</b>		<b>1,110,668</b>	<b>1,184,433</b>	<b>73,765</b>	<b>7.00%</b>
<b>Total assets</b>		<b>1,181,011</b>	<b>1,237,462</b>	<b>56,451</b>	<b>5.00%</b>

Cash and cash equivalents include cash and investments, such as cash held in the bank and in petty cash, and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$11.77 million during the year. The main reason for the decrease in cash is due to the delivery of the capital works program, utilising Council's cash reserves and the rates waiver of \$3.3 million. For a detailed analysis of cash flows, please see Section 4.4.

Trade and other receivables are monies owed to Council by ratepayers and others and amount to a decrease of \$5.68 million (Current \$5.61 million increase offset by non-current \$0.07 million decrease) due to the expectation that a higher number of rates and charges will be outstanding in 2019-20 due to the hardship faced by many rate payers due to COVID-19.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all land, buildings, plant and equipment, and infrastructure assets such as roads, footpath, drainage and open space assets etc. which have been built up by Council over many years.

Intangible assets represent Council's software assets. The increase in these two categories is mainly attributable to capital works of \$75.53 million in 2020-21.

Right of use assets have been recognised for the first time in 2019-20 as a result of the change in AASB 16 Leases – which introduces a single lessee accounting model whereby Council is required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.

#### 4.2.2 Current Liabilities (\$2.32 million increase) and Non-Current Liabilities (\$14.48 million increase)

	Notes	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Change \$'000	Change %
<b>Current liabilities</b>	4.2.2				
Trade and other payables		24,012	23,897	115	0.00%
Provisions		16,333	17,711	(1,378)	(8.00)%
Lease Liabilities	4.2.3	1,693	602	1,091	64.00%
Interest-bearing loans and borrowings	4.2.4	3,653	5,802	(2,149)	(59.00)%
<b>Total current liabilities</b>		<b>45,691</b>	<b>48,012</b>	<b>(2,321)</b>	<b>(5.00)%</b>
<b>Non-current liabilities</b>	4.2.2				
Provisions		4,086	4,361	(275)	(7.00)%
Lease Liabilities	4.2.3	1,019	417	602	59.00%
Interest-bearing loans and borrowings	4.2.4	10,133	24,945	(14,812)	(146.00)%
<b>Total non-current liabilities</b>		<b>15,238</b>	<b>29,723</b>	<b>(14,485)</b>	<b>(95.00)%</b>
<b>Total Liabilities</b>		<b>60,929</b>	<b>77,735</b>	<b>(16,806)</b>	<b>(28.00)%</b>

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to decrease slightly by \$0.12 million in 2020-21.

Provisions include accrued long service leave and annual leave owing to employees and provision for landfill remediation. These are expected to increase by \$1.66 million (Current \$1.39 million and non-current \$0.28 million) in 2020-21 mainly due to increase in staff salaries and wages.

Interest-bearing loans and borrowings represent funds borrowed by Council. Council is budgeting to borrow an additional \$22 million in 2020-21 with principal repayments amounting to \$5.09 million.

Lease Liabilities have been recognised for the first time in 2019-20 as a result of the change in AASB 16 – leasing standard, whereby Council is required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.

#### 4.2.3 Leases by category

As a result of the introduction of AASB 16 Leases, right of use assets and lease liabilities have been recognised as outlined in the table below:

	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000
<b>Right-of-use assets</b>		
Property	675	382
Vehicles	316	243
Waste Management	1,651	339
<b>Total right-of-use assets</b>	<b>2,642</b>	<b>964</b>
<b>Lease Liabilities</b>		
<b>Current Lease Liabilities</b>		
Property	290	175
Plant and equipment	66	71

	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000
Waste Management	1,337	356
<b>Total current lease liabilities</b>	<b>1,693</b>	<b>602</b>
<b>Non-current lease liabilities</b>		
Property	401	226
Plant and equipment	262	191
Waste Management	356	-
<b>Total non-current lease liabilities</b>	<b>1,019</b>	<b>417</b>
<b>Total lease liabilities</b>	<b>2,712</b>	<b>1,019</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 5%

#### 4.2.4 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2019-20	Budget 2020-21
Total amount borrowed as at 30 June of the prior year	17,261,000	<b>13,786,000</b>
Total amount proposed to be borrowed	-	22,050,000
Total amount projected to be redeemed	(3,475,000)	(5,089,000)
<b>Total amount of borrowings as at 30 June</b>	<b>13,786,000</b>	<b>30,747,000</b>

#### Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2021 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 88% of total rates and charges raised will be collected in the 2020-21 year (2019-20: 80% forecast actual). It has been assumed that a higher amount of rates will be outstanding due to financial hardship due to COVID-19.
- Trade creditors to be based on total capital and operating expenditure. Payment cycle is 30 days from date of invoice.
- Other debtors and creditors to remain consistent with 2019-20 levels.
- Repayment of loan principal is to be \$5.09 million.
- Total capital expenditure to be \$75.53 million.

### 4.3 Statement of Changes in Equity

Notes	Total \$'000	Accumulate d Surplus \$'000	Revaluatio n Reserve \$'000	Other Reserves \$'000
<b>Balance at beginning of 2019-20</b>	<b>1,112,506</b>	<b>546,425</b>	<b>555,111</b>	<b>10,970</b>
Impact of adoption of new accounting standards	(8,451)	(8,451)	-	-
<b>Adjusted Opening Balance at 1 July 2019</b>	<b>1,104,055</b>	<b>537,974</b>	<b>555,111</b>	<b>10,970</b>
Forecast Surplus/(deficit) for 2019-20	15,670	15,670	-	-
Net asset revaluation increment/(decrement)	357	-	357	-
Transfer to other reserves	-	4,039	-	(4,039)
Transfer from other reserves	-	(1,560)	-	1,560
<b>Forecasted balance at end of 2019-20</b>	<b>1,120,082</b>	<b>556,123</b>	<b>555,468</b>	<b>8,491</b>
Budget Surplus/(deficit) for 2020-21	9,632	9,632	-	-
Net asset revaluation increment/(decrement)	4.3.1 30,013	-	30,013	-
Transfer to other reserves	4.3.1 -	1,528	-	(1,528)
Transfer from other reserves	4.3.2 -	(1,500)	-	1,500
<b>Budgeted balance at end of 2020-21</b>	<b>1,159,727</b>	<b>565,783</b>	<b>585,481</b>	<b>8,463</b>

Council has re-stated its opening balance due to revision of AASB 15 – Revenue from contracts with customers, where income recognised in the previous financial year, received for work that was not completed by the end of the year, had to be transferred to the balance sheet and recognised as income in the year that work is scheduled to be completed. \$8.5 million worth of revenue that was recognised in 2018-19 was adjusted through the surplus and re-distributed based on estimated completion of the projects as follows:

Capital project	Estimated year of construction				
	Income recognised in 2018-19	Forecast 2019-20	Budget 2020-21	Budget 2021-22	Budget 2022-23
Ridgewalk	2,032	(640)	( 800)	(592)	-
Warburton Mountain Bike	2,920	(832)	-	-	(2,088)
Yarra Valley Trail	3,499	(2,099)	(1,400)	-	-
Total income re-stated	<b>8,451</b>	<b>(3,571)</b>	<b>(2,200)</b>	<b>(592)</b>	<b>(2,088)</b>

Income has been re-stated in the statement of capital works in sections 3.5 and 4.5

#### 4.3.1 Reserves

Total reserves are made up of the asset revaluation reserve and other reserves. Asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations. The asset revaluation reserve is budgeted to increase by \$30.01 million in 2020-21.

Other reserves are the Public Open Reserve that Council has set aside to meet a specific purpose in the future and for which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed. These reserves have decreased by \$0.03 million (net).

### 4.3.2 Equity

Equity is accumulated surplus which is the value of all net assets less reserves that have accumulated over time. Increase in accumulated surplus results directly from the surplus for the year (\$9.63 million). An amount of \$.02 million (net) is budgeted to be transferred from Public Open Space reserve to accumulated surplus.

## 4.4 Statement of Cash Flows

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2020-21 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions. These activities also include repayment of the principal component of loan repayments for the year.

### 4.4.1 Net cash flows provided by/used in operating activities (\$16.41 million increase)

	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Variance \$'000
Notes			
<b>Cash flows from operating activities</b>			
<i>Receipts</i>			
Rates and charges	135,170	151,919	16,749
User fees and fines	8,224	9,115	891
Grants - operating	31,716	19,595	(12,121)
Grants - capital	11,297	21,984	10,687
Interest	646	199	(447)
Other receipts	19,535	18,317	(1,218)
	<b>206,588</b>	<b>221,129</b>	<b>14,541</b>
<i>Payments</i>			
Employee costs	(62,412)	(67,623)	(5,211)
Other payments	(111,334)	(104,256)	7,078
	<b>(173,746)</b>	<b>(171,879)</b>	<b>1,867</b>
<b>Net cash provided by operating activities</b>	<b>32,842</b>	<b>49,250</b>	<b>16,408</b>
4.4.1			

The increase in cash inflows from operating activities is mainly due to the following items:

- Increase in rates and charges of \$16.75 million mainly due to:
  - Increase of rate increase of 2% which equates to \$2.5 million income offset by the rate waiver of \$3.3 million in 2020-21;
  - Full year effect of the supplementary rates processed in 2019-20 of \$1.03 million;
  - Increase of waste management charge of \$1.01 million;

- Higher estimation of outstanding rates and charges for 2019-20 which are anticipated to be paid in 2020-21 due higher hardship applications \$12 million; and
- Reduction in penalty interest income of \$0.85 million due to the extension of rates due dates to June 2021 for those facing financial hardships due to COVID-19.
- Increase of capital grants of \$10.61 million due to the new Roads for Community Initiative (\$4.92 million); Local Roads and Community Infrastructure Program (\$2.15 million) Warburton Recreation Precinct (\$1.7 million); Yarra Valley Trail (\$1.4 million); Warburton Mountain Bike Destination (\$1 million); and Community Sports Pavilion, Wandin North (\$1 million). Of this, \$2.2 million worth of funding relates to income received and recognised in 2018-19 and re-stated as a result of AASB 15 Revenue from contracts with customers.
- Decrease in other payments of \$7.08 million mainly due to:
  - Higher expenditure incurred for major maintenance in materials and services of \$2.6 million in 2019-20 due to low level storms
  - \$2.3 million movement in provision for landfill remediation in the balance sheet as a result of expenditure being incurred in 2019-20 and \$3.5 million in pre-paid income for income recognised in prior years.
  - Anticipated payment of \$1.37 million for unspent funding received in previous financial years for aged friendly communities to be refunded in 2019-20. This has been offset by
  - Establishment of a COVID-19 community recovery fund of \$4.1 million to provide specific assistance to targeted groups, businesses and activities in our community to help rebuild after the pandemic.

Offset by:

- Employee costs are forecast to increase by \$5.2 million, mainly due to:
  - Increment of salaries and wages in 2020-21 by 2% in line with the negotiated enterprise agreement, and
  - Assumption that all vacant positions will be filled in 2020-21.
  - This has been offset by an increase in employee costs to be capitalised in 2019-20 of \$1.16 million.

In addition, due to social distancing measures in place for COVID-19, Council has paused on recruitment to fill any vacant positions and the forecast for 2019-20 has been adjusted accordingly.

- Decrease of \$12.12 million in operating grants mainly due to the early receipt of 2020-21 Victorian Grant Commission funding of \$7.97 million in 2019-20 and natural disaster assistance funding of \$2.46 million received in 2019-20.
- Reduction in interest income of \$0.44 million due to anticipation of less cash reserves to invest as a result of extension of rates due dates to June 2021 for those facing financial hardship and utilisation of Council cash reserves to deliver on capital works.
- Decrease of other receipts of \$1.02 million mainly due to higher monetary contributions received from developers for public recreation, footpaths, drainage and car parking in accordance with planning permits issued for property development, contributions towards capital projects in 2019-20. Council does not budget for contributions until the funding is confirmed and the decrease mainly relates to confirmed contributions for capital projects.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded



from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table:

	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Variance \$'000
<b>Surplus (deficit) for the year</b>	<b>15,670</b>	<b>9,632</b>	<b>(6,038)</b>
Depreciation and amortisation	31,607	31,707	100
Loss (gain) on disposal of property, infrastructure, plant and equipment	1,940	2,050	110
Borrowing costs	780	1,087	307
Interest paid - lease liability	199	116	(83)
Other Non Monetary Contributions	(2,500)	(2,500)	-
Net movement in current assets and liabilities	(14,854)	7,158	22,012
<b>Cash flows available from operating activities</b>	<b>32,842</b>	<b>49,250</b>	<b>16,408</b>

#### 4.4.2 Net cash flows provided by/used in investing activities (\$7.90 million increase)

	Notes	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Variance \$'000
<b>Cash flows from investing activities</b>				
Payments for property, infrastructure, plant and equipment		(67,866)	(75,526)	(7,660)
Proceeds from sale of property, infrastructure, plant and equipment		743	500	(243)
<b>Net cash used in investing activities</b>	<b>4.4.2</b>	<b>(67,123)</b>	<b>(75,026)</b>	<b>(7,903)</b>

The increase in payments for investing activities represents the planned increase in capital works expenditure as disclosed in Section 4.5 of this budget report.

#### 4.4.3 Net cash flows provided by/used in financing activities (\$20.12 million increase)

	Notes	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Variance \$'000
<b>Cash flows from financing activities</b>				
Borrowing costs		(780)	(1,086)	(306)
Proceeds from borrowings		-	22,050	22,050
Repayment of borrowings		(3,475)	(5,089)	(1,614)
Interest Paid – lease liability		(199)	(116)	83
Repayment of lease liabilities		(1,661)	(1,753)	(92)
<b>Net cash used in financing activities</b>		<b>(6,115)</b>	<b>14,006</b>	<b>20,121</b>

For 2020-21, borrowings have increased by \$22.05 million, with the total of principal repayments projected to be \$5.09 million and finance charges projected to be \$1.09 million. The budgeted borrowing is to fund the capital works program.

## 4.5 Statement of Capital Works

This section presents a listing of the capital works projects that will be undertaken for the 2020-21 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

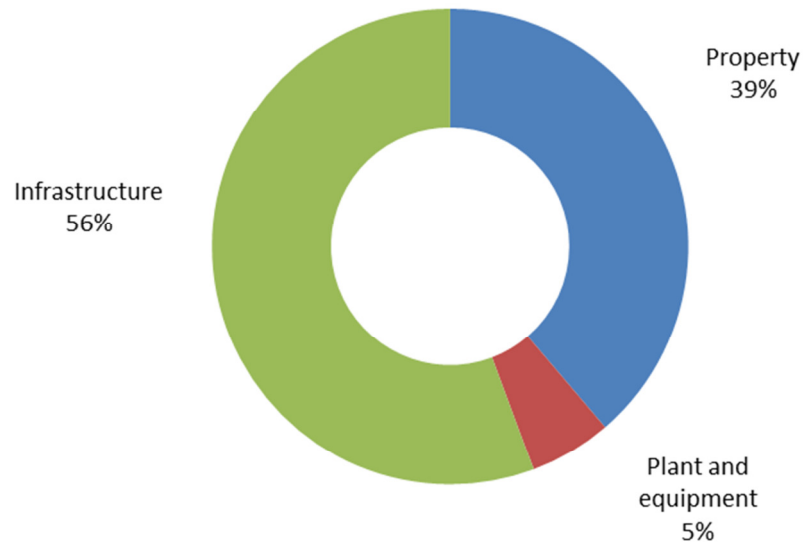
The capital works projects are grouped by class and include the following:

- Budget for 2020-21
- Estimated works to be carried forward from the 2019-20 year.

<b>4.5.1 Summary</b>				
	<b>Forecast Actual</b>	<b>Budget</b>	<b>Change</b>	<b>Change</b>
	<b>2019-20</b>	<b>2020-21</b>	<b>\$'000</b>	<b>%</b>
Property	20,988	29,241	8,253	39.32%
Plant and equipment	4,488	4,209	(279)	(6.22%)
Infrastructure	42,390	42,076	(314)	(0.74%)
<b>Total capital works</b>	<b>67,866</b>	<b>75,526</b>	<b>7,660</b>	<b>11.29%</b>

		<b>Asset expenditure type</b>				<b>Summary of funding sources</b>			
	<b>Project cost</b>	<b>New</b>	<b>Renewal</b>	<b>Upgrade</b>	<b>Expansion</b>	<b>Grants</b>	<b>Contributions</b>	<b>Council cash</b>	<b>Borrowings</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Property	29,241	3,075	11,069	8,381	6,717	5,790	200	15,304	7,947
Plant and equipment	4,209	7	3,017	1,185	-	-	-	3,024	1,185
Infrastructure	42,076	12,881	15,089	12,614	1,494	16,035	534	12,590	12,918
<b>Total capital works</b>	<b>75,526</b>	<b>15,962</b>	<b>29,174</b>	<b>22,180</b>	<b>8,210</b>	<b>21,825</b>	<b>734</b>	<b>30,918</b>	<b>22,050</b>

### Budgeted capital expenses 2020-21



#### a) Property (\$29.24 million)

The property class comprises land, buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

In the 2020-21 year, \$21.87 million will be expended on building and building improvement projects. The more significant projects include the Civic Centre redevelopment, Lilydale (\$8.06 million), Community Sports Pavilion, Wandin North (\$3.02 million); Pinks Reserve Netball Court Covers (\$2.42 million); and Community Sports Pavilion, Esther Park (\$1.92 million).

In addition to the above, \$7.38 million of projects will be carried forward from 2019-20, to be completed in 2020-21. The carry forward is primarily associated with the Civic Centre Redevelopment.

#### b) Plant and equipment (\$4.21 million)

Plant and equipment includes plant, machinery and equipment, fixtures, fittings and furniture, and computers and telecommunications.

In the 2020-21 current budget allocation, \$4.21 million will be expended on new plant, equipment and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$2.73 million), upgrade and replacement of information technology (\$1.46 million) and fixtures, furniture and fittings to Council facilities (\$0.02 million).

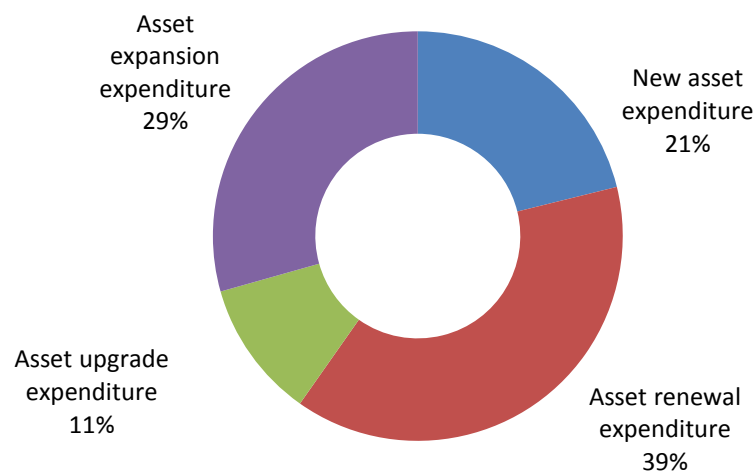
**c) Infrastructure (\$42.08 million)**

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other infrastructure.

In the 2020-21 current budget allocation, \$13.59 million will be expended on road projects. The more significant projects include local road reseals and resurfacing (\$3.60 million); Smith Street, Healesville Road improvements (\$1.00 million); and Forest Street, Yarra Glen road sealing (\$0.79 million). \$1.09 million will be expended on drainage projects, of which \$0.54 million will go towards drainage rehabilitation projects. The footpath and cycleways program expenditure will be \$3.12 million, of which \$0.74 million will go towards footpath rehabilitation works and \$2.38 million will go towards footpath new and improvement works. \$9.86 million will be expended on parks, open space and streetscapes, including \$3.80 million for open space projects, \$5.79 million for trail rehabilitation and improvements and \$0.38 million for various township improvements. Other infrastructure expenditure includes \$5.68 million on recreational, leisure and community facilities, \$0.79 million on off street car parks, \$0.45 million on bridges and \$6.23 million on other infrastructure projects. In addition to the above, \$0.79 million of infrastructure projects will be carried forward from 2019-20, to be completed in 2020-21.

**d) Asset renewal (\$29.16 million), new assets (\$15.96 million), upgrade (\$22.18 million) and expansion (\$8.21 million)**

**Budgeted capital expenses 2020-21**



A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in a new asset with an additional burden for future operation, maintenance and capital renewal.

Many projects comprise of a blend of new, renewal, upgrade and expansion elements. Many projects comprise of a blend of new, renewal, upgrade and expansion elements. For 2020-21, expenditure on new assets will include the Yarra Valley Trail (\$3.5 million); Pinks Reserve Netball Court Covers (\$2.4 million); Warburton Community Recreation Precinct (\$1.53 million); Green Spine Shared Path, Chirnside Park (\$1.23 million); and the Warburton Mountain Bike Destination (\$1.0 million).

**e) Current budget for 2020-21**

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b>									
<b>Building</b>									
Belgrave Community Library Redevelopment	350	-	-	350	-	350	-	-	-
Burrinja Cultural Centre Redevelopment, Upwey	210	-	210	-	-	-	-	210	-
Civic Centre Redevelopment, Lilydale	8,060	-	4,476	1,792	1,792	-	-	4,476	3,584
Community Sports Pavilion Feasibility	51	-	25	26	-	-	-	51	-
Community Sports Pavilion Detailed Design	179	-	89	90	-	-	-	179	-
Community Sports Pavilion, Esther Park	1,917	425	1,492	-	-	800	50	-	1,067

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Community Sports Pavilion, Millgrove	1,040	-	441	299	300	-	-	1,040	-
Community Sports Pavilion, Mount Evelyn	200	-	200	-	-	-	-	200	-
Community Sports Pavilion, Pinks Reserve, Kilsyth	230	-	230	-	-	-	-	230	-
Community Sports Pavilion, Wandin North	3,022	-	672	1,175	1,175	1,350	150	-	1,522
Council Facilities Disability Access Improvements	88	-	4	84	-	-	-	88	-
Monbulk Living and Learning Centre Modifications	20	-	-	10	10	-	-	20	-
Pinks Reserve Netball Court Covers	2,415	2,415	-	-	-	2,415	-	-	-
Pinks Reserve Stadium Improvements	705	-	-	705	-	705	-	-	-
Resilient Community Facilities	170	-	-	85	85	170	-	-	-
<b>Building Improvements</b>									
Aquatic Facilities Minor Works	114	-	57	57	-	-	-	114	-
Aquatic Facilities Renewal	755	-	755	-	-	-	-	755	-
Council Building Minor Works	1,774	-	1,774	-	-	-	-	-	1,774

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Council Buildings Statutory Compliance	87	-	44	43	-	-	-	87	-
Lilydale Operations Centre Amenities Renewal	443	-	393	50	-	-	-	443	-
Public Toilet Upgrades	35	-	35	-	-	-	-	35	-
<b>TOTAL PROPERTY</b>	<b>21,865</b>	<b>2,840</b>	<b>10,897</b>	<b>4,766</b>	<b>3,362</b>	<b>5,790</b>	<b>200</b>	<b>7,928</b>	<b>7,947</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Plant Replacement	2,730	-	2,730	-	-	-	-	2,730	-
<b>Fixtures, Fittings and Furniture</b>									
Kitchen Equipment	7	7	-	-	-	-	-	7	-
Hall Furniture and Equipment	17	-	17	-	-	-	-	17	-
<b>Computers and Telecommunications</b>									
Information technology upgrade - hardware	270	-	270	-	-	-	-	270	-
Information technology upgrade - software	1,185	-	-	1,185	-	-	-	-	1,185
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>4,209</b>	<b>7</b>	<b>3,017</b>	<b>1,185</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,024</b>	<b>1,185</b>

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Birmingham Road, Mount Evelyn Turn Lane	346	-	70	138	138	346	-	-	-
Local Roads Design Costs	67	-	-	34	33	-	-	67	-
Local Roads Upgrades	100	-	-	100	-	-	-	100	-
Sheffield Road, Montrose Road Improvements	500	-	-	500	-	500	-	-	-
Smith Street, Healesville Road Improvements	1,000	-	-	1,000	-	1,000	-	-	-
Allenby and William Roads, Lilydale	750	-	-	750	-	750	-	-	-
Anderson Road, Tecoma	650	-	-	650	-	481	169	-	-
Cavanagh Road, Millgrove	200	80	-	120	-	200	-	-	-
Chalet Road, Olinda	350	-	-	350	-	350	-	-	-
Forest Street, Yarra Glen	790	-	-	790	-	472	318	-	-
Grey Gum Court, Tecoma	150	60	-	90	-	108	42	-	-
Lyons Drive, Selby	400	40	-	360	-	400	-	-	-



		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
McGregor Avenue, Healesville	350	35	-	315	-	350	-	-	-
Moore Crescent, Millgrove	200	20	-	180	-	200	-	-	-
Prices Road, Monbuk	30	-	-	30	-	30	-	-	-
Greenwell Road, Selby	10	-	-	10	-	10	-	-	-
Heath Road Group, Belgrave Heights	25	-	-	25	-	25	-	-	-
Heathermont Avenue, Belgrave	10	-	-	10	-	10	-	-	-
Hyne Street, Lilydale	15	-	-	15	-	15	-	-	-
Mason Grove, Sassafras	15	-	-	15	-	15	-	-	-
Mt Morton Road and Hood Street, Belgrave Heights	200	-	-	200	-	200	-	-	-
Riley Road, Upwey	20	-	-	20	-	20	-	-	-
Victoria Street, Yarra Junction	20	-	-	20	-	20	-	-	-
Waimea Grove, Selby	10	-	-	10	-	10	-	-	-
Walker Road, Seville	13	-	-	13	-	13	-	-	-
Witnish Street, Yarra Junction	20	-	-	20	-	20	-	-	-

