



Yarra Ranges Council

Draft Budget

Year Ending 30 June 2022

and

4 Years Ending 30 June 2025

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Overview

Council is pleased to present its draft Budget 2021-22 to 2024-25 for community consultation and feedback.

Over the past year, Council implemented several key initiatives to support the many residents, ratepayers and businesses who were significantly impacted by the pandemic. We set aside a dedicated COVID-19 Recovery Fund of \$4.1 million to provide assistance and initiatives for targeted groups and businesses in our community. Council also applied a 'COVID Credit' to rates last year (\$3.3 million), ensuring general rates paid in 2020-21 were no more than the previous year for any ratepayer.

Yarra Ranges Council's draft budget recognises that the path to recovery will take some time.

Council has developed a COVID-19 Pandemic Recovery Framework, that will guide Council's approach to activities and initiatives over the coming years to support the community as we all continue to live with the uncertainty of the pandemic.

This draft budget seeks to fund the ongoing delivery of more than 120 important services to our community, while also supporting the maintenance of existing facilities and infrastructure including parks, trails, sporting grounds and pavilions, footpaths, roads and bridges. We will construct new facilities that are fit for purpose where needed and with as much grant funding as we can secure. We will focus closely on the outcomes for community of each dollar spent and prioritise the areas you have told us are most important.

This draft budget has been developed through a rigorous process of consultation and review and has been approved in principle by Council to be made available for community consultation and feedback. Council seeks your feedback on whether we have got it right. We encourage you to read this document and we look forward to hearing your feedback.

Some of the key issues addressed in the draft Budget for your feedback include:

- \$4 million has been set aside in 2021-22 to increase the COVID-19 Recovery Fund to support those most impacted in our community. The Fund will provide for a number of new and ongoing initiatives including the establishment of four Community-led Recovery Committees. Community members appointed to these committees will be empowered to make decisions regarding where Council funding should be directed to support local projects that respond to community needs and priorities.
- Other recovery initiatives include grants programs, mental health first aid training and resilience programs for community organisations as well as building the capacity of the Yarra Ranges Emergency Relief Network and other community organisations.
- Funding has also been allocated for business support, including business development and networking programs, a local jobs portal and marketing collateral such as the 'Be Kind – Buy, Employ and Enjoy Local' campaign to encourage local people to support local businesses.
- This budget proposes that Council keep general rates in line with this year's State Government rate cap of 1.5 per cent. This would equate to an average rate rise of around \$43 per ratepayer.

Following last year's general rates 'COVID Credit', we acknowledge that most ratepayers would see a modest increase in their general rates in the coming year. While for many ratepayers this will be manageable, we understand that for some this may be difficult. Council will continue to provide access to a range of assistance measures to support ratepayers who are experiencing financial difficulties.

- To further ease the impact on ratepayers, we are proposing to maintain some 'user pays' fees and charges for a range of Council services at current levels, and where necessary increase some by 1.5 per cent in line with projected inflation.
- A significant increase in the landfill levy charged by the State Government's Environmental Protection Authority (EPA). An increase of \$40 (from \$65.90 per tonne to \$105.90 per tonne) will apply from 1 July 2021. This increase is not within Council's control and is separate to the general rates cap, and therefore has resulted in an increase to Council's Waste Management Charge.
- The need for significant investment in our ageing infrastructure to meet the priorities and expectations of the community.
- Ensuring our ageing population continues to receive quality care as the Federal Government's Aged Care Reforms bring changes to service delivery and funding models.
- Responding to the growth and increasing diversity of Yarra Ranges' population.

Next steps:

We would love to hear your feedback on our draft Budget. Here's how:

28 days of community consultation

To seek feedback from community members on the draft Budget – commencing 12 May 2021 (ends on 8 June 2021)

Community members can provide feedback in the following ways:

- Online: www.yarraranges.vic.gov.au/safer-stronger-together-2021-2025-council-plan
- Email: mail@yarraranges.vic.gov.au
- By post: Attention: The Chief Executive Officer, PO Box 105, Lilydale, VIC, 3140
- In person: At Community Links in Lilydale, Upwey, Healesville, Monbulk, Yarra Junction

Hearing of Submissions Committee meeting – 15 June 2021

For Council to consider all submissions from community members and hear presentations from community members wishing to present to Council regarding feedback on the draft Budget.

Anyone wishing to speak at the Hearing of Submissions meeting or have someone speak on their behalf must tell us as part of their written submission

Final Adoption of Budget – at Council meeting on 29 June 2021

Executive summary

Yarra Ranges Council's draft 2021-22 Budget seeks to deliver high quality services as well as deliver projects and infrastructure that are valued by our community, while ensuring Council remains financially sustainable in the long-term to continue to invest in the future generations of our people and communities.

Responding to a global pandemic

2020 was a year like no other, for all of us. An unprecedented global pandemic disrupted our course of what we knew to be normal, and forced everyone, every business and organisation, and every part of our community to adapt, adjust and establish a 'new normal'.

Yarra Ranges Council was no different. In response to the COVID-19 pandemic, we have developed a comprehensive COVID-19 Community Recovery Framework covering the next three (3) years which has guided our Council's response to meet our community's rapidly changing and often urgent needs. Our draft Budget for 2021-22 (and the following three (3) years to 2024-25) have been shaped through a lens of significant and targeted community recovery support, services and investment.

Historical context

Several important factors have influenced Council's financial performance over the last five (5) years, including:

- rate capping for Victorian councils (in place since 2016) has seen the last five (5) years of restricted revenue growth while the costs and volume of services and investment by Council in our community have continued to grow at a faster pace – this has had a cumulative diminishing impact on Council's financial position over those years
- several years ago, Council undertook a review of internal operations and significantly reduced its cost structures and overheads. Since that time, many teams within Council have been delivering a growing program of community supports and services with increasingly tight resourcing
- as mentioned above, Council's response to the COVID-19 pandemic in 2020 and continuing into 2021 has been significant and unique, resulting in a material commitment of previously unbudgeted spending to aid our community recovery. Among other things, this work included a dedicated \$4.1 million COVID Community Recovery Fund established in 2020 to provide direct services to the community as needed; and a \$3.3 million 'COVID Credit' given back to ratepayers during the year to ensure ratepayers paid no more in their general rates than in 2019-20. Council's recovery work is expected to continue for several years to come.

In developing the draft 2021-22 Budget, Council has determined that our community response must remain our highest priority, and as such a very cautious and careful approach to budget management is required to produce a budget that is responsive and responsible. In the draft 2021-22 Budget (and future years), Council has made generous provisions for ongoing targeted COVID-19 community recovery work, and has also made provision for a range of cost control measures (operational savings, efficiency targets, and some service and capital program reductions) to ensure Council returns to a strong and sustainable financial position.

Over the coming years, Council will continue our work to ensure financial sustainability in a rate capped environment. The development of a long-term financial plan, which will be delivered by 31 October 2021, will provide Council and our community detail on how this will be achieved and determine the principles by which it will be developed.

Key things we are funding

Delivery of ongoing services

Council has allocated \$92.8 million towards the ongoing delivery of services to the Yarra Ranges community. These services are summarised in Section 0 together with Council's major initiatives, actions and measures of success.

Council's draft 2021-22 Budget will also support several exciting key projects. These are outlined as follows.

Capital works program

This budget proposes the allocation of \$89.6 million towards several capital works projects (including \$15.9 million worth of projects carried forward from 2020-21). Of this, \$63.9 million is allocated for asset renewals, upgrades and expansions, while \$25.7 million will help fund the construction of new assets.

Highlights of the capital works program include:

- roads (\$18.7 million) – including resealing and resurfacing; upgrades and improvements; rehabilitation and renewals; and special charge schemes
- drainage (\$1.5 million) – including drainage and rehabilitation works
- footpaths and cycleways (\$2.1 million) – footpath improvements and renewals including Nelson Rd shared path, Lilydale; Warburton Hwy (Wandin North Primary School); School Rd, Menzies Creek; Manchester Rd, Mooroolbark and Landscape Dr, Chirnside Park
- recreational, leisure and community facilities (\$9.3 million) – including Monbulk Recreation Reserve Skate and Scooter Park; Seville Recreation Reserve Oval One Ground Reconstruction; Upwey South Tennis Court Renewal and Playspaces at Upper Yarra Reservoir Park; Mooroolbark Heights Reserve and Bailey Rd, Mount Evelyn
- parks, open space and streetscapes (\$18.5 million) – Major trail projects including Ridgewalk; Yarra Valley Trail; Warburton Mountain Bike Destination and various township improvements; park furniture renewal and improvements; and trail rehabilitation projects. The Statement of Capital Works can be found in Section 3.5 and further details on the capital works budget can be found in Section 1

Federal and state government funding

In 2019 the Federal Government announced a nine-year, \$150 million funding plan for Yarra Ranges Council to seal roads within the Dandenong Ranges and surrounding areas. This funding program has been named the Roads for the Community Initiative. Of this, \$6.8 million is estimated to be received and spent in 2021-22. Projects delivered under this program to date include McGregor Ave, Healesville Road Upgrade; Cavanagh Rd, Millgrove Road Upgrade; and Joy Ave, Mt Evelyn Road Upgrade.

Over this same 9-year period, Council will carry out additional road sealing works totalling \$52.4 million. These costs will be financed by Council and paid back by landowners through a special charge scheme over a 10-year period. Current projects include sealing works on Anderson Road, Tecoma (nearing completion) and Allenby and William Roads, Lilydale (due to be completed in coming months).

Council will also receive \$2.2 million for the completion of Roads to Recovery projects. A further \$27.5 million is expected from the Commonwealth and State Governments for projects including Phase 2 of the Local Roads and Community Infrastructure Program (various projects - \$5.6 million); RidgeWalk (\$4.1 million); Yarra Valley Trail (\$2.5 million); and Warburton Mountain Bike Destination (\$2.0 million).

Continuing community support through the COVID-19 recovery framework

In response to helping the community in the face of the COVID-19 pandemic, Council developed its COVID-19 Recovery Framework which will shape Council's approach for short, medium- and long-term activities to support the economic, social and health impacts of the COVID-19 pandemic.

An additional \$4 million has been set aside in the draft 2021-22 budget into the COVID-19 Recovery Fund to continue this support, particularly for those most impacted in our community. In the coming year, the Fund will provide for several new and ongoing initiatives including the establishment of four Community-led Recovery Committees. Funds have also been set aside in 2022-23 (\$3m) and 2023-24 (\$2m) in recognition of the timeframe of the recovery framework.

Implementation of operational excellence strategy

The Operational Excellence Strategy is our new strategy for achieving our High Performing Organisation objective. It provides a plan of action to build improvement across four areas that reinforce each other and together will achieve greater performance across the organisation.

- Community is at the heart of all we do
- Our culture drives high performance
- Our people are one team
- We excel in decision-making and practice

This work recognises and continues some of the longer-term actions from the previous Flexible Future strategy.

Initially there is priority being placed on community centric practice and behaviour. Key projects will include:

- delivery of internal staff training on community and customer through the Equip program that will train every team across the organisation within the first year of the strategy.
- establish and deliver a coordinated, centralised community engagement service fulfilling the principles and commitments of the Community Engagement Policy.
- deliver simplified and more efficient customer service through transition to a new customer platform. This action builds on a key project from the Flexible Future Strategy – the continued implementation of a fit-for-purpose software solution (known as YR Connect) across our organisation.

Civic centre redevelopment

Work on the Civic Centre Redevelopment is continuing and will continue into the 2021-22 financial year, with a projected completion date near the end of 2021.

The new Civic Centre will:

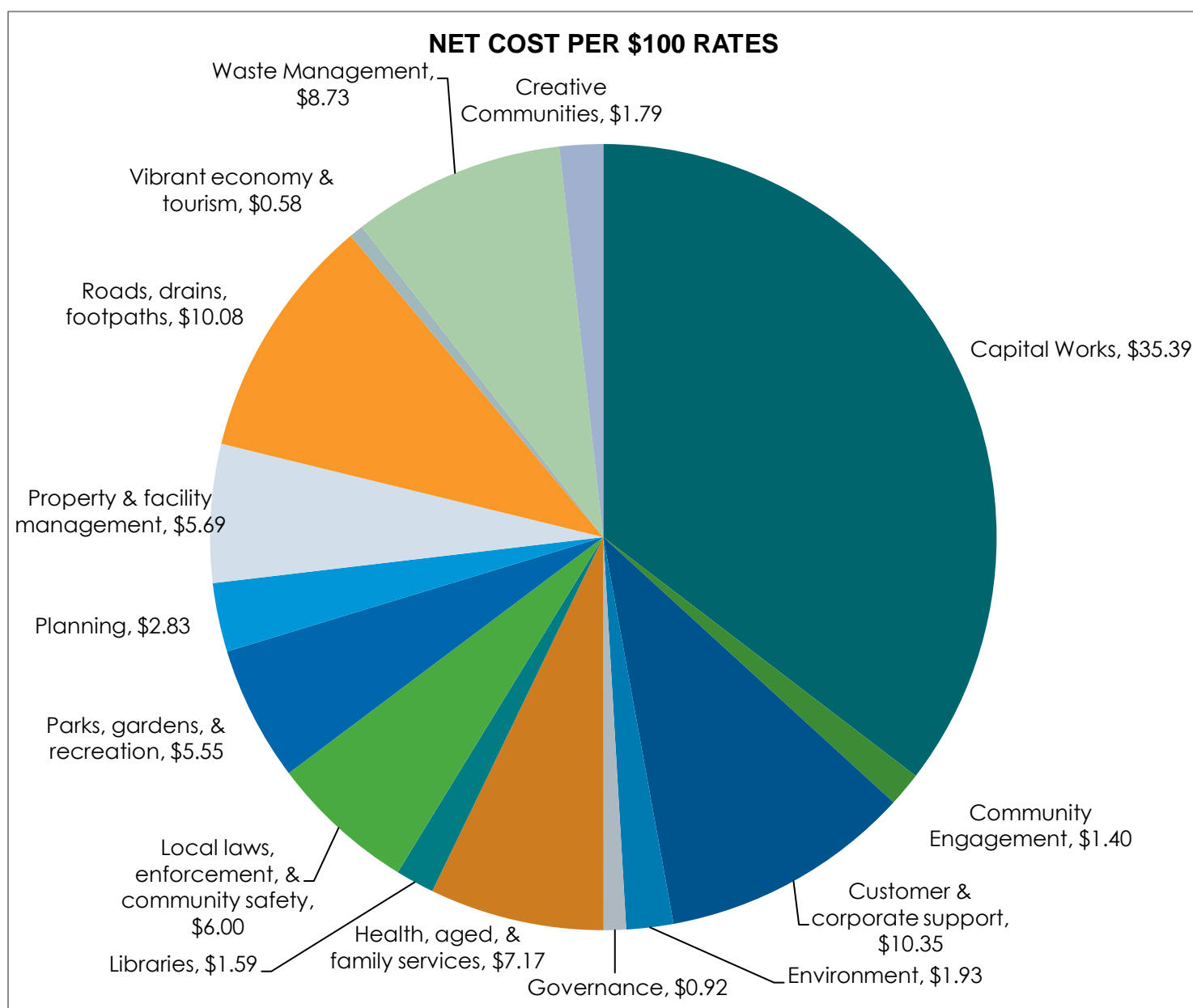
- Better support the needs of our community with meeting rooms and other multi-purpose community spaces
- Improve the customer experience for our community
- Be accessible for people of all abilities
- Bring Council staff together on the one site to improve our service to the community
- Provide a Village Green for the community to enjoy.

Key statistics of the 2021-22 budget

- a. Total Revenue – \$228.2 million (Forecast 2020-21 – \$ 222.5 million)
- b. Total Expenditure – \$ 198.4 million (Forecast 2020-21 – \$ 204.9 million)
- c. Accounting Result – \$ 29.7 million Surplus (Forecast 2020-21 – \$ 17.59 million Surplus)
(Refer Comprehensive Income Statement in Section 3.1)
(Note – based on total income of \$228.2 million which includes capital grants and contributions and excludes expenditure incurred on capital works)
- d. Adjusted underlying operating result - deficit of \$3.8 million (Forecast 2020-21 – deficit of \$4.1 million).
Note – Adjusted underlying operating result is an important measure of financial sustainability as it excludes income, that is to be used to fund the capital program from being allocated to cover operating expenses)
- e. Cash result – \$22.2 million decrease (Forecast 2020-21 – \$4.0 million decrease)
(Refer Statement of Cash Flows in Section 3.4)
This is the net cash result after considering the funding requirements to meet loan principal repayments and finance costs.
- f. Total Capital Works Program of \$ 89.6 million which includes \$15.9 million carried forward projects from 2020-21 funded through:
 - i. \$52.0 million from Council operations (rates funded);
 - ii. \$127 million from contributions from various sporting clubs etc.; and
 - iii. \$36.4 million from external grants(Refer Statement of Capital Works in Section 3.5)

Where does Council spend your rates?

The chart below provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council receives in rates income.



Budget influences

Municipal data

As a result of Yarra Ranges' demographic profile there are a few budget implications in the short and long term as follows:

- a. Yarra Ranges covers approximately 2,500 km², being home to over 55 suburbs, townships and small communities in a mixture of rural and urban areas, which has a significant impact on the costs of providing programs and services across one of the most diverse and unique municipalities in Victoria.
- b. Approximately 18% of ratepayers are entitled to the pensioner rebate. As pensioners often have low incomes, the adoption of rate increases has an impact on the disposable income of this large proportion of our community. Council does have hardship provisions in place for all ratepayers who need assistance.
- c. While the municipality is not substantially developed, it is experiencing very low growth in rateable properties. Rates received from the low level of new dwellings do not offset the significant costs required to replace infrastructure including roads and drains.

External influences

The preparation of this Budget has been influenced by the following external factors:

- a. The impact of COVID-19 on council and community services and facilities, as well as on the wider business community with programs and services to support the recovery effort.
- b. State and federal government restrictions imposed to curb the spread of COVID-19, which has had a devastating impact on the community and the services that Council provides.
- c. The Victorian State Government introduced a cap on rate increases in 2016-17. The cap for 2021-22 has been set at 1.5% (2020-21: 2.0%).
- d. The new *Local Government Act 2020* received Royal Assent in April 2020 and is being implemented in four stages. Council will continue to ensure that it complies with the new requirements of the Act that will come in to effect at various stages in 2021-22.
- e. The *Gender Equality Act 2020*, which came into effect in March 2021. This will require Council to undertake a Gender Impact Assessment of all Council services and projects, conduct Gender Equality Audit every four years, and to develop a four-year Gender Equality Action plan.
- f. As a result of changes in the recycling industry there has been a rise in the cost of the processing of recyclable material.
- g. Increased Environmental Protection Authority (EPA) requirements for managing Council's landfill sites.
- h. Cost shifting where Local Government provides a service to the community on behalf of the State and Commonwealth Governments. Over time the funds received from the State and Commonwealth Governments often do not increase in line with real cost increases and Local Government is required to fund the shortfall.
- i. Council will continue to collect the Fire Services Property Levy through rates on behalf of the State Government.

Budget principles

In response to these influences, guidelines were prepared that set out the key budget principles which informed the preparation of the draft budget. The principles include:

Rates & charges

- Council will apply the rate cap over the life of the long-term financial plan, with 1.5% being adopted in years 1-5 and 2.0% in years 6-10
- Waste management to be charged as full cost recovery
- Differential rates to be applied to ensure appropriate allocation of rates (no change from 2020-21):
 - Residential (100% of the rate in the dollar)
 - Commercial (150%)
 - Industrial (150%)
 - Farming (70%)
 - Recreational/Cultural (60%)
 - Vacant land (100%)
- No municipal charge

Government funding

- All recurrent and non-recurrent funding based on confirmed agreements

Fees & charges

- Fees & charges are reviewed annually for appropriateness. Council has increased some fees and charges by 1.5% (in line with the rate cap) and some fees for services to vulnerable community members have no increase to ease the burden on the community due to COVID-19
- See attached Appendix A - Schedule of Fees & Charges from 1 July 2021

Loan borrowings

- Overall borrowings to be set at financially sustainable level
- Willingness for increased level of indebtedness to support community recovery and for Roads for the Community Initiative.
- Maintain indebtedness ratio below 60% over the long-term period (medium risk, VAGO indicator)

Cash

- Cash will be managed and invested in accordance with operational peaks and troughs, being mindful of short-term cash requirements of Council
- Assist in funding the capital works program to the extent possible without compromising Council's cash position
- Maintain liquidity ratio at 1.1 (minimum, VAGO indicator)

Recurrent operating expenditure

- Operational expenditure in 2021-22 to be maintained at 20-21 levels (0% increase), except for costs subject to existing contracts or where external market pressures apply (e.g. insurance)
- Future years expenditure in the long-term financial plan to be increased in line with current rate cap of 1.5%
- Salaries and wages have been calculated according to Council's establishment staff roster which includes currently vacant positions and flexible working arrangements

- An operational efficiency target of \$1.5 million per year has been included in the Budget (and future years) to drive operational cost savings. Further operational target savings to be achieved across the organisation have been included in the forward years of the Budget (commencing in 2023-24) in order to help offset the growing cost pressures and capped rates revenue
- Areas of discretionary cost will be reviewed each year as part of setting the annual budget
- Service levels will continue to be reviewed considering community expectations and shifting demand for services, with the aim to continue to be efficient with resources and an emphasis on innovation to achieve savings and efficiencies. It should be noted that considering COVID-19, service levels may fluctuate subject to needs identified through COVID relief and recovery framework. However, Council further acknowledges that some services are likely to be impacted as additional operational savings are required to be identified in future years

COVID-19 Community Recovery Fund

- This fund will continue to assist the community to recover from the impacts of COVID-19 with continuing investment of \$4m in 2021-22, \$3m in 2022-23 and \$2m in 2023-24.

New initiatives & cost pressures

- Funding of cost pressures and new initiatives will need to be sourced from within the organisation through efficiencies or a reallocation of resources subject to approval by Management

Capital works

- The asset renewal gap will be managed to closure by 2030-31 through the dedication and allocation of enough resources to renew the existing asset base over the long term as the first priority in the Capital Works Program
- Maintain the size of the Council's baseline contribution to the Capital Expenditure Program budget; whilst still maintaining financial sustainability
- Increase the size of Capital Expenditure Program through third party funding such as Grant funding, Land sales, Public Open Space Funding and Special Charge Schemes
- Savings achieved during delivery of works will be returned to future years of the Capital Expenditure Program to fund additional work
- Asset realisation, rationalisation and de-commissioning will be considered as a method of reducing recurrent investment needs and funding required for improvements and new assets, particularly relating to community facilities
- The impact of new and improved assets on the ongoing operating budget will be identified and considered when assessing proposals for funding new assets and improvements. Example – whole of life costs on maintaining a new trail
- Application for external funding for both new and renewal projects will be undertaken for all capital projects where available, however if matching funding is required, budget considerations will need to be taken into account.

Commonwealth and state government advocacy

Council's advocacy priorities are principally derived from priorities identified by our community, emerging trends and Council and State Government Community Satisfaction Survey results.

Yarra Ranges Council's highest priorities are for improved funding for rural roads, energy efficiency initiatives such as Council's solar farm proposal, community, recreation and cultural facility upgrades, walking and cycling infrastructure, public transport infrastructure and service improvements – particularly Lilydale Rail line duplication and a review of bus services, and more funding and practical State Government policy towards aspects including affordable housing, community health services, native vegetation controls and mental health support.

During the pandemic, Council reached out to many businesses, young people and their parents, older residents and people who had suddenly found themselves vulnerable as a result of COVID-19. This work has also helped inform Council's advocacy plans to attract funding to support community and business recovery.

Population growth

How are we travelling against population projections?

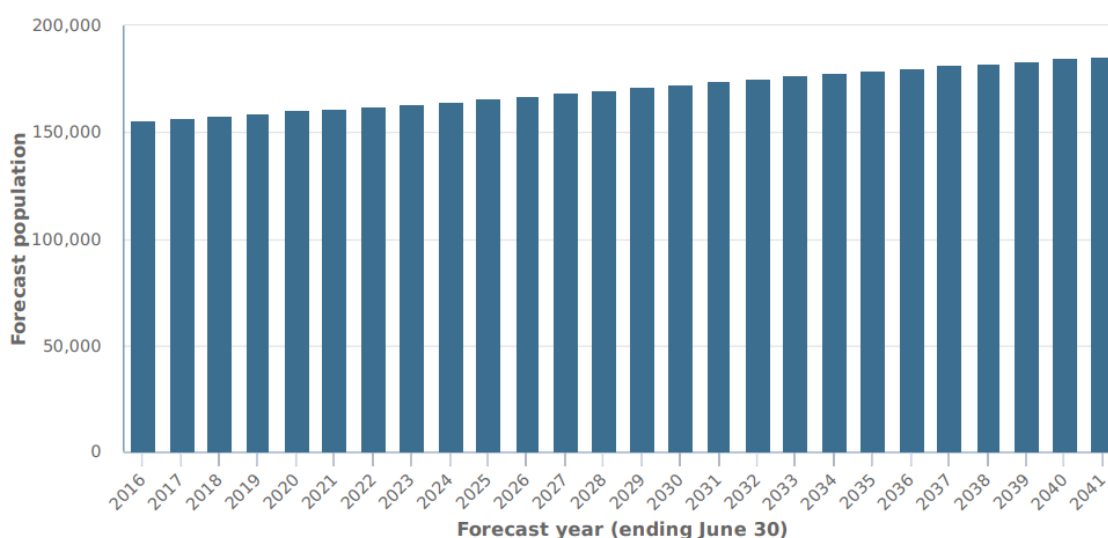
Population forecasts for Yarra Ranges estimate a population of 161,325 in 2021.

The population forecasts predict that Yarra Ranges' population will grow to 185,902 by 2041. This translates to a net gain of 24,577 between 2021 and 2041, or 15.2% growth. Yarra Ranges' urban areas of Lilydale, Mooroolbark, Chirnside Park and Kilsyth are projected to have the highest population growth over the next twenty years, with local increases ranging from 17% in Kilsyth to a very high 71% in Lilydale (more than 12,000 new residents in Lilydale).

The full set of projections to 2041 can be accessed here: <http://forecast.id.com.au/yarra-ranges>

Forecast population

Yarra Ranges Council



Population and household forecasts, 2016 to 2041, prepared by .id, June 2018.

.id informed decisions

Budget reports

The following reports include all statutory disclosures of information and are supported by the analyses contained in Section 4 of this report.

This section includes the following reports and statements in accordance with the *Local Government Act 2020*, the *Local Government Act 1989* and the Local Government Model Financial Report.