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Adrienne Court Group, Millgrove	34	-	-	34	-	34	-	-	-
Alpine Street Group, Warburton	48	-	-	48	-	48	-	-	-
Anne Crescent Group, Warburton	49	-	-	49	-	49	-	-	-
Bell Street Group, Seville	62	-	-	62	-	62	-	-	-
Benton Road Group, Healesville	49	-	-	49	-	49	-	-	-
Black Street Group, Lilydale	22	-	-	22	-	22	-	-	-
Bona Avenue and Marna Street, Healesville	26	-	-	26	-	26	-	-	-
Bonza View, Kalorama	14	-	-	14	-	14	-	-	-
Bretby Way, Montrose	19	-	-	19	-	19	-	-	-
Campbell Road Group, Healesville	24	-	-	24	-	24	-	-	-
Cavanagh Road and Moore Crescent, Millgrove	43	-	-	43	-	43	-	-	-
Edward Street Group, Healesville	17	-	-	17	-	17	-	-	-
Emery Lane, Montrose	9	-	-	9	-	9	-	-	-
Fantail Rise Group, Warburton	40	-	-	40	-	40	-	-	-

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Gleghorn Road, Kallista	82	-	-	82	-	82	-	-	-
Grandview Crescent Group, Healesville	13	-	-	13	-	13	-	-	-
Haag Road Group, Seville	78	-	-	78	-	78	-	-	-
Hearse Road, Millgrove	20	-	-	20	-	20	-	-	-
Menzies Road, Menzies Creek	59	-	-	59	-	59	-	-	-
Mont Vue, Lilydale	20	-	-	20	-	20	-	-	-
Morna Street and Oak Street, Lilydale	20	-	-	20	-	20	-	-	-
Nation Road, Selby	57	-	-	57	-	57	-	-	-
Old Gippsland Road, Lilydale	7	-	-	7	-	7	-	-	-
Olive Grove, Lilydale	15	-	-	15	-	15	-	-	-
River Road and Wonga Road, Millgrove	110	-	-	110	-	110	-	-	-
Roma Avenue Group, Badger Creek	75	-	-	75	-	75	-	-	-
School Road and Valley Road, Seville	41	-	-	41	-	41	-	-	-
Station Road Group, Seville	68	-	-	68	-	68	-	-	-
Victoria Road Group, Seville	96	-	-	96	-	96	-	-	-

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Welham Road, Mooroolbark	7	-	-	7	-	7	-	-	-
Gruyere Road, Gruyere	428	-	428	-	-	-	-	428	-
Settlement Road, Yarra Junction	816	-	816	-	-	300	-	516	-
Reseal & Resurfacing Local Roads	3,595	-	3,595	-	-	-	-	-	3,595
Road Drainage Improvements	276	-	276	-	-	-	-	276	-
Road Pavement Rehabilitation	594	-	594	-	-	-	-	594	-
Bus Shelter Relocation / Improvements	11	5	-	6	-	-	-	11	-
Edward Road, Chirnside Park Widening	100	-	-	100	-	-	-	-	100
Guard Fences, New or Upgraded	25	20	5	-	-	-	-	25	-
Lilydale to Warburton Trail - Safer Road Crossings	190	-	-	190	-	90	-	-	100
Liverpool Road, Kilsyth Pedestrian Refuge Island	20	-	-	20	-	-	-	20	-
Traffic Management Design Costs	17	-	-	3	14	-	-	17	-
Traffic Works & Improvements	48	-	-	24	24	-	-	48	-

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Bridges</b>									
Bridge Improvement Works	162	-	97	32	33	-	-	162	-
Bridge Rehabilitation Works	117	17	59	29	12	-	-	117	-
<b>Footpaths and Cycleways</b>									
Bus Stop Access Improvements	15	-	-	15	-	-	-	15	-
Cardigan Road, Mooroolbark	30	30	-	-	-	-	-	30	-
Carole Avenue, Chirnside Park	75	75	-	-	-	-	-	75	-
Footpath Minor Improvements	9	-	-	2	7	-	-	9	-
Green Spine Shared Path, Chirnside Park	1,230	1,230	-	-	-	-	-	-	1,230
Joanne Avenue, Chirnside Park	75	75	-	-	-	-	-	75	-
La La Avenue and Horners Road, Warburton	131	131	-	-	-	-	-	131	-
Maroondah Highway, Healesville	90	90	-	-	-	-	-	90	-
McNicol Road, Tecoma	92	92	-	-	-	-	-	92	-
Sheffield Road, South Montrose	367	367	-	-	-	-	-	367	-

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Woods Point Road, Warburton Footpath and Apron	105	105	-	-	-	-	-	105	-
Yarra Street, Yarra Junction New Footpath	75	75	-	-	-	-	-	75	-
York Road, Mount Evelyn	89	89	-	-	-	-	-	89	-
Burwood Highway, Belgrave	198	-	198	-	-	-	-	198	-
Dargie Place, Mooroolbark	34	-	34	-	-	-	-	34	-
Footpath and Kerb & Channel Rehabilitation	94	-	94	-	-	-	-	94	-
Francis Street, Tecoma	33	-	33	-	-	-	-	33	-
Manchester Road, Mooroolbark	300	-	300	-	-	-	-	300	-
Park Road, Warburton	24	-	24	-	-	-	-	24	-
Sandells Road, Tecoma	55	-	55	-	-	-	-	55	-
<b>Drainage</b>									
Bellbird Street Reserve, Belgrave Water Sensitive Urban Design	390	390	-	-	-	220	-	170	-
Drainage Improvement Designs	100	100	-	-	-	-	-	100	-
Olinda-Monbulk Road, Olinda Stormwater Works	60	60	-	-	-	-	-	60	-

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Drainage Rehabilitation	311	-	311	-	-	-	-	311	-
Kaola Street, Belgrave Outfall Rock Chute	176	-	176	-	-	-	-	176	-
Water Sensitive Urban Design Assets Minor Retrofits	49	-	49	-	-	-	-	49	-
<b>Recreational, Leisure and Community Facilities</b>									
Belgrave Lake Park	202	-	110	92	-	-	-	202	-
Indigenous themes and story telling for playspaces	60	60	-	-	-	-	-	60	-
Monbulk District Playspace	14	-	3	11	-	-	-	14	-
Castle Hill Reserve, Mooroolbark	50	-	50	-	-	-	-	50	-
East Warburton Public Hall	240	-	240	-	-	-	-	240	-
Gateway Reserve, Lilydale	239	-	239	-	-	-	-	239	-
Summerhill Reserve, Mooroolbark	10	-	10	-	-	-	-	10	-
Wandana Reserve, Mooroolbark	233	-	233	-	-	-	-	233	-
Capital Development Grants Program	165	-	-	165	-	-	-	-	165

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Elizabeth Bridge Reserve Ground Upgrade	475	-	-	475	-	400	-	75	-
Esther Park Synthetic Soccer Pitches	289	-	289	-	-	-	-	289	-
Kimberley Reserve Upgrade	400	-	-	400	-	400	-	-	-
Monbulk Recreation Reserve Skate and Scooter Park Upgrade	80	-	80	-	-	-	-	80	-
Pinks Reserve Softball Facility Improvements	200	-	-	200	-	200	-	-	-
Seville Recreation Reserve Oval One Ground Reconstruction	130	-	-	130	-	-	-	-	130
Sports Reserves Fence Replacement	49	-	49	-	-	-	-	49	-
Sports Courts Rehabilitation Program	80	-	64	16	-	-	-	80	-
Sports Reserve Minor Drainage Works	55	55	-	-	-	-	-	55	-
Sports Reserves Design Costs	12	-	9	3	-	-	-	12	-
Sportsfield Oval Fence Renewal	53	-	53	-	-	-	-	53	-
Sportsfield Rehabilitation Program	249	-	50	199	-	-	-	50	199
Tennis Strategy Implementation	82	-	-	41	41	-	-	82	-
Yarra Junction Sports Field Lighting Renewal	220	-	220	-	-	-	-	220	-



		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Yarra Junction Tennis Court Renewal	250	-	215	35	-	-	-	250	-
<b>Parks, Open Space and Streetscapes</b>									
Warburton Community Recreation Precinct	1,700	1,530	170	-	-	1,700	-	-	-
Barriers/Fencing/Gate Renewal	135	-	135	-	-	-	-	135	-
Council Properties Fencing	93	-	93	-	-	-	-	93	-
Culvert Renewal	11	-	11	-	-	-	-	11	-
Don Road Recreation Reserve Dam Works	100	-	100	-	-	-	-	100	-
Lighting Renewal	15	-	15	-	-	-	-	15	-
Park Furniture Renewal	145	-	145	-	-	-	-	145	-
Reserve Signage Renewal	9	-	9	-	-	-	-	9	-
Retaining Walls and Steps Renewal	11	-	11	-	-	-	-	11	-
Water Fountain Renewals	11	-	11	-	-	-	-	11	-
Water Tank Renewal	50	-	50	-	-	-	-	50	-
Exercise equipment to playspaces	50	50	-	-	-	-	-	50	-
Extension to the Olinda Creek Trail	480	480	-	-	-	250	-	230	-

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Indigenous Heritage Visibility	30	30	-	-	-	-	-	30	-
Solar lights on Lillydale Lake wall	30	-	18	12	-	-	-	30	-
Parks Master Plan Implementation Program	600	-	360	240	-	-	-	600	-
Master Plan Program	150	150	-	-	-	-	-	150	-
Yering and Coldstream Station Open Space Development	180	180	-	-	-	-	-	180	-
Drinking Fountains Program	100	-	-	100	-	-	-	100	-
Township Furniture Improvement	213	-	99	114	-	-	-	213	-
Yarra Glen War Memorial relocation	70	-	-	70	-	30	5	35	-
RidgeWalk	800	800	-	-	-	800	-	-	-
Station St, Coldstream	50	50	-	-	-	-	-	50	-
Warburton Mountain Bike Destination	1,000	1,000	-	-	-	1,000	-	-	-
Yarra Valley Trail	3,500	3,500	-	-	-	1,400	-	-	2,100
Lillydale - Warburton Trail Rehabilitation Projects	105	-	84	21	-	-	-	105	-
Trail Rehabilitation Projects	76	-	76	-	-	-	-	76	-

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Trail Renewal	150	-	150	-	-	-	-	150	-
<b>Off Street Car Parks</b>									
Menzies Creek Primary School Car Park	80	-	-	80	-	80	-	-	-
Monbulk Recreation Reserve Car Park	250	-	-	250	-	250	-	-	-
Car Park Sealing and Minor Works	56	-	28	28	-	-	-	56	-
Car Park Rehabilitation	261	-	261	-	-	-	-	261	-
<b>Other Infrastructure</b>									
Asset Investment Reserve	500	100	-	300	100	-	-	500	-
Local Roads and Community Infrastructure Program	2,146	429	-	1,288	429	2,146	-	-	-
Project Management	6,225	622	4,046	934	623	-	-	926	5,299
<b>TOTAL INFRASTRUCTURE</b>	<b>41,290</b>	<b>12,222</b>	<b>15,000</b>	<b>12,614</b>	<b>1,454</b>	<b>16,035</b>	<b>534</b>	<b>11,803</b>	<b>12,918</b>
<b>TOTAL NEW CAPITAL WORKS 2020-21</b>	<b>67,364</b>	<b>15,069</b>	<b>28,914</b>	<b>18,565</b>	<b>4,816</b>	<b>21,825</b>	<b>734</b>	<b>22,755</b>	<b>22,050</b>

f) Estimated works to carried forward from 2019-20

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b>									
<b>Building</b>									
Carbon Management Improvement Upgrades	260	-	-	260	-	-	-	260	-
Community Sports Pavilion, Wandin North	261	-	52	104	105	-	-	261	-
Community Renewable Energy, Yarra Glen	70	70	-	-	-	-	-	70	-
Healesville Belonging Place, Healesville FCF	165	165	-	-	-	-	-	165	-
Lilydale Operations Centre Amenities Renewal	120		120			-	-	120	-
Civic Centre Redevelopment	6,500	-	-	3,250	3,250	-	-	6,500	-
<b>TOTAL PROPERTY</b>	<b>7,376</b>	<b>235</b>	<b>172</b>	<b>3,614</b>	<b>3,355</b>	<b>-</b>	<b>-</b>	<b>7,376</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
<b>Footpaths and Cycleways</b>									
Green Spine Shared Path, Chirnside Park	258	258						258	

		Asset expenditure type				Summary of funding sources			
Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Drainage</b>									
Kallista-Emerald / Portman Road, The Patch Drainage	150	150					-	150	-
<b>Parks, Open Space and Streetscapes</b>									
Township Improvements, Belgrave and Township furniture improvement	196	68	89	-	39	-	-	196	-
Township Master Plan Develop, Upwey	130	130				-	-	130	-
<b>Recreational, Leisure &amp; Community Facilities</b>									
Chirnside Urban Park	50	50				-	-	50	-
Upper Yarra Reservoir Park	2	2				-	-	2	-
<b>TOTAL INFRASTRUCTURE</b>	787	659	89	-	40	-	-	787	-
<b>TOTAL CARRIED FWD WORKS 2019-20</b>	8,162	893	261	3,614	3,394	-	-	8,162	-

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Overall analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.									
Indicator	Measure	Notes	Actual 2018-19	Forecast Actual 2019-20	Budget 2020-21	Strategic Resource Plan Projections			Trend +/-
						2021-22	2022-23	2023-24	
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	4.70%	1.07%	(7.8%)	2.84%	0.19%	8.52%	+
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	255.31%	153.95%	110.45%	110.28%	110.41%	109.91%	-
Unrestricted cash	Unrestricted cash / current liabilities		95.34%	19.52%	11.03%	19.67%	19.31%	18.40%	+
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	12.23%	9.49%	21.13%	30.84%	46.13%	50.46%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		3.01%	2.93%	4.24%	5.77%	7.46%	8.49%	-
Indebtedness	Non-current liabilities / own source revenue	4	12.38%	9.71%	18.96%	26.86%	38.00%	41.41%	-
Asset renewal	Asset renewal expenditure / asset depreciation		61.08%	77.33%	100.89%	99.20%	115.57%	112.49%	-
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	5	76.13%	76.06%	81.46%	78.02%	75.55%	74.55%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.43%	0.34%	0.33%	0.35%	0.36%	0.37%	+
<b>Efficiency</b>									
Expenditure level	Total expenditure / no. of property assessments		\$2,714	\$2,877	\$2,915	\$2,895	\$3,139	\$2,977	-
Revenue level	Residential rate revenue / No. of residential property assessments		\$1,922	\$1,819	\$1,837	\$1,871	\$1,905	\$1,930	-

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

#### Notes to indicators

**1 Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Council's adjusted underlying result is negative in 2020-21, mainly due to the return of the 2% increase of general rate revenue, early receipt of 50% of the VGC Commission funding allocation for 2020-21 in 2019-20 and the establishment of a \$4.1 million COVID-19 recovery fund to assist the Community. The indicator is forecasted to improve in 2021-22 but, is lower again in 2022-23 due to the budget factoring in a super defined benefit call of \$14 million as a result of predicted economic downturn.

**2 Working capital** – The proportion of current liabilities represented by current assets. Council's working capital is within an acceptable range, and is maintained at acceptable levels through efficiency targets and additional borrowings to deliver its capital works program.

**3 Loans and Borrowings** – This indicator is trending downward due to the additional borrowings that have been factored into the budget to deliver the capital works program.

**4 Indebtedness** – compares non-current liabilities to own source revenue. Own source revenue is defined as adjusted underlying revenue other than revenue that is not under the control of Council (including government grants). Similar to loans and borrowings indicator, the increasing trend shows Council's increasing reliance on debt against its own source revenue.

**6 Rates concentration** – Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Whilst Council is within the target band for this ratio, the trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

## 6. Rates and charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget. It also includes a statutory recommendation by Council for rates and charges.

### Rating structure

Council has established a rating structure which is comprised of two key elements. These are:

- Property values, which form the central basis of rating under the Local Government Act 1989.
- A 'user pays' component to reflect usage of certain services provided by Council.

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council makes a further distinction within the property value component of rates by applying differential rates based on the purpose for which the property is used, that is, whether the property is used for residential or commercial purposes. This distinction is based on the concept that business should pay a fair and equitable contribution to rates, taking into account good practice taxation principles and the objective in section 3c(2)(f) of the Act to "*ensure the equitable imposition of rates and charges*".

Having reviewed the various valuation bases for determining the property value component of rates, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis, but Council does review its rating structure and differentials annually.

### COVID-19 Rates Relief Assistance

In response to the COVID-19 pandemic Council has determined that the general rates levied on an assessment in 2020-21 will be no more than the rates levied in 2019-20.

To facilitate this, where the general rates on an assessment in 2020-21 are more than the general rates levied against the assessment in 2019-20, a COVID-19 Rates Relief Assistance Waiver will be applied against that assessment to ensure the amount of the general rates levied to rate payers does not increase above the amount levied in 2019-20.

Where the general rates calculated in 2020-21 are less than the general rates levied in 2019-20, the lower amount will apply.

This waiver will not apply in the following circumstances where:

- A part year supplementary valuation was applied in 2019-20;
- A full year supplementary valuation is applied in 2020-21;
- A part year rate type change was applied in 2019-20;
- A full year rate type change is applied in 2020-21;
- A property became rateable or ceased to be rateable in 2019-20; and
- A property becomes rateable in 2020-21.

In these circumstances the rates will be as normally calculated, using the 2020-21 declared in rate in the dollar multiplied by the 2020 Capital Improved Value.

Council will apply this waiver in accordance with section 171(1)(b) of the Act. The objective of the waiver is to promote the short term economic viability of the municipality in recognition of the financial hardship caused to those ratepayers required to pay any increase in individual rates above the 2019-20 rates amount, as a result of the COVID-19 pandemic.



## Differential Rates

The existing rating structure comprises five differential rates (residential, farm, commercial, industrial and vacant substandard), and a lower rate for recreational land. These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the Act. Under the Cultural and Recreational Lands Act 1963, provision is made for a Council to levy the rate for recreational lands at "such amount as the municipal council thinks reasonable having regard to the services provided by the municipal council in relation to such lands and having regard to the benefit to the community derived from such recreational lands".

Council has considered the Ministerial Guidelines for Differential Rating and has decided not to change the existing differential rating structure, and more specifically, not to introduce a differential rate for retirement villages.

Council's reasons for this are as follows:

- Any change to the rating system creates winners and losers, and whilst Council empathises with the sentiment of the retirement villages, it also needs to make decisions that are in the interests of the majority of residents across the municipality, including pensioners and self-funded retirees who do not live in retirement villages.
- There are many pensioners living outside of retirement villages with and without body corporate financial responsibilities who also have difficulties paying Council rates. A reduction in rates for retirement villages would mean that these pensioners and others would have to pay more and this is not considered fair or equitable for the wider community.
- Council property rates are a tax on property wealth, not a fee for services used. This is similar to income tax, land tax and other "progressive taxes". The philosophy behind these taxes is those who earn/own more should contribute more to the delivery of government services. There is no link between services used and the amount of rates paid as Council provides infrastructure and many services for public benefit. There are other examples where the use of Council services would be limited or not used at all, but the payment of rates is still required, like vacant land, multiple properties, other body corporate situations (the owner could also be a pensioner), or weekender/holiday homes.
- Part of the body corporate fees go to maintaining and upgrading privately owned infrastructure and facilities like footpaths, roads and drainage, bowling greens, swimming pools, village community buildings and amenities. If a lower differential rate was applied for this reason other ratepayers would indirectly be subsidising the village owners business as the infrastructure within a retirement village is owned by the property owner and not the residents.
- The decision to "buy" into a retirement village is an individual choice and Council respects this, however, the financial implications, including body corporate fees, should be made quite clear and fully understood by the resident before committing to purchasing.
- By maintaining the current differential rating structure, equity is maintained as all properties that are used for residential purposes, irrespective of body corporate responsibilities, are levied at the same rate. This also maintains consistency with the other differential rating categories as there is only one rate set in each of these categories.

Council feels strongly that an increase to the pensioner rebate, which is a matter for the State Government, would be a more equitable way to provide financial relief to those who most need it. Council has actively lobbied for such an increase through the Municipal Association of Victoria, and continues to do so.

Council understands retirement village residents' passionate views in relation to a lower differential rate for retirement villages, however these views cannot be considered in isolation of the wider Yarra Ranges Council community. After considering best practice tax design principles and acknowledging the trade-offs they entail when matched against a particular differential rate decision, it is considered that the differential rates and the quantum of the differential rate are appropriate.

## General revaluation of properties

The State Taxation Acts Further Amendment Act 2017 was passed by Parliament on 14 December 2017 and received Royal assent 19 December 2017. Significant among the reforms were changes to the process of land valuations for rating and taxation purposes. The State Government centralised valuations made for rating and tax purposes with the Valuer-General and introduced annual valuations for Land Tax, Fire Services Property Levy and Council Rate setting purposes from the 2019-2020 rating year.

All properties in Victoria are revalued as of 1 January each year to ensure the distribution of council rates among property owners is shared fairly. The valuation determines the market value of a property at this specific date.

In line with the government reforms, the Valuer-General's contract valuers carried out a general revaluation, based on the market level at 1 January 2020, of all properties within the municipality that will apply for Council rating purposes for 2020-21.

Although there was a property market downturn due to COVID-19, as the valuations are as at January 2020, the outcome of the revaluation has generally been an increase in property valuations throughout the municipality. Based on the final valuations made available by the Valuer-General, overall, property valuations across the municipal district have increased on average by 2%. Of this average increase, residential properties have increased by 1.62%, farm properties by 6.08%, commercial properties by 4.25% and industrial properties by 2.97%.

The following table summarises the valuation changes between the 2019 and 2020 general valuations for properties by ward.

Ward	Valuation Change
Billanook	0.23%
Chandler	1.80%
Chirnside	1.25%
Lyster	1.78%
Melba	1.94%
O'Shannassy	3.82%
Ryrie	4.42%
Streeton	2.10%
Walling	0.55%
<b>Average residential</b>	<b>1.62%</b>
<b>Average farm</b>	<b>6.08%</b>
<b>Average commercial</b>	<b>4.25%</b>
<b>Average industrial</b>	<b>2.97%</b>

### 6.1 Rates and Charges

In order to achieve Council objectives while maintaining service levels and delivering a strong capital expenditure program, the average general rates will increase by 2.0% in line with the rate cap and a credit of \$3.3 million applied to some assessments to bring rates down to 2019-20 levels. The standard waste collection charge will increase by 5% in 2020-21 as a result of higher charges in recycling processing per ton and the increase in the EPA landfill levy which has increased the garbage disposal cost.

Total projected rates and charges for 2020-21 are \$146.05 million. This includes \$128.84 million from general rates, \$19.44 million from garbage charges, \$3.3 million credit for COVID-19 rate assistance

and \$0.73 million generated from supplementary rates. Due to the extension of payment dates to June 2021 for those rate payers that are facing hardship, no budget has been set for penalty interest on rates arrears in 2020-21.

#### 6.1.1 Breakdown of rates and charges:

Type of charge	Forecast Actual 2019-20 \$'000	Budget 2020-21 \$'000	Change \$	Change %
General rates *	125,350	128,837	3,487	3.00%
Supplementary rates	714	727	13	2.00%
Garbage charges	18,431	19,443	1,012	5.00%
Special rates and charges	403	529	126	31.00%
Rates relief assistance waiver - COVID-19	-	(3,348)	(3,348)	(100.00%)
Interest on rates and charges	835	-	(835)	(100.00%)
Other service charges and adjustments	-	(135)	(135)	(100.00%)
<b>Rates and charges as per Comprehensive Income Statement</b>	<b>145,733</b>	<b>146,053</b>	<b>320</b>	<b>0.22%</b>

\* This item is subject to the rate cap established under the Fair Go Rates System (FGRS).

#### 6.1.2 The rates in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year are:

Type or class of land	2019-20 Adopted Budget cents/\$CIV	2020-21 Budget cents/\$CIV	Change cents/\$CIV	Change %
General rate for rateable residential properties	0.002894	<b>0.002894</b>	0.000000	0.00%
General rate for rateable sub standard properties	0.002894	<b>0.002894</b>	0.000000	0.00%
General rate for rateable farm properties	0.002026	<b>0.002026</b>	0.000000	0.00%
General rate for rateable commercial properties	0.004341	<b>0.004341</b>	0.000000	0.00%
General rate for rateable industrial properties	0.004341	<b>0.004341</b>	0.000000	0.00%
Rate for rateable cultural & recreational properties	0.001736	<b>0.001736</b>	0.000000	0.00%

#### 6.1.3 (i) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year's adopted budget is:

Type or class of land	2019-20 Adopted Budget \$	2020-21 Budget \$	Change \$	Change %
Residential	108,786,328	111,583,326	2,796,998	2.57%
Vacant Sub Standard	8,769	7,740	(1,029)	(11.73%)
Farm	4,668,096	4,932,636	264,540	5.67%
Commercial	8,178,479	8,588,734	410,255	5.02%

Type or class of land	2019-20 Adopted Budget \$	2020-21 Budget \$	Change \$	Change %
Industrial	3,447,284	3,639,351	192,067	5.57%
Cultural and Recreational	81,670	84,760	3,090	3.78%
<b>Total amount to be raised by general rates</b>	<b>125,170,626</b>	<b>128,836,547</b>	<b>3,665,921</b>	<b>2.93%</b>

(ii) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year (adjusted for supplementary valuations during the year) is:

Type or class of land	2019-20 Incl Annualised Supps \$	2020-21 Budget \$	Change \$	Change %
Residential	109,803,837	111,583,326	1,779,489	1.62%
Vacant Sub Standard	7,584	7,740	156	2.05%
Farm	4,650,000	4,932,636	282,636	6.08%
Commercial	8,238,284	8,588,734	350,450	4.25%
Industrial	3,534,516	3,639,351	104,835	2.97%
Cultural and Recreational	81,670	84,760	3,090	3.78%
<b>Total amount to be raised by general rates</b>	<b>126,315,891</b>	<b>128,836,547</b>	<b>2,520,656</b>	<b>2.00%</b>

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year are:

Type or class of land	2019-20 Adopted Budget	2020-21 Budget	Change #	Change %
Residential	60,309	60,752	443	0.73%
Vacant Sub Standard	332	331	(1)	(0.30%)
Farm	1,737	1,721	(16)	(0.92%)
Commercial	2,297	2,302	5	0.22%
Industrial	1005	1026	21	2.09%
Cultural and Recreational	13	13	-	0.00%
<b>Total number of assessments</b>	<b>65,693</b>	<b>66,145</b>	<b>452</b>	<b>0.69%</b>

6.1.4 The basis of valuation to be used is the Capital Improved Value (CIV).

6.1.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year's adopted budget is:

Type or class of land	2019-20 Adopted Budget \$	2020-21 Budget \$	Change \$	Change %
Residential	37,590,300,000	38,556,781,500	966,481,500	2.57%
Vacant Sub Standard	3,030,000	2,674,500	(355,500)	(11.73%)
Farm	2,304,095,000	2,434,667,500	130,572,500	5.67%
Commercial	1,884,008,000	1,978,515,000	94,507,000	5.02%
Industrial	794,122,000	838,367,000	44,245,000	5.57%

Type or class of land	2019-20 Adopted Budget	2020-21 Budget	Change	Change
Cultural and Recreational	47,045,000	48,825,000	1,780,000	3.78%
<b>Total value of land</b>	<b>42,622,600,000</b>	<b>43,859,830,500</b>	<b>1,237,230,500</b>	<b>2.90%</b>

**6.1.6 The municipal charge under Section 159 of the Act compared with the previous financial year is:**

Type of Charge	Per Rateable Property 2019-20 \$	Per Rateable Property 2020-21 \$	Change \$	Change %
Municipal	0	0	0	0.00%

**6.1.7 The estimated total amount to be raised by municipal charges compared with the previous financial year is:**

Type of Charge	2019-20 \$	2020-21 \$	Change \$	Change %
Municipal	0	0	0	0.00%

**6.1.8 The rate or unit amounts to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year is:**

Type of Charge	Per Rateable Property 2019-20 \$	Per Rateable Property 2020-21 \$	Change \$	Change %
Residential Waste Alternate-80l waste bin service (incl recycling)	220	233	13	5.91%
Residential Waste Standard-120l waste bin service (incl recycling)	238	251	13	5.46%
Residential Waste Additional-120l waste bin service	180	194	14	7.78%
Residential Waste Additional Medical Requirement (only 120l waste bin)	126	133	7	5.56%
Residential Additional Recycling Only Service	50	52	2	4.00%
Residential Minimum Waste Service	55	58	3	5.45%
Commercial Waste Service	325	351	26	8.00%
Commercial Waste Additional Service	325	351	26	8.00%
Commercial Additional Recycling Only Service	50	52	2	4.00%
Organic Waste Alternate-120l service	75	75	-	0.00%
Organic Waste Standard-240l service	81	81	-	0.00%

**6.1.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year is:**

Type of Charge	2019-20 Adopted Budget \$	2020-21 Budget \$	Change \$	Change %
Residential Waste Alternate-80l waste bin service	2,091,760	2,238,897	147,137	7.03%
Residential Waste Standard-120l waste bin service	11,971,876	12,782,175	810,299	6.77%
Residential Waste Additional-120l waste bin service	465,120	531,948	66,828	14.37%
Residential Waste Additional Medical Requirement (only 120l waste bin)	2,772	3,325	553	19.95%
Residential Additional Recycling Only Service	43,900	49,348	5,448	12.41%
Residential Minimum Waste Service	4,125	4,350	225	5.45%
Commercial Waste Service	909,675	986,310	76,635	8.42%
Commercial Additional Recycling Only Service	30,500	34,320	3,820	12.52%
Organic Waste Alternate- 120l service	160,575	169,875	9,300	5.79%
Organic Waste Standard- 240l service	2,439,234	2,642,949	203,715	8.35%
<b>Total</b>	<b>18,119,537</b>	<b>19,443,497</b>	<b>1,323,960</b>	<b>7.31%</b>

**6.1.10 The estimated total amount to be raised by all rates and charges compared with the previous financial year is:**

Type of Charge	2019-20 Adopted Budget \$	2019-20 Adopted Budget incl Ann. Supps \$	2020-21 Budget \$	Change 2019-20 incl Ann Supps to 2020-21 Budget \$	Change %
General rates	125,170,626	126,315,891	128,836,547	2,520,656	2.00%
Waste service charges	18,119,537	18,424,959	19,443,497	1,018,538	5.53%
<b>Rates and charges</b>	<b>143,290,163</b>	<b>144,740,850</b>	<b>148,280,044</b>	<b>3,539,194</b>	<b>2.45%</b>

### 6.1.11 Fair Go Rates System Compliance

Yarra Ranges Council is fully compliant with the State Government's Fair Go Rates System

	2019-20 Final Budget	2020-21 Budget
Total Rates	\$125,088,956	\$128,751,787
Number of Rateable properties	65,680	66,132
Base Average Rates	\$1,858.54	\$1,908.84
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Capped Average Rate	\$1,904.52	\$1,946.89
Maximum allowable capped average rate	\$1,905.01	\$1,947.02
Maximum Capped General Rates and Municipal Charges Revenue	\$125,120,936	\$128,760,264
Budgeted Capped General Rates and Municipal Charges Revenue	\$125,088,956	\$128,751,787
Budgeted Cultural and Recreation Rates	\$81,670	\$84,760
Budgeted General Rates	\$125,170,626	\$128,836,547
Budgeted Supplementary Rates	\$713,949	\$727,259
Budgeted Total Rates and Municipal Charge Revenue	\$125,884,575	\$129,563,806

### 6.1.12 Any significant changes that may affect the estimated amounts to be raised by rates and charges:

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- the making of supplementary valuations estimated \$727,259 (2019-20: estimated \$713,979);
- the variation of returned levels of value (e.g. valuation appeals);
- changes in use of land such that rateable land becomes non-rateable land and vice versa; and
- changes in use of land such that residential land becomes business land and vice versa.

## 6.2 Statutory recommendation – Declaration of rates and charges

This section contains the proposed Council recommendation to adopt the rates and charges and other information required to be adopted by or under the *Local Government Act 1989* (the Act) and the Local Government (Planning and Reporting) Regulations 2014.

**Recommendation:** that Council moves the following motion at the Council meeting on Tuesday 11 August 2020.

An amount of \$148,280,044 (or such higher amount as is lawfully levied as a consequence of this Resolution) be declared as the amount which Council intends to raise by general rate (described later in this Resolution) and annual service charges (described later in this Resolution), which amount is calculated as follows:

Amount to be raised	Amount
General rate	\$128,836,547
Annual service charges	\$19,443,497
<b>Total amount to be raised</b>	<b>\$148,280,044</b>

In accordance with section 171(1)(b) of the Act, an amount of \$3,350,707 (or such amount as is lawfully determined as a consequence of this resolution) is waived from the 2020-21 general rate levied under section 158(2) by applying a waiver to those assessments that will have an increase in general rates compared to those levied in 2019-20.

The objective of the waiver is to promote the short term economic viability of the municipality in recognition of the financial hardship caused to those ratepayers required to pay any increase in individual rates above the 2019-20 rates amount, as a result of the COVID-19 pandemic.

This waiver will not apply in the following circumstances where:

- A part year supplementary valuation was applied in 2019-20;
- A full year supplementary valuation is applied in 2020-21;
- A part year rate type change was applied in 2019-20;
- A full year rate type change is applied in 2020-21;
- A property became rateable or ceased to be rateable in 2019-20; and
- A property becomes rateable in 2020-21.

In these circumstances the rates will be as normally calculated, using the 2020-21 declared in rate in the dollar multiplied by the 2020 capital improved value.

As such the total rates levied for 2020-21 is as follows:

Amount to be raised	Amount
General rate	\$128,836,547
Rate assistance waiver – COVID-19	(\$3,350,707)
Annual service charges	\$19,443,497
<b>Total amount to be raised</b>	<b>\$144,929,337</b>



### 6.2.1 General Rates

That general rates are declared in respect of the 2020-2021 year and that the general rate be raised by the application of a differential rate.

The rates in relation to land in each category of differential are:

- A general rate of 0.2894% (0.002894 cents in the dollar of Capital Improved Value CIV) for all Rateable Residential Land.
- A general rate of 0.2894% (0.002894 cents in the dollar of CIV) for all Rateable Vacant Sub Standard Land.
- A general rate of 0.2026% (0.002026 cents in the dollar of CIV) for all Rateable Farm Land.
- A general rate of 0.4341% (0.004341 cents in the dollar of CIV) for all Rateable Commercial Land.
- A general rate of 0.4341% (0.004341 cents in the dollar of CIV) for all Rateable Industrial Land.

Each differential rate will be determined by multiplying the CIV of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

### 6.2.2 Differential Rate Categories

#### a) Residential Land

Residential Land is any land which does not have the characteristics of Vacant Sub Standard Land, Farm Land, Commercial Land or Industrial Land, and which is:

- used, designed or adapted to be used primarily for residential purposes; or
- vacant land but which, by reason of its locality and zoning under the relevant Planning Scheme would, if developed, be or be likely to be used primarily for residential purposes; or
- any other land which does not have the characteristics of Vacant Sub Standard Land, Farm Land, Commercial Land or Industrial Land.

The objective of this differential rate is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

1. implementation of good governance and sound financial stewardship;
2. construction, renewal, upgrade, expansion and maintenance of infrastructure assets;
3. development and provision of health, environmental, conservation, leisure, recreation, youth and family community services;

4. provision of strategic and economic management, town planning and general support services;  
and
5. promotion of cultural, heritage and tourism aspects of Council's municipal district.

The types and classes of rateable land within this category are those having the relevant characteristics described above.

The money raised by the differential rate will be used to fund those items of expenditure described in the Budget adopted by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this category is any use of land permitted under the relevant Planning Scheme.

The planning scheme zoning applicable to each rateable land within this category is determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this category are all buildings already constructed on the land or which will be constructed prior to the expiry of the 2020-21 financial year.

#### **a) Vacant Sub Standard Land**

Vacant Sub Standard Land is any land which does not have the characteristics of Residential Land, Farm Land, Commercial Land or Industrial Land, and which is vacant land on which, by reason of its locality and zoning under the relevant Planning Scheme, no building can be erected except in accordance with an adopted restructure plan.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

1. implementation of good governance and sound financial stewardship;
2. construction, renewal, upgrade, expansion and maintenance of infrastructure assets;
3. development and provision of health, environmental, conservation, leisure, recreation, youth and family community services;
4. provision of strategic and economic management, town planning and general support services;  
and
5. promotion of cultural, heritage and tourism aspects of Council's municipal district.

The types and classes of rateable land within this category are those having the relevant characteristics described above.

The money raised by the differential rate will be used to fund those items of expenditure described in the Budget adopted by Council. The level of the rate for land in this category is considered to provide for an

appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this category is any use of land permitted under the relevant Planning Scheme.

The planning scheme zoning applicable to each rateable land within this category is determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this category are all buildings already constructed on the land or which will be constructed prior to the expiry of the 2020-21 financial year.

#### **b) Farm Land**

Farm Land is any land which does not have the characteristics of Residential Land, Vacant Sub Standard Land, Commercial Land or Industrial Land, and which is:

- 'farm land' within the meaning of section 2(1) of the *Valuation of Land Act 1960*; and
- approved by Council as farm land, following the receipt of an application by an owner of land in accordance with the rules and application process detailed on Council's website.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

1. implementation of good governance and sound financial stewardship;
2. construction, renewal, upgrade, expansion and maintenance of infrastructure assets;
3. development and provision of health, environmental, conservation, leisure, recreation, youth and family community services;
4. provision of strategic and economic management, town planning and general support services; and
5. promotion of cultural, heritage and tourism aspects of Council's municipal district.

The farm rate is set at 70% of the residential rate and the reasons for the use and level of this differential rate are:

- To encourage the continuation of farming pursuits on rural land in support of the strategic objective to support the economic development of the agricultural sector.
- In recognition that the size of the landholding required to conduct a farm business is far greater than other non-farm businesses with similar turnover and (pre-tax) profitability. Therefore farms in comparison have a higher valuation and would pay higher rates if a lower differential rate was not applied.
- In recognition that farm businesses' profitability is affected by weather, which means that their income is more susceptible and fragile than many other businesses.

The types and classes of rateable land within this category are those having the relevant characteristics described above.

The money raised by the differential rate will be used to fund those items of expenditure described in the Budget adopted by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this category is any use of land permitted under the relevant Planning Scheme.

The planning scheme zoning applicable to each rateable land within this category is determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this category are all buildings already constructed on the land or which will be constructed prior to the expiry of the 2020-2021 financial year.

### **c) Commercial Land**

Commercial Land is any land which does not have the characteristics of Residential Land, Vacant Sub Standard Land, Farm Land or Industrial Land, and which is:

- used, designed or adapted to be used primarily for the sale of goods or services or other commercial purposes; or
- vacant land but which, by reason of its locality and zoning under the relevant Planning Scheme, would, if developed, be or be likely to be used primarily for the sale of goods or services or other commercial purposes.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

1. implementation of good governance and sound financial stewardship;
2. construction, renewal, upgrade, expansion and maintenance of infrastructure assets;
3. development and provision of health, environmental, conservation, leisure, recreation, youth and family community services;
4. provision of strategic and economic management, town planning and general support services; and
5. promotion of cultural, heritage and tourism aspects of Council's municipal district.

The commercial rate is set at 150% of the residential rate and the reasons for the use and level of this differential rate are:

- To reduce the rate distribution to Residential Land by applying a higher differential to Commercial Land in recognition of the tax deductibility of rates that is not available to owners of most Residential Land.
- In recognition of the extra services, when compared to Residential Land, that Commercial Land derives from Council, which include but are not limited to economic development activities for businesses, the impact that heavy vehicles (servicing businesses) have on road infrastructure, street cleaning and local laws monitoring car park overstay.

The types and classes of rateable land within this category are those having the relevant characteristics described above.

The money raised by the differential rate will be used to fund those items of expenditure described in the Budget adopted by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this category is any use of land permitted under the relevant Planning Scheme.

The planning scheme zoning applicable to each rateable land within this category is determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this category are all buildings already constructed on the land or which will be constructed prior to the expiry of the 2020-21 financial year.

#### **d) Industrial Land**

Industrial Land is any land which does not have the characteristics of Residential Land, Vacant Sub Standard Land, Farm Land or Commercial Land, and which is:

- used, designed or adapted to be used primarily for industrial purposes; or
- vacant land but which, by reason of its locality and zoning under the relevant Planning Scheme, would if developed, be or be likely to be used primarily for industrial purposes.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure. Those functions include the:

1. implementation of good governance and sound financial stewardship;
2. construction, renewal, upgrade, expansion and maintenance of infrastructure assets;
3. development and provision of health, environmental, conservation, leisure, recreation, youth and family community services;
4. provision of strategic and economic management, town planning and general support services; and
5. promotion of cultural, heritage and tourism aspects of Council's municipal district.

The industrial rate is set at 150% of the residential rate and the reasons for the use and level of this differential rate are:

- To reduce the rate distribution to residential land by applying a higher differential to Industrial Land in recognition of the tax deductibility of rates that is not available to owners of most Residential Land.
- In recognition of the extra services, when compared to Residential Land, that Industrial Land derives from Council, which include but are not limited to economic development activities for

businesses, the impact that heavy vehicles (servicing businesses) have on road infrastructure, street cleaning and local laws monitoring car park overstay.

The types and classes of rateable land within this category are those having the relevant characteristics described above.

The money raised by the differential rate will be used to fund those items of expenditure described in the Budget adopted by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this category is any use of land permitted under the relevant Planning Scheme.

The planning scheme zoning applicable to each rateable land within this category is determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this category are all buildings already constructed on the land or which will be constructed prior to the expiry of the 2020-2021 financial year.

### 6.2.3 Service charges

An annual service charge for 2020-2021 is declared for the collection and disposal of refuse. The annual service charges are in the sum of, and are to be based on the criteria, specified below:

<b>Residential Waste</b>	<b>\$233.00</b> per annum for one 80 litre waste bin and one 240 litre recycling bin service
	<b>\$251.00</b> per annum for one 120 litre waste bin and one 240 litre recycling bin service
	<b>\$194.00</b> per annum for each additional service of one 120 litre waste bin and one 240 litre recycling bin
	<b>\$133.00</b> per annum for each additional 120 litre waste bin only service (Special Needs)
	<b>\$52.00</b> per annum for each additional 240 litre recycling bin only service
	<b>\$58.00</b> per annum for minimum waste services
<b>Commercial Waste</b>	<b>\$351.00</b> per annum for one 120 litre waste bin and one 240 litre recycling bin service
	<b>\$351.00</b> per annum for each additional service of one 120 litre waste bin and one 240 litre recycling bin
	<b>\$52.00</b> per annum for each additional 240 litre recycling bin only service

for each rateable land (or part) in respect of which an annual service charge may be levied.

An annual service charge for 2020-21 also is declared for the collection and disposal of refuse taking the form of organic waste which is an optional service. The annual service charges are in the sum of, and to be based on the criteria, specified below:

<b>Organic Waste</b>	<b>\$75.00</b> per annum for one 120 litre organic waste bin service
	<b>\$81.00</b> per annum for each service of one 240 litre organic waste bin

for each rateable land (or part) located within the eligible service areas in respect of which the owner has given notice to Council that the collection and disposal of organic waste from the land is desired.

#### **6.2.4 Cultural and Recreational Lands Rate**

In accordance with Section 4(4) of the *Cultural and Recreational Lands Act 1963* the amount of rates for 2020-21 payable in respect of each rateable land to which that Act applies be determined by multiplying the CIV of that rateable land by 0.1736% (or 0.001736 cents in the dollar of CIV).

#### **6.2.5 Biodiversity Rate Rebate**

Since 2000-01, in accordance with section 169(1) (c) of the Act, Council provides a general rate rebate to all land to which a Trust for Nature (TFN) covenant applies. A TFN covenant is a voluntary agreement between a land owner and TFN which protects and enhances the natural, cultural and/or scientific values of the land. The covenant, which is registered on the property title, permanently binds the current owner and all future owners. Some covenants cover all of a property while some cover only part of a property. It is recorded that the benefit to the community of this rebate is that land owners may be encouraged to enter into a Trust for Nature covenant that will permanently protect native habitat with high conservation values, which supports Council's strategic objective of a protected and enhanced natural environment.

The general rate rebate for 2020-21 will be \$71.50 per hectare covenanted with a minimum rebate of \$286.00 and a maximum rebate of \$858.00. The rebate cannot be any more than the general rate levied.

#### **6.2.6 Extra Instalment Options**

In addition to payment annually or four (4) times yearly by the dates fixed under section 167(1) of the Act, Council may, by further Resolution, specify further options for the manner in which the general rates and annual service charges may be paid.

#### **6.2.7 Consequential**

The Chief Executive Officer be authorised to levy and recover the general rates and annual service charges in accordance with the Act.

## **Appendix A**

### **Fees and charges schedule**

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2020-21 year.

Certain prices may change over the course of the year due to external or statutory requirements.

Statutory fees are subject to change, in line with the relevant legislation.



Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
<b>PLANNING, DESIGN AND DEVELOPMENT SERVICES</b>						
<b>Written advice - confirmation of permit requirement etc.</b>						
- General	No	Inclusive	\$155.00	<b>\$158.00</b>	\$3.00	1.94%
- Archive retrieval fee (1st box)	No	Inclusive	\$55.00	<b>\$56.00</b>	\$1.00	1.82%
- Archive retrieval fee (each additional box)	No	Inclusive	\$5.00	<b>\$5.00</b>	\$0.00	0.00%
- Copies of permits (max 2 permits & plans)	No	Inclusive	\$155.00	<b>\$158.00</b>	\$3.00	1.94%
- Additional permits (for the same property) - per permit	No	Inclusive	\$55.00	<b>\$56.00</b>	\$1.00	1.82%
<b>Photocopying Fees</b>						
A4 1st 5 pages	No	Inclusive	\$0.00	<b>\$0.00</b>	\$0.00	0.00%
A4 each page>5	No	Inclusive	\$0.60	<b>\$0.60</b>	\$0.00	0.00%
A3 per page	No	Inclusive	\$1.10	<b>\$1.10</b>	\$0.00	0.00%
A1 per sheet	No	Inclusive	\$5.50	<b>\$5.50</b>	\$0.00	0.00%
<b>PLANNING SERVICES</b>						
Planning Application Fees	Yes	Exclusive	\$192.00 - \$55,372.70	<b>\$192.00 - \$55,372.70</b>	\$0.00	0.00%
Pre - application fee	No	Inclusive	N/A	<b>\$250.00</b>	\$250.00	100.00%
Secondary Consent	No	Inclusive	\$320.50	<b>\$327.00</b>	\$6.50	2.03%
<b>Advertising Fees</b>						
1 - 10 notices	No	Inclusive	\$98.50	<b>\$100.50</b>	\$2.00	2.03%
11+ (base fee + per notice fee) - each additional notice (to max \$1,500)	No	Inclusive	\$6.25	<b>\$6.50</b>	\$0.25	4.00%
- each additional notice (to max \$1,500)	No	Inclusive	\$6.25	<b>\$6.50</b>	\$0.25	4.00%
Advertising Sign - A1	No	Inclusive	\$195.00	<b>\$199.00</b>	\$4.00	2.05%
Advertising Sign - 1.2m x 1.8m	No	Inclusive	\$320.00	<b>\$326.50</b>	\$6.50	2.03%
Newspaper Advertising	No	Inclusive	\$555.00 - \$950.00	<b>\$569.00 - \$973.50</b>	\$14.00 - \$23.00	Range
Valuations and revaluation for open space valuation for subdivisions	No	Inclusive	\$395.00	<b>\$403.00</b>	\$8.00	2.03%
<b>Extension of time</b>						
- Extension of Time (one fee only)	No	Inclusive	\$320.50	<b>\$325.50</b>	\$5.00	1.56%
<b>STRATEGIC PLANNING</b>						
To consider an amendment request (stage 1)	Yes	Exclusive	\$2,976.70	<b>\$3,050.90</b>	\$74.20	2.49%
<b>To consider submissions which seek a change to the amendment (stage 2)</b>						
- up to and including 10 submissions	Yes	Exclusive	\$14,753.50	<b>\$15,121.00</b>	\$367.50	2.49%
- 11-20 submissions	Yes	Exclusive	\$29,478.00	<b>\$30,212.40</b>	\$734.40	2.49%
- anything over 20 submissions	Yes	Exclusive	\$39,405.20	<b>\$40,386.90</b>	\$981.70	2.49%
To meet all direct fees and costs charged by the Panel in relation to its hearing of submissions	No	Inclusive	As required	<b>As required</b>	N/A	N/A
To adopt an amendment or a part of an amendment. (stage 3)	Yes	Exclusive	\$469.60	<b>\$481.30</b>	\$11.70	2.49%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
To submit the amendment for approval (service included in amendment approval submission) (stage 4)	Yes	Exclusive	\$469.60	<b>\$481.30</b>	\$11.70	2.49%
Request under Section 29A of the Building Act 1993 for report and consent on proposed demolition	Yes	Exclusive	\$85.20	<b>\$85.20</b>	\$0.00	0.00%
<b>Combined permit application and planning scheme amendment Fee Structure:</b> As the list does not specifically pick up combined permit and planning scheme amendment applications, the sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made. If the application includes a number of matters included in the table to regulation 7, the fee for the planning permit for the purpose of calculating the above is, the highest amount of fees that would have applied if separate applications for the planning permit had been made						
<b>BUILDING SERVICES</b>						
Sale of Property Information (Form 10)	Yes	Exclusive	\$47.20	<b>\$47.20</b>	\$0.00	0.00%
Information Requests (Private Building Surveyors)	Yes	Exclusive	\$47.20	<b>\$47.20</b>	\$0.00	0.00%
Lodgement Fee (Private Building Surveyors)	Yes	Exclusive	\$121.90	<b>\$121.90</b>	\$0.00	0.00%
Council consent applications	Yes	Exclusive	\$290.40	<b>\$290.40</b>	\$0.00	0.00%
Council consent Hoarding	Yes	Exclusive	\$294.70	<b>\$294.70</b>	\$0.00	0.00%
Building surveying services	No	Inclusive	\$126 per hour/\$189 min fee	<b>\$129 per hour/\$193.50 min fee</b>	\$3 per hour/\$4 Min fee	Range
Temporary Occupancy Permits	No	Inclusive	\$550 min fee	<b>\$569 min fee</b>	\$19.00	3.45%
<b>Building Permit Services</b>						
Building Permit Fees - Dwelling	No	Inclusive	\$3,337.50	<b>\$3,404.50</b>	\$67.00	2.01%
Building Permit Fees - Demolition	No	Inclusive	\$1,352.50	<b>\$1,379.50</b>	\$27.00	2.00%
Building Permit Fees - Units	No	Inclusive	\$3,337.50	<b>\$3,404.50</b>	\$67.00	2.01%
Building Permit Fees - Dwelling Additions, Decks, etc.	No	Inclusive	\$2,504.00	<b>\$2,554.00</b>	\$50.00	2.00%
Building Permit Fees - Outbuildings/Swimming Pools	No	Inclusive	\$1,610.50	<b>\$1,642.50</b>	\$32.00	1.99%
<b>Re-Activate Lapsed Building Permits - Dwellings</b>						
Value of Works < \$100,000	No	Inclusive	\$591.50	<b>\$603.50</b>	\$12.00	2.03%
Value of Works \$100,001 - \$175,000	No	Inclusive	\$657.50	<b>\$670.50</b>	\$13.00	1.98%
Value of Works \$175,001 - \$250,000	No	Inclusive	\$721.00	<b>\$735.50</b>	\$14.50	2.01%
Value of Works \$250,001 - \$350,000	No	Inclusive	\$885.00	<b>\$902.50</b>	\$17.50	1.98%
Value of Works \$350,001 - \$500,000	No	Inclusive	\$1,247.50	<b>\$1,272.50</b>	\$25.00	2.00%
Value of Works > \$500,001	No	Inclusive	Cost divided by 334	<b>Cost divided by 334</b>	N/A	N/A
Re-Activate Lapsed Building Permits - Demolition	No	Inclusive	\$657.50	<b>\$670.50</b>	\$13.00	1.98%
Re-Activate Lapsed Building Permits - Units	No	Inclusive	Cost divided by 334	<b>Cost divided by 334</b>	N/A	N/A
<b>Re-Activate Lapsed Building Permits - Dwelling Additions, Decks, etc.</b>						
Value of Works < \$10,000	No	Inclusive	\$334.00	<b>\$340.50</b>	\$6.50	1.95%
Value of Works \$10,001 - \$50,000	No	Inclusive	\$489.50	<b>\$499.50</b>	\$10.00	2.04%
Value of Works \$50,001 - \$100,000	No	Inclusive	\$528.50	<b>\$539.00</b>	\$10.50	1.99%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Value of Works \$100,001 - \$175,000	No	Inclusive	\$644.00	<b>\$657.00</b>	\$13.00	2.02%
Value of Works \$175,001 - \$250,000	No	Inclusive	\$720.00	<b>\$734.50</b>	\$14.50	2.01%
Value of Works \$250,000 - \$350,000	No	Inclusive	\$885.00	<b>\$902.50</b>	\$17.50	1.98%
Value of Works > \$350,001	No	Inclusive	Cost divided by 334	<b>Cost divided by 334</b>	N/A	N/A
<b>Re-Activate Lapsed Building Permits - Outbuildings/Swimming Pools</b>						
Value of Works < \$10,000	No	Inclusive	\$335.00	<b>\$341.50</b>	\$6.50	1.94%
Value of Works \$10,001 - \$25,000	No	Inclusive	\$398.50	<b>\$406.50</b>	\$8.00	2.01%
Value of Works \$25,001 - \$50,000	No	Inclusive	\$462.50	<b>\$472.00</b>	\$9.50	2.05%
Value of Works \$50,001 - \$100,000	No	Inclusive	\$514.50	<b>\$525.00</b>	\$10.50	2.04%
Value of Works \$100,001 - \$250,000	No	Inclusive	\$567.50	<b>\$579.00</b>	\$11.50	2.03%
Value of Works > \$250,001	No	Inclusive	Cost divided by 167	<b>Cost divided by 167</b>	N/A	N/A
<b>Re-Activate Lapsed Building Permits - Commercial/Public Buildings</b>						
Value of Works < \$10,000	No	Inclusive	\$462.50	<b>\$472.00</b>	\$9.50	2.05%
Value of Works \$10,001 - \$50,000	No	Inclusive	\$528.50	<b>\$539.00</b>	\$10.50	1.99%
Value of Works \$50,001 - \$100,000	No	Inclusive	\$911.50	<b>\$929.50</b>	\$18.00	1.97%
Value of Works \$100,001 - \$175,000	No	Inclusive	\$1,271.50	<b>\$1,297.00</b>	\$25.50	2.01%
Value of Works \$175,001 - \$250,000	No	Inclusive	\$1,630.50	<b>\$1,663.00</b>	\$32.50	1.99%
Value of Works > \$250,001	No	Inclusive	\$2,156.50	<b>\$2,199.50</b>	\$43.00	1.99%
Additional Inspection Fee	No	Inclusive	\$168.50	<b>\$172.00</b>	\$3.50	2.08%
Extension of Time	No	Inclusive	\$291.50	<b>\$297.50</b>	\$6.00	2.06%
<b>Retrieval of plan and final inspection</b>						
- Building permit issued after July 1994	No	Inclusive	\$299.50	<b>\$305.50</b>	\$6.00	2.00%
- Building permit issued prior July 1994:	No	Inclusive	\$449.00	<b>\$458.00</b>	\$9.00	2.00%
Checking amendments / variations to Permits	No	Inclusive	\$129per hour/\$195 min fee	<b>\$132per hour/\$200 min fee</b>	\$3 per hour/\$5 Min fee	Range
Modification Fee	No	Inclusive	\$423.00	<b>\$431.50</b>	\$8.50	2.01%
<b>Permit for Places of Public Entertainment Fees</b>						
500m2 – 1000m2 (including 2 inspections)	No	Inclusive	\$550.00	<b>\$561.00</b>	\$11.00	2.00%
500m2 – 1000m2 - Late Fee*	No	Exclusive	\$250.00	<b>\$255.00</b>	\$5.00	2.00%
1,001m2 – 5,000m2 (including 2 inspections)	No	Inclusive	\$1,100.00	<b>\$1,122.00</b>	\$22.00	2.00%
1,001m2 – 5,000m2 - Late Fee*	No	Exclusive	\$500.00	<b>\$510.00</b>	\$10.00	2.00%
5,001m2 – 10,000m2 (including 2 inspections)	No	Inclusive	\$1,650.00	<b>\$1,683.00</b>	\$33.00	2.00%
5,001m2 – 10,000m2 - Late Fee*	No	Exclusive	\$750.00	<b>\$765.00</b>	\$15.00	2.00%
Greater than 10,001m2 (including 2 inspections)	No	Inclusive	\$2,200.00	<b>\$2,244.00</b>	\$44.00	2.00%
Greater than 10,001m2 - Late Fee*	No	Exclusive	\$1,000.00	<b>\$1,020.00</b>	\$20.00	2.00%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Additional Inspections - Per Inspection	No	Inclusive	\$180.95	<b>\$184.50</b>	\$3.55	1.96%
<b>Pool Registrations</b>						
Registration pool or spa	Yes	Exclusive	N/A	<b>\$79.10</b>	\$79.10	100.00%
Information search fee pool or spa	Yes	Exclusive	N/A	<b>\$79.10</b>	\$79.10	100.00%
Lodgement fee for certificate of pool or spa barrier compliance	Yes	Exclusive	N/A	<b>\$20.50</b>	\$20.50	100.00%
Lodgement of certificate of pool or spa barrier non-compliance	Yes	Exclusive	N/A	<b>\$385.10</b>	\$385.10	100.00%
<b>*Late Fee is applicable to any application made less than 10 business days before the commencement of the event</b>						
<b>EMERGENCY MANAGEMENT</b>						
<b>Other Charges</b>	-	-				
Fire Hazard Clearance Admin Charge	No	Inclusive	\$219.00	<b>\$223.50</b>	\$4.50	2.05%
Fire Hazard Infringement Notice - Legislated fine under the CFA Act	Yes	Exclusive	\$1,590.00	<b>\$1,590.00</b>	\$0.00	0.00%
<b>PET REGISTRATIONS</b>						
<b>Dog Registration Fees</b>						
- Non Desexed	Yes	Exclusive	\$114.00	<b>\$117.00</b>	\$3.00	2.63%
- Desexed - Farm working dog - Dog over 10 years old - Obedience trained - VCA membership - Breeding dog associated with a registered DAB - Dogs and their owners who are registered with the same applicable organisation	Yes	Exclusive	\$38.00	<b>\$39.00</b>	\$1.00	2.63%
- Pensioner Rate - Non Desexed	Yes	Exclusive	\$57.00	<b>\$58.00</b>	\$1.00	1.75%
- Pensioner Rate – Desexed	Yes	Exclusive	\$19.00	<b>\$19.00</b>	\$0.00	0.00%
Foster Carer Registration per dog for the first 12 months	Yes	Exclusive	\$8.00	<b>\$8.00</b>	\$0.00	0.00%
<b>Dangerous Dogs Registration Fees</b>						
Registration of Declared Menacing Dog	No	Exclusive	\$179.50	<b>\$183.00</b>	\$3.50	1.95%
Registration of Restricted Breed Dog	No	Exclusive	\$179.50	<b>\$183.00</b>	\$3.50	1.95%
Registration of Dangerous Dog on General Premises	No	Exclusive	\$179.50	<b>\$183.00</b>	\$3.50	1.95%
Registration of Dangerous Dog as Guard Dog for Non General Premises	No	Exclusive	\$114.00	<b>\$117.00</b>	\$3.00	2.63%
Registration of Dangerous Dog that has undergone Protective Training	No	Exclusive	N/A	<b>\$117.00</b>	\$117.00	100.00%
<b>Cat Registration Fees</b>						
- Non Desexed	Yes	Exclusive	\$103.00	<b>\$105.00</b>	\$2.00	1.94%
- Desexed - Over 10 years old - Breeding Cat associated with a registered DAB - FCC membership - Cats and their owners who are registered with the same applicable organisation	Yes	Exclusive	\$27.00	<b>\$32.00</b>	\$5.00	18.52%
- Pensioner Rate - Non Desexed	Yes	Exclusive	\$49.00	<b>\$52.00</b>	\$3.00	6.12%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
- Pensioner Rate - Desexed	Yes	Exclusive	\$14.00	<b>\$16.00</b>	\$2.00	14.29%
Foster Carer registration per cat for the first 12 months	Yes	Exclusive	\$8.00	<b>\$8.00</b>	\$0.00	0.00%
<b>Animal Permits</b>						
- Animal Permit (inc animal permits and excess animal permits)	No	Exclusive	\$182.50	<b>\$185.00</b>	\$2.50	1.37%
- Animal Permit Renewal	No	Exclusive	N/A	<b>\$142.00</b>	\$142.00	100.00%
- Pensioner Animal Permit	No	Exclusive	\$87.50	<b>\$90.00</b>	\$2.50	2.86%
- Pensioner Renewal	No	Exclusive	N/A	<b>\$47.00</b>	\$47.00	100.00%
<b>Domestic Animal Businesses</b>						
Animal Business Registration - Catteries - Boarding Kennels - Dog Training Establishments - Shelters - Pounds - Pet Shop - Cat Breeder (3 or more fertile females, not a member of an applicable organisation) - Dog Breeder (not a member of an applicable organisation, has 3 to less than 10 fertile females) Excludes Recreational Breeders	No	Exclusive	\$309.00	<b>\$315.00</b>	\$6.00	1.94%
Transfer of Animal Business Registration - Catteries - Boarding Kennels - Dog Training Establishments - Shelters - Pounds - Pet Shop - Cat Breeder - Dog Breeder	No	Exclusive	N/A	<b>\$157.00</b>	\$157.00	100.00%
Recreational Breeder - carries out the breeding of dogs and cats to sell - is not a member of an applicable organisation - has no more than 10 fertile female dogs or cats	No	Exclusive	\$309.00	<b>N/A</b>	N/A	N/A
Commercial Breeder - carries out the breeding of dogs or cats to sell - has between 11 - 50 fertile female dogs or cats	No	Exclusive	\$302.00	<b>\$309.00</b>	\$7.00	2.32%
Commercial Dog Breeder 3 Yearly Registration	No	Exclusive	N/A	<b>\$1,074.00</b>	\$1,074.00	100.00%
Transfer Commercial Dog Breeder	No	Exclusive	N/A	<b>\$272.00</b>	\$272.00	100.00%
<b>Stock Impoundment Fees</b>						
- Cows (per animal)	No	Inclusive	\$150.00	<b>\$153.00</b>	\$3.00	2.00%
- Horses (per animal)	No	Inclusive	\$150.00	<b>\$153.00</b>	\$3.00	2.00%
- Deer (per animal)	No	Inclusive	\$150.00	<b>\$153.00</b>	\$3.00	2.00%
Pigs (per animal)	No	Inclusive	\$40.00	<b>\$41.00</b>	\$1.00	2.50%
- Alpacas (per animal)	No	Inclusive	\$40.00	<b>\$41.00</b>	\$1.00	2.50%
- Llamas (per animal)	No	Inclusive	\$40.00	<b>\$41.00</b>	\$1.00	2.50%
- Sheep (per animal)	No	Inclusive	\$40.00	<b>\$41.00</b>	\$1.00	2.50%
- Goats (per animal)	No	Inclusive	\$40.00	<b>\$41.00</b>	\$1.00	2.50%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Any animal exceeding 14 days of being held in Council's Stock Pound	No	Inclusive	N/A	\$153.00	\$153.00	100.00%
<b>Impound Release Fees</b>						
- Signs	No	Inclusive	\$54.00	\$55.00	\$1.00	1.85%
- Vehicles	No	Inclusive	\$328.00	\$335.00	\$7.00	2.13%
- Other	No	Inclusive	\$54.00	\$55.00	\$1.00	1.85%
<b>LOCAL LAWS SERVICES</b>						
Local Law Fines	Yes	Exclusive	\$200 - \$400	N/A	\$0 - \$100	Range
<b>Roadside &amp; Footpath Trading Permit Fees</b>						
Roadside Trading Permit	No	Exclusive	\$1,750.00	\$1,785.00	\$35.00	2.00%
Roadside Trading Permit Renewal	No	Exclusive	N/A	\$1,700.00	\$1,700.00	100.00%
Community Group Roadside Permit	No	Exclusive	N/A	\$0.00	\$0.00	100.00%
Temporary Sign Permit Fee (multiple locations)	No	Exclusive	\$1,744.50	\$1,780.00	\$35.50	2.03%
Footpath Trading Permit (per item) includes - signage - furniture - merchandise	No	Exclusive	\$187.00	\$188.00	\$1.00	0.53%
Footpath Trading Permit Renewal	No	Exclusive	N/A	\$145.00	\$145.00	100.00%
Community Group Footpath Trading Permit	No	Exclusive	N/A	\$100.00	\$100.00	100.00%
Footpath Trading - Combination of two permits	No	Exclusive	\$308.00	N/A	N/A	N/A
Footpath Trading - Combination of three permits	No	Exclusive	\$478.00	N/A	N/A	N/A
Transfer Footpath Trading Permit	No	Exclusive	N/A	\$188.00	\$188.00	100.00%
<b>Local Law Permits</b>						
Open Air Burning/Burning Off Permit	No	Exclusive	\$183.00	\$188.00	\$5.00	2.73%
Open Air Burning Change of Category	No	Exclusive	\$183.00	\$188.00	\$5.00	2.73%
Caravan Permit	No	Exclusive	\$183.00	\$188.00	\$5.00	2.73%
Real Estate Advertising Board	No	Exclusive	\$187.00	\$188.00	\$1.00	0.53%
Community Group Advertising Board	No	Exclusive	N/A	\$43.00	\$43.00	100.00%
Seasonal Sporting Club Advertising Board	No	Exclusive	N/A	\$43.00	\$43.00	100.00%
General Local Law Permit	No	Exclusive	\$150 - \$300	\$154 - \$308.00	\$4.00 - \$8.00	Range
Bulk Rubbish Container/Skip Bin Permit	No	Exclusive	\$44 - \$103	\$45.00	\$1.00	Range
1-3 days	No	Exclusive	\$44.00	N/A	N/A	N/A
4-8 days	No	Exclusive	\$75.00	N/A	N/A	N/A
9+ days	No	Exclusive	\$103.00	N/A	N/A	N/A
Storage/Shipping Container Permit	No	Exclusive	\$183 - \$300	\$186.00	N/A	Range
less than 30 days	No	Exclusive	\$183.00	N/A	N/A	N/A
31 to 60 days	No	Exclusive	\$250.00	N/A	N/A	N/A
61 to 90 days	No	Exclusive	\$300.00	N/A	N/A	N/A

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
<b>Food Premises</b>						
Establishment Fee - Food Act Premises	No	Inclusive	\$237.50	<b>\$240.00</b>	\$2.50	1.05%
Class 1 Food Registration	No	Inclusive	\$563.00	<b>\$575.00</b>	\$12.00	2.13%
Class 2 Food Registration	No	Inclusive	\$563.00	<b>\$575.00</b>	\$12.00	2.13%
Class 2 Additional premises	No	Inclusive	N/A	<b>50% of annual registration fee (per class)</b>	N/A	N/A
Class 2S Food Registration	No	Inclusive	\$1,126.50	<b>\$1,870.00</b>	\$743.50	66.00%
Class 2 Sporting/Community Group	No	Inclusive	N/A	<b>\$385.00</b>	\$385.00	100.00%
Class 3 Food Registration	No	Inclusive	\$482.00	<b>\$350.00</b>	-\$132.00	-27.39%
Class 3 Additional premises	No	Inclusive	N/A	<b>50% of annual registration fee (per class)</b>	N/A	N/A
Class 3 Vending Machine	No	Inclusive	N/A	<b>\$155.00</b>	\$155.00	100.00%
Class 3 Sporting/Community Group	No	Inclusive	N/A	<b>\$235.00</b>	\$235.00	100.00%
Class 3 Large Supermarket with PHF	No	Inclusive	N/A	<b>\$1,100.00</b>	\$1,100.00	100.00%
Sporing Group, community groups, school canteens run by volunteers	No	Inclusive	\$91.00	<b>N/A</b>	-\$91.00	-100.00%
Follow Up Fee (per follow up after the 1st follow up)	No	Inclusive	\$60.00	<b>\$145.00</b>	\$85.00	141.67%
Transfer of Food registration fee	No	Inclusive	\$262.00	<b>\$270.00</b>	\$8.00	3.05%
<b>Health Premises Registration</b>						
Establishment Fee - PHWB Act Premises	No	Inclusive	N/A	<b>\$150.00</b>	\$150.00	100.00%
Class A - High Risk Activities	No	Inclusive	\$312.00	<b>\$250.00</b>	-\$62.00	-19.87%
Class B - Medium Risk Activities	No	Inclusive	\$168.00	<b>\$220.00</b>	\$52.00	30.95%
Class C - Low Risk Activities	No	Inclusive	\$137.00	<b>\$200.00</b>	\$63.00	45.99%
Class D - Registration of Prescribed Accommodation (4-20 Persons)	No	Inclusive	N/A	<b>\$310.00</b>	\$310.00	100.00%
Class D - Registration of Prescribed Accommodation (21-40 Persons)	No	Inclusive	N/A	<b>\$480.00</b>	\$480.00	100.00%
Class D - Registration of Prescribed Accommodation (41+ Persons)	No	Inclusive	N/A	<b>\$630.00</b>	\$630.00	100.00%
Class E - Caravan Park	No	Inclusive	\$137.00	<b>\$140.00</b>	\$3.00	2.19%
Class F - Aquatic Registration	No	Inclusive	N/A	<b>\$235.00</b>	\$235.00	100.00%
One Off Registration for Hairdressing Businesses	No	Inclusive	\$137.00	<b>\$250.00</b>	\$113.00	82.48%
Other Health Premises	No	Inclusive	\$50 - \$300	<b>N/A</b>	N/A	N/A
Follow Up Fee (per follow up after the 1st follow up)	No	Inclusive	\$60.00	<b>\$110.00</b>	\$50.00	83.33%
Transfer of Health registration fee	No	Inclusive	\$83.00	<b>\$145.00</b>	\$62.00	74.70%
<b>Dual Food and Health Registration</b>						



Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
50% discount for Health registration if same premises has food registration	No	Inclusive	\$68.00	50% of annual registration fee (per class)		
Scheduled inspections	No	Inclusive	\$184.00	N/A	N/A	N/A
<b>Registered Premises Enquiry</b>						
10 day response (inspection and report)	No	Inclusive	\$228.00	\$230.00	\$2.00	0.88%
Pre Application Site Consultation	No	Inclusive	\$85.00	N/A	-\$85.00	100.00%
Plans Approval Fee of Premises	No	Inclusive	N/A	\$160.00	\$160.00	100.00%
Copy of Documents	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Caravan Parks Registration	No	Inclusive	Set by Formula	Set by Formula	Set by Formula	0.00%
<b>Septic Tank Permits and Services</b>						
Permit to install	No	Inclusive	\$680.00	\$690.00	\$10.00	1.47%
Permit to alter	No	Inclusive	\$486.00	\$495.00	\$9.00	1.85%
Permit extension	No	Inclusive	\$140.50	\$140.00	-\$0.50	-0.36%
Excess progress inspection	No	Inclusive	\$84.00	\$85.00	\$1.00	1.19%
Pre Application Site Consultation	No	Inclusive	\$84.00	\$85.00	\$1.00	1.19%
File Search and Copy of Plans	No	Inclusive	\$63.00	\$65.00	\$2.00	3.17%
Youth Holiday Program	No	Inclusive	\$5.00 - \$20.00	\$5.00 - \$20.00	\$0.00	0.00%
Freeze Program	No	Inclusive	\$5.00 - \$20.00	\$5.00 - \$25.00	\$0 - \$5	0% - 25%
<b>PROPERTY AND FACILITIES MANAGEMENT</b>						
<b>RECREATION - ACQUATIC OPERATIONS</b>						
<b>Belgrave Pool</b>						
Adult admission	No	Inclusive	\$5.00	\$5.10	\$0.10	2.00%
Concession	No	Inclusive	\$4.00	\$4.10	\$0.10	2.50%
Child	No	Inclusive	\$3.50	\$3.50	\$0.00	0.00%
Pensioner	No	Inclusive	\$3.50	\$3.60	\$0.10	2.86%
Spectator	No	Inclusive	\$2.50	\$2.50	\$0.00	0.00%
Adult 10-use pass	No	Inclusive	\$45.00	\$45.00	\$0.00	0.00%
Concession 10-use pass	No	Inclusive	\$36.00	\$36.90	\$0.90	2.50%
Child 10-use pass	No	Inclusive	\$31.50	\$32.40	\$0.90	2.86%
Pensioner 10-use pass	No	Inclusive	\$31.50	\$32.40	\$0.90	2.86%
<b>School Groups</b>						
- School Groups (per head)	No	Inclusive	\$2.50	\$2.50	\$0.00	0.00%
- Swim Teacher 30min	No	Inclusive	\$24.50	\$25.00	\$0.50	2.04%
- Swim Teacher 45min	No	Inclusive	\$36.00	\$36.00	\$0.00	0.00%
- Swim Teacher 60min	No	Inclusive	\$47.50	\$48.50	\$1.00	2.11%



Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Lane Hire - Operating hours + entry	No	Inclusive	\$48.00	<b>\$49.00</b>	\$1.00	2.08%
Pool Hire - half pool per hour + entry	No	Inclusive	\$89.00	<b>\$90.50</b>	\$1.50	1.69%
Pool Hire - whole pool per hour	No	Inclusive	\$204.50	<b>\$207.50</b>	\$3.00	1.47%
Pool Hire (Small Group or Community Benefit Group) - Whole pool per hour	No	Inclusive	\$110.00	<b>\$112.00</b>	\$2.00	1.82%
<b>Season Passes</b>						
<b>Early Bird</b>						
Adult Single	No	Inclusive	\$154.00	<b>\$156.00</b>	\$2.00	1.30%
Concession Single	No	Inclusive	\$123.00	<b>\$125.00</b>	\$2.00	1.63%
Family	No	Inclusive	\$310.00	<b>\$314.50</b>	\$4.50	1.45%
<b>Standard Season Pass</b>						
Adult Single	No	Inclusive	\$161.50	<b>\$164.00</b>	\$2.50	1.55%
Concession Single	No	Inclusive	\$129.00	<b>\$131.50</b>	\$2.50	1.94%
Family	No	Inclusive	\$326.50	<b>\$333.00</b>	\$6.50	1.99%
<b>Healesville Pool</b>						
Adult admission	No	Inclusive	\$4.50	<b>\$4.60</b>	\$0.10	2.22%
Concession	No	Inclusive	\$3.60	<b>\$3.70</b>	\$0.10	2.78%
Child	No	Inclusive	\$3.00	<b>\$3.10</b>	\$0.10	3.33%
Pensioner	No	Inclusive	\$3.00	<b>\$3.00</b>	\$0.00	0.00%
Spectator	No	Inclusive	\$2.50	<b>\$2.50</b>	\$0.00	0.00%
Adult 10-use pass	No	Inclusive	\$40.50	<b>\$41.50</b>	\$1.00	2.47%
Concession 10-use pass	No	Inclusive	\$32.40	<b>\$33.00</b>	\$0.60	1.85%
Child 10-use pass	No	Inclusive	\$27.00	<b>\$27.50</b>	\$0.50	1.85%
Pensioner 10-use pass	No	Inclusive	\$27.00	<b>\$27.50</b>	\$0.50	1.85%
<b>School Groups</b>						
- School Groups (per head)	No	Inclusive	\$2.15	<b>\$2.15</b>	\$0.00	0.00%
- Swim Teacher 30min	No	Inclusive	\$24.50	<b>\$25.00</b>	\$0.50	2.04%
- Swim Teacher 45min	No	Inclusive	\$36.00	<b>\$36.00</b>	\$0.00	0.00%
- Swim Teacher 60min	No	Inclusive	\$47.50	<b>\$48.50</b>	\$1.00	2.11%
Lane Hire - Operating hours + entry	No	Inclusive	\$46.00	<b>\$47.00</b>	\$1.00	2.17%
Pool Hire - half pool per hour + entry	No	Inclusive	\$94.50	<b>\$96.00</b>	\$1.50	1.59%
Pool Hire - whole pool per hour	No	Inclusive	\$193.50	<b>\$197.00</b>	\$3.50	1.81%
Pool Hire (Small Group) - Whole pool per hour	No	Inclusive	\$110.00	<b>\$112.00</b>	\$2.00	1.82%
<b>Season Passes</b>						
<b>Early Bird</b>						
Adult Single	No	Inclusive	\$154.00	<b>\$70.90</b>	-\$83.10	-53.96%
Concession Single	No	Inclusive	\$123.00	<b>\$56.80</b>	-\$66.20	-53.82%
Family	No	Inclusive	\$310.00	<b>\$165.40</b>	-\$144.60	-46.65%
<b>Standard Season Pass</b>						
Adult Single	No	Inclusive	\$161.50	<b>\$78.80</b>	-\$82.70	-51.21%
Concession Single	No	Inclusive	\$129.00	<b>\$63.10</b>	-\$65.90	-51.09%
Family	No	Inclusive	\$326.50	<b>\$183.80</b>	-\$142.70	-43.71%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
<b>Lilydale Pool</b>						
Adult admission	No	Inclusive	\$4.50	<b>\$4.60</b>	\$0.10	2.22%
Concession	No	Inclusive	\$3.60	<b>\$3.70</b>	\$0.10	2.78%
Child	No	Inclusive	\$3.00	<b>\$3.10</b>	\$0.10	3.33%
Pensioner	No	Inclusive	\$3.00	<b>\$3.10</b>	\$0.10	3.33%
Spectator	No	Inclusive	\$2.50	<b>\$2.50</b>	\$0.00	0.00%
Adult 10-use pass	No	Inclusive	\$40.50	<b>\$41.50</b>	\$1.00	2.47%
Concession 10-use pass	No	Inclusive	\$32.40	<b>\$33.00</b>	\$0.60	1.85%
Child 10-use pass	No	Inclusive	\$27.00	<b>\$27.50</b>	\$0.50	1.85%
Pensioner 10-use pass	No	Inclusive	\$27.00	<b>\$27.50</b>	\$0.50	1.85%
<b>School Groups</b>						
- School Groups (per head)	No	Inclusive	\$2.15	<b>\$2.15</b>	\$0.00	0.00%
- Swim Teacher 30min	No	Inclusive	\$24.50	<b>\$25.00</b>	\$0.50	2.04%
- Swim Teacher 45min	No	Inclusive	\$26.00	<b>\$36.00</b>	\$10.00	38.46%
- Swim Teacher 60min	No	Inclusive	\$47.50	<b>\$48.50</b>	\$1.00	2.11%
Lane Hire - Operating hours + entry	No	Inclusive	\$47.00	<b>\$48.00</b>	\$1.00	2.13%
Pool Hire - half pool per hour + entry	No	Inclusive	\$95.00	<b>\$97.00</b>	\$2.00	2.11%
Pool Hire - whole pool per hour	No	Inclusive	\$194.00	<b>\$198.00</b>	\$4.00	2.06%
Pool Hire (Small Group) - Whole pool per hour	No	Inclusive	\$110.00	<b>\$112.00</b>	\$2.00	1.82%
<b>Season Passes</b>						
<b>Early Bird</b>						
Adult Single	No	Inclusive	\$154.00	<b>\$70.90</b>	-\$83.10	-53.96%
Concession Single	No	Inclusive	\$123.00	<b>\$56.80</b>	-\$66.20	-53.82%
Family	No	Inclusive	\$310.00	<b>\$165.40</b>	-\$144.60	-46.65%
<b>Standard Season Pass</b>						
Adult Single	No	Inclusive	\$161.50	<b>\$78.80</b>	-\$82.70	-51.21%
Concession Single	No	Inclusive	\$129.00	<b>\$63.10</b>	-\$65.90	-51.09%
Family	No	Inclusive	\$326.50	<b>\$183.80</b>	-\$142.70	-43.71%
<b>Kilsyth Pool</b>						
<b>Casual</b>						
Adult (16+) admission	No	Inclusive	\$6.50	<b>\$6.60</b>	\$0.10	1.54%
Concession (15+)	No	Inclusive	\$5.20	<b>\$5.30</b>	\$0.10	1.92%
Child (3 - 15years)	No	Inclusive	\$4.55	<b>\$4.60</b>	\$0.05	1.10%
Pensioner	No	Inclusive	\$4.55	<b>\$4.60</b>	\$0.05	1.10%
Family	No	Inclusive	\$17.70	<b>\$18.00</b>	\$0.30	1.69%
Spectator	No	Inclusive	\$3.00	<b>\$3.00</b>	\$0.00	0.00%
Swim & Spa	No	Inclusive	\$9.25	<b>\$9.50</b>	\$0.25	2.70%
Spa after entry paid	No	Inclusive	\$3.50	<b>\$3.50</b>	\$0.00	0.00%
Spa only	No	Inclusive	\$5.50	<b>\$5.50</b>	\$0.00	0.00%
Locker hire	No	Inclusive	\$2.50	<b>\$2.50</b>	\$0.00	0.00%
<b>Group entry - 10 or more</b>						
Junior 14 years & under	No	Inclusive	\$3.50	<b>\$4.00</b>	\$0.50	14.29%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Senior 15 years & over	No	Inclusive	\$4.50	<b>\$5.00</b>	\$0.50	11.11%
Leaders and spectators	No	Inclusive	\$2.50	<b>\$2.50</b>	\$0.00	0.00%
<b>General Memberships</b>						
<b>20 Visit Passes</b>						
Adult	No	Inclusive	\$117.00	<b>\$119.50</b>	\$2.50	2.14%
Concession	No	Inclusive	\$93.60	<b>\$95.50</b>	\$1.90	2.03%
Child	No	Inclusive	\$81.90	<b>\$83.50</b>	\$1.60	1.95%
Pensioner	No	Inclusive	\$81.90	<b>\$83.50</b>	\$1.60	1.95%
Family	No	Inclusive	\$318.60	<b>\$325.00</b>	\$6.40	2.01%
Spectator	No	Inclusive	\$54.00	<b>\$55.00</b>	\$1.00	1.85%
Swim and spa	No	Inclusive	\$166.50	<b>\$170.00</b>	\$3.50	2.10%
<b>Boot Camps</b>						
Casual	No	Inclusive	\$14.00	<b>\$14.50</b>	\$0.50	3.57%
10 Passes	No	Inclusive	\$124.50	<b>\$126.50</b>	\$2.00	1.61%
<b>Aquatic Memberships-Monthly</b>						
Start-up fee- adult	No	Inclusive	\$53.50	<b>\$54.00</b>	\$0.50	0.93%
Start-up fee- concession	No	Inclusive	\$42.00	<b>\$43.00</b>	\$1.00	2.38%
Adults	No	Inclusive	\$54.00	<b>\$54.50</b>	\$0.50	0.93%
Concession / Pensioner	No	Inclusive	\$36.50	<b>\$37.00</b>	\$0.50	1.37%
Child	No	Inclusive	\$38.50	<b>\$39.50</b>	\$1.00	2.60%
<b>School Groups</b>						
- School Groups (per head)	No	Inclusive	\$3.20	<b>\$3.50</b>	\$0.30	9.37%
- Swim Teacher 30min	No	Inclusive	\$24.50	<b>\$25.00</b>	\$0.50	2.04%
- Swim Teacher 45min	No	Inclusive	\$36.00	<b>\$36.00</b>	\$0.00	0.00%
- Swim Teacher 60min	No	Inclusive	\$47.50	<b>\$48.50</b>	\$1.00	2.11%
<b>Swim Lessons</b>						
SAWS- Swim and Water Safety	No	Inclusive	\$17.00	<b>\$17.60</b>	\$0.60	3.53%
Baby Play - 12mth - 3years	No	Inclusive	\$12.50	<b>\$12.00</b>	-\$0.50	-4.00%
Pre and After School	No	Inclusive	\$14.50	<b>\$15.00</b>	\$0.50	3.45%
Squad	No	Inclusive	\$14.00	<b>\$14.50</b>	\$0.50	3.57%
Training	No	Inclusive	\$57.00	<b>\$57.50</b>	\$0.50	0.88%
Private- PWD (30 min)	No	Inclusive	\$36.00	<b>\$36.00</b>	\$0.00	0.00%
Bronze	No	Inclusive	\$22.50	<b>\$23.00</b>	\$0.50	2.22%
Junior Lifeguard	No	Inclusive	\$18.50	<b>\$19.00</b>	\$0.50	2.70%
<b>Aqua Classes</b>						
Casual	No	Inclusive	\$15.00	<b>\$15.50</b>	\$0.50	3.33%
Concession	No	Inclusive	\$12.00	<b>\$12.00</b>	\$0.00	0.00%
Pension	No	Inclusive	\$10.50	<b>\$10.50</b>	\$0.00	0.00%
Adult x 10 pass	No	Inclusive	\$135.00	<b>\$137.50</b>	\$2.50	1.85%
Concession x 10 pass	No	Inclusive	\$108.00	<b>\$110.00</b>	\$2.00	1.85%
Pension x 10 pass	No	Inclusive	\$94.50	<b>\$96.50</b>	\$2.00	2.12%
<b>Birthday Parties</b>						

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
General x 10	No	Inclusive	\$210.00	<b>\$214.00</b>	\$4.00	1.90%
Add Children	No	Inclusive	\$21.00	<b>\$21.50</b>	\$0.50	2.38%
Games only x10	No	Inclusive	\$125.00	<b>\$127.50</b>	\$2.50	2.00%
Add Children	No	Inclusive	\$12.50	<b>\$13.00</b>	\$0.50	4.00%
<b>Fun Days</b>						
Adult	No	Inclusive	\$7.50	<b>\$7.50</b>	\$0.00	0.00%
Concession	No	Inclusive	\$6.00	<b>\$6.00</b>	\$0.00	0.00%
Child	No	Inclusive	\$5.50	<b>\$5.50</b>	\$0.00	0.00%
<b>Lane Hire (per hour, plus entry fee)</b>						
Normal Hours	No	Inclusive	\$49.00	<b>\$50.00</b>	\$1.00	2.04%
Out of Hours	No	Inclusive	\$86.00	<b>\$87.00</b>	\$1.00	1.16%
<b>Pool Hire (conditions apply)</b>						
Whole indoor pool per hour	No	Inclusive	\$352.00	<b>\$357.50</b>	\$5.50	1.56%
Whole outdoor pool per hour	No	Inclusive	\$187.50	<b>\$190.00</b>	\$2.50	1.33%
Pool Hire (Small Group) - Whole pool per hour	No	Inclusive	\$110.00	<b>\$112.00</b>	\$2.00	1.82%
<b>Monbulk Pool</b>						
<b>Casual</b>						
Adult Swim	No	Inclusive	\$6.50	<b>\$6.60</b>	\$0.10	1.54%
Concession	No	Inclusive	\$5.00	<b>\$5.10</b>	\$0.10	2.00%
Pensioner	No	Inclusive	\$4.50	<b>\$4.60</b>	\$0.10	2.22%
Child swim (2 - 15 years)	No	Inclusive	\$4.50	<b>\$4.60</b>	\$0.10	2.22%
Family	No	Inclusive	\$17.50	<b>\$18.00</b>	\$0.50	2.86%
Spectator	No	Inclusive	\$2.50	<b>\$2.50</b>	\$0.00	0.00%
Swim Club	No	Inclusive	\$2.50	<b>\$2.50</b>	\$0.00	0.00%
<b>Swim Tickets</b>						
Adult 20 visit	No	Inclusive	\$115.50	<b>\$117.50</b>	\$2.00	1.73%
Family 20 visit	No	Inclusive	\$316.50	<b>\$321.50</b>	\$5.00	1.58%
Child 20 visit	No	Inclusive	\$81.00	<b>\$82.00</b>	\$1.00	1.23%
Concession 20 visit	No	Inclusive	\$92.00	<b>\$94.00</b>	\$2.00	2.17%
Pensioner 20 visit	No	Inclusive	\$81.00	<b>\$82.00</b>	\$1.00	1.23%
Spectator 20 visit	No	Inclusive	\$46.00	<b>\$47.00</b>	\$1.00	2.17%
<b>Swim Memberships</b>						
Start-up Fee	No	Inclusive	\$53.50	<b>\$54.00</b>	\$0.50	0.93%
Start-up Concession	No	Inclusive	\$42.00	<b>\$43.00</b>	\$1.00	2.38%
DD Monthly Aquatic- Adult	No	Inclusive	\$40.50	<b>\$41.50</b>	\$1.00	2.47%
DD Monthly Aquatic- Concession	No	Inclusive	\$31.50	<b>\$31.50</b>	\$0.00	0.00%
12 months	No	Inclusive	\$550.50	<b>\$558.50</b>	\$8.00	1.45%
Swim Club monthly	No	Inclusive	\$41.50	<b>\$42.50</b>	\$1.00	2.41%
<b>Group Entry</b>						
Junior 14 years & under	No	Inclusive	\$3.50	<b>\$4.00</b>	\$0.50	14.29%
Senior 15 years & over	No	Inclusive	\$4.50	<b>\$5.00</b>	\$0.50	11.11%
Leaders	No	Inclusive	\$2.00	<b>\$2.50</b>	\$0.50	25.00%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
<b>School Swim Lessons</b>						
- School Groups (per head)	No	Inclusive	\$3.20	<b>\$3.50</b>	\$0.30	9.37%
Swim teachers 30min	No	Inclusive	\$24.50	<b>\$25.00</b>	\$0.50	2.04%
Swim teachers 45min	No	Inclusive	\$36.00	<b>\$36.00</b>	\$0.00	0.00%
Swim teachers 60min	No	Inclusive	\$47.50	<b>\$48.50</b>	\$1.00	2.11%
<b>Swim Lessons</b>						
SAWS- Swim & Water Safety	No	Inclusive	\$17.00	<b>\$17.60</b>	\$0.60	3.53%
Baby Play - 12mth - 3years	No	Inclusive	\$12.50	<b>\$12.00</b>	-\$0.50	-4.00%
Pre & After School	No	Inclusive	\$14.50	<b>\$15.00</b>	\$0.50	3.45%
Squad	No	Inclusive	\$14.00	<b>\$14.50</b>	\$0.50	3.57%
Adults (15years +)	No	Inclusive	\$14.00	<b>\$14.50</b>	\$0.50	3.57%
Private- PWD (30 min)	No	Inclusive	\$36.00	<b>\$36.00</b>	\$0.00	0.00%
Private	No	Inclusive	\$59.00	<b>\$59.50</b>	\$0.50	0.85%
Bronze	No	Inclusive	\$22.50	<b>\$23.00</b>	\$0.50	2.22%
<b>Aqua Classes</b>						
Casual	No	Inclusive	\$15.00	<b>\$15.50</b>	\$0.50	3.33%
Concession	No	Inclusive	\$12.00	<b>\$12.00</b>	\$0.00	0.00%
Pension	No	Inclusive	\$10.50	<b>\$10.50</b>	\$0.00	0.00%
Aqua Adult - 10 visit	No	Inclusive	\$135.00	<b>\$137.50</b>	\$2.50	1.85%
Aqua Concession - 10 visit	No	Inclusive	\$108.00	<b>\$110.00</b>	\$2.00	1.85%
Aqua Pension- 10 visit	No	Inclusive	\$94.50	<b>\$96.50</b>	\$2.00	2.12%
<b>Gymnasium</b>						
Casual Gym – Adult	No	Inclusive	\$15.50	<b>\$16.00</b>	\$0.50	3.23%
Start-up Fee	No	Inclusive	\$88.00	<b>\$89.50</b>	\$1.50	1.70%
Start-up Fee- Concession/Pension	No	Inclusive	\$52.50	<b>\$53.00</b>	\$0.50	0.95%
DD Monthly Fee	No	Inclusive	\$84.50	<b>\$85.50</b>	\$1.00	1.18%
DD Monthly Fee Concession/Pension	No	Inclusive	\$68.00	<b>\$69.50</b>	\$1.50	2.21%
DD Monthly Fee- Corporate	No	Inclusive	\$68.50	<b>\$70.00</b>	\$1.50	2.19%
DD Monthly Fee- Seniors	No	Inclusive	\$67.00	<b>\$68.50</b>	\$1.50	2.24%
Personal Training - 1/2 hour Session	No	Inclusive	\$43.00	<b>\$44.00</b>	\$1.00	2.33%
Fitness Classes- Casual	No	Inclusive	\$15.00	<b>\$15.50</b>	\$0.50	3.33%
Fitness Classes- Concession	No	Inclusive	\$11.50	<b>\$11.00</b>	-\$0.50	-4.35%
Older exercise group	No	Inclusive	\$7.00	<b>\$7.00</b>	\$0.00	0.00%
WorkCover Rehab Membership	No	Inclusive	\$381.00	<b>\$386.50</b>	\$5.50	1.44%
12 Month- Gold	No	Inclusive	\$1,103.00	<b>\$1,119.50</b>	\$16.50	1.50%
12 Month- Gold Concession/Pension	No	Inclusive	\$874.00	<b>\$887.00</b>	\$13.00	1.49%
3 Term- Gold	No	Inclusive	\$279.00	<b>\$283.00</b>	\$4.00	1.43%
<b>Birthday Parties</b>						
General x 10	No	Inclusive	\$210.00	<b>\$214.00</b>	\$4.00	1.90%
Add Children	No	Inclusive	\$21.00	<b>\$21.50</b>	\$0.50	2.38%
Games only x10	No	Inclusive	\$125.00	<b>\$127.50</b>	\$2.50	2.00%
Add Children	No	Inclusive	\$12.50	<b>\$13.00</b>	\$0.50	4.00%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
<b>Fun Days</b>						
Adult	No	Inclusive	\$7.50	<b>\$7.50</b>	\$0.00	0.00%
Concession	No	Inclusive	\$6.00	<b>\$6.00</b>	\$0.00	0.00%
Child	No	Inclusive	\$5.50	<b>\$5.50</b>	\$0.00	0.00%
Pool hire (per hour)	No	Inclusive	\$219.00	<b>\$222.50</b>	\$3.50	1.60%
Pool Hire (Small Group) - Whole pool per hour	No	Inclusive	\$110.00	<b>\$112.00</b>	\$2.00	1.82%
<b>Crèche</b>						
Casual	No	Inclusive	\$4.50	<b>\$4.50</b>	\$0.00	0.00%
Members	No	Inclusive	\$4.00	<b>\$4.00</b>	\$0.00	0.00%
<b>Yarra Recreation Centre</b>						
<b>Dry programs</b>						
Court hire – peak	No	Inclusive	\$41.00	<b>\$42.00</b>	\$1.00	2.44%
Court hire - off peak	No	Inclusive	\$32.50	<b>\$32.50</b>	\$0.00	0.00%
Badminton - court hire	No	Inclusive	\$22.00	<b>\$22.50</b>	\$0.50	2.27%
Badminton - per person	No	Inclusive	\$7.00	<b>\$7.00</b>	\$0.00	0.00%
Group Fitness – casual	No	Inclusive	\$15.00	<b>\$15.50</b>	\$0.50	3.33%
Group Fitness – concession	No	Inclusive	\$11.50	<b>\$11.00</b>	-\$0.50	-4.35%
Prime Movers	No	Inclusive	\$7.00	<b>\$7.00</b>	\$0.00	0.00%
Gym – casual	No	Inclusive	\$15.50	<b>\$16.00</b>	\$0.50	3.23%
Teen Gym	No	Inclusive	\$4.50	<b>\$4.50</b>	\$0.00	0.00%
Multi purpose room (per hour)	No	Inclusive	\$28.50	<b>\$29.00</b>	\$0.50	1.75%
Schools - court hire off peak	No	Inclusive	\$25.00	<b>\$25.50</b>	\$0.50	2.00%
Schools - court hire peak	No	Inclusive	\$41.00	<b>\$42.00</b>	\$1.00	2.44%
<b>Gold Memberships</b>						
Start-up Fee	No	Inclusive	\$88.00	<b>\$89.50</b>	\$1.50	1.70%
Start-up Fee- Concession/Pension	No	Inclusive	\$52.50	<b>\$53.00</b>	\$0.50	0.95%
DD Monthly Fee	No	Inclusive	\$84.50	<b>\$85.50</b>	\$1.00	1.18%
DD Monthly Fee Concession/Pension	No	Inclusive	\$68.00	<b>\$69.50</b>	\$1.50	2.21%
DD Monthly Fee- Seniors	No	Inclusive	\$67.00	<b>\$68.50</b>	\$1.50	2.24%
12 Term- Gold	No	Inclusive	\$1,103.00	<b>\$1,119.50</b>	\$16.50	1.50%
12 Term- Concession/Pension	No	Inclusive	\$874.00	<b>\$887.00</b>	\$13.00	1.49%
3 Term- Gold	No	Inclusive	\$279.50	<b>\$283.50</b>	\$4.00	1.43%
<b>Wet programs</b>						
<b>Casual</b>						
Adult (16+) admission	No	Inclusive	\$6.50	<b>\$6.60</b>	\$0.10	1.54%
Concession (15+)	No	Inclusive	\$5.20	<b>\$5.30</b>	\$0.10	1.92%
Child (3 - 15years)	No	Inclusive	\$4.55	<b>\$4.60</b>	\$0.05	1.10%
Pensioner	No	Inclusive	\$4.55	<b>\$4.60</b>	\$0.05	1.10%
Family	No	Inclusive	\$17.70	<b>\$18.00</b>	\$0.30	1.69%
Spectator	No	Inclusive	\$2.50	<b>\$2.50</b>	\$0.00	0.00%
Locker hire	No	Inclusive	\$2.50	<b>\$2.50</b>	\$0.00	0.00%
<b>Group entry - 10 or more</b>						

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Junior 14 years & under	No	Inclusive	\$3.50	<b>\$4.00</b>	\$0.50	14.29%
Senior 15 years & over	No	Inclusive	\$4.50	<b>\$5.00</b>	\$0.50	11.11%
Leaders and spectators	No	Inclusive	\$2.00	<b>\$2.50</b>	\$0.50	25.00%
<b>General Memberships</b>						
<b>20 Visit Passes</b>						
Adult	No	Inclusive	\$117.00	<b>\$119.50</b>	\$2.50	2.14%
Concession	No	Inclusive	\$93.60	<b>\$95.50</b>	\$1.90	2.03%
Child	No	Inclusive	\$81.90	<b>\$83.50</b>	\$1.60	1.95%
Pensioner	No	Inclusive	\$81.90	<b>\$83.50</b>	\$1.60	1.95%
Family	No	Inclusive	\$318.60	<b>\$325.00</b>	\$6.40	2.01%
<b>Aquatic Memberships</b>						
Start-up Fee	No	Inclusive	\$53.50	<b>\$54.00</b>	\$0.50	0.93%
Start-up Fee Concessions	No	Inclusive	\$32.00	<b>\$32.00</b>	\$0.00	0.00%
DD Monthly Fee	No	Inclusive	\$46.00	<b>\$47.00</b>	\$1.00	2.17%
DD Monthly Fee Concession/Child	No	Inclusive	\$35.50	<b>\$36.00</b>	\$0.50	1.41%
<b>School Groups</b>						
- School Groups (per head)	No	Inclusive	\$3.20	<b>\$3.50</b>	\$0.30	9.37%
- Swim Teacher 30min	No	Inclusive	\$24.50	<b>\$25.00</b>	\$0.50	2.04%
- Swim Teacher 45min	No	Inclusive	\$36.00	<b>\$36.00</b>	\$0.00	0.00%
- Swim Teacher 60min	No	Inclusive	\$47.50	<b>\$48.50</b>	\$1.00	2.11%
<b>Swim Lessons</b>						
SAWS- Swim & Water Safety	No	Inclusive	\$17.00	<b>\$17.60</b>	\$0.60	3.53%
Baby Play - 12mth - 3years	No	Inclusive	\$12.50	<b>\$12.00</b>	-\$0.50	-4.00%
Pre & After School	No	Inclusive	\$14.50	<b>\$15.00</b>	\$0.50	3.45%
Squad	No	Inclusive	\$14.00	<b>\$14.50</b>	\$0.50	3.57%
Private PWD (30 min)	No	Inclusive	\$36.00	<b>\$36.00</b>	\$0.00	0.00%
Private (30 min)	No	Inclusive	\$57.50	<b>\$58.00</b>	\$0.50	0.87%
Bronze	No	Inclusive	\$22.50	<b>\$23.00</b>	\$0.50	2.22%
Junior Lifeguard	No	Inclusive	\$18.50	<b>\$19.00</b>	\$0.50	2.70%
<b>Aqua Classes</b>						
Casual	No	Inclusive	\$15.00	<b>\$15.50</b>	\$0.50	3.33%
Concession	No	Inclusive	\$12.00	<b>\$12.00</b>	\$0.00	0.00%
Pension	No	Inclusive	\$10.50	<b>\$10.50</b>	\$0.00	0.00%
Adult x 10 pass	No	Inclusive	\$135.00	<b>\$137.50</b>	\$2.50	1.85%
Concession x 10 pass	No	Inclusive	\$108.00	<b>\$110.00</b>	\$2.00	1.85%
Pension x 10 pass	No	Inclusive	\$94.50	<b>\$96.50</b>	\$2.00	2.12%
<b>Birthday Parties</b>						
General x 10	No	Inclusive	\$210.00	<b>\$214.00</b>	\$4.00	1.90%
Add Children	No	Inclusive	\$21.00	<b>\$21.50</b>	\$0.50	2.38%
Games only x10	No	Inclusive	\$125.00	<b>\$127.50</b>	\$2.50	2.00%
Extra Children per head	No	Inclusive	\$12.50	<b>\$13.00</b>	\$0.50	4.00%
<b>Fun Days</b>						