1. Link to Integrated Planning and Reporting Framework
2. Services and service performance indicators
3. Financial statements
4. Notes to financial statements
5. Financial performance indicators
6. Schedule of Fees and charges

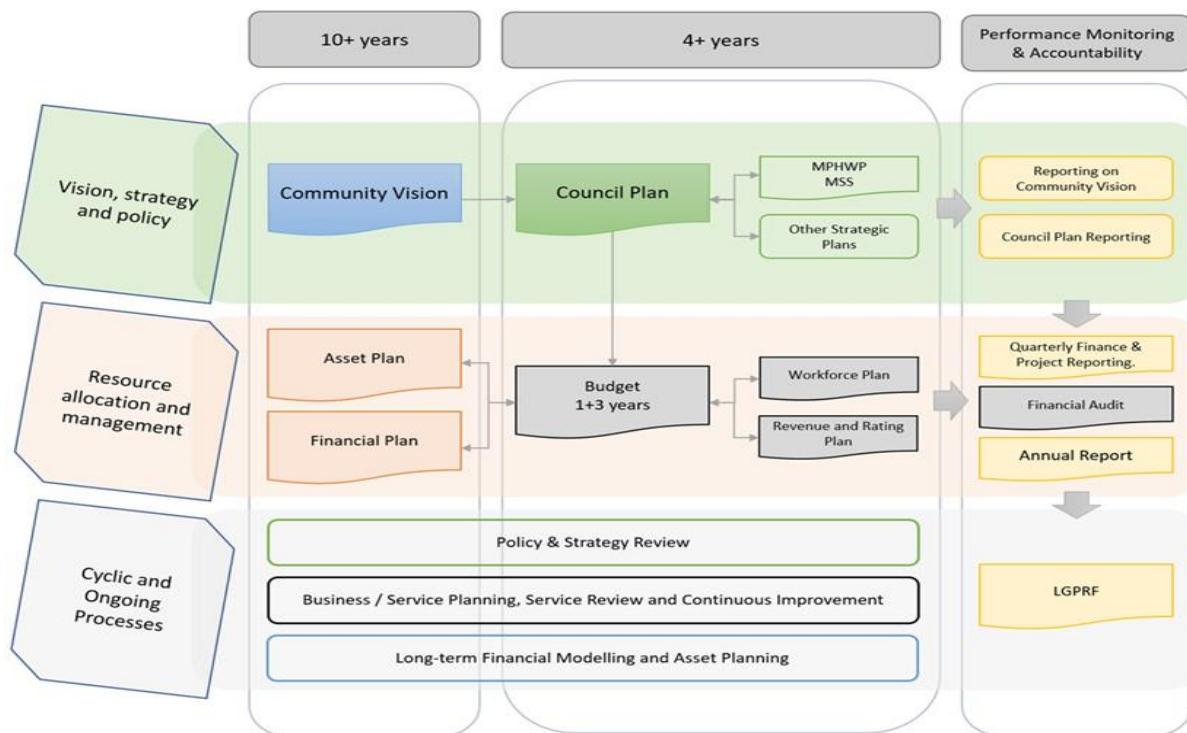
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1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.1 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with a council's adopted Community Engagement Policy and Public Transparency Policy.

1.2 Our purpose

Our vision

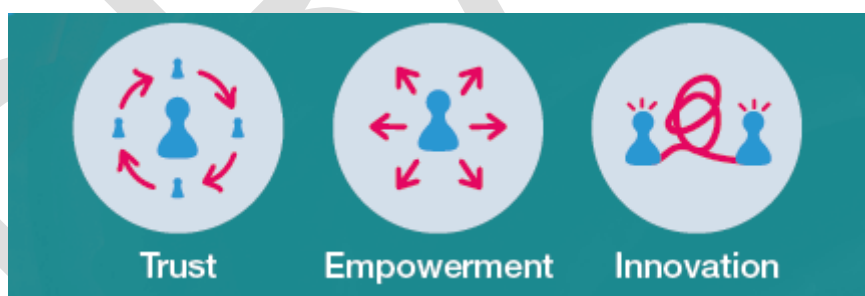
Whether you live here or visit, you will see how much we value our natural beauty, how connected our communities are, and how balanced growth makes this the best place in the world.

Our commitment

We inspire people to create a better future.

Our values

The organisation's values guide our behaviour and underpin everything we do. Our values help us achieve the organisation's vision and mission and improve the quality of the services we offer to our community.



1.3 Strategic objectives

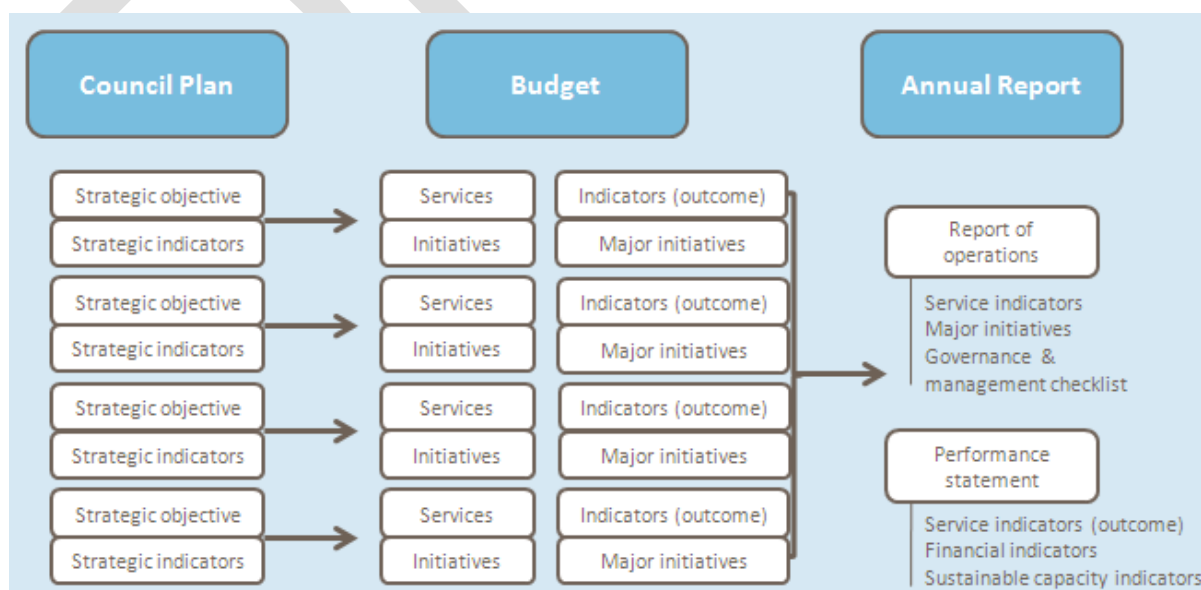
Council delivers services and initiatives in over 59 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan. The following table lists the five Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
Connected and healthy communities	Communities are safe, resilient, healthy, inclusive and socially well connected. Quality services are accessible to everyone.
Quality infrastructure and liveable places	Quality facilities and infrastructure meet current and future needs. Places are well planned hubs of activity that foster wellbeing, creativity and innovation.
Protected and enhanced natural environment	A healthier environment for future generations.
Vibrant economy, agriculture, and tourism	Our tourism, agriculture, health, manufacturing and other industries are leading and dynamic. Strong investment and attraction underpin sustainable economic growth and job creation.
High performing organisation	An innovative, responsive organisation that listens and delivers quality, value for money services to our community.

The strategic objectives and related initiatives included in this budget document are draft only, as Council is finalising its 2021-25 Council Plan in accordance with its obligations under the Local Government Act 2020 and will be finalised by 31 October 2021.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Jobs, Precincts and Regions

2.1 Strategic objective 1: connected and healthy communities

To achieve our objective of Connected and Healthy Communities, we will continue to ensure that our communities are safe, resilient, healthy, inclusive and socially well connected. We will also ensure that quality services are accessible to everyone. The services, major initiatives, initiatives and key strategies to achieve objectives for each business area are described below.

Services

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
1. Social planning and policy development	This service contributes to building strong and resilient communities by: -Planning, researching and developing relevant social policies and actions -Providing advice, referral and advocacy -Delivering selected community development projects.	Expenditure	783	757
		(Income)	(15)	-
		Net Cost	768	757
2. Primary health planning and coordination	Council's Health and Wellbeing Strategy guides this legislated requirement to promote good health and wellbeing. Using data about the health of our community, Council works with its partners and the community to improve health. An Advisory Group overseeing the work is resourced by this service. The service has a primary prevention approach – keeping people well through Council's many roles in creating healthy communities and environments.	Expenditure	101	73
		(Income)	(13)	(10)
		Net Cost	88	63
3. Food, health, and environment inspections and protection	This service works with owners, operators and applicants to ensure that appropriate health standards are achieved for the health and wellbeing of all.	Expenditure	1,240	1,406
		(Income)	(649)	(851)
		Net Cost	591	555
4. Library services in partnership with Eastern Regional Library Corporation	Council works in partnership with Eastern Regional Libraries to enhance learning and cultural development in the municipality through the provision of library services.	Expenditure	3,804	4,014
		(Income)	-	-
		Net Cost	3,804	4,014
5. Maternal and child health and immunisation services	Council provides a universal and enhanced Maternal and Child Health Service to provide universal and targeted services for children and their families. Families can attend centres across the Yarra Ranges and	Expenditure	4,293	4,065
		(Income)	(2,231)	(2,235)
		Net Cost	2,062	1,830

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
	receive services in their homes, or at other community locations.			
6. Youth mental health and counselling, participation and engagement	Council provides a range of universal and targeted services for young people and their families, enabling them to receive individual support and/or participate in a range of activities.	Expenditure	1,756	1,551
		(Income)	(372)	(219)
		Net Cost	1,384	1,332
7. Early years development and early childhood education and care	Council provides a range of services that enable children to develop and for those with additional needs to be included in a range of Early Childhood Education settings. Council also provides Child Care and Preschool Services.	Expenditure	4,394	5,257
		(Income)	(3,986)	(3,976)
		Net Cost	408	1,281
8. School crossing supervision	This service provides supervision for school crossings in both the morning and afternoon to improve community safety and encourage healthy habits of walking to school.	Expenditure	1,292	1,546
		(Income)	(634)	(667)
		Net Cost	658	879
9. Animal Management	This service seeks to manage animals, both domestic and farm, to improve community safety.	Expenditure	1,482	2,013
		(Income)	(1,317)	(1,490)
		Net Cost	165	523
10. Fire prevention and emergency management	This service works to build an empowered resilient community that can mitigate, prepare, respond and recover from emergencies.	Expenditure	19,488	7,154
		(Income)	(10,706)	(332)
		Net Cost	8,782	6,822
11. Positive ageing services	This service provides a comprehensive range of services as part of the Home and Community Care (HACC) program. The HACC program provides a range of coordinated and integrated service approaches which assist HACC eligible people to maximise their independence to remain living at home, stay connected to their community and adapt to changing life circumstances. The majority of this program is externally funded by State Government.	Expenditure	7,504	6,589
		(Income)	(6,916)	(5,703)
		Net Cost	588	886

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
12. Supporting people with disabilities	This service works across the Council to improve access, equity and inclusion of people with a disability. Metro Access works to increase participation of people with a disability in the life of their community. The majority of this program is externally funded by State Government.	Expenditure	690	616
		(Income)	(397)	(294)
		Net Cost	293	322
13. Community engagement and development programs	This service supports <ul style="list-style-type: none"> - Community engagement and place-based Community Planning - Lifelong learning and building resilient organisations through the community grants program, community planning and community capacity building -Community skill development and working collaboratively with local community and local groups, networks, leaders and service organisations 	Expenditure	2,156	2,213
		(Income)	(6)	-
		Net Cost	2,150	2,213
14. Services and programs to increase participation in arts, culture and heritage	Creative Communities provides a framework to use arts and heritage to engage our local communities. This is achieved through the provision and funding of: <ul style="list-style-type: none"> - high quality Cultural Facilities with paid staff and technical expertise - the management and delivery of arts and heritage programs in the community - partnerships with community through grants programs - facilitation of community festivals and events 	Expenditure	1,644	1,570
		(Income)	(60)	(55)
		Net Cost	1,584	1,515
15. Development of cultural facilities	Creative Communities is responsible for the development of the Cultural Plan which includes planning for the development of cultural facilities across the municipality. This includes engagement and consultation with community and funding bodies, involvement in the project planning and involvement in delivery of the project working with the Capital Works and Planning area.	Expenditure	2,508	2,955
		(Income)	(178)	(334)
		Net Cost	2,330	2,621
16. General Local Laws Compliance	This service provides Local Laws compliance for the safety and wellbeing of our communities.	Expenditure	219	223
		(Income)	(497)	(502)
		Net Cost	(278)	(279)

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
17. Public transport advocacy	Council's Health profile indicates the impact of poor public transport on health and wellbeing. Council's advocacy for improved access to public transport is a key advocacy area.	Expenditure	40	42
		(Income)	-	-
		Net Cost	40	42
18. Community support to reduce impact and prepare for climate change	This service provides support from Yarra Ranges Environment Stewardship team for residents to take steps towards sustainable living and preparing for climate change, including education in schools.	Expenditure	57	52
		(Income)	-	-
		Net Cost	57	52
19. Risk Management	This service provides risk management and insurance services to the organisation.	Expenditure	793	375
		(Income)	-	-
		Net Cost	793	375
Connected and Healthy Communities Total		Expenditure	54,244	42,471
		(Income)	(27,977)	(16,668)
		Net Cost	26,267	25,803

Draft major/other initiatives

Improve Aboriginal health and wellbeing by providing a range of supports to Oonah Health and Community Services Aboriginal Corporation to establish the Healesville Belonging Place, an integrated Aboriginal health facility

Improve mental health outcomes for the community, strengthen social connections, and advocate for equitable and accessible mental health services across the municipality.

Build community resilience and emergency preparedness through effective emergency planning with a focus on emerging and longer-term vulnerable communities. This will include the development a firestick program across public, private land and local training hub.

Implement priority actions arising from the Health and Wellbeing Plan including:

- Mental health
- Physical activity
- Social Recovery
- Climate change and impacts on health
- Reduce harm from alcohol
- Health impacts of emergencies
- Gender Equity.

Implement Council's Healthy and Active Ageing Plan to increase the age and dementia friendliness of the municipality and improve social connection.

Implement the Pandemic Recovery and Resilience Framework and other key recovery actions to support the rebuilding of community resilience.

Update the Aquatics Strategy to strategically plan and provide aquatic facilities across the municipality that are inclusive, sustainable, well designed and positioned to improve community health and wellness.

Revise and implement key actions of the Recreation and Open Space Strategy to increase community access, support community connections and activate Council's community facilities and open space network.

Implementing key actions in the Integrated Transport Strategy 2040 with a focus on people's movement in place and advocating for a cohesive public transport network that connects people with services, employment and to each other.

2.2 Strategic objective 2: quality infrastructure and liveable places

To achieve our objective of Quality Infrastructure and Liveable Places, we will ensure that quality facilities and infrastructure meets current and future needs. Places are well planned hubs of activity that foster wellbeing, creativity and innovation. The services, major initiatives, initiatives and key strategies to achieve objectives for each business area are described below.

Services

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
1. Maintenance and renewal of buildings	This service is responsible for maintenance of Council's buildings, facilities, public amenities and building security.	Expenditure	5,498	6,727
		(Income)	(3,397)	(8,925)
		Net Cost	2,101	(2,198)
2. Management of facilities	This service manages lease and licence arrangements with sporting clubs, user groups and individuals for a range of Council facilities and properties, ensuring that the needs of occupants are provided for in a viable and sustainable way.	Expenditure	4,127	4,301
		(Income)	(658)	(784)
		Net Cost	3,469	3,517
3. Road, footpath and bike path construction and maintenance	This service maintains and manages Council's civil infrastructure (roads, drainage, footpaths, etc.). The area also manages the implementation of the annual local road resurfacing program and provides after hours emergency response service.	Expenditure	19,960	19,837
		(Income)	(10,977)	(14,418)
		Net Cost	8,983	5,419
4. Drainage works	This service delivers maintenance and repairs to Council's substantial drainage network.	Expenditure	2,800	2,738
		(Income)	(228)	(362)
		Net Cost	2,572	2,376
5. Major Council building projects	This service is responsible for coordinating the design and development of major building assets for the Council.	Expenditure	938	944
		(Income)	(350)	(200)
		Net Cost	588	744
6. Urban design including township and streetscape improvements	The service is responsible for developing and implementing proposals for township improvements across the municipality and supporting the development of high quality infrastructure in the private environment through strategic and statutory planning processes.	Expenditure	75	21
		(Income)	(428)	(550)
		Net Cost	(353)	(529)

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
7. Maintenance and redevelopment of sports fields, playspaces, parks and reserves	This service provides for the maintenance and redevelopment of Council's sports fields, playspaces, and parks and reserves.	Expenditure	1,852	1,865
		(Income)	(6,699)	(13,338)
		Net Cost	(4,847)	(11,473)
8. Aquatics facilities	This service provides for the maintenance of Council's aquatic facilities.	Expenditure	2,427	2,023
		(Income)	-	-
		Net Cost	2,427	2,023
9. Strategic land use policy development	This service continues to review and maintain Council's planning scheme and sets the direction for land use planning within Yarra Ranges.	Expenditure	1,943	2,498
		(Income)	(278)	(263)
		Net Cost	1,665	2,235
10. Statutory Building Services	Our building team ensures all buildings, both existing and proposed, comply with the Building Act and regulations. They can also assist with information about pool fencing, maintenance of fire safety equipment, general and technical advice, property information, copies of plans, landslip certificates, building complaints and Council Consent applications.	Expenditure	2,529	2,523
		(Income)	(1,047)	(1,063)
		Net Cost	1,482	1,460
11. Capital works and strategic asset management	This service contributes to the management of Council's capital works program and management of Council's infrastructure assets across all infrastructure categories.	Expenditure	3,939	4,228
		(Income)	(90)	(91)
		Net Cost	3,849	4,137
12. Maintenance and renewal of plant and equipment to support services of the organisation	This service provides support to procuring, servicing and disposal of vehicles and both large and small plant that the organisation's services require to undertake their businesses effectively.	Expenditure	27	-
		(Income)	(39)	(250)
		Net Cost	(12)	(250)
13. Organisational and Environmental Sustainability Management	This service provides support to the organisation through management of its long-term financial planning for assets and capital works, waste and fleet management, environmental sustainability and service innovation	Expenditure	27	-
		(Income)	(39)	(250)
		Net Cost	(12)	(250)

Business area	Description of services provided	2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
	and efficiency for the Environment and Engineering directorate.		
14. Planning permits, approvals, and advice	Expenditure	4,531	4,973
	(Income)	(1,636)	(1,660)
	Net Cost	2,895	3,313
Quality Infrastructure and Liveable Places Total			
	Expenditure	50,673	52,678
	(Income)	(25,866)	(42,154)
	Net Cost	24,807	10,524

Draft major/other initiatives

Become a world class trails and eco-tourism destination through project development, delivery, advocacy and partnerships, including the delivery of the Rivers and Ridges projects.

Undertake and deliver integrated place planning for priority activity centres and town centres to achieve a coordinated community outcome across Yarra Ranges, in accordance with the Living Places Framework.

Improve our social infrastructure planning by working across council to integrate place, service and infrastructure planning to meet the needs of our diverse communities and improve the unique places they live.

Develop and implement a strategic approach for activating and providing functional and affordable community assets and spaces that are welcoming to all and support the wellbeing and connectedness of the community.

Continue to evolve the maturity and sophistication of Council's Asset Management planning to ensure existing community infrastructure is renewed and maintained for the benefit of future generations.

Activate, develop and construct significant community facility projects across the municipality to respond to current and future community and social needs.

Seal gravel roads in townships across the municipality enabled through funding provided by the Federal Government combined with landowner contributions to improve local amenity and liveability for the community.

Complete the Lilydale Structure Plan and incorporate key actions into the Planning Scheme through an amendment to provide clear direction of the future land use, urban design, transport and access and landscaping forms for Lilydale.

Integrate and strengthen the planning, maintenance and management of community assets to ensure the needs and priorities of current and future communities are balanced against investment requirements and Council's ability to pay for them.

Amend the planning scheme by using the outcomes of the reviewed Housing Strategy to ensure housing needs of the community are met, new housing is well designed, provides for housing choice and improve neighbourhood character outcomes in residential areas

Plan, facilitate and develop urban renewal projects, including Lilydale Revitalisation project, Kinley re-development and Level Crossing Removal to facilitate the revitalisation of Lilydale. Ensuring alignment with Council's place making objectives of encouraging a vibrant, attractive, sustainable, healthy and connected community.

Maximise the benefits of the level crossing removal projects in Mooroolbark and Lilydale through value adding projects including the repurposing of the Lilydale Heritage Station, provision of public art and new community spaces, and improving the shared path network.

Establish a municipal wide Development Contributions Plan to provide funds for new infrastructure to support future growth and development.

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2.3 Strategic objective 3: protected and enhanced natural environment

To achieve our objective of Protected and Enhanced Natural Environment, we will continue to strive for a healthier environment for future generations. The services, major initiatives, initiatives and key strategies to achieve objectives for each business area are described below.

Services

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
1. Environmental education programs including a focus on schools	This service provides environmental education programs to our community, as well the Council's extensive school network.	Expenditure	123	145
		(Income)	(74)	(74)
		Net Cost	49	71
2. Weed reduction and replanting programs	Council has an active weed reduction and replanting service, in addition to running an ongoing weed removal program called Weed Wipeout, to help residents remove and dispose of weeds on their property.	Expenditure	714	769
		(Income)	(165)	(130)
		Net Cost	549	639
3. Biodiversity conservation	The Biodiversity Conservation Unit has responsibility for the protection and enhancement of the region's biodiversity values in line with National, State and Regional requirements. Conducts environmental assessments for planning permit applications (Council and community). Manages a system for biodiversity offsets, and provides advice to landholders to enhance biodiversity.	Expenditure	2,065	1,876
		(Income)	(668)	(250)
		Net Cost	1,397	1,626
4. Support for friends and land care groups	This service provides grants and support for 'Friends of' groups and 'Land Care' groups across Council's parks, reserves and natural habitats.	Expenditure	167	63
		(Income)	-	-
		Net Cost	167	63
5. Waste management services	This service provides waste services to 59,708 general properties consisting of a weekly garbage collection, fortnightly recycling and green and hard waste collections for general properties only. We also provide services to over 2,751 commercial properties across the municipality which consist of twice weekly garbage collection, and fortnightly recycling collections. A core priority includes minimising the volume of material going to landfills through the	Expenditure	19,786	22,101
		(Income)	(19,786)	(22,101)
		Net Cost	-	-

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
	coordination of education and management programs.			
6. Maintenance of bushland and natural open space	This service provides for the maintenance of Council's bushland and natural open spaces.	Expenditure	11,387	10,866
		(Income)	(146)	(125)
		Net Cost	11,241	10,741
7. Maintenance and redevelopment of sports fields, playspaces, parks and reserves	This service provides for the maintenance and redevelopment of Council's sports fields, playspaces, and parks and reserves.	Expenditure	1,502	1,704
		(Income)	-	-
		Net Cost	1,502	1,704
8. Environmental sustainability management	This service provides the management and administrative support for the environment and sustainability teams.	Expenditure	605	774
		(Income)	-	-
		Net Cost	605	774
9. Organisational and Environmental Sustainability Management	This service provides support to the organisation through management of its long term financial planning for assets and capital works, waste and fleet management, environmental sustainability and service innovation and efficiency for the Environment and Engineering directorate.	Expenditure	168	191
		(Income)	-	-
		Net Cost	168	191
10. Landfill Rehabilitation	This work typically involves reshaping, contouring and capping of the landfill, in association with ongoing management and regular monitoring of Leachate, Landfill Gas and Stormwater. This also includes the establishment of infrastructure to minimise and mitigate any potential onsite and offsite impacts to soil, ground and surface water and the atmosphere. The length of the process is indeterminable and may take many years, dependant on the nature of the site and material that was placed in the landfill and when the EPA determines no further rehabilitation is required.	Expenditure	1,005	1,009
		(Income)	-	-
		Net Cost	1,005	1,009
Protected and Enhanced Natural Environment Total		Expenditure	37,522	39,498
		(Income)	(20,839)	(22,680)
		Net Cost	16,683	16,818

Draft major/other initiatives

Ensure the plants, animals and ecologies of Yarra Ranges that our community value so much, are supported and retained alongside us, in healthy landscapes by preparing and implementing a Biodiversity Plan that provides renewed focus for Council, the community, and partners.

Reduce our ecological footprint through our commitment to source renewable energy generated by council and extend benefits to community through advocating and securing funding to delivering on Council's Solar Farm project.

Implement actions of the Liveable Climate Plan and shift to low carbon and renewable energy sources across all facilities, buildings, plant and fleet to reduce Council's climate impact.

Deliver actions of the Urban Tree Canopy Strategy and deliver the parks and reserves improvement program to enhance amenity, access and participation in public spaces and places.

Develop a Municipal Waste Plan, education programs and pursue innovative waste processing technologies to maximise waste resource recovery for a more sustainable future.

Continue to develop and support the capability of Environmental Volunteer Groups including seeking funding support to invest in our shared environment.

Prepare and implement a Biodiversity Plan to provide renewed focus for Council, the community, and partners, to ensure the plants, animals and ecologies of Yarra Ranges that our community value, are supported and retained alongside us, in healthy landscapes.

2.4 Strategic objective 4: vibrant economy, agriculture and tourism

To achieve our objective of Vibrant Economy, Agriculture and Tourism, we will continue to ensure that our tourism, agriculture, health, manufacturing and other industries are leading and dynamic. Strong investment and attraction underpin sustainable economic growth and job creation. The services, major initiatives, initiatives and key strategies to achieve objectives for each business area are described below.

Services

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
1. Facilitate tourism development and regional marketing	This service offers work across the tourism sector – a key segment of the Yarra Ranges economy to promote and develop the benefits that flow from tourism. Advocacy on developing latent tourism potential through eco and heritage tourism seeks to develop our tourism offer and deliver benefits to local communities. Yarra Ranges Tourism is a major partner and the service manages Council's Partnership Agreement with the Board.	Expenditure	669	644
		(Income)	(206)	(190)
		Net Cost	463	454
2. Agribusiness support and development	This service offers advice on planning applications, networking opportunities for agribusinesses and works with industry to advocate, for example for a recycled water pipeline to support local food production.	Expenditure	15	15
		(Income)	-	-
		Net Cost	15	15
3. Business networks and sustainable business practices	Forums, industry networks, training programs and investment attraction are promoted by this service. Strong employment opportunities are vital to our communities and the service works to facilitate vibrant local economies through relationship brokerage and networking.	Expenditure	826	810
		(Income)	-	-
		Net Cost	826	810
Vibrant Economy, Agriculture & Tourism Total		Expenditure	1,510	1,469
		(Income)	(206)	(190)
		Net Cost	1,304	1,279

Draft major/other initiatives

Implement a plan that improves employment and mental health outcomes for everyone.

Develop and deliver of improvements to Council's network of recreational trails across the municipality to support improved recreational, health, social, and economic needs of the community and become a world class trails, agritourism and eco-tourism destination.

Review and develop a new Economic Development Strategy and Investment Attraction Plan, to create local jobs, business, and investment to deliver positive and sustainable economic community outcomes.

Deliver key initiatives outlined in the Bayswater Business Precinct Transformation Strategy that create jobs, attracts future investment and progresses the revitalisation of the Precinct, in association with Knox and Maroondah Councils.

Work with growers and Yarra Valley Water to build business cases for the Coldstream Recycled Water Pipeline to provide water security and increase local output.

Identify and develop a cultural and creative brand for the Yarra Ranges to attract and retain creative professionals, creative businesses and cultural tourism spend.

Develop a destination management Plan with Yarra Ranges Tourism Board to support the right eco-tourism, infrastructure growth that also protects our natural environment.

2.5 Strategic objective 5: high performing organisation

To achieve our objective of High Performing Organisation, we will continue to strive towards an innovative and responsive organisation that listens and delivers quality and value for money services to our community. The services, major initiatives, initiatives and key strategies to achieve objectives for each business area are described below.

Services

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
1. Community engagement and development programs	This service supports: - Community engagement and place based Community Planning - Lifelong learning and building resilient organisations through the community grants program, community planning and community capacity building -Community skill development and working collaboratively with local community and local groups, networks, leaders and service organisations	Expenditure	525	581
		(Income)	-	-
		Net Cost	525	581
2. Customer Experience	This service leads the provision of front line service delivery of five geographically dispersed sites across the municipality. Their focus is to lead and partner with the organisation by designing and delivering quality processes and services, enhancing all customer experiences through feedback, analysis and improvement measures to improve overall performance.	Expenditure	4,268	4,541
		(Income)	(31)	(55)
		Net Cost	4,237	4,486
3. Financial management and reporting	This service provides financial management and reporting functions for Council, including the preparation of the Budget and the Annual Financial Statements.	Expenditure	1,442	1,383
		(Income)	-	-
		Net Cost	1,442	1,383
4. Procurement, contracts and tendering	This service provides best practice procurement support to the organisation including tendering and collaborative procurement initiatives.	Expenditure	720	748
		(Income)	-	-
		Net Cost	720	748
5. Corporate planning and performance	This service provides business support to Councillors for the development and reporting of the Council Plan, in addition to business plans across the organisation. It also leads our Business Excellence Program, a	Expenditure	1,838	2,263
		(Income)	-	-
		Net Cost	1,838	2,263

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
	program of coordinated process improvement and innovation aligned to the nationally recognised business excellence framework.			
6. Information services	This service provides a range of different services and solutions related to the Information Management requirements of the Council including information technology, geographic information systems, records management, archives management, courier services, FOI, information privacy and an Electronic Document Management System (EDMS).	Expenditure	7,918	8,748
		(Income)	(73)	(78)
		Net Cost	7,845	8,670
7. Rating and valuation services	This service provides the generation of rate notices, management of the rates database, including the fire services levy, and liaison and support of Council's Valuers.	Expenditure	1,469	1,507
		(Income)	(693)	(703)
		Net Cost	776	804
8. Council governance & meeting procedures	This service provides leadership of Council's governance framework, including administration and operational support for Council and executive meetings, advice and guidance on legislative changes and requirements focusing on good governance initiatives. It also provides executive support to the CEO and Councillors ensuring a seamless approach to interactions within the organisation and the community.	Expenditure	2,756	2,324
		(Income)	(100)	(102)
		Net Cost	2,656	2,222
9. Occupational health and safety	This service provides support to the organisation in meeting requirements under the Occupational Health and Safety Act. Protecting the health and safety of employees, councillors, volunteers, contractors and visitors.	Expenditure	435	548
		(Income)	(2)	-
		Net Cost	433	548
10. Human resources, employee relations and organisational development	This service provides leadership and coordination of Council's human resources, workplace relations, payroll, and organisational development functions.	Expenditure	3,064	3,244
		(Income)	(10)	-
		Net Cost	3,054	3,244
11. Maintenance and renewal of plant and equipment to support	This service provides support to procuring, servicing and disposal of vehicles and both large and small plant that the organisation's	Expenditure	2,316	2,662
		(Income)	(60)	(39)

Business area	Description of services provided		2020/21 Forecast Actual \$'000	2021/22 Budget \$'000
services of the organisation	services require to undertake their businesses effectively.	Net Cost	2,256	2,623
12. Organisational and Environmental Sustainability Management	This service provides support to the organisation through management of its long-term financial planning for assets and capital works, waste and fleet management, environmental sustainability and service innovation and efficiency for the Environment and Engineering directorate.	Expenditure	186	210
		(Income)	-	-
		Net Cost	186	210
13. Capital works and strategic asset management	This service contributes to the management of Council's capital works program and management of Council's infrastructure assets across all infrastructure categories.	Expenditure	-	-
		(Income)	-	-
		Net Cost	-	-
15. Digital	This service supports Council to harness the opportunities that digital technology presents and to improve the way services are delivered to our community. This service also plays a vital role in improving and enhancing the way in which the organisation manages, shares and uses data to ensure Council's decisions are evidence-based.	Expenditure	817	1,023
		(Income)	-	-
		Net Cost	817	1,023
14. Risk management	This service provides risk management and insurance services to the organisation.	Expenditure	2,058	2,476
		(Income)	(51)	(15)
		Net Cost	2,007	2,461
High Performing Organisation Total		Expenditure	29,812	32,258
		(Income)	(1,020)	(992)
		Net Cost	28,792	31,266

Draft major/other initiatives

Ensure Council's workforce reflects the community it serves by embedding the principles of total diversity and inclusion in our day-to-day leadership and share our experience and knowledge with the community.

Improve trust and connection with Council through better community engagement and innovative approaches to communication.

Develop and grow an organisational culture committed to delivering exceptional customer experience.

Streamline internal Council processes and improve software systems to deliver more efficient services to our community.

Increase the community's visibility, understanding of and access to Council's information and performance to improve accountability to the community.

Provide additional digital platforms that the community can use to interact with increased accessibility and flexibility for our community.

Consolidate and strengthen advocacy through evidence and stronger relationships to ensure other levels of government are effectively and efficiently engaged to support local services and programs.

Adapt and improve our service delivery to ensure the measurable provision of both effective and efficient services that are supporting our municipality to rebuild resilience.

Strengthen relationships and networks to support local community groups and build their capacity to be active in achieving community outcomes.

2.6 Reconciliation with budgeted operating result

	Surplus/ (Deficit)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Connected and healthy communities	(25,803)	42,471	16,668
Quality infrastructure and liveable places	(10,524)	52,678	42,154
Protected and enhanced natural environment	(16,818)	39,498	22,680
Vibrant economy, agriculture and tourism	(1,279)	1,469	190
High performing organisation	(31,266)	32,258	992
Total	(85,690)	168,374	82,684

Expenses added in:

Depreciation	31,592
Finance costs	1,203
Others	(2,833)

Surplus/(Deficit) before funding sources (115,652)

Funding sources added in:

Rates and charges revenue	133,307
Grants commission funding	11,222
Interest revenue	151
Other revenue	7,548

Total funding sources 151,383

Operating surplus/(deficit) for the year 36,576

2.7 Service performance outcome indicators – statutory

(Performance Statement Indicators)

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

Service	Indicator	Performance Measure	Computation
Aquatic facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Maternal and child health	Participation	Participation in MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[The sum of the number of active library borrowers in the last 3 financial years/ The sum of the population in the last 3 financial years] x100
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Animal management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal prosecutions/Total number of animal prosecutions] *100

3. Financial statements

This section presents information regarding the Financial Statements and Statement of Human Resources. The budget information for the years 2021-22 has been supplemented with projections to 2024-25.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* (the Act) and the *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

- 3.1 Comprehensive income statement
- 3.2 Balance sheet
- 3.3 Statement of changes in equity
- 3.4 Statement of cash flows
- 3.5 Statement of capital works
- 3.6 Statement of human resources

Pending accounting standards

The 2021-22 budget has been prepared based on the accounting standards applicable at the date of preparation. Pending accounting standards that will be in effect from the 2021-22 financial year have not been considered in the development of the budget.

3.1 Comprehensive income statement

For the four years ending 30 June 2025

		Forecast Actual 2020/21	Budget 2021/22	Projections		
	NOTES	\$'000	\$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Income						
Rates and charges	4.1.1	146,545	155,386	164,968	172,154	172,015
Statutory fees and fines	4.1.2	3,082	3,096	3,040	3,085	3,132
User fees	4.1.3	5,499	6,727	6,814	6,916	7,020
Grants - Operating	4.1.4	38,190	25,825	26,262	26,655	27,053
Grants - Capital	4.1.4	20,563	36,424	33,692	28,512	25,212
Contributions - monetary	4.1.5	2,118	1,898	2,325	1,852	1,880
Contributions - non-monetary	4.1.5	2,500	2,538	2,576	2,614	2,653
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(2,179)	(2,550)	(2,588)	(2,627)	(2,666)
Other income	4.1.6	3,644	3,108	2,751	2,773	2,796
Total income		219,962	232,451	239,838	241,935	239,096
Expenses						
Employee costs	4.1.7	72,241	71,353	72,500	74,047	75,159
Materials and services	4.1.8	88,720	83,224	84,303	85,346	86,435
Depreciation	4.1.9	29,444	29,687	30,133	30,584	31,043
Amortisation - intangible assets	4.1.10	525	167	169	172	174
Amortisation - right of use assets	4.1.11	1,738	1,738	1,764	1,790	1,817
Bad and doubtful debts		311	311	316	321	325
Borrowing costs		1,203	1,087	1,104	1,120	1,137
Finance Costs - leases		-	116	117	119	121
Other expenses	4.1.12	8,024	8,192	8,285	8,410	8,536
Total expenses		202,206	195,875	198,691	201,909	204,747
Surplus/(deficit) for the year		17,756	36,576	41,147	40,026	34,349
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation increment /(decrement)		-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)						
		-	-	-	-	-
Total comprehensive result		17,756	36,576	41,147	40,026	34,349

3.2 Balance sheet

For the four years ending 30 June 2025

		Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Projections 2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
	NOTES					
Assets						
Current assets						
Cash and cash equivalents		46,589	41,111	39,031	29,291	3,008
Trade and other receivables		33,385	20,122	20,837	20,900	20,708
Other assets		2,872	2,872	2,872	2,872	2,872
Total current assets	4.2.1	82,846	64,105	62,740	53,063	26,588
Non-current assets						
Trade and other receivables		1,711	1,737	1,763	1,789	1,816
Other financial assets		5,447	5,447	5,447	5,447	5,447
Investments in associates, joint arrangement and subsidiaries		1,143,404	1,193,988	1,257,858	1,312,909	1,365,223
Property, infrastructure, plant & equipment		3,332	1,737	933	598	351
Right-of-use assets	4.2.4	-	-	-	-	-
Investment property		967	800	631	459	285
Intangible assets		-	-	-	-	-
Total non-current assets	4.2.1	1,154,861	1,203,709	1,266,632	1,321,202	1,373,121
Total assets		1,237,707	1,267,814	1,329,371	1,374,265	1,399,710
Liabilities						
Current liabilities						
Trade and other payables		27,875	11,002	11,152	11,286	11,469
Trust funds and deposits		1,940	1,969	1,999	2,029	2,059
Provisions		17,713	17,713	17,713	17,713	17,713
Interest-bearing liabilities	4.2.3	5,802	7,390	9,989	10,161	10,161
Lease liabilities	4.2.4	1,769	733	335	261	1,684
Total current liabilities	4.2.2	55,099	38,807	41,187	41,449	43,086
Non-current liabilities						
Provisions		4,361	4,361	4,361	4,361	4,361
Interest-bearing liabilities	4.2.3	24,945	35,419	53,824	57,336	48,361
Lease liabilities	4.2.4	1,633	983	738	1,837	269
Total non-current liabilities	4.2.2	30,939	40,763	58,923	63,534	52,991
Total liabilities		86,038	79,570	100,110	104,983	96,077
Net assets		1,151,669	1,188,244	1,229,261	1,269,282	1,303,632
Equity						
Accumulated surplus	4.3.2	555,545	592,120	633,137	673,158	707,508
Reserves	4.3.1	596,124	596,124	596,124	596,124	596,124
Total equity		1,151,669	1,188,244	1,229,261	1,269,282	1,303,632

3.3 Statement of changes in equity

For the four years ending 30 June 2025

		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	NOTES	\$'000	\$'000	\$'000	\$'000
2021 Forecast Actual					
Balance at beginning of the financial year		1,112,762	546,621	557,255	8,886
Impact of adoption of new accounting standards		-	-	-	-
Adjusted opening balance		1,112,762	546,621	557,255	8,886
Surplus/(deficit) for the year		17,756	17,756	-	-
Net asset revaluation increment/(decrement)		30,012	-	30,012	-
Transfers (to)/from other reserves		(8,861)	(8,832)	-	(29)
Balance at end of the financial year		1,151,669	555,545	587,267	8,857
2022 Budget					
Balance at beginning of the financial year		1,151,669	555,545	587,267	8,857
Surplus/(deficit) for the year		36,575	36,575	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.1	-	-	-	-
Balance at end of the financial year	4.3.2	1,188,244	592,120	587,267	8,857
2023					
Balance at beginning of the financial year		1,188,244	592,120	587,267	8,857
Surplus/(deficit) for the year		41,017	41,017	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers (to)/from other reserves		-	-	-	-
Balance at end of the financial year		1,229,261	633,137	587,267	8,857
2024					
Balance at beginning of the financial year		1,229,261	633,137	587,267	8,857
Surplus/(deficit) for the year		40,021	40,021	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers (to)/from other reserves		-	-	-	-
Balance at end of the financial year		1,269,282	673,158	587,267	8,857
2025					
Balance at beginning of the financial year		1,269,282	673,158	587,267	8,857
Surplus/(deficit) for the year		34,351	34,351	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers (to)/from other reserves		-	-	-	-
Balance at end of the financial year		1,303,632	707,508	587,267	8,857

3.4 Statement of cash flows

For the four years ending 30 June 2025

	Notes	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Projections		
				2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		143,621	165,006	164,735	172,579	172,681
Statutory fees and fines		3,077	3,614	3,344	3,386	3,435
User fees		5,715	7,852	7,477	7,589	7,700
Grants - operating		19,626	27,405	26,188	26,591	26,977
Grants - capital		32,023	38,652	33,764	28,883	25,438
Contributions - monetary		2,118	1,898	2,304	1,852	1,880
Interest received		292	1,251	1,251	1,251	1,251
Dividends received		-	-	-	-	-
Trust funds and deposits taken		5,534	29	30	30	30
Other receipts		14,319	2,485	1,870	1,894	1,877
Net GST refund / payment		-	14,396	16,391	15,448	15,546
Employee costs		(70,302)	(75,551)	(72,456)	(73,996)	(75,108)
Materials and services		(104,318)	(103,086)	(92,636)	(93,807)	(94,958)
Short-term, low value and variable lease payments		-	-	-	-	-
Trust funds and deposits repaid		-	-	-	-	-
Other payments		(11,025)	(10,147)	(9,106)	(9,242)	(9,376)
Net cash provided by/(used in) operating activities	4.4.1	40,680	73,804	83,156	82,459	77,372
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(60,408)	(85,506)	(100,570)	(91,323)	(88,774)
Proceeds from sale of property, infrastructure, plant and equipment		397	(2,805)	(2,847)	(2,890)	(2,933)
Net cash provided by/ (used in) investing activities	4.4.2	(60,011)	(88,311)	(103,417)	(94,213)	(91,708)
Cash flows from financing activities						
Finance costs		(1,087)	(1,087)	(1,104)	(1,120)	(1,137)
Proceeds from borrowings		22,050	17,150	28,400	13,400	2,300
Repayment of borrowings		(5,089)	(5,088)	(7,396)	(9,716)	(11,275)
Interest paid - lease liability		(116)	(116)	(117)	(119)	(121)
Repayment of lease liabilities		(498)	(1,829)	(1,603)	(430)	(1,715)
Net cash provided by/(used in) financing activities	4.4.3	15,260	9,030	18,180	2,015	(11,948)
Net increase/(decrease) in cash & cash equivalents		(4,071)	(5,478)	(2,081)	(9,739)	(26,284)
Cash and cash equivalents at the beginning of the financial year		50,660	46,589	41,111	39,031	29,291
Cash and cash equivalents at the end of the financial year		46,589	41,111	39,031	29,291	3,008

3.5 Statement of capital works

For the four years ending 30 June 2025

	NOTES	Forecast Actual	Budget	Projections		
		2020/21	2021/22	2022/23	2023/24	2024/25
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land						
Land		1,971	0	0	0	0
Total land		1,971	-	-	-	-
Buildings						
Buildings		15,494	23,257	12,760	1,272	3,876
Building improvements		3,105	4,068	3,610	3,452	3,476
Total buildings		18,599	27,325	16,370	4,724	7,352
Total property		20,570	27,325	16,370	4,724	7,352
Plant and equipment						
Plant, machinery and equipment		2,782	3,957	3,084	2,371	2,435
Fixtures, fittings and furniture		24	18	18	18	18
Computers and telecommunications		2,842	917	508	363	802
Total plant and equipment		5,647	4,892	3,610	2,752	3,255
Infrastructure						
Roads		14,621	18,868	37,139	52,146	43,225
Bridges		415	1,794	465	472	479
Footpaths and cycleways		4,373	2,106	3,084	2,123	1,970
Drainage		962	1,495	1,934	1,581	1,605
Recreational, leisure and community facilities		5,652	9,261	4,596	3,392	2,679
Parks, open space and streetscapes		7,629	18,445	11,819	2,339	2,592
Off street car parks		1,021	505	441	484	491
Other infrastructure		6,225	4,947	11,969	13,008	17,056
Total infrastructure		40,899	57,421	71,447	75,545	70,097
Total capital works expenditure	4.5.1	67,117	89,638	91,427	83,021	80,704
Represented by:						
New asset expenditure		15,125	25,728	13,861	2,387	2,957
Asset renewal expenditure		20,615	27,752	36,088	33,549	36,500
Asset expansion expenditure		7,994	10,127	4,514	1,789	1,838
Asset upgrade expenditure		23,383	26,032	36,964	45,296	39,409
Total capital works expenditure	4.5.1	67,117	89,638	91,427	83,021	80,704
Funding sources represented by:						
Grants		20,563	36,424	33,692	28,512	25,212
Contributions		631	1,178	8,912	12,459	9,133
Council cash		23,873	34,886	20,423	28,650	23,359
Borrowings		22,050	17,150	28,400	13,400	23,000
Total capital works expenditure	4.5.1	67,117	89,638	91,427	83,021	80,704

3.6 Statement of human resources

For the four years ending 30 June 2025

	Forecast Actual	Budget	Projections		
	2020/21	2021/22	2022/23	2023/24	2024/25
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	72,241	71,353	72,500	74,047	75,159
Employee costs - capital	6,225	4,832	4,703	4,314	4,378
Total staff expenditure	78,466	76,185	77,203	78,361	79,537
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	706.2	702.6	699.4	699.4	699.4
Total staff numbers	706.2	702.6	699.4	699.4	699.4

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2021/22 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full Time \$'000	Part time \$'000		
Communities	22,990	12,427	9,340	1,223	-
Corporate Services	13,752	10,723	2,543	486	-
Environment & Infrastructure	18,499	17,343	1,156	-	-
Office of the CEO	3,018	2,763	255	-	-
Planning, Design and Development	9,174	8,279	895	-	-
Total permanent staff expenditure	67,433	51,535	14,189	1,709	-
Other employee related expenditure	3,920				
Capitalised labour costs	4,832				
Total expenditure	76,185				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2021/22	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
Communities	237	116	110	11	-
Corporate Services	130	96	29	5	-
Environment & Infrastructure	184	172	12	-	-
Office of the CEO	23	21	2	-	-
Planning, Design and Development	80	71	9	-	-
Total permanent staff expenditure	654	476	162	16	-
Other employee related expenditure	1				
Capitalised labour costs	48				
Total staff	703				

Summary of planned human resources expenditure

For the four years ending 30 June 2025

	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Communities				
Permanent - Full time	12,427	12,312	12,496	12,684
Female	8,815	8,733	8,864	8,997
Male	2,208	2,188	2,220	2,254
Vacancies	1,404	1,391	1,412	1,433
Permanent - Part time	9,340	9,254	9,393	9,533
Female	6,657	6,596	6,695	6,795
Male	719	712	723	733
Vacancies	1,964	1,946	1,975	2,005
Total Communities	21,767	21,566	21,889	22,217
Corporate Services				
Permanent - Full time	10,723	11,368	11,538	11,711
Female	5,713	6,059	6,149	6,242
Male	4,015	4,256	4,320	4,384
Vacancies	995	1,053	1,069	1,085
Permanent - Part time	2,543	2,692	2,733	2,774
Female	1,349	1,428	1,450	1,471
Male	116	123	125	127
Vacancies	1,078	1,141	1,158	1,176
Total Corporate Services	13,266	14,060	14,271	14,485
Environment & Infrastructure				
Permanent - Full time	17,343	17,788	18,516	18,793
Female	3,700	3,843	3,901	3,959
Male	12,418	12,703	13,354	13,554
Vacancies	1,225	1,242	1,261	1,280
Permanent - Part time	1,156	1,172	1,189	1,207
Female	763	774	785	797
Male	114	115	117	119
Vacancies	279	283	287	291
Total Environment & Infrastructure	18,499	18,960	19,705	20,000
Office of the CEO				
Permanent - Full time	2,763	2,920	2,962	3,007
Female	2,182	2,305	2,339	2,374
Male	331	350	355	360
Vacancies	250	265	268	273
Permanent - Part time	255	269	273	277
Female	255	269	273	277
Male	0	0	0	0
Vacancies	0	0	0	0
Total Office of the CEO	3,018	3,189	3,235	3,284
Planning, Design and Development				
Permanent - Full time	8,279	8,170	8,292	8,417
Female	4,036	3,987	4,046	4,107
Male	3,828	3,780	3,836	3,894
Vacancies	415	403	410	416
Permanent - Part time	895	884	898	911
Female	703	694	705	715
Male	192	190	193	196
Vacancies	0	0	0	0
Total Planning, Design and Development	9,174	9,054	9,190	9,328
Casuals, temporary and other expenditure	5,582	5,625	5,710	5,797
Self-described gender	47	46	47	48
Capitalised labour costs	4,832	4,703	4,314	4,378
Total staff expenditure	71,353	72,500	74,047	75,159

	2021/22 FTE	2022/23 FTE	2023/24 FTE	2024/25 FTE
Communities				
Permanent - Full time	116.1	115.3	115.3	115.3
Female	84.1	83.3	83.3	83.3
Male	19	19	19	19
Vacancies	13	13	13	13
Permanent - Part time	110.1	110.1	110.1	110.1
Female	73.7	73.7	73.7	73.7
Male	9.6	9.6	9.6	9.6
Vacancies	26.8	26.8	26.8	26.8
Total Communities	226.2	225.4	225.4	225.4
Corporate Services				
Permanent - Full time	96.2	96.2	96.2	96.2
Female	55	55	55	55
Male	31.8	31.8	31.8	31.8
Vacancies	9.4	9.4	9.4	9.4
Permanent - Part time	28.7	28.7	28.7	28.7
Female	13.6	13.6	13.6	13.6
Male	1.2	1.2	1.2	1.2
Vacancies	13.9	13.9	13.9	13.9
Total Corporate Services	124.9	124.9	124.9	124.9
Environment & Infrastructure				
Permanent - Full time	172.3	178.1	178.1	178.1
Female	34.2	35	35	35
Male	124.5	129.5	129.5	129.5
Vacancies	13.6	13.6	13.6	13.6
Permanent - Part time	11.7	11.7	11.7	11.7
Female	7.1	7.1	7.1	7.1
Male	1	1	1	1
Vacancies	3.6	3.6	3.6	3.6
Total Environment & Infrastructure	184.0	189.8	189.8	189.8
Office of the CEO				
Permanent - Full time	21.0	21.0	21.0	21.0
Female	15.5	15.5	15.5	15.5
Male	3	3	3	3
Vacancies	2.5	2.5	2.5	2.5
Permanent - Part time	2.0	2.0	2.0	2.0
Female	2	2	2	2
Male	0.0	0.0	0.0	0.0
Vacancies	0.0	0.0	0.0	0.0
Total Office of the CEO	23.0	23.0	23.0	23.0
Planning, Design and Development				
Permanent - Full time	70.6	68.2	68.2	68.2
Female	36.3	35.5	35.5	35.5
Male	31.2	30.2	30.2	30.2
Vacancies	3.1	2.5	2.5	2.5
Permanent - Part time	9.0	9.0	9.0	9.0
Female	7.1	7.1	7.1	7.1
Male	1.9	1.9	1.9	1.9
Vacancies	0.0	0.0	0.0	0.0
Total Planning, Design and Development	79.6	77.2	77.2	77.2
Casuals and temporary staff	16.3	16.3	16.3	16.3
Self-described gender	0.6	0.6	0.6	0.6
Capitalised labour	48	42.2	42.2	42.2
Total staff numbers	654.6	657.2	657.2	657.2

4. Notes to the financial statements

This section presents analysis on material components of the financial statements.

4.1 Comprehensive income statement

4.2 Balance sheet

4.3 Statement of changes in equity

4.4 Statement of cash flows

4.5 Statement of capital works

4.1 Comprehensive income statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year.

For 2021-22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated based on council's average rates and charges.

Council does not intend to apply to the Essential Services Commission for a variation to the rate cap for 2021-22.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 1.5% in line with the rate cap.

This will raise total rates and charges for 2021-22 to \$156.4 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2020/21 Forecast Actual	2021/22 Budget	Change	%
	\$'000	\$'000	\$'000	
General rates*	129,167	131,557	2,390	1.85%
Supplementary rates	295	728	433	146.87%
Garbage and service charges	19,701	22,101	2,400	12.18%
Special rates and charges	582	1,078	496	85.22%
Interest on rates and charges	977	1011	34	3.46%
Covid-19 rates relief credit	(3,262)	0	3,262	-100.00%

Total rates and charges	147,460	156,475	9,015	6.11%
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*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2020/21 cents/\$CIV*	2021/22 cents/\$CIV*	Change
General rate for rateable residential properties	0.2894	0.2829	-2.25%
General rate for rateable commercial properties	0.4341	0.4244	-2.23%
General rate for rateable industrial properties	0.4341	0.4244	-2.23%
General rate for rateable farming properties	0.2026	0.1980	-2.27%
General rate for rateable recreational/cultural properties	0.1736	0.1697	-2.25%
General rate for rateable vacant properties	0.2894	0.2829	-2.25%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2020/21 \$'000	2021-22 \$'000	Change \$'000	%
Residential	111,583	114,719	3,136	2.81%
Commercial	8,589	8,152	(437)	-5.09%
Industrial	3,639	3,642	2	0.06%
Farming	4,933	4,957	24	0.49%
Recreational/Cultural	85	78	(7)	-7.75%
Vacant land	8	9	2	20.98%
Total amount to be raised by general rates	128,837	131,557	2,720	2.11%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2020/21 Number	2021-22 Number	Change Number	%
Residential	60,752	61,147	395	0.65%
Commercial	2,302	2,300	(2)	-0.09%
Industrial	1,026	1,033	7	0.68%
Farming	1,721	1,688	(33)	-1.92%
Recreational/Cultural	13	13	-	0.00%
Vacant land	331	331	-	0.00%
Total number of assessments	66,145	66,512	367	0.55%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2020/21 \$'000	2021-22 \$'000	Change \$'000	%
Residential	38,556,782	40,551,090	1,994,308	5.17%
Commercial	1,978,515	1,920,771	(57,744)	-2.92%
Industrial	838,367	858,048	19,681	2.35%

Farming	2,434,668	2,503,343	68,675	2.82%
Recreational/Cultural	48,825	46,075	(2,750)	-5.63%
Vacant land	2,675	3,310	636	23.76%
Total value of land	43,859,831	45,882,636	2,022,805	4.61%

Property valuations for rating purposes will be as per general valuations dated 1 January 2021.

Valuation data is based on preliminary valuations received from the Valuer General in February 2021. This will be reviewed and updated, if required, following confirmation of true and correct valuation data, which is expected by 30 April 2021. Any changes may have an impact on rate in the dollar calculations.

- 4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Yarra Ranges Council does not apply a municipal charge

- 4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Yarra Ranges Council does not apply a municipal charge

- 4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2020/21	2021/22	\$	%
	\$	\$		
Residential Waste Alternate-80l waste bin service (incl recycling)	233.00	257.00	24.00	10.30%
Residential Waste Standard-120l waste bin service (incl recycling)	251.00	275.00	24.00	9.56%
Residential Waste Additional-120l waste bin service	194.00	214.00	20.00	10.31%
Residential Waste Additional Medical Requirement (only 120l waste bin)	133.00	150.00	17.00	12.78%
Residential Additional Recycling Only Service	52.00	59.00	7.00	13.46%
Residential Minimum Waste Service	58.00	61.00	3.00	5.17%
Commercial Waste Service	351.00	381.00	30.00	8.55%
Commercial Waste Additional Service	351.00	381.00	30.00	8.55%
Commercial Additional Recycling Only Service	52.00	59.00	7.00	13.46%
Organic Waste Alternate-120l service	75.00	92.00	17.00	22.67%
Organic Waste Standard-240l service	81.00	98.00	17.00	20.99%
Total	1,831.00	2,027.00	196.00	10.70%

The waste service charges are not included in the Essential Services Commission's rate capping framework and has been calculated based on a full cost recovery model.