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Adult	No	Inclusive	\$7.50	<b>\$7.50</b>	\$0.00	0.00%
Concession	No	Inclusive	\$7.00	<b>\$7.00</b>	\$0.00	0.00%
Child	No	Inclusive	\$5.50	<b>\$5.50</b>	\$0.00	0.00%
<b>Crèche</b>						
Casual	No	Inclusive	\$4.50	<b>\$4.50</b>	\$0.00	0.00%
Members	No	Inclusive	\$4.00	<b>\$4.00</b>	\$0.00	0.00%
<b>Lane Hire (per hour, plus entry fee)</b>						
Normal Hours	No	Inclusive	\$21.00	<b>\$21.50</b>	\$0.50	2.38%
<b>Pool Hire (conditions apply)</b>						
Whole indoor pool per hour	No	Inclusive	\$234.50	<b>\$238.00</b>	\$3.50	1.49%
Pool Hire (Small Group) - Whole pool per hour	No	Inclusive	\$110.00	<b>\$112.00</b>	\$2.00	1.82%
<b>Access and Inclusion (available for care groups)</b>						
1 month membership	No	Inclusive	\$46.00	<b>\$47.00</b>	\$1.00	2.17%
<b>Olinda Pool</b>						
Family (2 adults, 4 children)	No	Inclusive	\$12.00	<b>\$12.00</b>	\$0.00	0.00%
Adult admission	No	Inclusive	\$4.00	<b>\$4.00</b>	\$0.00	0.00%
Concession	No	Inclusive	\$3.00	<b>\$3.00</b>	\$0.00	0.00%
Child	No	Inclusive	\$3.00	<b>\$3.00</b>	\$0.00	0.00%
Pensioner	No	Inclusive	\$3.00	<b>\$3.00</b>	\$0.00	0.00%
Spectator	No	Inclusive	\$2.00	<b>\$2.00</b>	\$0.00	0.00%
School Groups (per head)	No	Inclusive	\$2.00	<b>\$2.00</b>	\$0.00	0.00%
Family 10-use pass (2 adults, 4 children)	No	Inclusive	\$160.00	<b>\$163.00</b>	\$3.00	1.88%
Adult 10-use pass	No	Inclusive	\$35.00	<b>\$35.50</b>	\$0.50	1.43%
Concession 10-use pass	No	Inclusive	\$25.00	<b>\$25.50</b>	\$0.50	2.00%
Pensioner 10-use pass	No	Inclusive	\$25.00	<b>\$25.50</b>	\$0.50	2.00%
Child 10-use pass	No	Inclusive	\$25.00	<b>\$25.50</b>	\$0.50	2.00%
Pool Hire - half pool per hour + entry	No	Inclusive	\$87.50	<b>\$88.50</b>	\$1.00	1.14%
Parties - 10 children	No	Inclusive	\$160.00	<b>\$163.00</b>	\$3.00	1.88%
Pool Hire - whole pool per hour	No	Inclusive	\$180.00	<b>\$183.50</b>	\$3.50	1.94%
<b>COMMUNITY HALLS</b>						
<b>Belgrave Tin Shed</b>						
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Coldstream Community Centre</b>						
- Function Fee	No	Inclusive	\$326.00	<b>\$334.00</b>	\$8.00	2.45%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Hookey Park Rotunda</b>						
- Function Fee	No	Inclusive	\$82.50	<b>\$84.00</b>	\$1.50	1.82%
<b>Kalorama Pavilion</b>						



Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
- Function Fee	No	Inclusive	\$112.50	<b>\$115.00</b>	\$2.50	2.22%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Kilsyth Memorial Hall</b>						
- Function Fee	No	Inclusive	\$312.50	<b>\$320.00</b>	\$7.50	2.40%
- Function Bond	No	Exclusive	\$256.50	<b>\$260.00</b>	\$3.50	1.36%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Lilydale Lake Community Room</b>						
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$22.00	<b>\$22.50</b>	\$0.50	2.27%
- Community	No	Inclusive	\$11.00	<b>\$11.00</b>	\$0.00	0.00%
<b>Mt Evelyn Public Hall</b>						
- Function Fee	No	Inclusive	\$312.50	<b>\$320.00</b>	\$7.50	2.40%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Silvan Public Hall</b>						
- Function Fee	No	Inclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Belgrave South Community Hall</b>						
- Function Fee	No	Inclusive	\$312.50	<b>\$262.00</b>	-\$50.50	-16.16%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Belgrave Heights and South Progress Hall</b>						
- Function Fee	No	Inclusive	\$261.50	<b>\$262.00</b>	\$0.50	0.19%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Wandin North Public Hall</b>						
- Function Fee	No	Inclusive	\$312.50	<b>\$320.00</b>	\$7.50	2.40%
- Function Bond	No	Inclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Yarraburn Centre</b>						
- Function Fee	No	Inclusive	\$261.50	<b>\$267.00</b>	\$5.50	2.10%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Yarra Glen Memorial Hall</b>						
- Function Fee	No	Inclusive	\$312.50	<b>\$320.00</b>	\$7.50	2.40%
- Function Bond	No	Exclusive	\$256.50	<b>\$260.00</b>	\$3.50	1.36%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Yellingbo Public Hall</b>						
- Function Fee	No	Inclusive	\$112.50	<b>\$115.00</b>	\$2.50	2.22%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Wandin East Public Hall</b>						
- Function Fee	No	Inclusive	\$312.50	<b>\$320.00</b>	\$7.50	2.40%
- Function Bond	No	Exclusive	\$256.50	<b>\$260.00</b>	\$3.50	1.36%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Lilydale Senior Citizens Centre</b>						
- Function Fee	No	Inclusive	\$312.50	<b>\$320.00</b>	\$7.50	2.40%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Montrose Public Hall</b>						
- Function Fee	No	Inclusive	\$312.50	<b>\$320.00</b>	\$7.50	2.40%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Tapscott Melbourne Centre</b>						
- Function Fee	No	Inclusive	\$312.50	<b>\$320.00</b>	\$7.50	2.40%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>Blue Hills Centre</b>						
- Function Fee	No	Inclusive	\$312.50	<b>\$320.00</b>	\$7.50	2.40%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%
<b>The Patch Public Hall</b>						
- Function Fee	No	Inclusive	\$112.50	<b>\$115.00</b>	\$2.50	2.22%
- Function Bond	No	Exclusive	\$256.50	<b>\$262.00</b>	\$5.50	2.14%
- Commercial	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
- Community	No	Inclusive	\$9.50	<b>\$10.00</b>	\$0.50	5.26%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
<b>Public Liability Insurance</b>						
Fee for casual bookings	No	Inclusive	\$27.00	<b>\$27.50</b>	\$0.50	1.85%
<b>ENVIRONMENTAL STEWARDSHIP</b>						
Environmental Volunteer Support (courses & events)	No	Inclusive	\$10 to \$50	<b>\$10 to \$50</b>	\$0.00	0.00%
Earth Keepers Program - price per student	No	Inclusive	\$225.50	<b>\$230.00</b>	\$4.50	2.00%
Biodiversity Equivalent Unit (GBEU) Offset	No	Inclusive	\$345,860.00	<b>\$371,167.50</b>	\$25,307.50	7.32%
Biodiversity Offset- Habitat Hectare (remnant vegetation protected and improved)	No	Inclusive	\$114,134.00	<b>\$122,485.55</b>	\$8,351.55	7.32%
Biodiversity Offset- per recruit (plant successfully established)	No	Inclusive	\$45.00	<b>\$48.40</b>	\$3.40	7.56%
Biodiversity Offset- Large Old Tree protected	No	Inclusive	\$2,305.50	<b>\$2,474.45</b>	\$168.95	7.33%
Biodiversity Offset- Very Large Old Tree protected	No	Inclusive	\$2,651.50	<b>\$2,845.70</b>	\$194.20	7.32%
Biodiversity Offset- General Habitat Units (GHU) offsets	No	Inclusive	\$145,037.50	<b>\$148,500.00</b>	\$3,462.50	2.39%
Biodiversity Offset- Species Habitat Units (SHU) offsets	No	Inclusive	\$72,775.00	<b>\$160,600.00</b>	\$87,825.00	120.68%
<b>WASTE MANAGEMENT</b>						
<b>Garbage/Recycling Collection</b>						
Domestic Service (120 litre waste bin)	No	Exclusive	\$238.00	<b>\$251.00</b>	\$13.00	5.46%
Domestic Service (80 litre waste bin)	No	Exclusive	\$220.00	<b>\$233.00</b>	\$13.00	5.91%
Additional Domestic Service (Waste & Recycling)	No	Exclusive	\$180.00	<b>\$194.00</b>	\$14.00	7.78%
Additional Domestic Service (Medical Requirement)	No	Exclusive	\$126.00	<b>\$133.00</b>	\$7.00	5.56%
Additional Domestic Service (Recycling)	No	Exclusive	\$50.00	<b>\$52.00</b>	\$2.00	4.00%
Residential Minimal Waste Service	No	Exclusive	\$55.00	<b>\$58.00</b>	\$3.00	5.45%
Green Organics Bin Service (120 litre)	No	Exclusive	\$75.00	<b>\$75.00</b>	\$0.00	0.00%
Green Organics Bin Service (240 litre)	No	Exclusive	\$81.00	<b>\$81.00</b>	\$0.00	0.00%
Commercial Service	No	Exclusive	\$325.00	<b>\$351.00</b>	\$26.00	8.00%
Additional Commercial Service (Waste & Recycling)	No	Exclusive	\$325.00	<b>\$351.00</b>	\$26.00	8.00%
Additional Commercial Service (Recycling)	No	Exclusive	\$50.00	<b>\$52.00</b>	\$2.00	4.00%
<b>RECREATION - PROPERTY MANAGEMENT</b>						
<b>Ground Maintenance contribution fees</b>						
<b>Class 1 Sports Field</b>						
Australian Rules	No	Inclusive	\$2,137.00	<b>\$2,170.00</b>	\$33.00	1.54%
Cricket	No	Inclusive	\$1,068.00	<b>\$1,080.00</b>	\$12.00	1.12%
Soccer	No	Inclusive	\$1,490.50	<b>\$1,510.00</b>	\$19.50	1.31%
<b>Junior/concession use</b>						

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Junior Australian Rules	No	Inclusive	\$1,063.00	<b>\$1,080.00</b>	\$17.00	1.60%
Junior Cricket	No	Inclusive	\$536.50	<b>\$540.00</b>	\$3.50	0.65%
Junior Soccer	No	Inclusive	\$745.00	<b>\$760.00</b>	\$15.00	2.01%
<b>Finals ground maintenance fees</b>						
Australian Rules	No	Inclusive	\$647.00	<b>\$660.00</b>	\$13.00	2.01%
Soccer	No	Inclusive	\$213.50	<b>\$220.00</b>	\$6.50	3.04%
<b>Casual user ground maintenance fees</b>						
<b>Commercial use</b>						
1 Hour	No	Inclusive	\$213.50	<b>\$220.00</b>	\$6.50	3.04%
Half Day	No	Inclusive	\$1,063.00	<b>\$1,080.00</b>	\$17.00	1.60%
Full Day	No	Inclusive	\$2,137.00	<b>\$2,170.00</b>	\$33.00	1.54%
<b>Community use</b>						
1 Hour	No	Inclusive	\$103.50	<b>\$110.00</b>	\$6.50	6.28%
Half Day	No	Inclusive	\$433.00	<b>\$440.00</b>	\$7.00	1.62%
Full Day	No	Inclusive	\$647.00	<b>\$660.00</b>	\$13.00	2.01%
<b>Class 2 Sports Field</b>						
<b>Senior team use</b>						
Australian Rules	No	Inclusive	\$1,709.00	<b>\$1,740.00</b>	\$31.00	1.81%
Cricket	No	Inclusive	\$854.50	<b>\$870.00</b>	\$15.50	1.81%
Soccer	No	Inclusive	\$1,282.00	<b>\$1,300.00</b>	\$18.00	1.40%
<b>Junior/concession use</b>						
Junior Australian Rules	No	Inclusive	\$854.50	<b>\$870.00</b>	\$15.50	1.81%
Junior Cricket	No	Inclusive	\$433.00	<b>\$440.00</b>	\$7.00	1.62%
Junior Soccer	No	Inclusive	\$647.00	<b>\$660.00</b>	\$13.00	2.01%
<b>Finals ground maintenance fees</b>						
Australian Rules	No	Inclusive	\$433.00	<b>\$440.00</b>	\$7.00	1.62%
Soccer	No	Inclusive	\$213.50	<b>\$220.00</b>	\$6.50	3.04%
<b>Casual user ground maintenance fees</b>						
<b>Commercial Use</b>						
1 Hour	No	Inclusive	\$176.00	<b>\$180.00</b>	\$4.00	2.27%
Half Day	No	Inclusive	\$848.50	<b>\$860.00</b>	\$11.50	1.36%
Full Day	No	Inclusive	\$1,709.00	<b>\$1,740.00</b>	\$31.00	1.81%
<b>Community Use</b>						
1 Hour	No	Inclusive	\$42.00	<b>\$40.00</b>	-\$2.00	-4.76%
Half Day	No	Inclusive	\$213.50	<b>\$220.00</b>	\$6.50	3.04%
Full Day	No	Inclusive	\$433.00	<b>\$440.00</b>	\$7.00	1.62%
<b>Class 3 Sports Field</b>						
<b>Senior team use</b>						
Australian Rules	No	Inclusive	\$1,282.00	<b>\$1,300.00</b>	\$18.00	1.40%
Cricket	No	Inclusive	\$640.00	<b>\$650.00</b>	\$10.00	1.56%
Soccer	No	Inclusive	\$848.50	<b>\$860.00</b>	\$11.50	1.36%
<b>Junior/concession use</b>						

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Junior Australian Rules	No	Inclusive	\$647.00	<b>\$660.00</b>	\$13.00	2.01%
Junior Cricket	No	Inclusive	\$323.00	<b>\$330.00</b>	\$7.00	2.17%
Junior Soccer	No	Inclusive	\$433.00	<b>\$440.00</b>	\$7.00	1.62%
<b>Finals ground maintenance fees</b>						
Australian Rules	No	Inclusive	\$213.50	<b>\$220.00</b>	\$6.50	3.04%
Soccer	No	Inclusive	\$103.50	<b>\$110.00</b>	\$6.50	6.28%
<b>Casual user ground maintenance fees</b>						
<b>Commercial Use</b>						
1 Hour	No	Inclusive	\$126.00	<b>\$130.00</b>	\$4.00	3.17%
Half Day	No	Inclusive	\$647.00	<b>\$660.00</b>	\$13.00	2.01%
Full Day	No	Inclusive	\$1,282.00	<b>\$1,300.00</b>	\$18.00	1.40%
<b>Community Use</b>						
1 Hour	No	Inclusive	\$42.00	<b>\$40.00</b>	-\$2.00	-4.76%
Half Day	No	Inclusive	\$103.50	<b>\$110.00</b>	\$6.50	6.28%
Full Day	No	Inclusive	\$213.50	<b>\$220.00</b>	\$6.50	3.04%
Auskick groups-flat rate	No	Inclusive	\$333.00	<b>\$340.00</b>	\$7.00	2.10%
<b>Schools ground maintenance fees</b>						
1 hour	No	Inclusive	\$42.00	<b>\$40.00</b>	-\$2.00	-4.76%
2 hours	No	Inclusive	\$77.00	<b>\$80.00</b>	\$3.00	3.90%
3 hours	No	Inclusive	\$103.50	<b>\$110.00</b>	\$6.50	6.28%
Half day	No	Inclusive	\$158.50	<b>\$160.00</b>	\$1.50	0.95%
Full day	No	Inclusive	\$213.50	<b>\$220.00</b>	\$6.50	3.04%
<b>Pavilion Maintenance Contribution Fees</b>						
A Grade Pavilion	No	Inclusive	\$1,063.00	<b>\$1,080.00</b>	\$17.00	1.60%
B Grade Pavilion	No	Inclusive	\$854.50	<b>\$870.00</b>	\$15.50	1.81%
C Grade Pavilion	No	Inclusive	\$640.00	<b>\$650.00</b>	\$10.00	1.56%
<b>Finals Pavilion use</b>						
A Grade Pavilion	No	Inclusive	\$213.50	<b>\$220.00</b>	\$6.50	3.04%
B Grade Pavilion	No	Inclusive	\$213.50	<b>\$220.00</b>	\$6.50	3.04%
C Grade Pavilion	No	Inclusive	\$103.50	<b>\$110.00</b>	\$6.50	6.28%
<b>School pavilion use</b>						
1 hour	No	Inclusive	\$22.50	<b>\$20.00</b>	-\$2.50	-11.11%
2 hours	No	Inclusive	\$36.50	<b>\$40.00</b>	\$3.50	9.59%
3 hours	No	Inclusive	\$49.00	<b>\$50.00</b>	\$1.00	2.04%
Half day	No	Inclusive	\$77.00	<b>\$80.00</b>	\$3.00	3.90%
Full day	No	Inclusive	\$103.50	<b>\$110.00</b>	\$6.50	6.28%
<b>Casual Use – Pavilions</b>						
<b>Commercial use of Pavilions</b>						
<b>A Grade Pavilion</b>						
1 hour	No	Inclusive	\$109.00	<b>\$110.00</b>	\$1.00	0.92%
Half day	No	Inclusive	\$536.50	<b>\$540.00</b>	\$3.50	0.65%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Full day	No	Inclusive	\$1,073.00	<b>\$1,090.00</b>	\$17.00	1.58%
<b>B Grade Pavilion</b>						
1 hour	No	Inclusive	\$85.50	<b>\$90.00</b>	\$4.50	5.26%
Half day	No	Inclusive	\$433.00	<b>\$440.00</b>	\$7.00	1.62%
Full day	No	Inclusive	\$854.50	<b>\$870.00</b>	\$15.50	1.81%
<b>C Grade Pavilion</b>						
1 hour	No	Inclusive	\$65.00	<b>\$70.00</b>	\$5.00	7.69%
Half day	No	Inclusive	\$318.50	<b>\$320.00</b>	\$1.50	0.47%
Full day	No	Inclusive	\$647.00	<b>\$660.00</b>	\$13.00	2.01%
<b>Community use of Pavilions</b>						
<b>A Grade Pavilion</b>						
1 hour	No	Inclusive	\$85.50	<b>\$90.00</b>	\$4.50	5.26%
Half day	No	Inclusive	\$433.00	<b>\$440.00</b>	\$7.00	1.62%
Full day	No	Inclusive	\$848.50	<b>\$860.00</b>	\$11.50	1.36%
<b>B Grade Pavilion</b>						
1 hour	No	Inclusive	\$49.00	<b>\$50.00</b>	\$1.00	2.04%
Half day	No	Inclusive	\$158.50	<b>\$160.00</b>	\$1.50	0.95%
Full day	No	Inclusive	\$318.00	<b>\$320.00</b>	\$2.00	0.63%
<b>C Grade Pavilion</b>						
1 hour	No	Inclusive	\$22.00	<b>\$20.00</b>	-\$2.00	-9.09%
Half day	No	Inclusive	\$49.00	<b>\$50.00</b>	\$1.00	2.04%
Full day	No	Inclusive	\$104.00	<b>\$110.00</b>	\$6.00	5.77%
<b>Reserves</b>						
School Use (hourly rate)	No	Inclusive	\$42.00	<b>\$40.00</b>	-\$2.00	-4.76%
School Use (2 hours)	No	Inclusive	\$77.00	<b>\$80.00</b>	\$3.00	3.90%
School Use (3 hours)	No	Inclusive	\$104.00	<b>\$110.00</b>	\$6.00	5.77%
School Use (half day)	No	Inclusive	\$160.00	<b>\$160.00</b>	\$0.00	0.00%
School Use (full day)	No	Inclusive	\$214.50	<b>\$220.00</b>	\$5.50	2.56%
Minor Oval - Community Rate (per hour)	No	Inclusive	\$42.00	<b>\$40.00</b>	-\$2.00	-4.76%
Minor Oval - Community Rate (half day)	No	Inclusive	\$104.00	<b>\$110.00</b>	\$6.00	5.77%
Minor Oval - Community Rate (full day)	No	Inclusive	\$214.50	<b>\$220.00</b>	\$5.50	2.56%
Minor Oval - Commercial Rate (per hour)	No	Inclusive	\$126.00	<b>\$130.00</b>	\$4.00	3.17%
Minor Oval - Commercial Rate (half day)	No	Inclusive	\$647.00	<b>\$660.00</b>	\$13.00	2.01%
Minor Oval - Commercial Rate (full day)	No	Inclusive	\$1,276.50	<b>\$1,300.00</b>	\$23.50	1.84%
Secondary Oval - Community Rate (per hour)	No	Inclusive	\$42.00	<b>\$40.00</b>	-\$2.00	-4.76%
Secondary Oval - Community Rate (half day)	No	Inclusive	\$214.50	<b>\$220.00</b>	\$5.50	2.56%
Secondary Oval - Community Rate (full day)	No	Inclusive	\$427.00	<b>\$430.00</b>	\$3.00	0.70%
Secondary Oval - Commercial Rate (per hour)	No	Inclusive	\$176.00	<b>\$180.00</b>	\$4.00	2.27%
Secondary Oval - Commercial Rate (half day)	No	Inclusive	\$843.50	<b>\$860.00</b>	\$16.50	1.96%
Secondary Oval - Commercial Rate (full day)	No	Inclusive	\$1,699.00	<b>\$1,720.00</b>	\$21.00	1.24%
Township Oval - Community Rate (per hour)	No	Inclusive	\$103.50	<b>\$110.00</b>	\$6.50	6.28%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Township Oval - Community Rate (half day)	No	Inclusive	\$427.50	<b>\$430.00</b>	\$2.50	0.58%
Township Oval - Community Rate (full day)	No	Inclusive	\$647.00	<b>\$660.00</b>	\$13.00	2.01%
Township Oval - Community Rate (per hour)	No	Inclusive	\$214.50	<b>\$220.00</b>	\$5.50	2.56%
Township Oval - Commercial Rate (half day)	No	Inclusive	\$1,063.00	<b>\$1,080.00</b>	\$17.00	1.60%
Township Oval - Commercial Rate (full day)	No	Inclusive	\$2,137.00	<b>\$2,170.00</b>	\$33.00	1.54%
Small events – Bond	No	Exclusive	\$252.00	<b>\$260.00</b>	\$8.00	3.17%
Large events (Agricultural shows, Bike Rallies etc.) – Fee	No	Inclusive	Various	<b>Various</b>	Various	N/A
Large events (Agricultural shows, Bike Rallies etc.) – Bond	No	Exclusive	\$1,000 - \$2,000	<b>\$1,000 - \$2,000</b>	\$0.00	0.00%
New Community Based Leases fee for Council Buildings per annum	No	Inclusive	\$297.50	<b>\$305.00</b>	\$7.50	2.52%
Community Tennis Club Lease Fee per Court	No	Inclusive	\$84.00	<b>\$86.50</b>	\$2.50	2.98%
Community Bowling Club Fee per bowling green	No	Inclusive	\$450.00	<b>\$460.00</b>	\$10.00	2.22%
Pony Club Lease Fee Small Capacity Club	No	Exclusive	\$677.50	<b>\$692.00</b>	\$14.50	2.14%
Pony Club Lease Fee Large Capacity Club	No	Exclusive	\$903.00	<b>\$922.00</b>	\$19.00	2.10%
<b>PARKS AND BUSHLAND</b>						
<b>Karwarra Garden</b>						
<b>Plants</b>						
15 cm pots	No	Inclusive	\$5.10 - \$20.50	<b>\$5.10 - \$21.00</b>	\$0.00 - \$0.50	Range
Tubes	No	Inclusive	\$2.10 - \$4.50	<b>\$2.10 - \$4.50</b>	\$0.00	0.00%
<b>Tree inspections</b>						
Tree inspections 1st tree (standard 7 day response)	No	Inclusive	\$213.50	<b>\$217.00</b>	\$3.50	1.64%
Tree inspections Additional Tree (cost per additional tree) Standard 7 day response	No	Inclusive	\$93.00	<b>\$94.50</b>	\$1.50	1.61%
Urgent 48 hour response callout fee	No	Inclusive	\$548.50	<b>\$556.50</b>	\$8.00	1.46%
<b>Birdsland Facility</b>						
Birdsland - horse agistment (monthly)	No	Inclusive	\$109.50	<b>\$111.00</b>	\$1.50	1.37%
<b>Karwarra Garden</b>						
Commercial - Room per hour & minimum charge	No	Inclusive	\$44.00	<b>\$45.00</b>	\$1.00	2.27%
Community Use - Room per hour & minimum charge	No	Inclusive	\$22.00	<b>\$22.50</b>	\$0.50	2.27%
Public Liability Insurance fee for casual bookings	No	Inclusive	\$27.00	<b>\$27.50</b>	\$0.50	1.85%
Bonds	No	Exclusive	\$0 - \$1,000	<b>\$0 - \$1,000</b>	\$0.00	0.00%
Parkland hire	No	Inclusive	\$0 - \$1,000	<b>\$0 - \$1,025</b>	\$0 - \$25	2.50%
<b>Education Centre Room hire</b>						
Commercial - Room per hour	No	Inclusive	\$32.50	<b>\$32.50</b>	\$0.00	0.00%
Community Use - Room per hour	No	Inclusive	\$17.00	<b>\$17.50</b>	\$0.50	2.94%
Internal / Council use - Room per hour	No	Inclusive	\$17.00	<b>\$17.50</b>	\$0.50	2.94%



Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Bonds	No	Exclusive	\$0 - \$1,000	<b>\$0 - \$1,000</b>	\$0.00	0.00%
Parkland hire	No	Inclusive	\$100 - \$1,000	<b>\$102.50 - \$1,025</b>	\$2.50 - \$25	2.50%
<b>ROAD OPENING PERMITS</b>						
Road opening permit fee for Works in Road Reserves (crossovers, minor works & utilities - including trenching up to 30 metres)	No	Exclusive	\$252.00	<b>\$256.00</b>	\$4.00	1.59%
Road opening permit fee for Works in Road Reserves (crossovers, minor works & utilities - including trenching up to 30 metres) Combination of 2 permits.	No	Exclusive	\$459.50	<b>\$466.50</b>	\$7.00	1.52%
Road opening permit fee for Works in Road Reserves (crossovers, minor works & utilities - including trenching up to 30 metres) Combination of 3 permits.	No	Exclusive	\$668.50	<b>\$678.50</b>	\$10.00	1.50%
Road opening permit fee for Works in Road Reserves (crossovers, minor works & utilities - including trenching up to 30 metres) Combination of 4 permits	No	Exclusive	\$877.00	<b>\$890.00</b>	\$13.00	1.48%
Trenching over 30 metres - additional charge/metre	No	Exclusive	\$4.00	<b>\$4.00</b>	\$0.00	0.00%
BOND - Trenching over 30 metres	No	Exclusive	Min of \$1,000 or value based on potential asset damage	Min of \$1,000 or value based on potential asset damage	\$0.00	0.00%
BOND - Maximum (subject to works)	No	Exclusive	Min of \$1,000 or value based on potential asset damage	Min of \$1,000 or value based on potential asset damage	\$0.00	0.00%
<b>ASSET PROTECTION</b>						
<b>Asset Protection - Commercial</b>						
FEE - Sealed Road	No	Exclusive	\$482.50	<b>\$489.50</b>	\$7.00	1.45%
BOND - Sealed Road	No	Exclusive	Min of \$2,000 or value based on potential asset damage	Min of \$2,000 or value based on potential asset damage	value based on potential asset damage	0.00%
FEE - Unsealed Road	No	Exclusive	\$482.50	<b>\$489.50</b>	\$7.00	1.45%
BOND - Unsealed Road	No	Exclusive	Min of \$2,000 or value based on potential asset damage	Min of \$2,000 or value based on potential asset damage	value based on potential asset damage	0.00%
<b>Asset Protection - Residential</b>						
FEE - Sealed Road	No	Exclusive	\$252.00	<b>\$256.00</b>	\$4.00	1.59%



Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
BOND - Sealed Road (Minimum)	No	Exclusive	Min of \$1,000 or value based on potential asset damage	Min of \$1,000 or value based on potential asset damage	value based on potential asset damage	0.00%
FEE - Unsealed Road	No	Exclusive	\$252.00	\$256.00	\$4.00	1.59%
BOND - Unsealed Road (Minimum)	No	Exclusive	Min of \$1,000 or value based on potential asset damage	Min of \$1,000 or value based on potential asset damage	value based on potential asset damage	0.00%
<b>Signage</b>						
Tourism Signage Application Fee (one sign)	No	Inclusive	\$108.50	\$110.00	\$1.50	1.38%
Tourism Signage Application Fee (Council Roads)	No	Inclusive	\$108.50	\$110.00	\$1.50	1.38%
Tourism Signage Application Fee (Arterial Roads)	No	Inclusive	\$108.50	\$110.00	\$1.50	1.38%
Installation of New Tourism Signage	No	Inclusive	Cost plus 15% admin fee	Cost plus 15% admin fee	Cost plus 15% admin fee	0.00%
<b>CIVIL DEVELOPMENT SERVICES</b>						
<b>Sale of researched information</b>						
Approved discharge points (Fee subject to change upon a change in relevant Regulations)	Yes	Exclusive	\$65.40	\$144.70	\$79.30	121.25%
<b>Sale of maps &amp; plans</b>						
Scanned reprints at A3/A4 size	No	Exclusive	\$2.00	\$2.00	\$0.00	0.00%
Individual plans	No	Exclusive	\$6.00	\$6.00	\$0.00	0.00%
<b>Set of plans</b>						
First plan	No	Exclusive	\$6.00	\$6.00	\$0.00	0.00%
Additional plans (up to 5)	No	Exclusive	\$4.00	\$4.00	\$0.00	0.00%
Additional plans (6 or more)	No	Exclusive	\$2.00	\$2.00	\$0.00	0.00%
LP/CP plans	No	Exclusive	\$4.00	\$4.00	\$0.00	0.00%
<b>Reprints at A1 (or larger) via inkjet plotter</b>						
First plan	No	Exclusive	\$23.00	\$23.50	\$0.50	2.17%
Additional plans	No	Exclusive	\$23.00	\$23.50	\$0.50	2.17%
<b>Retrieval of archived original plans</b>						
First plan or set of plans	No	Exclusive	\$23.00	\$23.50	\$0.50	2.17%
Additional individual plans or set of plans	No	Exclusive	\$6.00	\$6.00	\$0.00	0.00%
A3/A4 photocopies of original plans	No	Exclusive	\$4.00	\$4.00	\$0.00	0.00%
A1 reprint of original plan	No	Exclusive	\$6.00	\$6.00	\$0.00	0.00%
<b>Plan Printing (office stored plans)</b>						
A1/B1 reprints	No	Exclusive	\$6.00	\$6.00	\$0.00	0.00%
Standard drawings / specifications	No	Exclusive	\$62.00	\$62.50	\$0.50	0.81%
<b>Development Stormwater Drainage</b>						

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Up to 2 dwellings	No	Inclusive	\$179.50	<b>\$182.00</b>	\$2.50	1.39%
3 – 5 dwellings	No	Inclusive	\$476.50	<b>\$484.00</b>	\$7.50	1.57%
6 - 10 dwellings	No	Inclusive	\$661.00	<b>\$671.00</b>	\$10.00	1.51%
10 - 20 dwellings	No	Inclusive	\$845.50	<b>\$858.50</b>	\$13.00	1.54%
21 or more dwellings	No	Inclusive	\$1,025.00	<b>\$1,040.50</b>	\$15.50	1.51%
Industrial development	No	Inclusive	\$661.00	<b>\$671.00</b>	\$10.00	1.51%
Mixed use development	No	Inclusive	\$661.00	<b>\$671.00</b>	\$10.00	1.51%
Commercial Development	No	Inclusive	\$661.00	<b>\$671.00</b>	\$10.00	1.51%
Build over Easement	No	Exclusive	\$268.50	<b>\$273.00</b>	\$4.50	1.68%
<b>Checking Fees - Developments</b>						
Maintenance Bond	No	Exclusive	5% of estimated cost of all Council works or \$5,000.00	<b>5% of estimated cost of all Council works or \$5,000.00</b>	N/A	N/A
Surveillance Fee	No	Exclusive	2.5% of estimated cost of all Council works or \$500.00	<b>2.5% of estimated cost of all Council works or \$500.00</b>	N/A	N/A
Special Charge Schemes - Landowner contribution ceiling for domestic properties involved in road construction projects	No	Exclusive	\$15,900.00	<b>\$16,218.00</b>	\$318.00	2.00%
<b>HOME AND COMMUNITY SUPPORT</b>						
Social Support Programs (CHSP & HACCPYP)	No	Exclusive	<b>\$8.25 - \$16.45</b>	<b>\$8.45 - \$16.80</b>	\$0.20 - \$0.35	Range
Private Business - Social Support Programs	No	Exclusive	<b>\$21.05 - \$57.40</b>	<b>\$21.50 - \$58.55</b>	\$0.45 - \$1.15	Range
Social Support Individual	No	Exclusive	<b>\$4.90 - \$49.25</b>	<b>\$8.30 - \$50.25</b>	\$1.00 - \$3.40	Range
Private Business - Social Support Individual	No	Exclusive	\$65.60	<b>\$66.95</b>	\$1.35	2.06%
Respite Care	No	Exclusive	<b>\$3.80 - \$38.15</b>	<b>\$8.30 - \$38.95</b>	\$0.80 - \$4.50	Range
Private Business - Respite Care	No	Exclusive	<b>\$80.50 - \$161.45</b>	<b>\$82.15 - \$164.70</b>	\$1.65 - \$3.25	Range
Personal Care	No	Exclusive	<b>\$4.95 - \$49.25</b>	<b>\$8.30 - \$50.25</b>	\$1.00 - \$3.35	Range
Private Business - Personal Care	No	Exclusive	<b>\$65.60 - \$131.45</b>	<b>\$66.95 - \$134.10</b>	\$1.35 - \$2.65	Range
Domestic Assistance	No	Exclusive	<b>\$7.60 - \$36.70</b>	<b>\$9.60 - \$37.45</b>	\$0.75 - \$2.00	Range
Private Business- Domestic Assistance	No	Exclusive	<b>\$68.10 - \$136.20</b>	<b>\$69.50 - \$138.95</b>	\$1.40 - \$2.75	Range
Food Services	No	Exclusive	<b>\$8.90 - \$18.45</b>	<b>\$8.90 - \$18.45</b>	\$0	0.00%
Emergency meal	No	Exclusive	\$7.05	<b>\$7.05</b>	\$0	0.00%
Private Business - Food Services	No	Exclusive	\$13.65	<b>\$13.65</b>	\$0	0.00%
Property Maintenance	No	Exclusive	<b>\$14.25 - \$53.65</b>	<b>N/A</b>	N/A	Range

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Spring Clean Service	No	Exclusive	\$7.50	N/A	N/A	0.00%
Private Business - Property Maintenance	No	Exclusive	\$83.40	\$83.40	\$0	0.00%
Property Maintenance - Gutters/Lawn Mowing and Window Clean	No	Exclusive	\$16.00 - \$62.25	\$16.35 - \$63.50	\$0.35 - \$1.25	Range
Property Maintenance - Minor Repairs and Home Modifications	No	Exclusive	\$16.50 - \$62.25	\$16.85 - \$64.00	\$0.35 - \$1.75	Range
Transport Program (per one way trip)	No	Exclusive	\$3.80	\$4.00	\$0.20	5.26%
Private Business - Transport Program	No	Exclusive	\$19.70	\$20.10	\$0.40	2.03%
Domestic Assistance & Respite Care per Kilometre	No	Exclusive	\$1.15	\$1.20	\$0.05	4.35%
Private Business per Kilometre	No	Exclusive	\$1.45	\$1.50	\$0.05	3.45%
<b>CHILDREN SERVICES - SHERBROOKE CHILDREN CENTRE</b>						
Daily Fee Children 0-5 years inclusive	No	Exclusive	\$124.50	\$127.00	\$2.50	2.01%
<b>SHERBROOKE FAMILY &amp; CHILDREN CENTRE HIRE (Includes Upwey Community Hall)</b>						
<b>Commercial and Private Hire</b>						
Upwey Community Hall (incl Community Kitchen) – hourly	No	Inclusive	\$60.00	\$61.00	\$1.00	1.67%
Community kitchen only – hourly	No	Inclusive	\$29.50	\$30.00	\$0.50	1.69%
Sun Court – hourly	No	Inclusive	\$48.00	\$49.00	\$1.00	2.08%
Large Multi-purpose Room - hourly	No	Inclusive	\$60.00	\$61.00	\$1.00	1.67%
Consulting Room – hourly	No	Inclusive	\$24.00	\$24.50	\$0.50	2.08%
Upwey Community Hall (incl Community Kitchen) – sessional	No	Inclusive	\$208.00	\$212.00	\$4.00	1.92%
Community kitchen only - sessional	No	Inclusive	\$104.00	\$106.00	\$2.00	1.92%
Sun Court – sessional	No	Inclusive	\$166.50	\$169.00	\$2.50	1.50%
Large Multi-purpose Room - sessional	No	Inclusive	\$208.00	\$212.00	\$4.00	1.92%
Consulting Room – sessional	No	Inclusive	\$83.50	\$85.00	\$1.50	1.80%
Upwey Community Hall (incl Community Kitchen) - Weekday Daily	No	Inclusive	\$355.00	\$362.00	\$7.00	1.97%
Community kitchen only - Weekday Daily	No	Inclusive	\$178.50	\$182.00	\$3.50	1.96%
Sun Court - Weekday Daily	No	Inclusive	\$285.00	\$290.50	\$5.50	1.93%
Large Multi-purpose Room - Weekday Daily	No	Inclusive	\$355.00	\$362.00	\$7.00	1.97%
Consulting Room - Weekday Daily	No	Inclusive	\$142.50	\$144.50	\$2.00	1.40%
Upwey Community Hall (incl Community Kitchen) - Sat or Sun Daily	No	Inclusive	\$474.50	\$484.00	\$9.50	2.00%
Sun Court - Sat or Sun Daily	No	Inclusive	\$379.00	\$386.50	\$7.50	1.98%
Large Multi-purpose Room - Sat or Sun Daily	No	Inclusive	\$474.50	\$484.00	\$9.50	2.00%
Consulting Room - Sat or Sun Daily	No	Inclusive	\$190.50	\$194.50	\$4.00	2.10%
<b>Community, Organisation and Licensed/Partner Hire</b>						

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Organisation hire - Rate for organisation hire are 50% of the rates specified for commercial and private hire as above						
Community hire - Rate for community hire are 15% of the rates specified for commercial and private hire as above						
Licensee or Partner hire - Rate for licensee or partner hire are 15% of the rates specified for commercial and private hire as above (a discount of 20% on applicable rates is available to licensees / partners making 10 or more weekly bookings)						
<b>Function Packages</b>						
Upwey Community Hall and Community Kitchen - Individual hire	No	Inclusive	\$438.00	<b>\$447.00</b>	\$9.00	2.05%
Sun Court - Individual hire	No	Inclusive	\$350.50	<b>\$357.50</b>	\$7.00	2.00%
Upwey Community Hall, Community Kitchen and Sun Court	No	Inclusive	\$548.00	<b>\$559.00</b>	\$11.00	2.01%
Sun Court and Kitchen hire	No	Inclusive	\$411.00	<b>\$419.00</b>	\$8.00	1.95%
Community Group Function Rate	No	Inclusive	\$301.00	<b>\$307.00</b>	\$6.00	1.99%
<b>Bond</b>						
Bond - General hire of Upwey Community Hall, Kitchen and Sun Court	No	Exclusive	\$321.00	<b>\$327.50</b>	\$6.50	2.02%
Bond - Function hire of Upwey Community Hall, Kitchen and Sun Court	No	Exclusive	\$1,069.00	<b>\$1,090.00</b>	\$21.00	1.96%
Bond - Large Multi purpose room Function hire	No	Exclusive	\$534.50	<b>\$545.00</b>	\$10.50	1.96%
<b>Other Charges</b>						
Induction and security fee (one off)	No	Inclusive	\$22.00	<b>\$22.50</b>	\$0.50	2.27%
Lost security card fee	No	Inclusive	\$109.50	<b>\$111.50</b>	\$2.00	1.83%
Out of hours call out fee (minimum)	No	Inclusive	\$109.50	<b>\$111.50</b>	\$2.00	1.83%
<b>ROLLING HILLS EARLY YEARS CENTRE</b>						
<b>Commercial Rate</b>						
Playgroup Room 1 (hourly)	No	Inclusive	\$47.00	<b>\$48.00</b>	\$1.00	2.13%
Playgroup Room 1 (sessional)	No	Inclusive	\$163.50	<b>\$166.00</b>	\$2.50	1.53%
Playgroup Room 1 (Full day)	No	Inclusive	\$281.00	<b>\$286.50</b>	\$5.50	1.96%
Playgroup Room 2 (hourly)	No	Inclusive	\$47.00	<b>\$48.00</b>	\$1.00	2.13%
Playgroup Room 2 (sessional)	No	Inclusive	\$163.50	<b>\$166.00</b>	\$2.50	1.53%
Playgroup Room 2 (full day)	No	Inclusive	\$281.00	<b>\$286.50</b>	\$5.50	1.96%
<b>Organisation Rate</b>						
Playgroup Room 1 (hourly)	No	Inclusive	\$23.50	<b>\$24.00</b>	\$0.50	2.13%
Playgroup Room 1 (sessional)	No	Inclusive	\$82.50	<b>\$84.00</b>	\$1.50	1.82%
Playgroup Room 1 (Full day)	No	Inclusive	\$140.00	<b>\$142.00</b>	\$2.00	1.43%
Playgroup Room 2 (hourly)	No	Inclusive	\$23.50	<b>\$24.00</b>	\$0.50	2.13%
Playgroup Room 2 (sessional)	No	Inclusive	\$82.50	<b>\$84.00</b>	\$1.50	1.82%
Playgroup Room 2 (full day)	No	Inclusive	\$140.00	<b>\$142.00</b>	\$2.00	1.43%
<b>Community Rate</b>						

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Playgroup Room 1 (hourly)	No	Inclusive	\$7.00	<b>\$7.00</b>	\$0.00	0.00%
Playgroup Room 1 (sessional)	No	Inclusive	\$24.50	<b>\$25.00</b>	\$0.50	2.04%
Playgroup Room 1 (Full day)	No	Inclusive	\$43.00	<b>\$44.00</b>	\$1.00	2.33%
Playgroup Room 2 (hourly)	No	Inclusive	\$7.00	<b>\$7.00</b>	\$0.00	0.00%
Playgroup Room 2 (sessional)	No	Inclusive	\$24.50	<b>\$25.00</b>	\$0.50	2.04%
Playgroup Room 2 (full day)	No	Inclusive	\$43.00	<b>\$44.00</b>	\$1.00	2.33%
<b>JAPARA LIVING AND LEARNING CENTRE</b>						
<b>Commercial Rate</b>						
MCH Office (hourly)	No	Inclusive	\$24.00	<b>\$24.50</b>	\$0.50	2.08%
MCH Office (sessional)	No	Inclusive	\$83.50	<b>\$85.00</b>	\$1.50	1.80%
MCH Office (full day)	No	Inclusive	\$142.50	<b>\$145.50</b>	\$3.00	2.11%
<b>Organisation Rate</b>						
MCH Office (hourly)	No	Inclusive	\$12.50	<b>\$13.00</b>	\$0.50	4.00%
MCH Office (sessional)	No	Inclusive	\$42.00	<b>\$43.00</b>	\$1.00	2.38%
MCH Office (full day)	No	Inclusive	\$71.00	<b>\$72.50</b>	\$1.50	2.11%
<b>Community Rate</b>						
MCH Office (hourly)	No	Inclusive	\$4.00	<b>\$4.00</b>	\$0.00	0.00%
MCH Office (sessional)	No	Inclusive	\$13.00	<b>\$13.50</b>	\$0.50	3.85%
MCH Office (full day)	No	Inclusive	\$21.50	<b>\$22.00</b>	\$0.50	2.33%
<b>IMMUNISATION</b>						
Sale of Health Products (e.g. vaccines)	No	Exclusive	Cost + 10%	<b>N/A</b>	N/A	N/A
Flu immunisation services to private businesses	No	Exclusive	\$25.50	<b>\$25.00</b>	(\$0.50)	(1.96%)
Community Sale of Boostrix Vaccine	No	Exclusive	\$50.00	<b>\$50.00</b>	\$0.00	0.00%
Community Sale of Flu vaccine	No	Exclusive	\$25.50	<b>\$25.00</b>	(\$0.50)	(1.96%)
Community Sale of Chicken Pox Vaccine	No	Exclusive	\$66.00	<b>\$66.00</b>	\$0.00	0.00%
Community Sale of Meningococcal ACWY	No	Exclusive	\$70.00	<b>\$70.00</b>	\$0.00	0.00%
<b>CULTURAL FACILITIES</b>						
<b>These fees &amp; charges apply by calendar year and will be effective as of 1st January 2021.</b>						

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
<b>Note:</b> <b>With the introduction of a new venue management system it has been necessary to separate staff costs from the hourly venue hire rate. Hourly rates now reflect operational costs only such as utilities, cleaning etc. Staff are required for most bookings and costs are applied on an hourly basis according to requirements. Operational costs have been increased according to the 2% CPI increase and staff costs are increased in accordance with EA.</b>						
<b>Mooroolbark Community Centre</b>						
Auditorium - MCC (per hour)	No	Inclusive	\$60.00	<b>\$60.50</b>	\$0.50	0.83%
Front Auditorium (per hour)	No	Inclusive	\$28.50	<b>\$29.00</b>	\$0.50	1.75%
Back Auditorium (per hour)	No	Inclusive	\$28.50	<b>\$29.00</b>	\$0.50	1.75%
Stage (per hour)	No	Inclusive	\$25.50	<b>\$26.00</b>	\$0.50	1.96%
Dressing Rooms (per hour)	No	Inclusive	\$17.50	<b>\$18.00</b>	\$0.50	2.86%
Red Earth Gallery Floor (per hour)	No	Inclusive	\$25.50	<b>\$26.00</b>	\$0.50	1.96%
Red Earth Room (per hour) - no staff required	No	Inclusive	\$26.00	<b>\$26.50</b>	\$0.50	1.92%
Art Studio (per hour)	No	Inclusive	\$14.50	<b>\$15.00</b>	\$0.50	3.45%
Pottery Studio (programmable only, not for hire)	No	Inclusive	\$0.00	<b>\$0.00</b>	\$0.00	0.00%
Red Earth Gallery Walls (4-6 week exhibition)	No	Inclusive	\$496.50	<b>\$504.00</b>	\$7.50	1.51%
Kitchen (space included in hire at no additional cost)	No	Inclusive	\$0.00	<b>\$0.00</b>	\$0.00	0.00%
Foyer (space included in hire at no additional cost)	No	Inclusive	\$0.00	<b>\$0.00</b>	\$0.00	0.00%
<b>Minimum of one staff member costed for each hour of hire. Additional staff costed as required. Staff costs are based on relevant Band 4C pay rate with 25% added to cover on costs.</b>						
<b>Staff Costs</b>						
Support Staff - within operating hours (per hour)	No	Inclusive	\$46.50	<b>\$47.50</b>	\$1.00	2.15%
Support Staff - outside operating hours T1/2 (per hour)	No	Inclusive	\$70.00	<b>\$71.00</b>	\$1.00	1.43%
Support Staff - outside operating hours DT (per hour)	No	Inclusive	\$93.50	<b>\$95.00</b>	\$1.50	1.60%
<b>Montrose Town Centre</b>						
Auditorium - MTC (per hour)	No	Inclusive	\$95.50	<b>\$97.00</b>	\$1.50	1.57%
Meeting Room (per hour)	No	Inclusive	\$31.50	<b>\$31.50</b>	\$0.00	0.00%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Community Room (per hour)	No	Inclusive	\$49.00	\$50.00	\$1.00	2.04%
MCH Room (programmable only, not for hire)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Kitchen (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Foyer 1 (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Foyer 2 (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Forecourt (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Library (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
<b>The Memo, Healesville</b>						
Auditorium - Memo (per hour)	No	Inclusive	\$72.50	\$73.50	\$1.00	1.38%
Nan Francis Room (per hour)	No	Inclusive	\$32.50	\$32.50	\$0.00	0.00%
Billiard Room (per hour)	No	Inclusive	\$32.50	\$32.50	\$0.00	0.00%
Meeting Room (per hour)	No	Inclusive	\$32.50	\$32.50	\$0.00	0.00%
Gallery Floor (per hour)	No	Inclusive	\$21.00	\$21.50	\$0.50	2.38%
Foyer (per hour) this space has not previously been listed	No	Inclusive	\$8.00	\$8.00	\$0.00	0.00%
Dressing Room (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Kitchen (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Gallery Walls (4-6 week exhibition)	No	Inclusive	\$702.00	\$712.50	\$10.50	1.50%
<b>Minimum of one staff member costed for each hour of hire.  Additional staff costed as required.  Staff costs are based on relevant Band 4C pay rate with 25% added to cover on costs.</b>						
<b>Staff Costs</b>						
Support Staff - within operating hours (per hour)	No	Inclusive	\$46.50	\$47.50	\$1.00	2.15%
Support Staff - outside operating hours T1/2 (per hour)	No	Inclusive	\$70.00	\$71.00	\$1.00	1.43%
Support Staff - outside operating hours DT (per hour)	No	Inclusive	\$93.50	\$95.00	\$1.50	1.60%
<b>Art Centre, Warburton</b>						
Mecca Theatre (per hour)	No	Inclusive	\$52.00	\$52.50	\$0.50	0.96%
Mechanics Hall (per hour)	No	Inclusive	\$52.00	\$52.50	\$0.50	0.96%
Studio Floor (per hour)	No	Inclusive	\$33.00	\$33.00	\$0.00	0.00%
Library Room (per hour)	No	Inclusive	\$21.00	\$21.50	\$0.50	2.38%
Supper Room (per hour) this space has not previously been listed	No	Inclusive	\$24.00	\$24.50	\$0.50	2.08%
Foyer (per hour) this space has not previously been listed	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Dressing Rooms (space included in hire at no additional cost)	No	Inclusive	\$0.00	\$0.00	\$0.00	0.00%
Studio Walls (4-6 week exhibition)	No	Inclusive	\$358.00	\$363.50	\$5.50	1.54%
<b>Minimum of one staff member costed for each hour of hire.  Additional staff costed as required.  Staff costs are based on relevant Band 4C pay rate with 25% added to cover on costs.</b>						



Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
<b>Staff Costs</b>						
Support Staff - within operating hours (per hour)	No	Inclusive	\$46.50	<b>\$47.50</b>	\$1.00	2.15%
Support Staff - outside operating hours T1/2 (per hour)	No	Inclusive	\$70.00	<b>\$71.00</b>	\$1.00	1.43%
Support Staff - outside operating hours DT (per hour)	No	Inclusive	\$93.50	<b>\$95.00</b>	\$1.50	1.60%
<b>Yarra Ranges Regional Museum</b>						
Resource Room (per hour) this space has not previously been listed	No	Inclusive	\$24.00	<b>\$24.50</b>	\$0.50	2.08%
The Chambers Floor (per hour)	No	Inclusive	\$31.50	<b>\$31.50</b>	\$0.00	0.00%
The Chambers Walls (programmable only, not for hire)	No	Inclusive	\$0.00	<b>\$0.00</b>	\$0.00	0.00%
Box Gallery Walls (programmable only, not for hire)	No	Inclusive	\$0.00	<b>\$0.00</b>	\$0.00	0.00%
Box Gallery Floor (programmable only, not for hire)	No	Inclusive	\$0.00	<b>\$0.00</b>	\$0.00	0.00%
Connections Gallery Floor (programmable only, not for hire)	No	Inclusive	\$0.00	<b>\$0.00</b>	\$0.00	0.00%
Foyer (programmable only, not for hire)	No	Inclusive	\$0.00	<b>\$0.00</b>	\$0.00	0.00%
The Bridge (programmable only, not for hire)	No	Inclusive	\$0.00	<b>\$0.00</b>	\$0.00	0.00%
<b>Minimum of one staff member costed for each hour of hire.</b> <b>Additional staff costed as required.</b> <b>Staff costs are based on relevant Band 4C pay rate with 25% added to cover on costs.</b>						
<b>Staff Costs</b>						
Support Staff - within operating hours (per hour)	No	Inclusive	\$46.50	<b>\$47.50</b>	\$1.00	2.15%
Support Staff - outside operating hours T1/2 (per hour)	No	Inclusive	\$70.00	<b>\$71.00</b>	\$1.00	1.43%
Support Staff - outside operating hours DT (per hour)	No	Inclusive	\$93.50	<b>\$95.00</b>	\$1.50	1.60%
<b>The fees below have not previously been included in fees &amp; charges. It covers the cost of consumables associated with delivery of technical services.</b>						
<b>Technical Equipment</b>						
LX House (per hire)	No	Inclusive	\$10.50	<b>\$10.50</b>	\$0.00	0.00%
LX Standard (per hire)	No	Inclusive	\$42.00	<b>\$43.00</b>	\$1.00	2.38%
LX Performance (per hire)	No	Inclusive	\$125.50	<b>\$127.50</b>	\$2.00	1.59%
PA House (per hire)	No	Inclusive	\$21.00	<b>\$21.50</b>	\$0.50	2.38%
PA Standard (per hire)	No	Inclusive	\$21.00	<b>\$21.50</b>	\$0.50	2.38%
PA Performance (per hire)	No	Inclusive	\$42.00	<b>\$43.00</b>	\$1.00	2.38%
Cinema Projector (per hire)	No	Inclusive	\$31.50	<b>\$31.50</b>	\$0.00	0.00%
<b>Event Set Up</b>						
Seating Pit - set up (per hire)	No	Inclusive	\$52.50	<b>\$53.00</b>	\$0.50	0.95%
Flat Floor - set up (per hire)	No	Inclusive	\$31.50	<b>\$31.50</b>	\$0.00	0.00%
Table Hire - banquet tables (per unit)	No	Inclusive	\$6.50	<b>\$6.50</b>	\$0.00	0.00%
Table Hire - trestle (per unit)	No	Inclusive	\$2.50	<b>\$2.50</b>	\$0.00	0.00%
Chair Hire (per unit)	No	Inclusive	\$1.00	<b>\$1.00</b>	\$0.00	0.00%
Table cloths (per unit)	No	Inclusive	\$9.00	<b>\$9.00</b>	\$0.00	0.00%



Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Supply Tea and Coffee (per head)	No	Inclusive	\$1.50	<b>\$1.50</b>	\$0.00	0.00%
Ticketing Fee (per ticket sold)	No	Inclusive	\$2.50	<b>\$2.50</b>	\$0.00	0.00%
Ticketing Fee - Free event (per ticket sold)	No	Inclusive	\$1.00	<b>\$1.00</b>	\$0.00	0.00%
Photocopying B&W (per page)	No	Inclusive	\$0.10	<b>\$0.10</b>	\$0.00	0.00%
Photocopying Colour (per page)	No	Inclusive	\$0.20	<b>\$0.20</b>	\$0.00	0.00%
<b>Minimum of one staff member costed for each hour of hire.            Additional staff costed as required.            Staff costs are based on relevant Band 4C pay rate with 25% added to cover on costs.</b>						
<b>Staff Costs</b>						
Support Staff - within operating hours (per hour)	No	Inclusive	\$46.50	<b>\$47.50</b>	\$1.00	2.15%
Support Staff - outside operating hours T1/2 (per hour)	No	Inclusive	\$70.00	<b>\$71.00</b>	\$1.00	1.43%
Support Staff - outside operating hours DT (per hour)	No	Inclusive	\$93.50	<b>\$95.00</b>	\$1.50	1.60%
<b>RECORD SERVICES</b>						
FOI Application fee	Yes	Exclusive	\$28.40	<b>\$29.60</b>	\$1.20	4.23%
FOI Search fees						
1 Hour	Yes	Exclusive	\$22.20	<b>\$22.20</b>	\$0.00	0.00%
2 Hours	Yes	Exclusive	\$44.40	<b>\$44.40</b>	\$0.00	0.00%
3 Hours	Yes	Exclusive	\$66.60	<b>\$66.60</b>	\$0.00	0.00%
FOI Photocopying fees	Yes	Exclusive	\$0.20	<b>\$0.20</b>	\$0.00	0.00%
FOI Supervision						
Up to 15 minutes	Yes	Exclusive	\$5.10	<b>\$5.10</b>	\$0.00	0.00%
15 - 30 minutes	Yes	Exclusive	\$11.10	<b>\$11.10</b>	\$0.00	0.00%
45 minutes - 1 Hour	Yes	Exclusive	\$22.20	<b>\$22.20</b>	\$0.00	0.00%
Other FOI costs	Yes	Exclusive	Statutory Fee plus Yarra Ranges' costs	<b>Statutory Fee plus Yarra Ranges' costs</b>	Statutory Fee plus Yarra Ranges' costs	N/A
<b>RATING SERVICES</b>						
Land Information Certificates	Yes	Exclusive	\$26.30	<b>\$27.00</b>	\$0.70	2.66%
<b>COMMUNITY LINKS &amp; CUSTOMER SERVICE</b>						
<b>Healesville Hub</b>						

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
<b>Community Meeting Room, Multi Purpose Room 1 &amp; 2</b>						
<b>Commercial</b>						
Hourly rate	No	Inclusive	\$40.00	<b>\$41.00</b>	\$1.00	2.50%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$120.00	<b>\$123.00</b>	\$3.00	2.50%
Full day - 9.00am to 5.00pm	No	Inclusive	\$240.00	<b>\$246.00</b>	\$6.00	2.50%
<b>Organisation</b>						
Hourly rate	No	Inclusive	\$20.00	<b>\$20.50</b>	\$0.50	2.50%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$60.00	<b>\$61.50</b>	\$1.50	2.50%
Full day - 9.00am to 5.00pm	No	Inclusive	\$120.00	<b>\$123.00</b>	\$3.00	2.50%
<b>Community</b>						
Hourly rate	No	Inclusive	\$10.00	<b>\$10.00</b>	\$0.00	0.00%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$30.00	<b>\$30.50</b>	\$0.50	1.67%
Full day - 9.00am to 5.00pm	No	Inclusive	\$60.00	<b>\$61.00</b>	\$1.00	1.67%
<b>Licensee Rate</b>						
Hourly rate	No	Inclusive	\$10.00	<b>\$10.25</b>	\$0.25	2.50%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$30.00	<b>\$30.75</b>	\$0.75	2.50%
Full day - 9.00am to 5.00pm	No	Inclusive	\$60.00	<b>\$61.50</b>	\$1.50	2.50%
<b>Meeting Room 2</b>						
Hourly rate	No	Inclusive	\$5.00	<b>\$5.00</b>	\$0.00	0.00%
<b>Monbulk Living &amp; Learning Hub</b>						
<b>Multi Purpose Room 1 (seats 50-60)</b>						
<b>Commercial</b>						
Hourly rate	No	Inclusive	\$46.00	<b>\$47.00</b>	\$1.00	2.17%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$138.00	<b>\$141.00</b>	\$3.00	2.17%
Full day - 9.00am to 5.00pm	No	Inclusive	\$276.00	<b>\$282.00</b>	\$6.00	2.17%
<b>Organisation</b>						
Hourly rate	No	Inclusive	\$23.00	<b>\$23.50</b>	\$0.50	2.17%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$69.00	<b>\$70.50</b>	\$1.50	2.17%
Full day - 9.00am to 5.00pm	No	Inclusive	\$138.00	<b>\$141.00</b>	\$3.00	2.17%
<b>Community</b>						
Hourly rate	No	Inclusive	\$11.50	<b>\$11.75</b>	\$0.25	2.17%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$34.50	<b>\$35.25</b>	\$0.75	2.17%
Full day - 9.00am to 5.00pm	No	Inclusive	\$69.00	<b>\$70.50</b>	\$1.50	2.17%
<b>Multi Purpose Rooms 3 &amp; 4 (seats 50)</b>						
<b>Commercial</b>						
Hourly rate	No	Inclusive	\$56.00	<b>\$57.00</b>	\$1.00	1.79%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$168.00	<b>\$171.00</b>	\$3.00	1.79%
Full day - 9.00am to 5.00pm	No	Inclusive	\$336.00	<b>\$342.00</b>	\$6.00	1.79%
<b>Organisation</b>						

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Hourly rate	No	Inclusive	\$28.00	\$28.50	\$0.50	1.79%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$84.00	\$85.50	\$1.50	1.79%
Full day - 9.00am to 5.00pm	No	Inclusive	\$168.00	\$171.00	\$3.00	1.79%
<b>Community</b>						
Hourly rate	No	Inclusive	\$14.00	\$14.25	\$0.25	1.79%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$42.00	\$42.75	\$0.75	1.79%
Full day - 9.00am to 5.00pm	No	Inclusive	\$84.00	\$85.50	\$1.50	1.79%
<b>Multi Purpose Room 5 (seats 15 to 18)</b>						
<b>Commercial</b>						
Hourly rate	No	Inclusive	\$46.00	\$47.00	\$1.00	2.17%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$138.00	\$141.00	\$3.00	2.17%
Full day - 9.00am to 5.00pm	No	Inclusive	\$276.00	\$282.00	\$6.00	2.17%
<b>Organisation</b>						
Hourly rate	No	Inclusive	\$23.00	\$23.50	\$0.50	2.17%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$69.00	\$70.50	\$1.50	2.17%
Full day - 9.00am to 5.00pm	No	Inclusive	\$138.00	\$141.00	\$3.00	2.17%
<b>Community</b>						
Hourly rate	No	Inclusive	\$11.50	\$11.75	\$0.25	2.17%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$34.50	\$35.25	\$0.75	2.17%
Full day - 9.00am to 5.00pm	No	Inclusive	\$69.00	\$70.50	\$1.50	2.17%
<b>Other fees</b>						
After hours & weekends additional hourly rate	No	Inclusive	\$33.00	\$33.00	\$0.00	0.00%
Short term storage area-casual users (rate per week)	No	Inclusive	\$33.00	\$33.00	\$0.00	0.00%
Exhibition space-gallery(2 weeks maximum) hourly rate	No	Inclusive	\$33.00	\$33.00	\$0.00	0.00%
Cleaning (if required - minimum 3 hours) hourly rate	No	Inclusive	\$50.00	\$50.00	\$0.00	0.00%
Removal of excess rubbish	No	Inclusive	\$50.00	\$50.00	\$0.00	0.00%
Security after hours callout	No	Inclusive	\$100.00	\$100.00	\$0.00	0.00%
Loss of key/access card	No	Inclusive	\$100.00	\$100.00	\$0.00	0.00%
Improper use of centre (loss of full bond)	No	Inclusive	\$500.00	\$500.00	\$0.00	0.00%
Damage to centre and/or furnishings	No	Inclusive	As per Quotation	As per Quotation		
Bond (parties for 21 to 30 year old)	No	Exclusive	\$1,000.00	\$1,000.00	\$0.00	0.00%
Bond	No	Exclusive	\$500.00	\$500.00	\$0.00	0.00%
Operations Officer hourly fee	No	Inclusive	\$50.00	\$50.00	\$0.00	0.00%
<b>Main kitchen</b>						
Hourly rate	No	Inclusive	\$33.00	\$33.50	\$0.50	1.52%
Half day - 9.00am to 1.00pm or 1.00pm to 5.00pm	No	Inclusive	\$99.00	\$100.50	\$1.50	1.52%
Full day - 9.00am to 5.00pm	No	Inclusive	\$198.00	\$201.00	\$3.00	1.52%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Main kitchen not available after hours or weekends unless booked with another room						
Data projector & screen, electronic white board, microphone, PA system, lectern and CD player - included with booking fee	No	Inclusive	\$15.00	<b>\$15.50</b>	\$0.50	3.33%
Tea & coffee per head	No	Inclusive	\$1.00	<b>\$1.00</b>	\$0.00	0.00%
Tea, coffee & biscuits per head	No	Inclusive	\$2.00	<b>\$2.00</b>	\$0.00	0.00%
<b>Photocopying per sheet (black &amp; white)</b>						
A4 1st 5 pages free	No	Inclusive	\$0.00	<b>\$0.00</b>	\$0.00	0.00%
A4 > 5 pages per page	No	Inclusive	\$0.60	<b>\$0.60</b>	\$0.00	0.00%
A3 per page	No	Inclusive	\$1.10	<b>\$1.10</b>	\$0.00	0.00%
<b>UPPER YARRA FAMILY CENTRE</b>						
<b>Commercial and Private Hire</b>						
Community Meeting Room, including kitchen (hourly)	No	Inclusive	\$60.00	<b>\$60.50</b>	\$0.50	0.83%
Community Meeting Room, including kitchen (sessional)	No	Inclusive	\$207.50	<b>\$181.50</b>	-\$26.00	-12.53%
Community Meeting Room, including kitchen (full day)	No	Inclusive	\$355.00	<b>\$363.00</b>	\$8.00	2.25%
Meeting Rooms 1 - 3 (hourly)	No	Inclusive	\$30.50	<b>\$31.00</b>	\$0.50	1.64%
Meeting Rooms 1 - 3 (sessional)	No	Inclusive	\$108.00	<b>\$93.00</b>	-\$15.00	-13.89%
Meeting Rooms 1 - 3 (full day)	No	Inclusive	\$184.50	<b>\$186.00</b>	\$1.50	0.81%
Consulting Rooms 1 - 5 (hourly)	No	Inclusive	\$30.50	<b>\$31.00</b>	\$0.50	1.64%
Consulting Rooms 1 - 5 (sessional)	No	Inclusive	\$108.00	<b>\$93.00</b>	-\$15.00	-13.89%
Consulting Rooms 1 - 5 (full day)	No	Inclusive	\$184.50	<b>\$186.00</b>	\$1.50	0.81%
Occasional care room (hourly)	No	Inclusive	\$60.00	<b>\$60.50</b>	\$0.50	0.83%
Occasional care room (sessional)	No	Inclusive	\$207.50	<b>\$181.50</b>	-\$26.00	-12.53%
Occasional care room (full day)	No	Inclusive	\$355.00	<b>\$363.00</b>	\$8.00	2.25%
Large Early Childhood Room (hourly)	No	Inclusive	\$74.50	<b>\$75.00</b>	\$0.50	0.67%
Large Early Childhood Room (sessional)	No	Inclusive	\$260.00	<b>\$225.00</b>	-\$35.00	-13.46%
Large Early Childhood Room (full day)	No	Inclusive	\$445.00	<b>\$450.00</b>	\$5.00	1.12%
MCH Office (hourly)	No	Inclusive	\$30.50	<b>\$31.00</b>	\$0.50	1.64%
MCH Office (sessional)	No	Inclusive	\$108.00	<b>\$93.00</b>	-\$15.00	-13.89%
MCH Office (full day)	No	Inclusive	\$184.50	<b>\$186.00</b>	\$1.50	0.81%
MCH Group Room (hourly)	No	Inclusive	\$35.50	<b>\$36.00</b>	\$0.50	1.41%
MCH Group Room (sessional)	No	Inclusive	\$124.00	<b>\$108.00</b>	-\$16.00	-12.90%
MCH Group Room (full day)	No	Inclusive	\$212.00	<b>\$216.00</b>	\$4.00	1.89%
Community Meeting Room, including kitchen (hourly)	No	Inclusive	\$29.50	<b>\$30.00</b>	\$0.50	1.69%
Community Meeting Room, including kitchen (sessional)	No	Inclusive	\$104.00	<b>\$90.00</b>	-\$14.00	-13.46%
Community Meeting Room, including kitchen (full day)	No	Inclusive	\$178.50	<b>\$180.00</b>	\$1.50	0.84%
Community Kitchen (hourly)	No	Inclusive	\$16.00	<b>\$16.00</b>	\$0.00	0.00%
Community Kitchen (sessional)	No	Inclusive	\$52.00	<b>\$48.00</b>	-\$4.00	-7.69%
Community Kitchen (full day)	No	Inclusive	\$89.00	<b>\$96.00</b>	\$7.00	7.87%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
Meeting Rooms 1 - 3 (hourly)	No	Inclusive	\$16.50	<b>\$17.00</b>	\$0.50	3.03%
Meeting Rooms 1 - 3 (sessional)	No	Inclusive	\$54.00	<b>\$51.00</b>	-\$3.00	-5.56%
Meeting Rooms 1 - 3 (full day)	No	Inclusive	\$92.00	<b>\$102.00</b>	\$10.00	10.87%
Consulting Rooms 1 - 5 (hourly)	No	Inclusive	\$16.50	<b>\$17.00</b>	\$0.50	3.03%
Consulting Rooms 1 - 5 (sessional)	No	Inclusive	\$54.00	<b>\$51.00</b>	-\$3.00	-5.56%
Consulting Rooms 1 - 5 (full day)	No	Inclusive	\$92.00	<b>\$102.00</b>	\$10.00	10.87%
Occasional care room (hourly)	No	Inclusive	\$29.50	<b>\$30.00</b>	\$0.50	1.69%
Occasional care room (sessional)	No	Inclusive	\$92.00	<b>\$90.00</b>	-\$2.00	-2.17%
Occasional care room (full day)	No	Inclusive	\$178.50	<b>\$180.00</b>	\$1.50	0.84%
Large Early Childhood Room (hourly)	No	Inclusive	\$37.50	<b>\$37.50</b>	\$0.00	0.00%
Large Early Childhood Room (sessional)	No	Inclusive	\$130.00	<b>\$112.50</b>	-\$17.50	-13.46%
Large Early Childhood Room (full day)	No	Inclusive	\$222.50	<b>\$225.00</b>	\$2.50	1.12%
MCH Office (hourly)	No	Inclusive	\$16.50	<b>\$17.00</b>	\$0.50	3.03%
MCH Office (sessional)	No	Inclusive	\$54.00	<b>\$51.00</b>	-\$3.00	-5.56%
MCH Office (full day)	No	Inclusive	\$92.00	<b>\$102.00</b>	\$10.00	10.87%
MCH Group Room (hourly)	No	Inclusive	\$18.50	<b>\$19.00</b>	\$0.50	2.70%
MCH Group Room (sessional)	No	Inclusive	\$62.00	<b>\$57.00</b>	-\$5.00	-8.06%
MCH Group Room (full day)	No	Inclusive	\$106.50	<b>\$114.00</b>	\$7.50	7.04%
Community Meeting Room, including kitchen (hourly)	No	Inclusive	\$9.00	<b>\$9.00</b>	\$0.00	0.00%
Community Meeting Room, including kitchen (sessional)	No	Inclusive	\$30.50	<b>\$27.00</b>	-\$3.50	-11.48%
Community Meeting Room, including kitchen (full day)	No	Inclusive	\$53.50	<b>\$54.00</b>	\$0.50	0.93%
Community Kitchen (hourly)	No	Inclusive	\$5.00	<b>\$5.50</b>	\$0.50	10.00%
Community Kitchen (sessional)	No	Inclusive	\$16.50	<b>\$16.50</b>	\$0.00	0.00%
Community Kitchen (full day)	No	Inclusive	\$26.50	<b>\$33.00</b>	\$6.50	24.53%
Meeting Rooms 1 - 3 (hourly)	No	Inclusive	\$5.00	<b>\$5.50</b>	\$0.50	10.00%
Meeting Rooms 1 - 3 (sessional)	No	Inclusive	\$17.00	<b>\$16.50</b>	-\$0.50	-2.94%
Meeting Rooms 1 - 3 (full day)	No	Inclusive	\$27.00	<b>\$33.00</b>	\$6.00	22.22%
Consulting Rooms 1 - 5 (hourly)	No	Inclusive	\$5.00	<b>\$5.50</b>	\$0.50	10.00%
Consulting Rooms 1 - 5 (sessional)	No	Inclusive	\$17.00	<b>\$16.50</b>	-\$0.50	-2.94%
Consulting Rooms 1 - 5 (full day)	No	Inclusive	\$27.00	<b>\$33.00</b>	\$6.00	22.22%
Occasional care room (hourly)	No	Inclusive	\$9.00	<b>\$9.00</b>	\$0.00	0.00%
Occasional care room (sessional)	No	Inclusive	\$30.50	<b>\$27.00</b>	-\$3.50	-11.48%
Occasional care room (full day)	No	Inclusive	\$53.00	<b>\$54.00</b>	\$1.00	1.89%
Large Early Childhood Room (hourly)	No	Inclusive	\$12.00	<b>\$11.50</b>	-\$0.50	-4.17%
Large Early Childhood Room (sessional)	No	Inclusive	\$39.00	<b>\$34.50</b>	-\$4.50	-11.54%
Large Early Childhood Room (full day)	No	Inclusive	\$67.00	<b>\$69.00</b>	\$2.00	2.99%
MCH Office (hourly)	No	Inclusive	\$5.00	<b>\$5.50</b>	\$0.50	10.00%
MCH Office (sessional)	No	Inclusive	\$18.50	<b>\$16.50</b>	-\$2.00	-10.81%
MCH Office (full day)	No	Inclusive	\$28.00	<b>\$33.00</b>	\$5.00	17.86%
MCH Group Room (hourly)	No	Inclusive	\$5.50	<b>\$5.50</b>	\$0.00	0.00%
MCH Group Room (sessional)	No	Inclusive	\$19.00	<b>\$16.50</b>	-\$2.50	-13.16%

Description of charge	Statutory Fee	GST	Current Unit Fee - 2019-20	Proposed Unit Fee - 2020-21	\$ Change 2019-20 to 2020-21	%Change 2019-20 to 2020-21
MCH Group Room (full day)	No	Inclusive	\$32.00	<b>\$33.00</b>	\$1.00	3.13%




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Website: [yarraranges.vic.gov.au](http://yarraranges.vic.gov.au)

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## Community Links

**Lilydale**  
15 Anderson Street

**Healesville**  
110 River Street

**Monbulk**  
21 Main Road

**Yarra Junction**  
2442-2444 Warburton Highway

**Upwey**  
40 Main Street

**This document is available  
in text format online at  
[yarraranges.vic.gov.au](http://yarraranges.vic.gov.au)**

## National Relay Service

**133 677** - for callers who have  
a hearing, speech or communication  
impairment and for Text Telephone  
or modem callers

**1300 555 727** - for callers using Speech  
to Speech relay

**9658 9461**-TTY

## Translation and Interpreting Service

**131 450** Translating and Interpreting  
Services (TIS) National. An interpreting  
service is available if required.

### Chinese Simplified (Mandarin)

如需要，可拨打全国翻译服务处 (TIS) 的电话  
**131 450** 提供口译服务。

### Chinese Traditional (Cantonese)

如需要，可撥打全國翻譯服務處 (TIS) 的電話  
**131 450** 提供傳譯服務。

### Chin Hakha

Holhlet na herh ah cun Translating and  
Interpreting Services (TIS) kha **131450**  
ah chawnh in hlohleh rian tuawn nak  
kha hman khawh a si

### Dutch

Indien nodig kunt u onze tolken- en  
vertaaldienst Translating and Interpreting  
Services (TIS) bellen op **131 450** om  
met een tolk te spreken

### Italian

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