- 4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2020/21	2021/22	Change	
	\$'000	\$'000	\$'000	%
Residential Waste Alternate-80l waste bin service (incl recycling)	2,234	2,465	230	10.30%
Residential Waste Standard-120l waste bin service (incl recycling)	12,866	14,096	1,230	9.56%
Residential Waste Additional-120l waste bin service	626	691	65	10.31%

Residential Waste Additional Medical Requirement (only 120l waste bin)	5	6	1	12.78%
Residential Additional Recycling Only Service	63	71	8	13.46%
Residential Minimum Waste Service	4	5	0	5.17%
Commercial Waste Service	1,005	1,091	86	8.55%
Commercial Waste Additional Service	-	-	-	#DIV/0!
Commercial Additional Recycling Only Service	36	41	5	13.46%
Organic Waste Alternate-120l service	178	218	40	22.67%
Organic Waste Standard-240l service	2,825	3,418	593	20.99%
Total	19,843	22,101	2,258	11.38%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2020/21 \$'000	2021/22 \$'000	Change \$'000	%
General rates	128,837	131,557	2,720	2.11%
Waste service charges	19,843	22,101	2,258	11.38%
Total Rates and charges	148,679	153,657	4,978	3.35%

4.1.1(l) Fair Go Rates System Compliance

Yarra Ranges Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2020/21	2021/22
Total Rates	\$ 128,751,787	\$ 131,478,320
Number of rateable properties	66,132	66,499
Base Average Rate	1,908.84	1,948.10
Maximum Rate Increase (set by the State Government)	2.00%	1.50%
Capped Average Rate	\$ 1,947	\$ 1,977
Maximum General Rates and Municipal Charges Revenue	\$ 128,760,264	\$ 131,490,188
Budgeted General Rates and Municipal Charges Revenue	\$ 128,751,787	\$ 131,478,320
Budgeted Cultural and Recreational Rates	\$ 84,760	\$ 78,189
Budgeted Supplementary Rates	\$ 727,259	\$ 738,168
Budgeted Total Rates and Municipal Charges Revenue	\$ 129,563,806	\$ 132,294,677

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- the making of supplementary valuations
- the variation of returned levels of value (e.g. valuation appeals)
- changes of use of land such that rateable land becomes non-rateable land and vice versa
- changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

The rate and amount of rates payable in relation to each category of differential are:

Type or class of land	2020/21	2021/22	Change
-----------------------	---------	---------	--------

	cents/\$CIV*	cents/\$CIV*	
General rate for rateable residential properties	0.2894	0.2829	-2.25%
General rate for rateable commercial properties	0.4341	0.4244	-2.23%
General rate for rateable industrial properties	0.4341	0.4244	-2.23%
General rate for rateable farming properties	0.2026	0.1980	-2.27%
General rate for rateable recreational/cultural properties	0.1736	0.1697	-2.25%
General rate for rateable vacant properties	0.2894	0.2829	-2.25%

4.1.2 Statutory fees and fines

	Forecast Actual	Budget	Change	
	2020/21	2021/22		
	\$'000	\$'000	\$'000	%
Infringements and costs	1,027	1,087	60	5.84%
Court recoveries	1,350	1,370	20	1.48%
Town planning fees	705	639	(66)	-9.36%
Total statutory fees and fines	3,082	3,096	14	0.45%

Statutory fees and fines are predicted to increase over 2021-22 by \$0.014 million due to 1.5% \$0.046 million increase in line with the rate cap, higher than forecast income of \$0.05 million for local laws and Animal Management, offset by a reduction in the budget for Department of Justice recoveries of \$0.08 million.

4.1.3 User fees

	Forecast Actual	Budget	Change	
	2020/21	2021/22		
	\$'000	\$'000	\$'000	%
Aged and health services	865	1,256	391	45.20%
Leisure centre and recreation	147	437	290	197.28%
Childcare/children's programs	969	1,252	283	29.21%
Registration and other permits	1,286	1,529	243	18.90%
Animal control	1,150	1,300	150	13.04%
Building services	410	416	6	1.46%
Other fees and charges	672	537	-	-20.09%
Total user fees	5,499	6,727	1,228	22.33%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as childcare and home care services. In setting the budget, the key principle for determining the level of user fees has been to keep fees at the current level or restrict the increase of fees for most services to 1.5% to reduce the burden of increased fees to the community.

User fees are projected to increase over 2021-22 by \$1.2 million or 22.3% mainly due to the impacts of COVID in 2020-21 forecast. Due to COVID-19, some fees were waived, and venues closed resulting in lower income. 2021-22 has been reinstated to pre-COVID levels. This is offset by lower Biodiversity Offset program in 2021-22 of \$0.3 million.

A detailed listing of fees and charges is included in Appendix A.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast Actual	Budget	Change	
	2020/21	2021/22		
	\$'000	\$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	20,469	21,863	1,394	7%
State funded grants	35,159	33,020	(2,139)	-6%
Total grants received	55,628	54,883	(745)	-1%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Aged care	4,681	3,826	(855)	-18%
Community health	25	25	0	0%
Community safety	15	15	0	0%
Family and children	2,270	2,012	(258)	-11%
Recurrent - State Government				
Aged care	1,771	920	(851)	-48%
Community safety	326	326	0	0%
Environmental planning	130	130	0	0%
Family and children	696	706	10	1%
Financial assistance grants	14,128	14,590	463	3%
Maternal and child health	2,090	2,121	31	1%
Recreation	120	120	0	0%
School crossing supervisors	634	667	33	5%
Total recurrent grants	26,886	25,458	-1,428	-5%
Non-recurrent - Commonwealth Government				
Community safety	10	10	0	0%
Family and children	8	-	(8)	-100%
Non-recurrent - State Government				
Community health	4	-	(4)	-100%
Community safety	19	19	0	0%
Environmental planning	331	153	(178)	-54%
Family and children	407	185	(222)	-54%
Maternal and child health	33	-	(33)	-100%
Natural disaster	1,254	-	(1,254)	-100%
Open spaces	155	-	(155)	-100%
Recreation	51	-	(51)	-100%
Organisational support	12	-	(12)	-100%
COVID-19	500	-	(500)	-100%
Working for Victoria	8,551	-	(8,551)	-100%
Total non-recurrent grants	11,334	367	(10,967)	-97%
Total operating grants	38,220	25,825	(12,395)	-32%
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	2,146	2,146	0	0%
Roads for the community	-	-	0	#DIV/0!
Total recurrent grants	2,146	2,146	-	0%
Non-recurrent - Commonwealth Government				
Buildings	2,218	1,280	(938)	-42%
Building improvements	238	-	(238)	-100%

	Forecast Actual	Budget	Change	
	2020/21	2021/22	\$'000	%
	\$'000	\$'000		
Bridges	-	635	635	0%
Footpaths and cycleways	1,066	-	(1,066)	-100%
Recreational, Leisure & Community Facilities	1,000	1,854	854	85%
Drainage	-	249		
Parks, Open Space and Streetscapes	3,155	7,117		
Roads	6,478	10,061	3,583	55%
Off street car parks	315	-	(315)	-100%
Non-recurrent - State Government				
Buildings	1,010	7,513	6,503	644%
Recreational, Leisure & Community Facilities	1,237	1,381	144	12%
Parks, Open Space and Streetscapes	1,385	3,388	2,003	145%
Roads	27	300	273	1011%
Drainage	117	-	(117)	-100%
Off street car parks	94	-	(94)	-100%
Plant, Machinery and Equipment	77	500	423	547%
Total non-recurrent grants	18,417	34,278	15,861	86%
Total capital grants	20,563	36,424	15,861	77%
Total Grants	58,783	62,249	3,466	5.9%

Council does not budget for non-recurrent grants until funding is confirmed. Non-recurrent grant funding for projects that have been confirmed for 2020-21 has been budgeted.

4.1.5 Contributions

	Forecast Actual	Budget	Change	
	2020/21	2021-22	\$'000	%
	\$'000	\$'000		
Monetary	2,168	1,898	(270)	-12.45%
Non-monetary	2,500	2,538	38	1.50%
Total contributions	4,668	4,435	(232)	-4.98%

Monetary contributions relate mainly to monies paid by developers for public recreation, footpaths, drainage and car parking in accordance with planning permits issued for property development, contributions towards capital projects and contributions from the State Revenue Office in relation to the administration of the Fire Services levy. Council does not budget for contributions until the funding is confirmed and the decrease mainly relates to confirmed contributions for capital projects.

Non-monetary asset contributions in the main relate to the construction of infrastructure assets by developers in accordance with planning permits issued for property development.

4.1.6 Other income

	Forecast Actual	Budget	Change	
	2020/21	2021/22		
	\$'000	\$'000	\$'000	%
Interest	1,629	1,251	- 378	-23.20%
Rent	971	1,122	151	15.56%
Cost recovery and reimbursements	874	649	- 225	-25.73%
Other	167	86	- 82	-48.82%
Total other income	3,641	3,108	- 533	-14.65%

Other income is forecast to decrease by 14.6% or \$0.5 million compared to 2020-21, mainly due to:

- lower interest income from investments as it is anticipated that payment of rates will be delayed due to a higher number of applications being received for rates hardship assistance and the utilisation of Council funds to deliver the capital works program for 2021-22 and
- lower cost recovery and reimbursements mainly in building compliance and planning scheme amendments.

4.1.7 Employee costs

	Forecast Actual	Budget	Change	
	2020/21	2021/22		
	\$'000	\$'000	\$'000	%
Wages and salaries	61,858	61,572	(286)	-0.46%
WorkCover	1,084	1,507	423	39.05%
Superannuation	6,307	6,437	130	2.06%
Fringe benefits tax	106	124	18	17.19%
Other employee costs	3,577	1,714	(1,863)	-52.08%
Total employee costs	72,931	71,353	(1,578)	-2.16%

Employee costs include all labour related expenditure such as wages and salaries, and on-costs such as allowances, leave entitlements and employer superannuation.

Employee costs are budgeted to decrease by 2.16% or \$1.5 million in 2021-22 compared to the actual expenditure forecast in 2020-21. The increase is attributed to the following key factors:

- the salaries and wages budget for 2021-22 has been calculated based on Council's establishment register, which includes vacant positions
- salaries and wages for employees in 2020-21 are budgeted to increase by 2% in line with Council's negotiated Enterprise Agreement
- Council's forecast for actual salaries and wages expenditure in 2020-21 has been reduced to exclude vacant positions that have been resourced with contract agency staff to ensure Council delivers continuity of services
- Council's forecast for 2020-21 includes salaries and wages paid as part of the Working for Victoria program, which is ending on 30 June 2021.

Council is the largest employer in the Yarra Ranges and much of its staff live in the local community – we are pleased to be able to continue to support local employment in a significant way.

Section 3.6 includes a detailed breakdown of EFT in the Statement of Human Resources.

4.1.8 Materials and services

	Forecast Actual 2020/21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Contract Payments (see details below for major contract payments)	55,871	54,191	(1,680)	-3.01%
Building maintenance	3,701	4,303	602	16.26%
General Maintenance	1,579	1,723	143	9.08%
Utilities	2,693	2,743	50	1.87%
Office Administration	4,704	3,814	(890)	-18.92%
Information technology	4,491	4,328	(163)	-3.63%
Insurance	1,555	1,832	277	17.83%
Consultants	5,675	4,472	(1,202)	-21.18%
Other Material and Services	524	624	100	18.98%
Community Seminars and Programs	8,331	5,194	(3,137)	-37.65%
Total materials and services	89,123	83,224	(5,900)	-6.62%

Materials and services include the purchases of consumables, payments to contractors for the provision of services, and utility costs. Materials and services are forecast to decrease by 6.62% or \$5.9 million compared to 2020-21.

4.1.9 List of major contract payments

	Forecast Actual 2020/21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Garbage collection/disposal	9,024	10,514	1,490	16.52%
Green and hard waste service	2,568	2,610	42	1.62%
Green waste collection/disposal	3,326	3,414	88	2.64%
Street Litter Bin Clearance/Disposal	542	559	17	3.16%
General recycling service	3,661	3,768	107	2.94%
Aquatic facility management	1,915	1,572	(343)	-17.91%
Building Maintenance – Minor works	2,291	2,330	39	1.69%
Trees reactive maintenance	4,803	4,028	(775)	-16.13%
Contracted Services for Programmed Maintenance	7,225	7,443	218	3.02%
Total major contract payments	35,353	36,237	883	2.50%

4.1.10 Depreciation

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Property	368	650	282	76.63%
Plant & equipment	2,597	2,353	(244)	-9.39%
Infrastructure	26,479	26,684	205	0.77%
Total depreciation	29,444	29,687	243	0.83%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$0.07 million for 2020-21 is mainly due to the completion of the 2021-22 capital works program and the full year effect of depreciation.

Refer to Section 1 'Statement of Capital Works' for a more detailed analysis of Council's capital works program for the 2021-22 year.

4.1.11 Amortisation – intangible assets

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Intangible assets	525	167	(358)	-68.23%
Total amortisation - intangible assets	525	167	(358)	-68.23%

4.1.12 Amortisation – right of use assets

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Buildings	310	315	5	1.50%
Vehicles	73	74	1	1.50%
Waste Vehicles	1,355	1,349	-6	-0.44%
Total amortisation - right of use assets	1,738	1,738	(0)	-0.01%

4.1.13 Other expenses

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change	
			\$'000	%
Council contributions and grants	7,149	7,170	21	0.30%
Councillor allowances	391	392	1	0.29%
Councillor other expenses and reimbursements	121	120	(1)	-0.79%
Auditor remuneration - internal	50	77	27	54.00%
Auditor remuneration - VAGO - financial statements, performance statement, grant acquittals	59	60	1	1.50%
Other	274	373	99	36.06%
Total other expenses	8,044	8,192	148	1.84%

4.2 Balance sheet

This section analyses the movements in assets, liabilities and equity between 2020-21 and 2021-22.

4.2.1 Current assets and non-current assets

	2020/21 Forecast Actual	2021/22 Budget	Change	%
	\$'000	\$'000	\$'000	
Assets				
Current assets				
Cash and cash equivalents	46,589	41,111	(5,478)	-11.76%
Trade and other receivables	33,385	20,122	(13,263)	-39.73%
Other current assets	2,872	2,872	0	0.00%
Total current assets	82,846	64,105	(18,741)	-22.62%
Non-current assets				
Trade and other receivables	1,711	1,737	26	1.50%
Other financial assets	5,447	5,447	0	0.00%
Investments in associates, joint arrangement and subsidiaries	1,143,404	1,193,988	50,584	4.42%
Property, infrastructure, plant & equipment	3,332	1,737	(1,595)	-47.87%
Right-of-use assets	-	-	0	0.00%
Investment property	967	800	(167)	-17.25%
Intangible assets	-	-	0	0.00%
Total non-current assets	1,154,861	1,203,709	48,848	4.23%
Total assets	1,155,828	1,204,509	48,681	4.21%

Cash and cash equivalents include cash and investments, such as cash held in the bank and in petty cash, and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less.

For a detailed analysis of cash flows, please see Section 4.4.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all land, buildings, plant and equipment, and infrastructure assets such as roads, footpath, drainage and open space assets etc. which have been built up by Council over many years.

Intangible assets represent Council's software assets.

Right of use assets are where Council is required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.

4.2.2 Current liabilities and non-current liabilities

	2020/21 Forecast Actual	2021/22 Budget	Change	%
	\$'000	\$'000	\$'000	
Liabilities				
Current liabilities				
Trade and other payables	27,875	11,002	(16,873)	-60.53%
Trust funds and deposits	1,940	1,969	29	1.50%
Provisions	17,713	17,713	0	0.00%
Interest-bearing liabilities	5,802	7,390	1,588	27.37%
Lease liabilities	1,769	733	(1,036)	-58.56%
Total current liabilities	55,099	38,807	(16,292)	-29.57%
Non-current liabilities				
Provisions	4,361	4,361	0	0.00%
Interest-bearing liabilities	24,945	35,419	10,474	41.99%
Lease liabilities	1,633	983	(650)	-39.80%
Total non-current liabilities	30,939	40,763	9,824	31.75%
Total liabilities	57,517	77,165	19,648	34.16%

Trade and other payables are those to whom Council owes money as at 30 June.

Provisions include accrued long service leave and annual leave owing to employees and provision for landfill remediation.

Interest-bearing loans and borrowings represent funds borrowed by Council.

Lease Liabilities are where Council is required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.

4.2.3 Borrowings

	Forecast Actual 2020/21	Budget 2021/22	Projections		
	\$	\$	2022/23 \$	2023/24 \$	2024/25 \$
Amount borrowed as at 30 June of the prior year	13,786	30,747	24,943	40,047	48,147
Amount proposed to be borrowed	22,050	17,150	28,400	13,400	22,500
Amount projected to be redeemed	(5,089)	(22,954)	(13,296)	(5,300)	7,329
Amount of borrowings as at 30 June	30,747	24,943	40,047	48,147	77,976

4.2.4 Leases by category

Following the introduction of AASB 16 Leases, right of use assets and lease liabilities have been recognised as outlined in the table below:

	Forecast Actual	Budget
	2020/21	2021/22
	\$	\$
Right-of-use assets		
Property	417	246
Vehicles	850	639
Waste management	339	-
Total right-of-use assets	1,606	885
Lease liabilities		
Current lease Liabilities		
Property	168	233
Vehicles	202	213
Waste management	356	-
Total current lease liabilities	726	446
Non-current lease liabilities		
Property	233	-
Vehicles	674	461
Waste management	-	-
Total non-current lease liabilities	907	461
Total lease liabilities	1,633	907

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 5%

Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2022 it was necessary to make several assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- a total of 88% of total rates and charges raised will be collected in the 2021-22 year (2020-21: 80% forecast actual). It has been assumed that a higher amount of rates will be outstanding due to financial hardship due to COVID-19
- trade creditors to be based on total capital and operating expenditure. Payment cycle is 30 days from date of invoice
- other debtors and creditors to remain consistent with 2021-22 levels.

4.3 Statement of changes in equity

4.3.1 Reserves

Total reserves are made up of the asset revaluation reserve and other reserves. Asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations.

Other reserves are the Public Open Reserve that Council has set aside to meet a specific purpose in the future and for which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed.

4.3.2 Equity

Equity is accumulated surplus which is the value of all net assets less reserves that have accumulated over time. Increase in accumulated surplus results directly from the surplus for the year (\$31.3 million).

4.4 Statement of cash flows

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2021-22 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions. These activities also include repayment of the principal component of loan repayments for the year.

4.4.1 Net cash flows provided by/used in operating activities

	2020/21 Forecast Actual	2021/22 Budget	Change	%
	\$'000	\$'000	\$'000	
	Inflows (Outflows)	Inflows (Outflows)		
Cash flows from operating activities				
Rates and charges	143,621	165,006	21,385	14.9%
Statutory fees and fines	3,077	3,614	537	17.5%
User fees	5,715	7,852	2,137	37.4%
Grants - operating	19,626	27,405	7,779	39.6%
Grants - capital	32,023	38,652	6,629	20.7%
Contributions - monetary	2,118	1,898	(220)	-10.4%
Interest received	292	1,251	959	328.4%
Trust funds and deposits taken	5,534	29	(5,505)	-99.5%
Other receipts	14,319	2,485	(11,834)	-82.6%
Net GST refund / payment	-	14,396	14,396	0.0%
Employee costs	(70,302)	(75,551)	(5,249)	7.5%
Materials and services	(104,318)	(103,086)	1,232	-1.2%
Other payments	(11,025)	(10,147)	878	-8.0%
Net cash provided by/(used in) operating activities	40,680	73,804	33,124	81.4%

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

4.4.2 Net cash flows provided by/used in investing activities

	2020/21 Forecast Actual	2021/22 Budget	Change	%
	\$'000	\$'000	\$'000	
	Inflows (Outflows)	Inflows (Outflows)		
Cash flows from investing activities				
Payments for property, infrastructure, plant and equipment	(60,408)	(85,506)	(25,098)	41.5%
Proceeds from sale of property, infrastructure, plant and equipment	397	(2,805)	(3,202)	-806.5%
Other payments	0	0	0	0.0%
Net cash provided by/(used in) investing activities	(60,011)	(88,311)	(28,300)	47.2%

4.4.3 Net cash flows provided by/used in financing activities

	2020/21 Forecast Actual	2021/22 Budget	Change	%
	\$'000	\$'000	\$'000	
	Inflows (Outflows)	Inflows (Outflows)		
Cash flows from financing activities				
Finance costs	(1,087)	(1,087)	(0)	0.0%
Proceeds from borrowings	22,050	17,150	(4,900)	-22.2%
Repayment of borrowings	(5,089)	(5,088)	1	0.0%
Interest paid - lease liability	(116)	(116)	0	0.0%
Repayment of lease liabilities	(498)	(1,829)	(1,331)	267.3%
Net cash provided by/(used in) operating activities	15,260	9,030	(6,230)	-40.8%

4.5 Statement of capital works

This section presents a listing of the capital works projects that will be undertaken for the 2021 - 22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

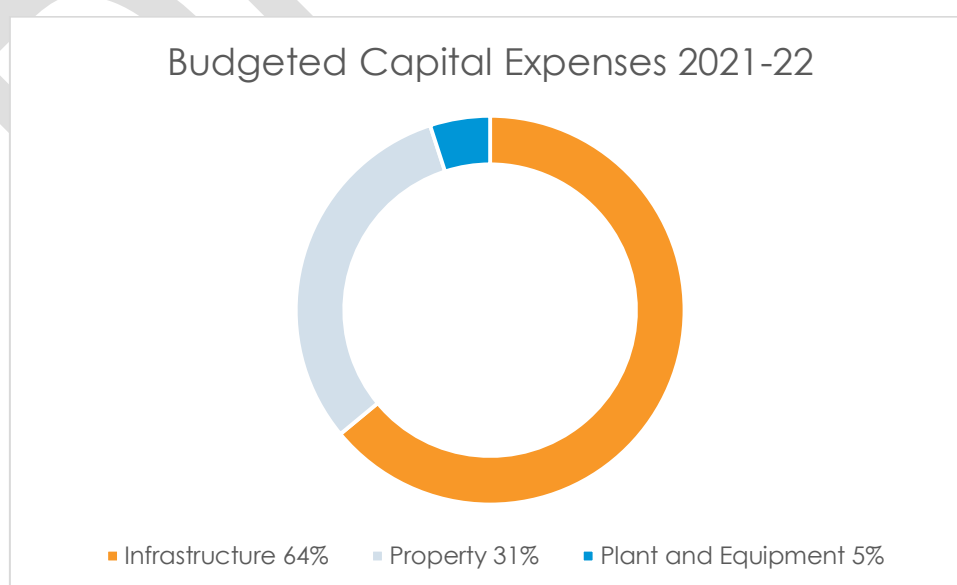
The capital works projects are grouped by class and include the following:

- budget for 2021-22
- estimated works to be carried forward from the 2020-21 year.

4.5.1 Summary

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Property	20,570	27,325	6,755	33%
Plant and equipment	5,647	4,892	-755	-13%
Infrastructure	40,899	57,421	16,521	40%
Total	67,117	89,638	22,521	34%

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	27,325	2,816	4,400	11,539	8,571	8,793	100	12,780	5,652
Plant and equipment	4,892	600	3,879	413	0	500	0	4,392	0
Infrastructure	57,421	22,312	19,473	14,080	1,556	27,131	1,078	17,714	11,498
Total	89,638	25,728	27,752	26,032	10,127	36,424	1,178	34,886	17,150



a. Property (\$27.33 million)

The property class comprises land, buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

In the 2021-22 year, \$15.67 million will be expended on building and building improvement projects. The more significant projects include the Civic Centre redevelopment, Lilydale (\$3.67 million), Community Sports Pavilion, Mount Evelyn (\$1.91 million); Community Sports Pavilion, Pinks Reserve (\$1.87 million); and Pinks Reserve Stadium Improvements, (\$1.50 million).

In addition to the above, \$11.67 million of projects will be carried forward from 2020-21, to be completed in 2021-22. The carry forward is primarily associated with the Civic Centre Redevelopment (\$7.18million) and Pinks Reserve Netball Court Covers (\$2.34 million).

b. Plant and equipment (\$4.89 million)

Plant and equipment includes plant, machinery and equipment, fixtures, fittings and furniture, and computers and telecommunications.

In the 2021-22 current budget allocation, \$4.89 million will be expended on new plant, equipment and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$3.36 million), upgrade and replacement of information technology (\$0.92 million) and fixtures, furniture and fittings to Council facilities (\$0.02 million).

c. Infrastructure (\$57.42 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other infrastructure.

In the 2021-22 current budget allocation, \$18.87 million will be expended on road projects including \$7.65 million for Roads for the Community Initiative road projects. Other significant projects include local road reseals and resurfacing (\$5.5 million); Lilydale Road, Healesville Road improvements (\$1.15 million); and Woods Point Road, Warburton improvements (\$0.7 million).

\$1.35 million will be expended on drainage projects, of which \$0.60 million will go towards drainage rehabilitation projects. The footpath and cycleways program expenditure will be \$2.11 million, of which \$0.47 million will go towards footpath rehabilitation works and \$1.63 million will go towards footpath new and improvement works. \$14.76 million will be expended on parks, open space and streetscapes, including \$1.14 million for open space projects, \$12.20 million for trail rehabilitation and improvements and \$1.42 million for various township improvements.

Other infrastructure expenditure includes \$8.83 million on recreational, leisure and community facilities, \$0.51 million on off street car parks, \$1.8 million on bridges and \$4.95 million on other infrastructure projects.

In addition to the above, \$4.27 million of infrastructure projects will be carried forward from 2020-21, to be completed in 2021-22. The carry forward is primarily associated with the Yarra Valley Trail.

d. Asset renewal (\$27.75 million), new assets (\$25.73 million), upgrade (\$26.03 million) and expansion (\$10.13 million)

Budgeted Capital Expenses 2021-22



■ Asset Expansion Expenditure 11% ■ Asset Upgrade Expenditure 29%
■ Asset Renewal Expenditure 31% ■ New Asset Expenditure 29%

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in a new asset with an additional burden for future operation, maintenance and capital renewal.

Many projects comprise of a blend of new, renewal, upgrade and expansion elements. For 2021-22, expenditure on new assets will include the Yarra Valley Trail (\$6 million); Warburton Mountain Bike Destination (\$4.3 million); Ridgewalk (\$4.1 million); Pinks Reserve Netball Court Covers (\$2.34 million); and the Biochar Facility (\$0.6 million).

4.5.2 Current budget

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Buildings									
Belgrave Community Library Redevelopment	608	0	304	304	0	100	100	408	0
Civic Centre Redevelopment, Lilydale	3,672	0	0	1,836	1,836	0	0	0	3,672
Community Solar Program	250	250	0	0	0	250	0	0	0
Community Sports Pavilion Feasibility	52	0	26	26	0	0	0	52	0
Community Sports Pavilion Detailed Design	183	0	91	92	0	0	0	183	0
Community Sports Pavilion, Kimberley Reserve	920	0	0	460	460	600	0	320	0
Community Sports Pavilion, Millgrove	918	0	0	459	459	430	0	488	0
Community Sports Pavilion, Mount Evelyn	1,911	0	289	811	811	1,500	0	411	0
Community Sports Pavilion, Pinks Reserve, Kilsyth	1,865	0	0	933	932	1,865	0	0	0
Council Facilities Disability Access Improvements	100	0	100	0	0	0	0	100	0
Pinks Reserve Stadium Improvements	1,500	0	312	1,188	0	1,188	0	312	0
The Memo, Healesville Staging Improvement	90	0	0	45	45	0	0	90	0
Building Improvements	0	0	0	0	0	0	0	0	0
Aquatic Facilities Minor Works	155	0	78	77	0	0	0	155	0
Aquatic Facilities Renewal	1,000	0	1,000	0	0	0	0	1,000	0
Council Building Minor Works	1,980	0	1,386	594	0	0	0	0	1,980
Council Buildings Statutory Compliance	89	0	45	44	0	0	0	89	0
Lilydale Operations Centre Amenities Renewal	150	0	75	0	75	0	0	150	0
Public Toilet Renewals	104	0	104	0	0	0	0	104	0
Upwey Men's Shed	50	0	50	0	0	0	0	50	0
Yarra Ranges Regional Museum Foyer Redevelopment	71	0	71	0	0	0	0	71	0
TOTAL PROPERTY	15,668	250	3,931	6,869	4,618	5,933	100	3,983	5,652
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Biochar Facility	600	600	0	0	0	500	0	100	0
Plant Replacement	3,357	0	3,357	0	0	0	0	3,357	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Fixtures, Fittings and Furniture									
Hall Furniture and Equipment	18	0	18	0	0	0	0	18	0
Computers and Telecommunications									
Information technology upgrade - hardware	504	0	504	0	0	0	0	504	0
Information technology upgrade - software	413	0	0	413	0	0	0	413	0
TOTAL PLANT AND EQUIPMENT	4,892	600	3,879	413	0	500	0	4,392	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads									
Lilydale Road, Healesville	1,150	1,138	0	12	0	1,150	0	0	0
Local Roads Design Costs	69	0	0	35	34	0	0	69	0
Local Roads Upgrades	204	0	0	204	0	0	0	204	0
Smith Street, Healesville Road Improvements	1,000	0	0	1,000	0	1,000	0	0	0
Yarra Valley Trail 1B, Yering	400	0	0	400	0	400	0	0	0
Adrienne Court Group, Millgrove	34	0	0	34	0	34	0	0	0
Alfred Street and John Street, Wandin North	59	0	0	59	0	59	0	0	0
Alpine Street Group, Warburton	48	0	0	48	0	48	0	0	0
Anne Crescent Group, Warburton	49	0	0	49	0	49	0	0	0
Austral Avenue Road Group, Upwey	27	0	0	27	0	27	0	0	0
Banksia Circuit Road Group, Wesburn	53	0	0	53	0	53	0	0	0
Bannerman Street Road Group, Yarra Junction	99	0	0	99	0	99	0	0	0
Barrowby Avenue Road Group, Woori Yallock	53	0	0	53	0	53	0	0	0
Belbrook Road Group, Upwey	27	0	0	27	0	27	0	0	0
Bell Street Group, Seville	62	0	0	62	0	62	0	0	0
Benton Road Group, Healesville	49	0	0	49	0	49	0	0	0
Beverley Drive Road Group, Healesville	75	0	0	75	0	75	0	0	0
Birmingham Service Road and Wedderburn Crescent, Mount Evelyn	41	0	0	41	0	41	0	0	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Black Street Group, Lilydale	22	0	0	22	0	22	0	0	0
Bona Avenue and Marna Street, Healesville	26	0	0	26	0	26	0	0	0
Bonza View, Kalorama	14	0	0	14	0	14	0	0	0
Bretby Way, Montrose	19	0	0	19	0	19	0	0	0
Brisbane Parade Road Group, Warburton	87	0	0	87	0	87	0	0	0
Burchett Street Road Group, Monbulk	58	0	0	58	0	58	0	0	0
Cairncroft Avenue Road Group, Launching Place	58	0	0	58	0	58	0	0	0
Campbell Road Group, Healesville	24	0	0	24	0	24	0	0	0
Carroll Street Road Group, Launching Place	112	0	0	112	0	112	0	0	0
Cavanagh Road and Moore Crescent, Millgrove	43	0	0	43	0	43	0	0	0
Cedar Court, Burns Way (Includes harvest Close), Loch Avenue, Mayview Drive, Monbulk	51	0	0	51	0	51	0	0	0
Colston Avenue and Georges Road, Sherbrooke	27	0	0	27	0	27	0	0	0
Deans Road Group, Upwey	106	0	0	106	0	106	0	0	0
Devon Street Road Group, Warburton	74	0	0	74	0	74	0	0	0
Dorothy Road Group, Mount Evelyn	82	0	0	82	0	82	0	0	0
Edward Street Group, Healesville	17	0	0	17	0	17	0	0	0
Emery Lane, Montrose	10	0	0	10	0	10	0	0	0
Falls Road Group, Mount Evelyn	76	0	0	76	0	76	0	0	0
Fantail Rise Group, Warburton	40	0	0	40	0	40	0	0	0
Georges Road Group, The Patch	53	0	0	53	0	53	0	0	0
Gleghorn Road, Kallista	82	0	0	82	0	82	0	0	0
Grandview Crescent Group, Healesville	13	0	0	13	0	13	0	0	0
Greenwell Road, Selby	398	0	0	398	0	398	0	0	0
Haag Road Group, Seville	78	0	0	78	0	78	0	0	0
Halcyon Avenue Road Group, The Patch	82	0	0	82	0	82	0	0	0
Hearse Road, Millgrove	20	0	0	20	0	20	0	0	0
Heath Road Group, Belgrave Heights	1,101	0	0	1,101	0	814	287	0	0
Heathermont Avenue, Belgrave	186	0	0	186	0	186	0	0	0
Henry Street and Lester Street, Woori Yallock	51	0	0	51	0	51	0	0	0
Hyne Street, Lilydale	654	0	0	654	0	500	154	0	0
Junction Road Group, Mount Evelyn	95	0	0	95	0	95	0	0	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Mace Court Road Group, Mount Evelyn	148	0	0	148	0	148	0	0	0
Marlino Avenue Road Group, Warburton	104	0	0	104	0	104	0	0	0
Mason Grove, Sassafras	161	0	0	161	0	161	0	0	0
McOwan Crescent Road Group, Yarra Junction	56	0	0	56	0	56	0	0	0
Menzies Road, Menzies Creek	59	0	0	59	0	59	0	0	0
Mont Vue, Lilydale	20	0	0	20	0	20	0	0	0
Morna Street and Oak Street, Lilydale	20	0	0	20	0	20	0	0	0
Mt Morton Road, Hood Street, Belgrave Heights	895	0	0	895	0	356	539	0	0
Nation Road, Selby	57	0	0	57	0	57	0	0	0
Oak Grove and Wilkilla Road, Mount Evelyn	48	0	0	48	0	48	0	0	0
Old Gippsland Road, Lilydale	7	0	0	7	0	7	0	0	0
Olive Grove, Lilydale	15	0	0	15	0	15	0	0	0
Park Street Road Group, Wandin North	75	0	0	75	0	75	0	0	0
Riley Road, Upwey	310	0	0	310	0	310	0	0	0
River Road and Wonga Road, Millgrove	110	0	0	110	0	110	0	0	0
Roma Avenue Group, Badger Creek	75	0	0	75	0	75	0	0	0
School Road and Valley Road, Seville	41	0	0	41	0	41	0	0	0
Station Road Group, Seville	68	0	0	68	0	68	0	0	0
Tainton Street and Railway Parade, Wandin North	65	0	0	65	0	65	0	0	0
Victoria Road Group, Seville	96	0	0	96	0	96	0	0	0
Victoria Street, Yarra Junction (Wintish Street to Crescent Road)	285	0	0	285	0	222	63	0	0
Waimea Grove, Selby	197	0	0	197	0	197	0	0	0
Walker Road, Seville	116	0	0	116	0	116	0	0	0
Welham Road, Mooroolbark	7	0	0	7	0	7	0	0	0
Witnash Street, Yarra Junction	178	0	0	178	0	143	35	0	0
Black Springs Rd, Chirnside Park (Stanley Street to Bushy Creek Bridge)	441	0	441	0	0	441	0	0	0
Wandin East Road, Wandin North	688	0	688	0	0	688	0	0	0
Melba Avenue, Lilydale	358	0	358	0	0	358	0	0	0
Old Melbourne Road, Chirnside Park	500	0	500	0	0	500	0	0	0
Reseal & Resurfacing Local Roads	5,502	0	5,502	0	0	0	0	0	5,502
Woods Point Road, Warburton	700	140	0	420	140	700	0	0	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Traffic Works & Improvements	208	0	0	104	104	0	0	208	0
Bridges									
Bridge Improvement Works	220	0	132	44	44	0	0	220	0
Bridge Rehabilitation Works	239	35	120	60	24	0	0	239	0
Cement Creek Road Bridge	1,335	199	668	334	134	1,335	0	0	0
Footpaths and Cycleways									
Baynes Park Road, Monbulk	100	100	0	0	0	0	0	100	0
Blair Road, Belgrave	50	50	0	0	0	0	0	50	0
Footpath Minor Improvements	18	0	0	4	14	0	0	18	0
Greenwell Road, Selby	9	9	0	0	0	0	0	9	0
Irvine Street, Upwey	44	44	0	0	0	0	0	44	0
Landscape Drive, Chirnside Park	165	165	0	0	0	0	0	165	0
Local Parks Footpath works for Accessibility	60	60	0	0	0	0	0	60	0
Melba Avenue, Lilydale	20	20	0	0	0	0	0	20	0
Milners Road, Yarra Junction	90	90	0	0	0	0	0	90	0
Morley Street, Selby	20	20	0	0	0	0	0	20	0
Nelson Road Shared Use Path	265	265	0	0	0	0	0	265	0
School Road, Menzies Creek	137	137	0	0	0	0	0	137	0
Walnut Drive, Kilsyth	100	100	0	0	0	0	0	100	0
Warburton Highway (Wandin North Primary School)	172	172	0	0	0	0	0	172	0
Warburton Highway, Wandin North	238	238	0	0	0	0	0	238	0
Warburton Service Road, Seville	110	110	0	0	0	0	0	110	0
Yarra Street, Yarra Junction Stage 1	35	35	0	0	0	0	0	35	0
Footpath and Kerb & Channel Rehabilitation	128	0	128	0	0	0	0	128	0
Kidgell Street, Lilydale	11	0	11	0	0	0	0	11	0
Manchester Road, Mooroolbark	120	0	120	0	0	0	0	120	0
Newton Avenue, Mount Evelyn	25	0	25	0	0	0	0	25	0
Ronde Court, Healesville	15	0	15	0	0	0	0	15	0
Sherbrooke Road, Sherbrooke	28	0	28	0	0	0	0	28	0
Statesman Crescent, Mooroolbark	66	0	66	0	0	0	0	66	0
Weymar Crescent, Wandin North	80	0	80	0	0	0	0	80	0
Drainage									

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Belmont Avenue, Upwey	195	195	0	0	0	0	0	195	0
Britton Road, Seville	41	41	0	0	0	0	0	41	0
Commercial Road, Mount Evelyn, Upper	30	30	0	0	0	0	0	30	0
Commercial Road, Mount Evelyn, Lower	75	0	0	0	75	0	0	75	0
Kallista-Emerald and Portman Roads, The Patch	25	25	0	0	0	0	0	25	0
Kiloran Avenue, Kilsyth	59	59	0	0	0	0	0	59	0
Maroondah Parade, Healesville	52	0	0	0	52	0	0	52	0
Waratah Avenue, Park Drive and Arbor Avenue Belgrave	249	249	0	0	0	249	0	0	0
Zig Zag Road, Belgrave Heights	20	20	0	0	0	0	0	20	0
Drainage Rehabilitation	468	0	468	0	0	0	0	468	0
Water Sensitive Urban Design Assets Minor Retrofits	133	0	133	0	0	0	0	133	0
Recreational, Leisure & Community Facilities									
Belgrave Lake Park	26	0	26	0	0	0	0	26	0
Chirnside Urban Park	154	154	0	0	0	0	0	154	0
Upper Yarra Reservoir Park	518	518	0	0	0	285	0	233	0
Bailey Road, Mt Evelyn	247	0	247	0	0	0	0	247	0
Carmen Reserve, Lilydale	25	0	25	0	0	0	0	25	0
Glenvalley Reserve, Seville East	25	0	25	0	0	0	0	25	0
Luke Polkinghorne Reserve, Mooroolbark	405	0	405	0	0	215	0	190	0
Monbulk Recreation Reserve, Monbulk	86	0	86	0	0	0	0	86	0
Mooroolbark Heights Reserve	256	0	256	0	0	0	0	256	0
Belgrave Recreation Reserve Netball Court	300	300	0	0	0	300	0	0	0
Capital Development Grants Program	169	0	0	169	0	0	0	169	0
Elizabeth Bridge Reserve Ground Upgrade	638	0	0	638	0	0	0	638	0
Monbulk Recreation Reserve Skate and Scooter Park Upgrade	522	0	3	519	0	301	0	221	0
Morrison Sports Complex Fence Upgrade	70	0	35	35	0	70	0	0	0
Morrison Sports Complex - Shelters and Synthetic Turf	200	200	0	0	0	200	0	0	0
Pitch Covers	117	117	0	0	0	0	0	117	0
Stormwater Harvesting System Monbulk Reserve	580	580	0	0	0	330	0	250	0
Stormwater Harvesting System Pinks Reserve	192	0	0	0	192	100	0	92	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Don Road Recreation Reserve No. 2 Sports Field Lighting Renewal, Healesville	260	0	260	0	0	0	0	260	0
Mount Evelyn Recreation Reserve No. 2 Sports Field Lighting Renewal	153	0	153	0	0	0	0	153	0
Narre Warren East Sports Field Lighting Renewal	224	0	224	0	0	0	0	224	0
Seville Recreation Reserve Oval One Ground Reconstruction	1,685	0	1,348	337	0	900	0	785	0
Sports Reserves Fence Replacement	70	0	70	0	0	0	0	70	0
Sports Courts Rehabilitation Program	109	0	87	22	0	0	0	109	0
Sportsfield Oval Fence Renewal	18	0	18	0	0	0	0	18	0
Sportsfield Rehabilitation Program	305	0	95	210	0	0	0	305	0
Sportsfield Synthetic surface renewal	75	0	52	23	0	0	0	75	0
Tennis Strategy Implementation	111	0	0	55	56	0	0	111	0
Upwey Tennis Court Renewal	450	0	450	0	0	0	0	450	0
Upwey South Tennis Court Renewal	540	0	540	0	0	384	0	156	0
Upwey Skate Park Redevelopment	300	0	300	0	0	150	0	150	0
Parks, Open Space and Streetscapes									
Drinking Fountain Program	100	100	0	0	0	0	0	100	0
Green Spine Path Lighting	355	355	0	0	0	152	0	203	0
Barriers/Fencing/Gate Renewal	130	0	130	0	0	0	0	130	0
Council Properties Fencing	126	0	126	0	0	0	0	126	0
Culvert Renewal	22	0	22	0	0	0	0	22	0
Lighting Renewal	5	0	5	0	0	0	0	5	0
Park Corporate Signage Renewal	50	0	50	0	0	0	0	50	0
Park Furniture Renewal	112	0	112	0	0	0	0	112	0
Reserve Signage Renewal	3	0	3	0	0	0	0	3	0
Retaining Walls and Steps Renewal	52	0	52	0	0	0	0	52	0
Water Fountain Renewals	4	0	4	0	0	0	0	4	0
Indigenous Heritage Visibility	31	31	0	0	0	0	0	31	0
Master Plan Program	150	150	0	0	0	0	0	150	0
Belgrave Township Improvements	140	140	0	0	0	0	0	140	0
Bike Storage, Yarra Junction	15	15	0	0	0	0	0	15	0
Community Request Design Projects	12	0	0	12	0	0	0	12	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Green Street, Healesville Improvements	386	0	0	386	0	0	0	386	0
Lilydale Precinct Masterplan	100	34	8	58	0	50	0	50	0
Lilydale Revitalisation	500	0	250	250	0	500	0	0	0
Monbulk Urban Design framework	30	9	3	15	3	0	0	30	0
Township Improvements, Sassafras	209	0	0	209	0	0	0	209	0
Warburton Urban Design Framework	30	9	15	3	3	0	0	30	0
Lilydale to Warburton Rail Trail Improvements	45	0	0	23	22	45	0	0	0
Park Trails Improvements/Connectivity	55	55	0	0	0	0	0	55	0
RidgeWalk	4,100	4,100	0	0	0	4,100	0	0	0
Warburton Mountain Bike Destination	4,300	4,300	0	0	0	2,000	0	0	2,300
Yarra Valley Trail	2,972	2,972	0	0	0	2,500	0	472	0
Lilydale - Warburton Trail Rehabilitation Projects	39	0	31	8	0	0	0	39	0
Trail Rehabilitation Projects	633	0	633	0	0	0	0	633	0
Trail Renewal	51	0	51	0	0	0	0	51	0
Off Street Car Parks									
Wandin North Recreation Reserve	200	0	100	100	0	0	0	200	0
Car Park Rehabilitation	305	0	305	0	0	0	0	305	0
Other Infrastructure									
Advanced Design Program	115	115	0	0	0	0	0	115	0
Project Management	4,832	483	3,141	725	483	0	0	1,136	3,696
TOTAL INFRASTRUCTURE	53,154	18,483	19,229	14,062	1,380	25,973	1,078	14,605	11,498
TOTAL NEW CAPITAL WORKS	73,714	19,333	27,039	21,344	5,998	32,406	1,178	22,980	17,150

4.5.3 Works carried forward from the 2020-21 year

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Buildings									
Carbon Management Improvement Upgrades	192	0	0	192	0	0	0	192	0
Oonah Belonging Place, Healesville	231	231	0	0	0	0	0	231	0
Community Sports Pavilion, Millgrove	600	0	0	300	300	0	0	600	0
Community Sports Pavilion, Pinks Reserve, Kilsyth	130	0	0	65	65	0	0	130	0
Pinks Reserve Netball Court Covers	2,335	2,335	0	0	0	2,335	0	0	0
Pinks Reserve Stadium Improvements	525	0	0	525	0	525	0	0	0
Civic Centre Redevelopment	7,176	0	0	3,588	3,588	0	0	7,176	0
Building Improvements									
Lilydale Operations Centre Amenities Renewal	469	0	469	0	0	0	0	469	0
TOTAL PROPERTY	11,657	2,566	469	4,670	3,953	2,860	0	8,797	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Drainage									
Kallista-Emerald / Portman Road, The Patch Drainage	148	148	0	0	0	0	0	148	0
Recreational, Leisure & Community Facilities									
Belgrave Lake Park Playspace Upgrade	283	0	113	0	170	0	0	283	0
Chirnside Urban Park Playspace	40	40	0	0	0	0	0	40	0
East Warburton Public Hall Playspace	34	0	34	0	0	0	0	34	0
Gateway Reserve, Lilydale Playspace	30	0	30	0	0	0	0	30	0
Wandana Reserve, Mooroolbark Playspace	30	0	30	0	0	0	0	30	0
Monbulk Recreation Reserve, Monbulk Playspace	14	0	14	0	0	0	0	14	0
Parks, Open Space and Streetscapes									
Extension to the Olinda Creek Trail	430	430	0	0	0	200	0	230	0
Township Improvements, Belgrave	30	11	14	0	6	0	0	30	0

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Township Master Plan Develop, Upwey	80	80	0	0	0	0	0	80	0
Yarra Valley Trail	3,058	3,058	0	0	0	958	0	2,100	0
River Circuit Trail, Yarra Glen	90	63	9	18	0	0	0	90	0
TOTAL INFRASTRUCTURE	4,267	3,829	244	18	176	1,158	0	3,109	0
TOTAL CARRIED FORWARD CAPITAL WORKS 2020/21	15,924	6,395	713	4,688	4,129	4,018	0	11,906	0

4.6 Summary of planned capital works (3 subsequent years)

2022/23	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Buildings	12,760	0	3,101	3,221	6,438	12,760	6,312	200	3,101	3,147
Building improvements	3,610	0	2,883	0	727	3,610	0	0	2,883	727
Total Buildings	16,370	0	5,984	3,221	7,165	16,370	6,312	200	5,984	3,874
Total Property	16,370	0	5,984	3,221	7,165	16,370	6,312	200	5,984	3,874
Plant and Equipment										
Plant, machinery and equipment	3,084	199	2,885	0	0	3,084	0	0	3,084	0
Fixtures, fittings and furniture	18	0	18	0	0	18	0	0	18	0
Computers and telecommunications	508	0	311	0	197	508	0	0	508	0
Total Plant and Equipment	3,610	199	3,214	0	197	3,610	0	0	3,610	0
Infrastructure										
Roads	37,139	590	9,919	140	26,490	37,139	19,870	8,412	0	8,857
Bridges	465	36	255	68	106	465	0	0	465	0
Footpaths and cycleways	3,084	1,134	1,932	14	4	3,084	0	0	1,758	1,326
Drainage	1,934	1,198	475	261	0	1,934	245	0	491	1,198
Recreational, leisure and community facilities	4,596	519	2,898	44	1,135	4,596	705	0	1,193	2,698
Parks, open space and streetscapes	11,819	9,591	1,300	173	755	11,819	6,560	300	0	4,959
Off street car parks	441	0	401	0	40	441	0	0	269	172
Other infrastructure	11,969	594	9,710	593	1,072	11,969	0	0	6,653	5,316
Total Infrastructure	71,447	13,662	26,890	1,293	29,602	71,447	27,380	8,712	10,829	24,526
Total Capital Works Expenditure	91,427	13,861	36,088	4,514	36,964	91,427	33,692	8,912	20,423	28,400

2023/24	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Buildings	1,272	0	121	515	636	1,272	0	0	0	1,272
Building improvements	3,452	0	2,716	0	736	3,452	0	0	3,452	0
Total Buildings	4,724	0	2,837	515	1,372	4,724	0	0	3,452	1,272
Total Property	4,724	0	2,837	515	1,372	4,724	0	0	3,452	1,272
Plant and Equipment										
Plant, machinery and equipment	2,371	0	2,371	0	0	2,371	0	0	2,371	0
Fixtures, fittings and furniture	18	0	18	0	0	18	0	0	18	0
Computers and telecommunications	363	0	321	0	42	363	0	0	363	0
Total Plant and Equipment	2,752	0	2,710	0	42	2,752	0	0	2,752	0
Infrastructure										
Roads	52,146	0	11,245	142	40,759	52,146	27,947	12,459	5,620	6,120
Bridges	472	36	259	70	107	472	0	0	472	0
Footpaths and cycleways	2,123	834	1,271	14	4	2,123	0	0	2,123	0
Drainage	1,581	856	482	243	0	1,581	0	0	734	847
Recreational, leisure and community facilities	3,392	0	2,299	12	1,081	3,392	560	0	2,832	0
Parks, open space and streetscapes	2,339	60	1,370	193	716	2,339	5	0	2,334	0
Off street car parks	484	0	425	0	59	484	0	0	484	0
Other infrastructure	13,008	601	10,651	600	1,156	13,008	0	0	7,847	5,161
Total Infrastructure	75,545	2,387	28,002	1,274	43,882	75,545	28,512	12,459	22,446	12,128
Total Capital Works Expenditure	83,021	2,387	33,549	1,789	45,296	83,021	28,512	12,459	28,650	13,400

2024/25	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property										
Buildings	3,876	0	2,153	800	923	3,876	0	0	2,248	1,628
Building improvements	3,476	0	2,728	0	748	3,476	0	0	1,476	2,000
Total Buildings	7,352	0	4,881	800	1,671	7,352	0	0	3,724	3,628
Total Property	7,352	0	4,881	800	1,671	7,352	0	0	3,724	3,628
Plant and Equipment										
Plant, machinery and equipment	2,435	0	2,435	0	0	2,435	0	0	539	1,896
Fixtures, fittings and furniture	18	0	18	0	0	18	0	0	18	0
Computers and telecommunications	802	0	439	0	363	802	0	0	802	0
Total Plant and Equipment	3,255	0	2,892	0	363	3,255	0	0	1,359	1,896
Infrastructure										
Roads	43,225	0	8,377	145	34,703	43,225	25,212	9,133	0	8,880
Bridges	479	37	263	71	108	479	0	0	479	0
Footpaths and cycleways	1,970	1,133	818	15	4	1,970	0	0	837	1,133
Drainage	1,605	1,115	490	0	0	1,605	0	0	490	1,115
Recreational, leisure and community facilities	2,679	0	2,102	0	577	2,679	0	0	2,069	610
Parks, open space and streetscapes	2,592	63	1,582	197	750	2,592	0	0	2,092	500
Off street car parks	491	0	431	0	60	491	0	0	491	0
Other infrastructure	17,056	609	14,664	610	1,173	17,056	0	0	11,818	5,238
Total Infrastructure	70,097	2,957	28,727	1,038	37,375	70,097	25,212	9,133	18,276	17,476
Total Capital Works Expenditure	80,704	2,957	36,500	1,838	39,409	80,704	25,212	9,133	23,359	23,000

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5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Forecast	Budget	Projections		
			2020/21	2021/22	2022/23	2023/24	2024/25
Operating position							
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-3.8%	-2.2%	1.3%	3.4%	2.2%
Liquidity							
Working Capital	Current assets / current liabilities	2	150.4%	165.2%	152.3%	128.0%	109.8%
Unrestricted cash	Unrestricted cash / current liabilities	3	81.0%	100.9%	89.9%	65.8%	50.2%
Obligations							
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	21.0%	27.7%	40.8%	42.3%	35.9%
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		4.2%	4.0%	5.4%	6.8%	7.6%
Indebtedness	Non-current liabilities / own source revenue		19.8%	24.6%	33.7%	34.9%	29.1%
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	5	149.4%	162.0%	215.7%	255.3%	233.8%
Stability							
Rates concentration	Rate revenue / adjusted underlying revenue	6	75.1%	80.5%	77.8%	76.4%	77.8%
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.3%	0.4%	0.3%	0.3%	0.3%

Notes to indicators

- Adjusted underlying result** – is the net surplus or deficit for the year (per Australian Accounting Standards) adjusted for non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure other than grants and non-monetary asset contributions. It is an indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives.
- Working capital** – The proportion of current liabilities represented by current assets. Council's working capital is within an acceptable range and is maintained at acceptable levels through efficiency targets and additional borrowings to deliver its capital works program.
- Unrestricted cash** – means all cash and cash equivalents other than restricted cash, including cash that will be used to fund capital expenditure from the previous financial year. Restricted cash means cash and cash equivalents, within the meaning of Accounting Standard *AASB 107 Statement of Cash Flows*, that are not available for use other than for a purpose for which it is restricted.
- Loans and Borrowings** – This indicator is trending downward due to the additional borrowings that have been factored into the budget to deliver the capital works program.

5. **Asset renewal** – compares non-current liabilities to own source revenue. Own source revenue is defined as adjusted underlying revenue other than revenue that is not under the control of Council (including government grants). Similar to loans and borrowings indicator, the increasing trend shows Council's increasing reliance on debt against its own source revenue.
6. **Rates concentration** – Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Whilst Council is within the target band for this ratio, the trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

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Appendix A

Fees and charges schedule

This appendix presents the fees and charges which will be charged in respect to various goods and services during the financial year 2021/22.

Note that this schedule only includes fees set by Council. There are other fees that are set by statute and charged by Council in addition to this listing. These are statutory fees and are made in accordance with legislative requirements. These fees are updated as of 1 July 2021 and will be reflected on Council's website.

Description of charge	Statutory fee	GST	Current unit fee – 2020-21 \$	Proposed unit fee - 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Planning, design and development service						
Written advice - confirmation of permit requirement etc						
- General	No	Incl	158.00	160.00	2.00	1.27
- Archive retrieval fee (1st box)	No	Incl	56.00	56.50	0.50	0.89
- Archive retrieval fee (each additional box)	No	Incl	5.00	5.00	0.00	0.00
- Copies of permits (max 2 permits & plans)	No	Incl	158.00	160.00	2.00	1.27
- Additional permits (for the same property) - per permit	No	Incl	56.00	56.50	0.50	0.89
Photocopying fees						
- A4, 1st 5 pages	No	Incl	0.00	0.00	0.00	0.00
- A4, each page>5	No	Incl	0.60	0.60	0.00	0.00
- A3, per page	No	Incl	1.10	1.10	0.00	0.00
- A1, per sheet	No	Incl	5.50	5.50	0.00	0.00
Planning services						
Planning Application Fees	Yes	Excl	192.00 - \$55,372.70	192.00 - \$55,372.70	0.00	0.00
Pre-application fee	No	Incl	250.00	253.50	3.50	1.40
Secondary Consent	No	Incl	327.00	331.50	4.50	1.38
Advertising Fees						
- 1-10 notices	No	Incl	100.50	102.00	1.50	1.49
- 11+ (base fee + per notice fee) - each additional notice (to max \$1,500)	No	Incl	6.50	6.50	0.00	0.00
- each additional notice (to max \$1,500)	No	Incl	6.50	6.50	0.00	0.00
- advertising sign - A1	No	Incl	199.00	201.50	2.50	1.26

Description of charge	Statutory fee	GST	Current unit fee – 2020-21 \$	Proposed unit fee - 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
- advertising sign - 1.2m x 1.8m	No	Incl	326.50	331.00	4.50	1.38
- newspaper advertising	No	Incl	569.00 - 973.50	577.00 - 988.00	8.00 - 14.50	Range
Valuations and revaluation for open space valuation for subdivisions	No	Incl	403.00	409.00	6.00	1.49
Extension of time						
- extension of time (one fee only)	No	Incl	325.50	330.00	4.50	1.38

Strategic planning						
To consider an amendment request (Stage 1)	yes	excl	3,050.90	3,050.90	0.00	0.00
To consider submissions which seek a change to the amendment (Stage 2):						
Up to and including 10 submissions	yes	excl	15,121.00	15,121.00	0.00	0.00
11-20 submissions	yes	excl	30,212.40	30,212.40	0.00	0.00
Anything over 20 submissions	yes	excl	40,386.90	40,386.90	0.00	0.00
To meet all direct fees and costs charged by the Panel in relation to its hearing of submissions	no	incl	as required	as required		
To adopt an amendment or a part of an amendment (Stage 3)	yes	excl	481.30	481.30	0.00	0.00
To submit the amendment for approval (service included in amendment approval submission) (Stage 4)	yes	excl	481.30	481.30	0.00	0.00
Request under Section 29A of the Building Act 1993 for report and consent on proposed demolition	yes	excl	85.20	85.20	0.00	0.00
<p>Combined permit application and planning scheme amendment Fee Structure:</p> <p>As the list does not specifically pick up combined permit and planning scheme amendment applications, the sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made. If the application includes a number of matters included in the table to regulation 7, the fee for the planning permit for the purpose of calculating the above is, the highest amount of fees that would have applied if separate applications for the planning permit had been made</p>						

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Building services						
Sale of property information (Form 10)	yes	excl	47.20	47.20	0.00	0.00
Information requests (private building surveyors)	yes	excl	47.20	47.20	0.00	0.00
Lodgement fee (private building surveyors)	yes	excl	121.90	121.90	0.00	0.00
Council consent applications	yes	excl	290.40	290.40	0.00	0.00
Council consent hoarding	yes	excl	294.70	294.70	0.00	0.00
Building surveying services	no	incl	129.00 ph 93.50 min fee	130.00 ph 95.00 min fee	1.00 ph 1.50 min fee	range
Transfer of function' role from private building surveyors to municipal building surveyor	no	incl	n/a	5,000 min fee		
Temporary occupancy permits	no	incl	569.00 min fee	577.00 min fee	8.00	1.41
Building permit fees						
Dwelling	no	incl	3,404.50	3,455.50	51.00	1.50
Demolition	no	incl	1,379.50	1,400.00	20.50	1.49
Units	no	incl	3,404.50	3,455.50 min fee	51.00	1.50
Dwelling additions, decks, etc.	no	incl	2,554.00	2,592.00	38.00	1.49
Outbuildings/swimming pools	no	incl	1,642.50	1,667.00	24.50	1.49
Re-activate lapsed building permits - dwellings						
Value of works						
< \$100,000	no	incl	603.50	612.50	9.00	1.49
\$100,001 - \$175,000	no	incl	670.50	680.50	10.00	1.49
\$175,001 - \$250,000	no	incl	735.50	746.50	11.00	1.50
\$250,001 - \$350,000	no	incl	902.50	916.00	13.50	1.50
\$350,001 - \$500,000	no	incl	1,272.50	1,291.50	19.00	1.49
> \$500,001	no	incl	cost ÷ 334	cost ÷ 334	0.00	0.00
Demolition	no	incl	670.50	680.50	10.00	1.49
Units	no	incl	cost ÷ 334	cost ÷ 334	0.00	0.00
< \$10,000	no	incl	340.50	345.50	5.00	1.47

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Re-activate lapsed building permits - dwelling additions, decks, etc						
Value of works						
\$10,001 - \$50,000	no	incl	499.50	506.50	7.00	1.40
\$50,001 - \$100,000	no	incl	539.00	547.00	8.00	1.48
\$100,001 - \$175,000	no	incl	657.00	666.50	9.50	1.45
\$175,001 - \$250,000	no	incl	734.50	745.50	11.00	1.50
\$250,000 - \$350,000	no	incl	902.50	916.00	13.50	1.50
> \$350,001	no	incl	cost ÷ 334	cost ÷ 334	0.00	0.00
Re-activate lapsed building permits - outbuildings/swimming pools						
Value of works						
< \$10,000	no	incl	341.50	346.50	5.00	1.46
\$10,001 - \$25,000	no	incl	406.50	412.50	6.00	1.48
\$25,001 - \$50,000	no	incl	472.00	479.00	7.00	1.48
\$50,001 - \$100,000	no	incl	525.00	532.50	7.50	1.43
\$100,001 - \$250,000	no	incl	579.00	587.50	8.50	1.47
> \$250,001	no	incl	cost ÷ 167	cost ÷ 167	0.00	0.00
Re-activate lapsed building permits - commercial/public buildings						
Value of works						
< \$10,000	no	incl	472.00	479.00	7.00	1.48
\$10,001 - \$50,000	no	incl	539.00	547.00	8.00	1.48
\$50,001 - \$100,000	no	incl	929.50	943.00	13.50	1.45
\$100,001 - \$175,000	no	incl	1,297.00	1,316.00	19.00	1.46
\$175,001 - \$250,000	no	incl	1,663.00	1,687.50	24.50	1.47
> \$250,001	no	incl	2,199.50	2,232.00	32.50	1.48
Additional inspection fee	no	incl	172.00	174.50	2.50	1.45
Extension of time	no	incl	297.50	301.50	4.00	1.34
Retrieval of plan and final inspection						
Building permit issued after July 1994	no	incl	305.50	310.00	4.50	1.47
Building permit issued prior to July 1994	no	incl	458.00	464.50	6.50	1.42
Checking amendments/ variations to permits	no	incl	132.00 ph 200.00 min fee	134.00 ph 203.00 min fee	2.00 ph 3.00 min fee	range
Modification fee	no	incl	431.50	437.50	6.00	1.39

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Permit fees for places of public entertainment						
500-1000m ² (incl 2 inspections)	no	incl	561.00	569.00	8.00	1.43
500-1000m ² - late fee*	no	excl	255.00	258.50	3.50	1.37
1001-5000m ² (incl 2 inspections)	no	incl	1,122.00	1,138.50	16.50	1.47
1001-5000m ² - late fee*	no	excl	510.00	517.50	7.50	1.47
5001-10000m ² (incl 2 inspections)	no	incl	1,683.00	1,708.00	25.00	1.49
5001-10000m ² - late fee*	no	excl	765.00	776.00	11.00	1.44
> 10001m ² (incl 2 inspections)	no	incl	2,244.00	2,277.50	33.50	1.49
> 10001m ² - late fee*	no	excl	1,020.00	1,035.00	15.00	1.47
Additional inspections - per inspection	no	incl	184.50	187.00	2.50	1.36
Pool registrations						
Registration - pool or spa	yes	excl	79.10	79.10	0.00	0.00
Information search fee - pool or spa	yes	excl	79.10	79.10	0.00	0.00
Lodgement fee for certificate of pool or spa barrier compliance	yes	excl	20.50	20.50	0.00	0.00
Lodgement of certificate of pool or spa barrier non-compliance	yes	excl	385.10	385.10	0.00	0.00
* Late fee is applicable to any application made less than 10 business days before the commencement of the event						

Community wellbeing

Emergency management						
Fire hazard clearance admin charge	no	incl	223.50	226.50	3.00	1.34
Fire hazard infringement notice - legislated fine under the CFA Act	yes	excl	1,652.20	1,652.20	0.00	0.00
Pet registrations						
Dog registration - dangerous, menacing & restricted breeds fees						
Dangerous dog	yes	excl	183.00	186.00	3.00	1.64
Menacing dog	yes	excl	183.00	186.00	3.00	1.64
Restricted breed dog	yes	excl	183.00	186.00	3.00	1.64
Dog registration - maximum fees						
Fertile (non desexed) dog	yes	excl	117.00	120.00	3.00	2.56

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Fertile (non desexed) dog - pensioner concession	yes	excl	58.00	58.00	0.00	0.00
Dangerous dog as guard dog - for non-residential premises	yes	excl	117.00	120.00	3.00	2.56
Dangerous dog that has undergone protective training	yes	excl	117.00	120.00	3.00	2.56
Dog registration - reduced fees						
Desexed dog	yes	excl	39.00	40.00	1.00	2.56
Dog over 10 years old	yes	excl	39.00	40.00	1.00	2.56
Farm working dog	yes	excl	39.00	40.00	1.00	2.56
Breeding dog associated with a registered DAB	yes	excl	39.00	40.00	1.00	2.56
Obedience trained dog	yes	excl	39.00	40.00	1.00	2.56
Dog and owner registered with the same applicable organisation	yes	excl	39.00	40.00	1.00	2.56
Hound registered with the GMA that is microchipped	yes	excl	39.00	40.00	1.00	2.56
Dog registration - reduced fees - pensioner concession	yes	excl	19.00	19.00	0.00	0.00
Dog registration - legislated discount fees						
Dog (not dangerous) in care of VEFC (first 12 months)	yes	excl	8.00	8.00	0.00	0.00
Guide dog	yes	excl	0.00	0.00	0.00	0.00
Government authority working dog	yes	excl	0.00	0.00	0.00	0.00
Cat registration – maximum fees						
Fertile (non desexed) cat - with vet exemption	yes	excl	105.00	106.00	1.00	0.95
Fertile (non desexed) cat - with vet exemption - pensioner concession	yes	excl	52.00	52.00	0.00	0.00
Cat registration - reduced fees						
Desexed cat	yes	excl	32.00	33.00	1.00	3.13
Cat over 10 years old	yes	excl	32.00	33.00	1.00	3.13
Breeding cat associated with a registered dab	yes	excl	32.00	33.00	1.00	3.13
Cat and owner registered with the same applicable organisation	yes	excl	32.00	33.00	1.00	3.13

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Cat registration - reduced fees - pensioner concession	yes	excl	16.00	16.00	0.00	0.00
Cat registration - legislated discount fees						
Cat in care of VEFC (first 12 months)	yes	excl	8.00	8.00	0.00	0.00

Domestic animal business registration						
Domestic animal business registration - catteries - boarding kennels - dog training establishments - shelters - pounds - pet shops - breeding establishments with more than 3 fertile females	no	excl	315.00	320.00	5.00	1.59

Impoundment fees						
Stock impoundment fees						
- Cows (per animal)	no	incl	153.00	155.00	2.00	1.31
- Horses (per animal)	no	incl	153.00	155.00	2.00	1.31
- Deer (per animal)	no	incl	153.00	155.00	2.00	1.31
- Pigs (per animal)	no	incl	41.00	41.50	0.50	1.22
- Alpacas (per animal)	no	incl	41.00	41.50	0.50	1.22
- Llamas (per animal)	no	incl	41.00	41.50	0.50	1.22
- Sheep (per animal)	no	incl	41.00	41.50	0.50	1.22
- Goats (per animal)	no	incl	41.00	41.50	0.50	1.22
Any animal exceeding 14 days of being held in Council's Stock Pound	no	incl	153.00	155.00	2.00	1.31
Impound & release fees						
Vehicles	no	incl	335.00	660.00	325.00	97.01
Other	no	incl	55.00	56.00	1.00	1.82

Local laws services						
Excess animal permit						
Animal permit - application	no	excl	185.00	188.00	3.00	1.62
Animal permit - application - pensioner concession	no	excl	90.00	90.00	0.00	0.00
Animal permit - renewal	no	excl	142.00	144.00	2.00	1.41

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Animal permit - renewal - pensioner concession	no	excl	47.00	47.00	0.00	0.00
Roadside trading						
Roadside trading permit - application	no	excl	1,785.00	1,810.00	25.00	1.40
Roadside trading permit - application - community group	no	excl	0.00	905.00	905.00	
Roadside trading permit - renewal	no	excl	1,700.00	1,810.00	110.00	6.47
Roadside trading permit - renewal - community group	no	excl	0.00	905.00	905.00	
Footpath trading						
Footpath trading permit - application	no	excl	188.00	188.00	0.00	0.00
Footpath trading permit - application - community group	no	excl	100.00	94.00	-6.00	-6.00
Footpath trading permit - renewal	no	excl	145.00	147.00	2.00	1.38
Footpath trading permit - renewal - community group	no	excl	100.00	73.50	-26.50	-26.50
Clothing bins						
Clothing bins permit - application - community group	no	excl	n/a	94.00		
Clothing bins permit - renewal - community group	no	excl	n/a	73.50		
Open air burning off						
Open air burning/burning off permit	no	excl	188.00	188.00	0.00	0.00
Open air burning/burning off permit - pension concession	no	excl	n/a	94.00		
Open air burning change of category	no	excl	188.00	277.00	89.00	47.34
Open air burning change of category - pension concession	no	excl	n/a	138.50		
Advertising boards						
Real estate advertising board	no	excl	188.00	188.00	0.00	0.00
Community advertising board	no	excl	43.00	94.00	51.00	118.60
Electoral signage board	no	excl	188.00	188.00	0.00	0.00

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Other						
Bulk rubbish container/skip bin permit	no	excl	45.00	46.00	1.00	2.22
Storage/shipping container permit	no	excl	186.00	188.00	2.00	1.08
Fireworks display permit	no	excl	154.00	188.00	34.00	22.08

Health services

Registered premises enquiries						
Pre-transfer inspection & report (per premises)	no	incl	230.00	234.00	4.00	1.74

Fixed food premises						
Fixed food premises						
Establishment fees						
Per registration	no	incl	240.00	244.00	4.00	1.67
Community group (per registration)	no	incl	n/a	122.00		
Fixed food premises - Class 1						
Food registration & renewal	no	incl	575.00	584.00	9.00	1.57
Fixed food premises - Class 2						
Supermarket food registration & renewal	no	incl	1,870.00	1,898.00	28.00	1.50
Food registration & renewal	no	incl	575.00	584.00	9.00	1.57
Food registration & renewal - community group	no	incl	385.00	292.00	-93.00	-24.16
Food storage & preparation (with Streatrader) - registration & renewal	no	incl	n/a	292.00		
Food storage & preparation (with Streatrader) - registration & renewal - community group	no	incl	n/a	146.00		
Fixed food premises - Class 3						
Large supermarket with PHF - food registration & renewal	no	incl	1,100.00	1,116.00	16.00	1.45
Food registration & renewal	no	incl	350.00	355.00	5.00	1.43
Food registration - sporting/community group	no	incl	235.00	177.50	-57.50	-24.47

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Fixed food premises - Class 4						
Notifications	no	incl	n/a	0.00		
Streatrader (temporary) food premises						
Streatrader						
Establishment fees						
Per registration	no	incl	240.00	122.00	-118.00	-49.17
Community group (per registration)	no	incl	n/a	61.00		
Streatrader - Class 2						
Mobile premises - registration & renewal (per mobile premises)	no	incl	575.00	292.00	-283.00	-49.22
Mobile premises - registration & renewal - community group (per mobile premises)	no	incl	385.00	146.00	-239.00	-62.08
Temporary premises - registration & renewal (per registration)	no	incl	575.00	292.00	-283.00	-49.22
Temporary premises - registration & renewal - community group (per registration)	no	incl	385.00	146.00	-239.00	-62.08
Vending machine - registration & renewal (per machine)	no	incl	575.00	292.00	-283.00	-49.22
Vending machine - registration & renewal - community group (per machine)	no	incl	385.00	146.00	-239.00	-62.08
Streatrader - Class 3						
Mobile premises - registration & renewal (per mobile premises)	no	incl	350.00	178.00	-172.00	-49.14
Mobile premises - registration & renewal - community group (per mobile premises)	no	incl	235.00	89.00	-146.00	-62.13
Temporary premises - registration & renewal (per registration)	no	incl	350.00	178.00	-172.00	-49.14
Temporary premises - registration & renewal - community group (per registration)	no	incl	235.00	89.00	-146.00	-62.13

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Vending machine - registration & renewal (per machine)	no	incl	155.00	158.00	3.00	1.94
Vending machine - registration & renewal - community group (per machine)	no	incl	155.00	79.00	-76.00	-49.03
Water carter - registration & renewal (per water vehicle)	no	incl	350.00	178.00	-172.00	-49.14
Water carter - registration & renewal - community group (per water vehicle)	no	incl	235.00	89.00	-146.00	-62.13
Primesafe business - notification	no	incl	0.00	0.00	0.00	0.00
Stretrader - Class 4						
Notifications	no	incl	n/a	0.00		
Food premises - other fees						
Additional inspections (per inspection after the first follow up)	no	incl	145.00	147.00	2.00	1.38
Transfer of food registration	no	incl	270.00	244.00	-26.00	-9.63
Transfer of food registration - community group	no	incl	n/a	122.00		
Health premises registration						
Establishment fees						
PHWB Act premises	no	incl	150.00	150.00	0.00	0.00
PHWB Act premises - community group	no	incl	n/a	75.00		
Health & beauty premises registrations						
Class A - high risk activities - health registration & renewal	no	incl	250.00	254.00	4.00	1.60
Class B - medium risk activities - health registration & renewal	no	incl	220.00	224.00	4.00	1.82
Class C - low risk activities - health registration & renewal	no	incl	200.00	203.00	3.00	1.50
Class D - one off registration for hairdressing businesses	no	incl	250.00	254.00	4.00	1.60
Accommodation premises registrations						
Class D - accommodation (4-20 persons) - health registration & renewal	no	incl	310.00	314.00	4.00	1.29

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Class E - accommodation (21-40 persons) - health registration & renewal	no	incl	480.00	488.00	8.00	1.67
Class F - accommodation (41+ persons) - health registration & renewal	no	incl	630.00	640.00	10.00	1.59
Caravan park registrations						
Caravan park - registration & renewal (3 yearly)	no	incl	set by formula	set by formula	set by formula	
Caravan park - transfer	no	incl	set by formula	set by formula	set by formula	
Aquatic registrations						
Class 1A - aquatic (1-2 systems) - registration & renewal	no	incl	235.00	238.00	3.00	1.28
Class 1A - aquatic (3+ systems) - registration & renewal	no	incl	n/a	357.00		
Class 2A - aquatic (1 - 2 systems) - registration & renewal	no	incl	n/a	119.00		
Class 2A - aquatic (3+ systems) - registration & renewal	no	incl	n/a	178.50		
Health premises - other fees						
Additional inspections (per inspection after the first follow up)	no	incl	110.00	112.00	2.00	1.82
Transfer of health registration	no	incl	145.00	150.00	5.00	3.45
Septic tank permits and services						
Permit to install a septic system	yes	incl	690.00	725.00	35.00	5.07
Permit to alter a septic system	yes	incl	495.00	551.70	56.70	11.45
Transfer a permit to install/ alter a septic system	yes	incl	n/a	147.10		
Amend a permit to install/ alter a septic system	yes	incl	n/a	153.70		
Renew a permit to install/ alter a septic system	yes	incl	n/a	123.10		
Exemption	yes	incl	n/a	217.30		
Permit to install/ alter a septic system - extension (1 off - 12 months)	no	incl	140.00	142.00	2.00	1.43

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Additional progress inspection	no	incl	85.00	86.00	1.00	1.18
Pre application site consultation	no	incl	85.00	86.00	1.00	1.18
File search and copy of plans	no	incl	65.00	66.00	1.00	1.54

Youth development

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Youth holiday program	no	incl	5.00 - 20.00	5.00 - 20.00	0.00	0.00
Freeza program	no	incl	5.00 - 20.00	5.00 - 20.00	0.00	0.00

Sustainable environment and facilities

Property and facilities management						
Recreation - aquatic operations						
Belgrave Pool						
Adult admission	no	incl	5.10	5.20	0.10	1.96
Concession	no	incl	4.10	4.00	-0.10	-2.44
Child	no	incl	3.50	3.60	0.10	2.86
Pensioner	no	incl	3.60	3.50	-0.10	-2.78
Spectator	no	incl	2.50	0.00	-2.50	-100.00
Adult 10-use pass	no	incl	45.00	45.70	0.70	1.56
Concession 10-use pass	no	incl	36.90	36.00	-0.90	-2.44
Child 10-use pass	no	incl	32.40	32.90	0.50	1.54
Pensioner 10-use pass	no	incl	32.40	31.50	-0.90	-2.78
School groups						
School groups (per head)	no	incl	2.50	2.60	0.10	4.00
Swim teacher 30 min	no	incl	25.00	25.40	0.40	1.60
Swim teacher 45 min	no	incl	36.00	36.50	0.50	1.39
Swim teacher 60 min	no	incl	48.50	49.20	0.70	1.44
Lane hire - operating hours + entry	no	incl	49.00	49.70	0.70	1.43
Pool hire - half pool per hour + entry	no	incl	90.50	91.90	1.40	1.55
Pool hire - whole pool per hour	no	incl	207.50	210.60	3.10	1.49

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Pool hire (small group or community benefit group) - whole pool per hour	no	incl	112.00	113.70	1.70	1.52
Season pass – early bird						
Adult single	no	incl	156.00	158.30	2.30	1.47
Concession single	no	incl	125.00	122.50	-2.50	-2.00
Family	no	incl	314.50	319.22	4.72	1.50
Season pass - standard						
Adult single	no	incl	164.00	166.46	2.46	1.50
Concession single	no	incl	131.50	129.00	-2.50	-1.90
Family	no	incl	333.00	338.00	4.99	1.50
Healesville Pool						
Adult admission	no	incl	4.60	4.70	0.10	2.17
Concession	no	incl	3.70	3.60	-0.10	-2.70
Child	no	incl	3.10	3.20	0.10	3.23
Pensioner	no	incl	3.00	3.00	0.00	0.00
Spectator	no	incl	2.50	0.00	-2.50	-100.00
Adult 10-use pass	no	incl	41.50	42.10	0.60	1.45
Concession 10-use pass	no	incl	33.00	32.40	-0.60	-1.82
Child 10-use pass	no	incl	27.50	27.90	0.40	1.45
Pensioner 10-use pass	no	incl	27.50	27.00	-0.50	-1.82
School groups						
School groups (per head)	no	incl	2.15	2.20	0.05	2.33
Swim teacher 30 min	no	incl	25.00	25.40	0.40	1.60
Swim teacher 45 min	no	incl	36.00	36.50	0.50	1.39
Swim teacher 60 min	no	incl	48.50	49.20	0.70	1.44
Lane hire - operating hours + entry	no	incl	47.00	47.70	0.70	1.49
Pool hire - half pool per hour + entry	no	incl	96.00	97.50	1.50	1.56
Pool hire - whole pool per hour	no	incl	197.00	200.00	3.00	1.52
Pool hire (small group) - whole pool per hour	no	incl	112.00	113.70	1.70	1.52
Season pass – early bird						
Adult single	no	incl	70.90	72.00	1.10	1.55
Concession single	no	incl	56.80	56.80	0.00	0.00

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Family	no	incl	165.40	170.00	4.60	2.78
Season pass - standard						
Adult single	no	incl	78.80	80.00	1.20	1.52
Concession single	no	incl	63.10	63.10	0.00	0.00
Family	no	incl	183.80	186.60	2.80	1.52
Lilydale Pool						
Adult admission	no	incl	4.60	4.70	0.10	2.17
Concession	no	incl	3.70	3.60	-0.10	-2.70
Child	no	incl	3.10	3.20	0.10	3.23
Pensioner	no	incl	3.10	3.00	-0.10	-3.23
Spectator	no	incl	2.50	0.00	-2.50	-100.00
Adult 10-use pass	no	incl	41.50	42.12	0.62	1.50
Concession 10-use pass	no	incl	33.00	32.40	-0.60	-1.82
Child 10-use pass	no	incl	27.50	27.90	0.40	1.45
Pensioner 10-use pass	no	incl	27.50	27.00	-0.50	-1.82
School groups						
School groups (per head)	no	incl	2.15	2.20	0.05	2.33
Swim teacher 30 min	no	incl	25.00	25.40	0.40	1.60
Swim teacher 45 min	no	incl	36.00	36.50	0.50	1.39
Swim teacher 60 min	no	incl	48.50	49.20	0.70	1.44
Lane hire - operating hours + entry	no	incl	48.00	48.70	0.70	1.46
Pool hire - half pool per hour + entry	no	incl	97.00	98.50	1.50	1.55
Pool hire - whole pool per hour	no	incl	198.00	201.00	3.00	1.52
Pool hire (small group) - whole pool per hour	no	incl	112.00	113.70	1.70	1.52
Season pass – early bird						
Adult single	no	incl	70.90	72.00	1.10	1.55
Concession single	no	incl	56.80	56.80	0.00	0.00
Family	no	incl	165.40	167.90	2.50	1.51
Season pass - standard						
Adult single	no	incl	78.80	80.00	1.20	1.52
Concession single	no	incl	63.10	63.10	0.00	0.00
Family	no	incl	183.80	186.60	2.80	1.52

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Kilsyth Pool						
Casual						
Adult (16+) admission	no	incl	6.60	6.70	0.10	1.52
Concession (15+)	no	incl	5.30	5.20	-0.10	-1.89
Child (3-15years)	no	incl	4.60	4.70	0.10	2.17
Pensioner	no	incl	4.60	4.60	0.00	0.00
Family	no	incl	18.00	18.30	0.30	1.67
Spectator	no	incl	3.00	0.00	-3.00	-100.00
Swim & spa	no	incl	9.50	9.60	0.10	1.05
Spa after entry paid	no	incl	3.50	3.60	0.10	2.86
Spa only	no	incl	5.50	5.60	0.10	1.82
Locker hire	no	incl	2.50	2.60	0.10	4.00
Group entry - 10 or more						
Junior 14 years & under	no	incl	4.00	4.10	0.10	2.50
Senior 15 years & over	no	incl	5.00	5.10	0.10	2.00
Leaders and spectators	no	incl	2.50	2.60	0.10	4.00
General memberships						
20 visit passes						
Adult	no	incl	119.50	121.30	1.80	1.51
Concession	no	incl	95.50	93.60	-1.90	-1.99
Child	no	incl	81.90	84.70	2.80	3.42
Pensioner	no	incl	83.50	81.90	-1.60	-1.92
Family	no	incl	325.00	329.90	4.90	1.51
Spectator	no	incl	55.00	0.00	-55.00	-100.00
Swim and spa	no	incl	170.00	172.50	2.50	1.47
Boot camps						
Casual	no	incl	14.50	14.72	0.22	1.50
10 passes	no	incl	126.50	128.40	1.90	1.50
Aquatic memberships - monthly						
Start-up fee- adult	no	incl	54.00	54.80	0.80	1.48
Start-up fee- concession	no	incl	43.00	42.00	-1.00	-2.33
Adults	no	incl	53.50	55.30	1.80	3.36
Concession / pensioner	no	incl	37.00	36.50	-0.50	-1.35
Child	no	incl	38.50	40.00	1.50	3.90

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
School groups						
School groups (per head)	no	incl	3.50	3.60	0.10	2.86
Swim teacher 30 min	no	incl	25.00	25.40	0.40	1.60
Swim teacher 45 min	no	incl	36.00	36.50	0.50	1.39
Swim teacher 60 min	no	incl	48.50	49.20	0.70	1.44
Swim lessons						
SAWS- swim and water safety	no	incl	17.60	17.90	0.30	1.70
Baby play - 12mth-3years	no	incl	12.00	12.18	0.18	1.50
Pre and after school	no	incl	15.00	15.23	0.22	1.50
Squad	no	incl	14.50	14.72	0.22	1.50
Training	no	incl	57.50	58.40	0.90	1.57
Private- PWD (30 min)	no	incl	36.00	36.50	0.50	1.39
Bronze	no	incl	23.00	23.40	0.40	1.74
Junior lifeguard	no	incl	19.00	19.30	0.30	1.58
Aqua classes						
Casual	no	incl	15.50	15.70	0.20	1.29
Concession	no	incl	12.00	12.00	0.00	0.00
Pension	no	incl	10.50	10.50	0.00	0.00
Adult x10 pass	no	incl	135.00	139.60	4.60	3.41
Concession x10 pass	no	incl	110.00	108.00	-2.00	-1.82
Pension x10 pass	no	incl	96.50	94.50	-2.00	-2.07
Birthday parties						
General x10	no	incl	214.00	217.20	3.20	1.50
Add children	no	incl	21.50	21.80	0.30	1.40
Games only x10	no	incl	127.50	129.40	1.90	1.49
Add children	no	incl	13.00	13.20	0.19	1.50
Fun days						
Adult	no	incl	7.50	7.60	0.10	1.33
Concession	no	incl	6.00	6.00	0.00	0.00
Child	no	incl	5.50	5.60	0.10	1.82
Lane hire (per hour, plus entry fee)						
Normal hours	no	incl	50.00	50.70	0.70	1.40
Out of hours	no	incl	87.00	88.30	1.30	1.49

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Pool hire (conditions apply)						
Whole indoor pool per hour	no	incl	357.50	362.80	5.30	1.48
Whole outdoor pool per hour	no	incl	190.00	192.80	2.80	1.47
Small group whole pool per hour	no	incl	112.00	113.70	1.70	1.52
Monbulk Pool						
Casual						
Adult swim	no	incl	6.50	6.60	0.10	1.50
Concession	no	incl	5.10	5.00	-0.10	-1.96
Pensioner	no	incl	4.60	4.50	-0.10	-2.17
Child swim (2-15 years)	no	incl	4.50	4.70	0.20	4.44
Family	no	incl	18.00	18.20	0.20	1.11
Spectator	no	incl	2.50	0.00	-2.50	-100.00
Swim club	no	incl	2.50	2.50	0.00	0.00
Swim tickets						
Adult 20 visit	no	incl	117.50	119.30	1.80	1.53
Family 20 visit	no	incl	321.50	326.30	4.80	1.49
Child 20 visit	no	incl	82.00	83.20	1.20	1.46
Concession 20 visit	no	incl	94.00	92.00	-2.00	-2.13
Pensioner 20 visit	no	incl	82.00	80.50	-1.50	-1.83
Spectator 20 visit	no	incl	47.00	0.00	-47.00	-100.00
Swim memberships						
Start-up fee	no	incl	54.00	54.80	0.80	1.48
Start-up concession	no	incl	43.00	42.00	-1.00	-2.33
DD monthly aquatic- adult	no	incl	41.50	42.10	0.60	1.45
DD monthly aquatic-concession	no	incl	31.50	31.00	-0.50	-1.59
12 months	no	incl	558.50	566.80	8.30	1.49
Swim club monthly	no	incl	42.50	42.50	0.00	0.00
Group entry						
Junior 14 years & under	no	incl	4.00	4.10	0.10	2.50
Senior 15 years & over	no	incl	4.50	4.60	0.10	2.22
Leaders	no	incl	2.50	2.60	0.10	4.00

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
School swim lessons						
School groups (per head)	no	incl	3.50	3.60	0.10	2.86
Swim teacher 30 min	no	incl	25.00	25.40	0.40	1.60
Swim teacher 45 min	no	incl	36.00	36.50	0.50	1.39
Swim teacher 60 min	no	incl	48.50	49.20	0.70	1.44
Swim lessons						
SAWS- swim & water safety	no	incl	17.60	17.90	0.30	1.70
Baby play - 12mth-3years	no	incl	12.00	12.20	0.20	1.67
Pre & after school	no	incl	15.00	15.20	0.20	1.33
Squad	no	incl	14.50	14.70	0.20	1.38
Adults (15years +)	no	incl	14.50	14.70	0.20	1.38
Private- PWD (30 min)	no	incl	36.00	36.50	0.50	1.39
Private	no	incl	59.50	60.40	0.90	1.51
Bronze	no	incl	23.00	23.40	0.40	1.74
Aqua classes						
Casual	no	incl	15.50	15.70	0.20	1.29
Concession	no	incl	12.00	12.00	0.00	0.00
Pension	no	incl	10.50	10.50	0.00	0.00
Aqua adult - 10 visit	no	incl	137.50	139.50	2.00	1.45
Aqua concession - 10 visit	no	incl	110.00	108.00	-2.00	-1.82
Aqua pension- 10 visit	no	incl	96.50	94.50	-2.00	-2.07
Gymnasium						
Casual gym - adult	no	incl	16.00	16.20	0.20	1.25
Start-up fee	no	incl	89.50	90.80	1.30	1.45
Start-up fee- concession/pension	no	incl	53.00	52.00	-1.00	-1.89
DD monthly fee	no	incl	85.50	86.80	1.30	1.52
DD monthly fee concession/ pension	no	incl	69.50	68.00	-1.50	-2.16
DD monthly fee- corporate	no	incl	70.00	71.05	1.05	1.50
DD monthly fee- seniors	no	incl	68.50	67.00	-1.50	-2.19
Personal training - 1/2 hour session	no	incl	43.00	44.70	1.70	3.95
Fitness classes- casual	no	incl	15.50	15.70	0.20	1.29
Fitness classes- concession	no	incl	11.00	11.00	0.00	0.00
Older exercise group	no	incl	7.00	7.00	0.00	0.00

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Workcover rehab membership	no	incl	386.50	392.30	5.80	1.50
12 month - gold	no	incl	1,119.50	1,136.20	16.70	1.49
12 month - gold concession/ pension	no	incl	887.00	869.00	-18.00	-2.03
3 term - gold	no	incl	283.00	287.25	4.24	1.50
Birthday parties						
General x10	no	incl	214.00	217.20	3.20	1.50
Add children	no	incl	21.50	21.80	0.30	1.40
Games only x10	no	incl	127.50	129.40	1.90	1.49
Add children	no	incl	13.00	13.20	0.19	1.50
Fun days						
Adult	no	incl	7.50	7.60	0.10	1.33
Concession	no	incl	6.00	6.10	0.10	1.67
Child	no	incl	5.50	5.60	0.10	1.82
Pool hire (per hour)	no	incl	222.50	225.80	3.30	1.48
Pool hire (small group) - whole pool per hour	no	incl	112.00	113.68	1.68	1.50
Crèche						
Casual	no	incl	4.50	4.60	0.10	2.22
Members	no	incl	4.00	4.10	0.10	2.50

Yarra Recreation Centre						
Dry programs						
Court hire - peak	no	incl	42.00	42.60	0.60	1.43
Court hire - off peak	no	incl	32.50	33.00	0.50	1.54
Badminton - court hire	no	incl	22.50	22.80	0.30	1.33
Badminton - per person	no	incl	7.00	7.11	0.11	1.50
Group fitness - casual	no	incl	15.50	15.70	0.20	1.29
Group fitness - concession	no	incl	11.00	11.00	0.00	0.00
Prime movers	no	incl	7.00	7.00	0.00	0.00
Gym - casual	no	incl	16.00	16.20	0.20	1.25
Teen gym	no	incl	4.50	4.60	0.10	2.22
Multi-purpose room (per hour)	no	incl	29.00	29.50	0.50	1.72
Schools - court hire off peak	no	incl	25.50	25.90	0.40	1.57
Schools - court hire peak	no	incl	42.00	42.60	0.60	1.43

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Gold memberships						
Start-up fee	no	incl	89.50	90.80	1.30	1.45
Start-up fee- concession/pension	no	incl	53.00	52.00	-1.00	-1.89
DD monthly fee	no	incl	84.00	86.80	2.80	3.33
DD monthly fee concession/pension	no	incl	69.50	68.00	-1.50	-2.16
DD monthly fee- seniors	no	incl	68.50	67.00	-1.50	-2.19
12 month - gold	no	incl	1,119.50	1,136.30	16.80	1.50
12 month - concession/pension	no	incl	887.00	869.00	-18.00	-2.03
3 month – gold	no	incl	283.50	287.80	4.30	1.52
Wet programs						
Casual						
Adult (16+) admission	no	incl	6.60	6.70	0.10	1.52
Concession (15+)	no	incl	5.30	5.20	-0.10	-1.89
Child (3-15years)	no	incl	4.60	4.70	0.10	2.17
Pensioner	no	incl	4.60	4.60	0.00	0.00
Family	no	incl	18.00	18.20	0.20	1.11
Spectator	no	incl	2.50	0.00	-2.50	-100.00
Locker hire	no	incl	2.50	2.60	0.10	4.00
Group entry - 10 or more						
Junior 14 years & under	no	incl	4.00	4.10	0.10	2.50
Senior 15 years & over	no	incl	5.00	5.10	0.10	2.00
Leaders and spectators	no	incl	2.50	2.60	0.10	4.00
General memberships						
20 visit passes						
Adult	no	incl	119.50	121.30	1.80	1.51
Concession	no	incl	95.50	93.60	-1.90	-1.99
Child	no	incl	83.50	84.80	1.30	1.56
Pensioner	no	incl	83.50	81.90	-1.60	-1.92
Family	no	incl	325.00	330.00	5.00	1.54

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Aquatic memberships						
Start-up fee	no	incl	54.00	54.80	0.80	1.48
Start-up fee concessions	no	incl	32.00	31.50	-0.50	-1.56
DD monthly fee	no	incl	47.00	47.70	0.70	1.49
DD monthly fee concession/child	no	incl	36.00	36.50	0.50	1.39
School groups						
School groups (per head)	no	incl	3.50	3.60	0.10	2.86
Swim teacher 30 min	no	incl	25.00	25.40	0.40	1.60
Swim teacher 45 min	no	incl	36.00	36.50	0.50	1.39
Swim teacher 60 min	no	incl	48.50	49.23	0.73	1.51
Swim lessons						
SAWS- swim & water safety	no	incl	17.60	17.90	0.30	1.70
Baby play - 12mth-3years	no	incl	12.00	12.20	0.20	1.67
Pre & after school	no	incl	15.00	15.20	0.20	1.33
Squad	no	incl	14.50	14.70	0.20	1.38
Private PWD (30 min)	no	incl	36.00	36.50	0.50	1.39
Private (30 min)	no	incl	58.00	58.90	0.90	1.55
Bronze	no	incl	23.00	23.40	0.40	1.74
Junior lifeguard	no	incl	19.00	19.30	0.30	1.58
Aqua classes						
Casual	no	incl	15.50	15.70	0.20	1.29
Concession	no	incl	12.00	12.00	0.00	0.00
Pension	no	incl	10.50	10.50	0.00	0.00
Adult x10 pass	no	incl	137.50	139.60	2.10	1.53
Concession x10 pass	no	incl	110.00	108.00	-2.00	-1.82
Pension x10 pass	no	incl	96.50	94.50	-2.00	-2.07
Birthday parties						
General x10	no	incl	214.00	217.20	3.20	1.50
Add children	no	incl	21.50	21.80	0.30	1.40
Games only x10	no	incl	127.50	129.40	1.90	1.49
Extra children per head	no	incl	13.00	13.20	0.19	1.50

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Fun days						
Adult	no	incl	7.50	7.60	0.10	1.33
Concession	no	incl	7.00	7.10	0.10	1.43
Child	no	incl	5.50	5.60	0.10	1.82
Crèche						
Casual	no	incl	4.50	4.60	0.10	2.22
Members	no	incl	4.00	4.10	0.10	2.50
Lane hire (per hour, plus entry fee)						
Normal hours	no	incl	21.50	21.80	0.30	1.40
Pool hire (conditions apply)						
Whole indoor pool per hour	no	incl	238.00	241.60	3.60	1.51
Small group whole pool per hour	no	incl	112.00	113.70	1.70	1.52
Access and inclusion (available for care groups)						
1 month membership	no	incl	47.00	47.70	0.70	1.49
Olinda Pool						
Family (2 adults, 4 children)	no	incl	12.00	12.20	0.20	1.67
Adult admission	no	incl	4.00	4.00	0.00	0.00
Concession	no	incl	3.00	3.00	0.00	0.00
Child	no	incl	3.00	3.00	0.00	0.00
Pensioner	no	incl	3.00	3.00	0.00	0.00
Spectator	no	incl	2.00	2.00	0.00	0.00
School groups (per head)	no	incl	2.00	2.00	0.00	0.00
Family 10-use pass (2 adults, 4 children)	no	incl	163.00	165.40	2.40	1.47
Adult 10-use pass	no	incl	35.50	36.00	0.50	1.41
Concession 10-use pass	no	incl	25.50	25.50	0.00	0.00
Pensioner 10-use pass	no	incl	25.50	25.50	0.00	0.00
Child 10-use pass	no	incl	25.50	25.50	0.00	0.00
Pool hire - half pool per hour + entry	no	incl	88.50	90.00	1.50	1.69
Parties - 10 children	no	incl	163.00	165.50	2.50	1.53
Pool hire - whole pool per hour	no	incl	183.50	186.00	2.50	1.36

Community Halls

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Belgrave Tin Shed						
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Coldstream Community Centre						
Function fee	no	incl	334.00	350.00	16.00	4.79
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	150.00		
Hookey Park Rotunda						
Function fee	no	incl	84.00	85.00	1.00	1.19
Kalorama Pavilion						
Function fee	no	incl	115.00	118.00	3.00	2.61
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	100.00		
Kilsyth Memorial Hall						
Function fee	no	incl	320.00	328.00	8.00	2.50
Function bond	no	excl	260.00	269.00	9.00	3.46
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	150.00		
Lilydale Lake Community Room						
Function bond	no	excl	262.00	270.00	8.00	3.05
Commercial	no	incl	22.50	23.00	0.50	2.22
Community	no	incl	11.00	11.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	100.00		

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Mt Evelyn Public Hall						
Function fee	no	incl	320.00	328.00	8.00	2.50
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	150.00		

Silvan Public Hall						
Function fee	no	incl	262.00	270.00	8.00	3.05
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	100.00		

Belgrave South Community Hall						
Function fee	no	incl	262.00	328.00	66.00	25.19
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	100.00		

Belgrave Heights and South Progress Hall						
Function fee	no	incl	262.00	270.00	8.00	3.05
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	100.00		

Wandin North Public Hall						
Function fee	no	incl	320.00	328.00	8.00	2.50
Function bond	no	incl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	150.00		

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Yarraburn Centre						
Function fee	no	incl	267.00	270.00	3.00	1.12
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	100.00		

Yarra Glen Memorial Hall						
Function fee	no	incl	320.00	328.00	8.00	2.50
Function bond	no	excl	260.00	269.00	9.00	3.46
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	150.00		

Yellingbo Public Hall						
Function fee	no	incl	115.00	118.00	3.00	2.61
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	100.00		

Wandin East Public Hall						
Function fee	no	incl	320.00	328.00	8.00	2.50
Function bond	no	excl	260.00	269.00	9.00	3.46
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	100.00		

Lilydale Senior Citizens Centre						
Function fee	no	incl	320.00	328.00	8.00	2.50
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	150.00		

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Montrose Public Hall						
Function fee	no	incl	320.00	328.00	8.00	2.50
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	150.00		
Tapscott Melbourne Centre						
Function fee	no	incl	320.00	328.00	8.00	2.50
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	100.00		
Blue Hills Centre						
Function fee	no	incl	320.00	328.00	8.00	2.50
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	100.00		
The Patch Public Hall						
Function fee	no	incl	115.00	118.00	3.00	2.61
Function bond	no	excl	262.00	269.00	7.00	2.67
Commercial	no	incl	20.50	21.00	0.50	2.44
Community	no	incl	10.00	10.00	0.00	0.00
Cleaning surcharge	no	incl	n/a	100.00		
Public liability insurance						
Fee for casual bookings	no	incl	27.50	28.00	0.50	1.82

Environmental stewardship

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Environmental volunteer support (courses & events)	no	incl	10 to 50	10 to 50	0.00	0.00
Earth Keepers program (price per student)	no	incl	230.00	233.00	3.00	1.30
Biodiversity offset						
Biodiversity equivalent unit (GBEU) offset	no	incl	371,167.50	371,167.50	0.00	0.00
Habitat hectare (remnant vegetation protected and improved)	no	incl	122,485.55	122,485.55	0.00	0.00
Per recruit (plant successfully established)	no	incl	48.40	48.40	0.00	0.00
Large old tree protected	no	incl	2,474.45	2,474.45	0.00	0.00
Very large old tree protected	no	incl	2,845.70	2,845.70	0.00	0.00
General habitat units (GHU) offsets	no	incl	148,500.00	148,500.00	0.00	0.00
Species habitat units (SHU) offsets	no	incl	160,600.00	160,600.00	0.00	0.00
Waste management						
Garbage/recycling collection						
Domestic service (120 litre waste bin)	no	excl	251.00	275.00	24.00	9.56
Domestic service (80 litre waste bin)	no	excl	233.00	257.00	24.00	10.30
Additional domestic service (waste & recycling)	no	excl	194.00	214.00	20.00	10.31
Additional domestic service (medical requirement)	no	excl	133.00	150.00	17.00	12.78
Additional domestic service (recycling)	no	excl	52.00	59.00	7.00	13.46
Residential minimal waste service	no	excl	58.00	61.00	3.00	5.17
Green organics bin service (120 litre)	no	excl	75.00	92.00	17.00	22.67
Green organics bin service (240 litre)	no	excl	81.00	98.00	17.00	20.99
Commercial service	no	excl	351.00	381.00	30.00	8.55
Additional commercial service (waste & recycling)	no	excl	351.00	381.00	30.00	8.55
Additional commercial service (recycling)	no	excl	52.00	59.00	7.00	13.46

Recreation, projects and parks

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Recreation - property management						
Ground maintenance contribution fees						
Class 1 sports field						
Australian rules	no	incl	2,170.00	2,202.50	32.50	1.50
Cricket	no	incl	1,080.00	1,096.00	16.00	1.48
Soccer	no	incl	1,510.00	1,532.50	22.50	1.49
Junior/concession use						
Junior Australian rules	no	incl	1,080.00	1,096.00	16.00	1.48
Junior cricket	no	incl	540.00	548.00	8.00	1.48
Junior soccer	no	incl	760.00	771.00	11.00	1.45
Finals ground maintenance fees						
Australian rules	no	incl	660.00	669.50	9.50	1.44
Soccer	no	incl	220.00	223.00	3.00	1.36
Casual user ground maintenance fees						
Commercial use						
1 hour	no	incl	220.00	220.00	0.00	0.00
Half day	no	incl	1,080.00	1,096.00	16.00	1.48
Full day	no	incl	2,170.00	2,202.50	32.50	1.50
Community use						
1 hour	no	incl	110.00	111.50	1.50	1.36
Half day	no	incl	440.00	446.50	6.50	1.48
Full day	no	incl	660.00	669.50	9.50	1.44
Class 2 sports field						
Senior team use						
Australian rules	no	incl	1,740.00	1,766.00	26.00	1.49
Cricket	no	incl	870.00	883.00	13.00	1.49
Soccer	no	incl	1,300.00	1,319.50	19.50	1.50
Junior/concession use						
Junior Australian rules	no	incl	870.00	883.00	13.00	1.49
Junior cricket	no	incl	440.00	446.50	6.50	1.48
Junior soccer	no	incl	660.00	669.50	9.50	1.44

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Finals ground maintenance fees						
Australian rules	no	incl	440.00	446.50	6.50	1.48
Soccer	no	incl	220.00	223.00	3.00	1.36
Casual user ground maintenance fees						
Commercial use						
1 hour	no	incl	180.00	182.50	2.50	1.39
Half day	no	incl	860.00	872.50	12.50	1.45
Full day	no	incl	1,740.00	1,766.00	26.00	1.49
Community use						
1 hour	no	incl	40.00	40.50	0.50	1.25
Half day	no	incl	220.00	223.00	3.00	1.36
Full day	no	incl	440.00	446.50	6.50	1.48
Class 3 sports field						
Senior team use						
Australian rules	no	incl	1,300.00	1,319.50	19.50	1.50
Cricket	no	incl	650.00	659.50	9.50	1.46
Soccer	no	incl	860.00	872.50	12.50	1.45
Junior/concession use						
Junior Australian rules	no	incl	660.00	669.50	9.50	1.44
Junior cricket	no	incl	330.00	334.50	4.50	1.36
Junior soccer	no	incl	440.00	446.50	6.50	1.48
Finals ground maintenance fees						
Australian rules	no	incl	220.00	223.00	3.00	1.36
Soccer	no	incl	110.00	111.50	1.50	1.36
Casual user ground maintenance fees						
Commercial use						
1 hour	no	incl	130.00	131.50	1.50	1.15
Half day	no	incl	660.00	669.50	9.50	1.44
Full day	no	incl	1,300.00	1,319.50	19.50	1.50
Community use						
1 hour	no	incl	40.00	40.50	0.50	1.25
Half day	no	incl	110.00	111.50	1.50	1.36
Full day	no	incl	220.00	223.00	3.00	1.36
Auskick groups-flat rate	no	incl	340.00	345.00	5.00	1.47

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Schools ground maintenance fees						
1 hour	no	incl	40.00	40.50	0.50	1.25
2 hours	no	incl	80.00	81.00	1.00	1.25
3 hours	no	incl	110.00	111.50	1.50	1.36
Half day	no	incl	160.00	162.00	2.00	1.25
Full day	no	incl	220.00	223.00	3.00	1.36
Pavilion maintenance contribution fees						
A grade pavilion	no	incl	1,080.00	1,096.00	16.00	1.48
B grade pavilion	no	incl	870.00	883.00	13.00	1.49
C grade pavilion	no	incl	650.00	659.50	9.50	1.46
Finals pavilion use						
A grade pavilion	no	incl	220.00	223.00	3.00	1.36
B grade pavilion	no	incl	220.00	223.00	3.00	1.36
C grade pavilion	no	incl	110.00	111.50	1.50	1.36
School pavilion use						
1 hour	no	incl	20.00	20.00	0.00	0.00
2 hours	no	incl	40.00	40.50	0.50	1.25
3 hours	no	incl	50.00	50.50	0.50	1.00
Half day	no	incl	80.00	81.00	1.00	1.25
Full day	no	incl	110.00	111.50	1.50	1.36
Casual use of pavilions						
Commercial						
A grade pavilion						
1 hour	no	incl	110.00	111.50	1.50	1.36
Half day	no	incl	540.00	548.00	8.00	1.48
Full day	no	incl	1,090.00	1,106.00	16.00	1.47
B grade pavilion						
1 hour	no	incl	90.00	91.00	1.00	1.11
Half day	no	incl	440.00	446.50	6.50	1.48
Full day	no	incl	870.00	883.00	13.00	1.49
C grade pavilion						
1 hour	no	incl	70.00	71.00	1.00	1.43
Half day	no	incl	320.00	324.50	4.50	1.41
Full day	no	incl	660.00	669.50	9.50	1.44

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Community						
A grade pavilion						
1 hour	no	incl	90.00	91.00	1.00	1.11
Half day	no	incl	440.00	446.50	6.50	1.48
Full day	no	incl	860.00	872.50	12.50	1.45
B grade pavilion						
1 hour	no	incl	50.00	50.50	0.50	1.00
Half day	no	incl	160.00	162.00	2.00	1.25
Full day	no	incl	320.00	324.50	4.50	1.41
C grade pavilion						
1 hour	no	incl	20.00	20.00	0.00	0.00
Half day	no	incl	50.00	50.50	0.50	1.00
Full day	no	incl	110.00	111.50	1.50	1.36
Reserves						
School use (hourly rate)	no	incl	40.00	40.50	0.50	1.25
School use (2 hours)	no	incl	80.00	81.00	1.00	1.25
School use (3 hours)	no	incl	110.00	111.50	1.50	1.36
School use (half day)	no	incl	160.00	162.00	2.00	1.25
School use (full day)	no	incl	220.00	223.00	3.00	1.36
Minor oval - community rate (per hour)	no	incl	40.00	40.50	0.50	1.25
Minor oval - community rate (half day)	no	incl	110.00	111.50	1.50	1.36
Minor oval - community rate (full day)	no	incl	220.00	223.00	3.00	1.36
Minor oval - commercial rate (per hour)	no	incl	130.00	131.50	1.50	1.15
Minor oval - commercial rate (half day)	no	incl	660.00	669.50	9.50	1.44
Minor oval - commercial rate (full day)	no	incl	1,300.00	1,319.50	19.50	1.50
Secondary oval - community rate (per hour)	no	incl	40.00	40.50	0.50	1.25
Secondary oval - community rate (half day)	no	incl	220.00	223.00	3.00	1.36
Secondary oval - community rate (full day)	no	incl	430.00	436.00	6.00	1.40

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Secondary oval - commercial rate (per hour)	no	incl	180.00	182.50	2.50	1.39
Secondary oval - commercial rate (half day)	no	incl	860.00	872.50	12.50	1.45
Secondary oval - commercial rate (full day)	no	incl	1,720.00	1,745.50	25.50	1.48
Township oval - community rate (per hour)	no	incl	110.00	111.50	1.50	1.36
Township oval - community rate (half day)	no	incl	430.00	436.00	6.00	1.40
Township oval - community rate (full day)	no	incl	660.00	669.50	9.50	1.44
Township oval - community rate (per hour)	no	incl	220.00	223.00	3.00	1.36
Township oval - commercial rate (half day)	no	incl	1,080.00	1,096.00	16.00	1.48
Township oval - commercial rate (full day)	no	incl	2,170.00	2,202.50	32.50	1.50
Small events - bond	no	excl	260.00	263.50	3.50	1.35
Large events (agricultural shows, bike rallies etc.) - fee	no	incl	Various	Various		
Large events (agricultural shows, bike rallies etc.) - bond	no	excl	1,000.00 - 2,000.00	1,000.00 - 2,000.00	0.00	0.00
New community based leases fee for council buildings per annum	no	incl	305.00	309.50	4.50	1.48
Community tennis club lease fee per court	no	incl	86.50	87.50	1.00	1.16
Community bowling club fee per bowling green	no	incl	460.00	466.50	6.50	1.41
Pony club lease fee small capacity club	no	excl	692.00	702.00	10.00	1.45
Pony club lease fee large capacity club	no	excl	922.00	935.50	13.50	1.46

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Parks and bushland						
Karwarra Garden						
Plants						
15 cm pots	no	incl	5.10-21.00	5.10-21.00	0.00	0.00
Tubes	no	incl	2.10-4.50	2.10-4.50	0.00	0.00
Tree inspections						
Tree inspections first tree (standard 7 day response)	no	incl	217.00	220.00	3.00	1.38
Tree inspections additional tree (cost per additional tree) standard 7 day response	no	incl	94.50	95.50	1.00	1.06
Urgent 48 hour response callout fee	no	incl	556.50	564.50	8.00	1.44
Birdsland Facility						
Birdsland - horse agistment (monthly)	no	incl	111.00	112.50	1.50	1.35
Karwarra Garden						
Commercial - room per hour & minimum charge	no	incl	45.00	45.50	0.50	1.11
Community use - room per hour & minimum charge	no	incl	22.50	22.50	0.00	0.00
Public liability insurance fee for casual bookings	no	incl	27.50	27.50	0.00	0.00
Bonds	no	excl	0-1,000	0-1,000	0.00	0.00
Parkland hire	no	incl	0-1,025	0-1,025	0.00	0.00
Education Centre room hire						
Commercial - room per hour	no	incl	32.50	32.50	0.00	0.00
Community use - room per hour	no	incl	17.50	17.50	0.00	0.00
Internal / council use - room per hour	no	incl	17.50	17.50	0.00	0.00
Bonds	no	excl	0-1,000	0-1,000	0.00	0.00
Parkland hire	no	incl	102.50-1,025	102.50-1,025	0.00 - 0.00	0.00

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Road opening permits						
Works in road reserves						
Crossovers, minor works & utilities - including trenching up to 30 metres	no	excl	256.00	259.50	3.50	1.37
- combination of 2 permits.	no	excl	466.50	473.00	6.50	1.39
- combination of 3 permits.	no	excl	678.50	688.50	10.00	1.47
- combination of 4 permits	no	excl	890.00	903.00	13.00	1.46
Trenching over 30 metres - additional charge/metre	no	excl	4.00	4.00	0.00	0.00
Bond - trenching over 30 metres	no	excl	**	**	0.00	0.00
Bond - maximum (subject to works)	no	excl	**	**	0.00	0.00
** Minimum of \$1,000 or value based on potential asset damage						
Asset protection						
Asset protection - commercial						
Fee - sealed road	no	excl	489.50	489.50	0.00	0.00
Bond - sealed road	no	excl	##	##	ff	0.00
Fee - unsealed road	no	excl	489.50	496.50	7.00	1.43
Bond - unsealed road	no	excl	##	##	ff	0.00
Asset protection - residential						
Fee - sealed road	no	excl	256.00	259.50	3.50	1.37
Bond - sealed road (minimum)	no	excl	@ @	@ @	ff	0.00
Fee - unsealed road	no	excl	256.00	256.00	0.00	0.00
Bond - unsealed road (minimum)	no	excl	@ @	@ @	ff	0.00
## Minimum of \$2,000 or value based on potential asset damage						
@ @ Minimum of \$1,000 or value based on potential asset damage						
ff Value based on potential asset damage						

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Signage						
Tourism signage application fee (one sign)	no	incl	110.00	111.50	1.50	1.36
Tourism signage application fee (council roads)	no	incl	110.00	111.50	1.50	1.36
Tourism signage application fee (arterial roads)	no	incl	110.00	111.50	1.50	1.36
Installation of new tourism signage	no	incl	Cost plus 15.00 admin fee	Cost plus 15.00 admin fee	0.00	0.00
Civil development services						
Sale of researched information						
Approved discharge points (fee subject to change upon a change in relevant regulations)	yes	excl	144.70	144.70	0.00	0.00
Sale of maps & plans						
Scanned reprints at A3/A4 size	no	excl	2.00	2.00	0.00	0.00
Individual plans	no	excl	6.00	6.00	0.00	0.00
Set of plans						
First plan	no	excl	6.00	6.00	0.00	0.00
Additional plans (up to 5)	no	excl	4.00	4.00	0.00	0.00
Additional plans (6 or more)	no	excl	2.00	2.00	0.00	0.00
LP/CP plans	no	excl	4.00	4.00	0.00	0.00
Reprints at A1 (or larger) via inkjet plotter						
First plan	no	excl	23.50	23.50	0.00	0.00
Additional plans	no	excl	23.50	23.50	0.00	0.00
Retrieval of archived original plans						
First plan or set of plans	no	excl	23.50	23.50	0.00	0.00
Additional individual plans or set of plans	no	excl	6.00	6.00	0.00	0.00
A3/A4 photocopies of original plans	no	excl	4.00	4.00	0.00	0.00
A1 reprint of original plan	no	excl	6.00	6.00	0.00	0.00
Plan printing (office stored plans)						
A1/B1 reprints	no	excl	6.00	6.00	0.00	0.00
Standard drawings / specifications	no	excl	62.50	63.00	0.50	0.80

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Development stormwater drainage						
Up to 2 dwellings	no	incl	182.00	184.50	2.50	1.37
3-5 dwellings	no	incl	484.00	491.00	7.00	1.45
6-10 dwellings	no	incl	671.00	681.00	10.00	1.49
10-20 dwellings	no	incl	858.50	871.00	12.50	1.46
21 or more dwellings	no	incl	1,040.50	1,056.00	15.50	1.49
Industrial development	no	incl	671.00	681.00	10.00	1.49
Mixed use development	no	incl	671.00	681.00	10.00	1.49
Commercial development	no	incl	671.00	681.00	10.00	1.49
Build over easement	no	excl	273.00	277.00	4.00	1.47
Checking fees - developments						
Maintenance bond	no	excl	αα	αα	0.00	0.00
Surveillance fee	no	excl	ββ	ββ	0.00	0.00
Special charge schemes - landowner contribution ceiling for domestic properties involved in road construction projects	no	excl	16,218.00	16,461.00	243.00	1.50
αα 5 of estimated cost of all council works or \$5,000						
ββ 2.5 of estimated cost of all council works or \$500						

Community support

Home and community support						
Social support programs (CHSP & HACCPYP)	no	excl	8.45 - 16.80	8.50 - 17.00	0.05 - 0.20	Range
Private business - social support programs	no	excl	21.50 - 58.55	22.00 - 59.50	0.50 - 0.95	Range
Social support individual	no	excl	8.30 - 50.25	8.50 - 51.00	0.20 - 0.75	Range
Private business - social support individual	no	excl	66.95	68.00	1.05	1.57
Respite care	no	excl	8.30 - 38.95	8.50 - 39.50	0.20 - 0.55	Range
Private business - respite care	no	excl	82.15 - 164.70	83.50 - 167.00	1.35 - 2.30	Range
Personal care	no	excl	8.30 - 50.25	8.50 - 51.00	0.20 - 0.75	Range
Private business - personal care	no	excl	66.95 - 134.10	68.00 - 136.00	1.05 - 1.90	Range

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Domestic assistance	no	excl	9.60 - 37.45	10.00 - 38.00	0.40 - 0.55	Range
Private business- domestic assistance	no	excl	69.50 - 138.95	70.00 - 141.00	0.50 - 1.05	Range
Food services	no	excl	8.90 - 16.65	10.50 - 19.50	1.60 - 2.85	Range
Emergency meal	no	excl	7.05	8.50	1.45	20.57
Private business - food services	no	excl	13.65	16.00	2.35	17.22
Private business - property maintenance	no	excl	85.10	86.50	1.40	1.65
Property maintenance - gutters/lawn mowing and window clean	no	excl	16.35 - 63.50	16.50 - 65.00	0.15 - 1.50	Range
Property maintenance - minor repairs and home modifications	no	excl	16.85 - 64.00	17.00 - 65.00	0.15 - 1.00	Range
Transport program (per one way trip)	no	excl	4.00	4.50	0.50	12.50
Private business - transport program	no	excl	20.10	20.50	0.40	1.99
Domestic assistance & respite care per kilometre	no	excl	1.20	1.20	0.00	0.00
Private business per kilometre	no	excl	1.50	1.50	0.00	0.00

Family and children services

Children services - Sherbrooke Children Centre						
Daily fee children 0-5 years inclusive	no	excl	127.00	129.50	2.50	1.97
Sherbrooke Family & Children Centre hire (includes Upwey Community Hall)						
Commercial and private hire						
Upwey Community Hall (incl community kitchen) - hourly	no	incl	61.00	61.50	0.50	0.82
Community kitchen only - hourly	no	incl	30.00	30.00	0.00	0.00
Sun court - hourly	no	incl	49.00	49.50	0.50	1.02
Large multi-purpose room-hourly	no	incl	61.00	61.50	0.50	0.82
Consulting room - hourly	no	incl	24.50	24.50	0.00	0.00
Upwey Community Hall (incl community kitchen) - sessional	no	incl	212.00	215.00	3.00	1.42

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Community kitchen only - sessional	no	incl	106.00	107.50	1.50	1.42
Sun court - sessional	no	incl	169.00	171.50	2.50	1.48
Large multi-purpose room - sessional	no	incl	212.00	215.00	3.00	1.42
Consulting room - sessional	no	incl	85.00	86.00	1.00	1.18
Weekday (daily)						
Upwey Community Hall (incl community kitchen)	no	incl	362.00	367.00	5.00	1.38
Community kitchen only	no	incl	182.00	184.50	2.50	1.37
Sun court	no	incl	290.50	294.50	4.00	1.38
Large multi-purpose room	no	incl	362.00	367.00	5.00	1.38
Consulting room	no	incl	144.50	146.50	2.00	1.38
Saturday or Sunday (daily)						
Upwey Community Hall (incl community kitchen)	no	incl	484.00	491.00	7.00	1.45
Sun court	no	incl	386.50	392.00	5.50	1.42
Large multi-purpose room	no	incl	484.00	491.00	7.00	1.45
Consulting room	no	incl	194.50	197.00	2.50	1.29
Community, organisation and licensed/partner hire						
Organisation hire - rate for organisation hire are 50% of the rates specified for commercial and private hire as above						
Community hire - rate for community hire are 15% of the rates specified for commercial and private hire as above						
Licensee or partner hire - rate for licensee or partner hire are 15% of the rates specified for commercial and private hire as above (a discount of 20% on applicable rates is available to licensees / partners making 10 or more weekly bookings)						
Function packages						
Upwey Community Hall and community kitchen-individual hire	no	incl	447.00	453.50	6.50	1.45
Sun court - individual hire	no	incl	357.50	362.50	5.00	1.40
Upwey Community Hall, community kitchen and sun court	no	incl	559.00	567.00	8.00	1.43
Sun court and kitchen hire	no	incl	419.00	425.00	6.00	1.43
Community group function rate	no	incl	307.00	311.50	4.50	1.47

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Bond						
General hire of Upwey Community Hall, kitchen and sun court	no	excl	327.50	332.00	4.50	1.37
Function hire of Upwey Community Hall, kitchen and sun court	no	excl	1,090.00	1,106.00	16.00	1.47
Large multi-purpose room function hire	no	excl	545.00	553.00	8.00	1.47
Other charges						
Induction and security fee (one off)	no	incl	22.50	22.50	0.00	0.00
Lost security card fee	no	incl	111.50	113.00	1.50	1.35
Out of hours call out fee (minimum)	no	incl	111.50	113.00	1.50	1.35

Rolling Hills Early Years Centre						
Commercial rate						
Playgroup Room 1						
hourly	no	incl	48.00	48.50	0.50	1.04
sessional	no	incl	166.00	168.00	2.00	1.20
full day	no	incl	286.50	290.50	4.00	1.40
Playgroup Room 2						
hourly	no	incl	48.00	48.50	0.50	1.04
sessional	no	incl	166.00	168.00	2.00	1.20
full day	no	incl	286.50	290.50	4.00	1.40
Organisation rate						
Playgroup Room 1						
hourly	no	incl	24.00	24.00	0.00	0.00
sessional	no	incl	84.00	85.00	1.00	1.19
full day	no	incl	142.00	144.00	2.00	1.41
Playgroup Room 2						
hourly	no	incl	24.00	24.00	0.00	0.00
sessional	no	incl	84.00	85.00	1.00	1.19
full day	no	incl	142.00	144.00	2.00	1.41

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Community rate						
Playgroup Room 1						
hourly	no	incl	7.00	7.00	0.00	0.00
sessional	no	incl	25.00	25.00	0.00	0.00
full day	no	incl	44.00	44.50	0.50	1.14
Playgroup Room 2						
hourly	no	incl	7.00	7.00	0.00	0.00
sessional	no	incl	25.00	25.00	0.00	0.00
full day	no	incl	44.00	44.50	0.50	1.14
Immunisation						
Flu immunisation services to private businesses	no	excl	25.00	25.00	0.00	0.00
Community sale of Boostrix vaccine	no	excl	50.00	50.50	0.50	1.00
Community sale of flu vaccine	no	excl	25.00	25.00	0.00	0.00
Community sale of chicken pox vaccine	no	excl	66.00	67.00	1.00	1.52
Staff costs apply to all cultural facilities venues, where applicable. Minimum of one staff member costed for each hour of hire. Additional staff costed as required. Staff costs are based on relevant band 4c pay rate with 25% added to cover on costs.						
Community sale of Meningococcal ACWY	no	excl	70.00	71.00	1.00	1.43

Creative communities

Cultural facilities						
These fees & charges apply by calendar year and will be effective as of 1 January 2022						
Staff costs						
Support staff - within operating hours (per hour)	no	incl	47.50	48.00	0.50	1.05
Support staff - outside operating hours T1/2 (per hour)	no	incl	71.00	72.00	1.00	1.41
Support staff - outside operating hours DT (per hour)	no	incl	95.00	96.00	1.00	1.05

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Mooroolbark Community Centre						
Auditorium - MCC (per hour)	no	incl	60.50	61.00	0.50	0.83
Front auditorium (per hour)	no	incl	29.00	29.00	0.00	0.00
Back auditorium (per hour)	no	incl	29.00	29.00	0.00	0.00
Stage (per hour)	no	incl	26.00	26.00	0.00	0.00
Dressing rooms (per hour)	no	incl	18.00	18.00	0.00	0.00
Red Earth Gallery floor (per hour)	no	incl	26.00	26.00	0.00	0.00
Red Earth Room (per hour) - no staff required	no	incl	26.50	26.50	0.00	0.00
Art studio (per hour)	no	incl	15.00	15.00	0.00	0.00
Pottery studio (programmable only, not for hire)	no	incl	0.00	0.00		
Red Earth Gallery walls (4-6 week exhibition)	no	incl	504.00	511.50	7.50	1.49
Kitchen (space included in hire at no additional cost)	no	incl	0.00	0.00		
Foyer (space included in hire at no additional cost)	no	incl	0.00	0.00		

Montrose Town Centre						
Auditorium - MTC (per hour)	no	incl	97.00	98.00	1.00	1.03
Meeting room (per hour)	no	incl	31.50	31.50	0.00	0.00
Community room (per hour)	no	incl	50.00	50.50	0.50	1.00
MCH room (programmable only, not for hire)	no	incl	0.00	0.00		
Kitchen (space included in hire at no additional cost)	no	incl	0.00	0.00		
Foyer 1 (space included in hire at no additional cost)	no	incl	0.00	0.00		
Foyer 2 (space included in hire at no additional cost)	no	incl	0.00	0.00		
Forecourt (space included in hire at no additional cost)	no	incl	0.00	0.00		
Library (space included in hire at no additional cost)	no	incl	0.00	0.00		

Description of charge	Statutory fee GST		Current unit fee 2020-21	Proposed unit fee 2021-22	Change 2020-21 to 2021-22	Change 2020-21 to 2021-22
			\$	\$	\$	%
The Memo, Healesville						
Auditorium - Memo (per hour)	n o	in cl	73.50	74.50	1.00	1.36
Nan Francis room (per hour)	n o	in cl	32.50	32.50	0.00	0.00
Billiard room (per hour)	n o	in cl	32.50	32.50	0.00	0.00
Meeting room (per hour)	n o	in cl	32.50	32.50	0.00	0.00
Gallery floor (per hour)	n o	in cl	21.50	21.50	0.00	0.00
Foyer (per hour) this space has not previously been listed	n o	in cl	8.00	8.00	0.00	0.00
Dressing room (space included in hire at no additional cost)	n o	in cl	0.00	0.00		
Kitchen (space included in hire at no additional cost)	n o	in cl	0.00	0.00		
Gallery walls (4-6 week exhibition)	n o	in cl	712.50	723.00	10.50	1.47
Art Centre, Warburton						
Mecca Theatre (per hour)	n o	inc l	52.50	53.00	0.50	0.95
Mechanics Hall (per hour)	n o	inc l	52.50	53.00	0.50	0.95
Studio floor (per hour)	n o	inc l	33.00	33.00	0.00	0.00
Library room (per hour)	n o	inc l	21.50	21.50	0.00	0.00
Supper room (per hour) this space has not previously been listed	n o	inc l	24.50	24.50	0.00	0.00
Foyer (per hour) this space has not previously been listed	n o	inc l	0.00	0.00		
Dressing rooms (space included in hire at no additional cost)	n o	inc l	0.00	0.00		
Studio walls (4-6 week exhibition)	n o	inc l	363.50	368.50	5.00	1.38

Description of charge	Statutory fee GST		Curre nt unit fee 2020- 21	Propos ed unit fee 2021-22	Chan ge 2020- 21 to 2021- 22	Chan ge 2020- 21 to 2021- 22
			\$	\$	\$	%
Yarra Ranges Regional Museum						
Resource room (per hour) this space has not previously been listed	n o	in cl	24.50	24.50	0.00	0.00
The Chambers floor (per hour)	n o	in cl	31.50	31.50	0.00	0.00
The Chambers walls (programmable only, not for hire)	n o	in cl	0.00	0.00		
Box Gallery walls (programmable only, not for hire)	n o	in cl	0.00	0.00		
Box Gallery floor (programmable only, not for hire)	n o	in cl	0.00	0.00		
Connections Gallery floor (programmable only, not for hire)	n o	in cl	0.00	0.00		
Foyer (programmable only, not for hire)	n o	in cl	0.00	0.00		
The Bridge (programmable only, not for hire)	n o	in cl	0.00	0.00		
Technical equipment						
LX house (per hire)	no	incl	10.50	10.50	0.00	0.00
LX standard (per hire)	no	incl	43.00	43.50	0.50	1.16
LX performance (per hire)	no	incl	127.50	129.00	1.50	1.18
PA house (per hire)	no	incl	21.50	21.50	0.00	0.00
PA standard (per hire)	no	incl	21.50	21.50	0.00	0.00
PA performance (per hire)	no	incl	43.00	43.50	0.50	1.16
Cinema projector (per hire)	no	incl	31.50	31.50	0.00	0.00
Event set up						
Seating pit - set up (per hire)	no	incl	53.00	53.50	0.50	0.94
Flat floor - set up (per hire)	no	incl	31.50	31.50	0.00	0.00
Table hire - banquet tables (per unit)	no	incl	6.50	6.50	0.00	0.00
Table hire - trestle (per unit)	no	incl	2.50	2.50	0.00	0.00
Chair hire (per unit)	no	incl	1.00	1.00	0.00	0.00
Table cloths (per unit)	no	incl	9.00	9.00	0.00	0.00
Supply tea and coffee (per head)	no	incl	1.50	1.50	0.00	0.00
Ticketing fee (per ticket sold)	no	incl	2.50	2.50	0.00	0.00
Ticketing fee - free event (per ticket sold)	no	incl	1.00	1.00	0.00	0.00

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Photocopying B&W (per page)	no	incl	0.10	0.10	0.00	0.00
Photocopying colour (per page)	no	incl	0.20	0.20	0.00	0.00

Information services

Record services						
FOI application fee	yes	excl	29.60	29.60	0.00	0.00
FOI search fees						
1 hour	yes	excl	22.20	22.20	0.00	0.00
2 hours	yes	excl	44.40	44.40	0.00	0.00
3 hours	yes	excl	66.60	66.60	0.00	0.00
FOI photocopying fees	yes	excl	0.20	0.20	0.00	0.00
FOI supervision						
Up to 15 minutes	yes	excl	5.10	5.10	0.00	0.00
15-30 minutes	yes	excl	11.10	11.10	0.00	0.00
45 minutes-1 hour	yes	excl	22.20	22.20	0.00	0.00
Other FOI costs	yes	excl	Statutory fee plus Yarra Ranges' costs	Statutory fee plus Yarra Ranges' costs	Statutory fee plus Yarra Ranges' costs	

Financial services

Rating services						
Land information certificates	yes	excl	27.00	27.00	0.00	0.00

Customer and communication

Community links & customer service						
Healesville Hub						
Community Meeting Room, Multi-Purpose Room 1 & 2						
Commercial						
Hourly rate	no	incl	41.00	42.00	1.00	2.44
Half day - 9am-1pm or 1-5pm	no	incl	123.00	126.00	3.00	2.44
Full day - 9am-5pm	no	incl	246.00	252.00	6.00	2.44
Organisation						
Hourly rate	no	incl	20.50	21.00	0.50	2.44
Half day - 9am-1pm or 1-5pm	no	incl	61.50	63.00	1.50	2.44
Full day - 9am-5pm	no	incl	123.00	126.00	3.00	2.44

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Community						
Hourly rate	no	incl	10.00	10.50	0.50	5.00
Half day - 9am-1pm or 1-5pm	no	incl	30.50	31.50	1.00	3.28
Full day - 9am-5pm	no	incl	61.00	63.00	2.00	3.28
Licensee rate						
Hourly rate	no	incl	10.25	10.50	0.25	2.44
Half day - 9am-1pm or 1-5pm	no	incl	30.75	31.50	0.75	2.44
Full day - 9am-5pm	no	incl	61.50	63.00	1.50	2.44
Meeting Room 2						
Hourly rate	no	incl	5.00	5.00	0.00	0.00
Monbulk living & learning hub						
Multi Purpose Room 1 (seats 50-60)						
Commercial						
Hourly rate	no	incl	47.00	48.00	1.00	2.13
Half day - 9am-1pm or 1-5pm	no	incl	141.00	144.00	3.00	2.13
Full day - 9am-5pm	no	incl	282.00	288.00	6.00	2.13
Organisation						
Hourly rate	no	incl	23.50	24.00	0.50	2.13
Half day - 9am-1pm or 1-5pm	no	incl	70.50	72.00	1.50	2.13
Full day - 9am-5pm	no	incl	141.00	144.00	3.00	2.13
Community						
Hourly rate	no	incl	11.75	12.00	0.25	2.13
Half day - 9am-1pm or 1-5pm	no	incl	35.25	36.00	0.75	2.13
Full day - 9am-5pm	no	incl	70.50	72.00	1.50	2.13
Multi Purpose Rooms 3 & 4 (seats 50)						
Commercial						
Hourly rate	no	incl	57.00	58.00	1.00	1.75
Half day - 9am-1pm or 1-5pm	no	incl	171.00	174.00	3.00	1.75
Full day - 9am-5pm	no	incl	342.00	348.00	6.00	1.75
Organisation						
Hourly rate	no	incl	28.50	29.00	0.50	1.75
Half day - 9am-1pm or 1-5pm	no	incl	85.50	87.00	1.50	1.75
Full day - 9am-5pm	no	incl	171.00	174.00	3.00	1.75

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Community						
Hourly rate	no	incl	14.25	14.50	0.25	1.75
Half day - 9am-1pm or 1-5pm	no	incl	42.75	43.50	0.75	1.75
Full day - 9am-5pm	no	incl	85.50	87.00	1.50	1.75
Multi Purpose Room 5 (seats 15 to 18)						
Commercial						
Hourly rate	no	incl	47.00	48.00	1.00	2.13
Half day - 9am-1pm or 1-5pm	no	incl	141.00	144.00	3.00	2.13
Full day - 9am-5pm	no	incl	282.00	288.00	6.00	2.13
Organisation						
Hourly rate	no	incl	23.50	24.00	0.50	2.13
Half day - 9am-1pm or 1-5pm	no	incl	70.50	72.00	1.50	2.13
Full day - 9am-5pm	no	incl	141.00	144.00	3.00	2.13
Community						
Hourly rate	no	incl	11.75	12.00	0.25	2.13
Half day - 9am-1pm or 1-5pm	no	incl	35.25	36.00	0.75	2.13
Full day - 9am-5pm	no	incl	70.50	72.00	1.50	2.13
Other fees						
After hours & weekends additional hourly rate	no	incl	33.00	33.00	0.00	0.00
Short term storage area casual users (rate per week)	no	incl	33.00	33.00	0.00	0.00
Exhibition space-gallery (2 weeks maximum) hourly rate	no	incl	33.00	33.00	0.00	0.00
Cleaning (if required – minimum 3 hours) hourly rate	no	incl	50.00	50.00	0.00	0.00
Removal of excess rubbish	no	incl	50.00	50.00	0.00	0.00
Security after hours callout	no	incl	100.00	100.00	0.00	0.00
Loss of key/access card	no	incl	100.00	100.00	0.00	0.00
Improper use of centre (loss of full bond)	no	incl	500.00	500.00	0.00	0.00
Damage to centre and/or furnishings	no	incl	As per Quotation	As per Quotation		
Bond (parties for 21-30 yo)	no	excl	1,000.00	1,000.00	0.00	0.00
Bond	no	excl	500.00	500.00	0.00	0.00
Operations officer hourly fee	no	incl	50.00	50.00	0.00	0.00

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Main kitchen (not available after hours or weekends unless booked with another room)						
Hourly rate	no	incl	33.50	34.00	0.50	1.49
Half day - 9am-1pm or 1-5pm	no	incl	100.50	102.00	1.50	1.49
Full day - 9am-5pm	no	incl	201.00	204.00	3.00	1.49
Data projector & screen, electronic white board, microphone, PA system, lectern and CD player - included with booking fee	no	incl	15.50	15.50	0.00	0.00
Tea & coffee per head	no	incl	1.00	1.00	0.00	0.00
Tea, coffee & biscuits per head	no	incl	2.00	2.00	0.00	0.00
Photocopying per sheet (black & white)						
A4 - 1st 5 pages free	no	incl	0.00	0.00		
A4 > 5 pages per page	no	incl	0.60	0.60	0.00	0.00
A3 - per page	no	incl	1.10	1.10	0.00	0.00
Upper Yarra Family Centre						
Commercial and private hire						
Community Meeting Room (including kitchen)						
hourly	no	incl	60.50	61.00	0.50	0.83
sessional	no	incl	181.50	183.00	1.50	0.83
full day	no	incl	363.00	366.00	3.00	0.83
Meeting Rooms 1-3						
hourly	no	incl	31.00	31.00	0.00	0.00
sessional	no	incl	93.00	93.00	0.00	0.00
full day	no	incl	186.00	186.00	0.00	0.00
Consulting Rooms 1-5						
hourly	no	incl	31.00	31.00	0.00	0.00
sessional	no	incl	93.00	93.00	0.00	0.00
full day	no	incl	186.00	186.00	0.00	0.00

Description of charge	Statutory fee	GST	Current unit fee 2020-21 \$	Proposed unit fee 2021-22 \$	Change 2020-21 to 2021-22 \$	Change 2020-21 to 2021-22 %
Occasional Care Room						
hourly	no	incl	60.50	61.00	0.50	0.83
sessional	no	incl	181.50	183.00	1.50	0.83
full day	no	incl	363.00	366.00	3.00	0.83
Large Early Childhood Room						
hourly	no	incl	75.00	76.00	1.00	1.33
sessional	no	incl	225.00	228.00	3.00	1.33
full day	no	incl	450.00	456.00	6.00	1.33
MCH Office						
hourly	no	incl	31.00	31.00	0.00	0.00
sessional	no	incl	93.00	93.00	0.00	0.00
full day	no	incl	186.00	186.00	0.00	0.00
MCH Group Room						
hourly	no	incl	36.00	36.50	0.50	1.39
sessional	no	incl	108.00	109.50	1.50	1.39
full day	no	incl	216.00	219.00	3.00	1.39
Community Kitchen						
hourly	no	incl	16.00	16.00	0.00	0.00
sessional	no	incl	48.00	48.00	0.00	0.00
full day	no	incl	96.00	96.00	0.00	0.00

End of Yarra Ranges Council Budget Report

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